

May 18, 2023

Mr. Andrew MacGillivray  
Vice-Chair, Board of Directors  
**New Brunswick Power Corporation**  
515 King Street  
Fredericton, NB E3B 4X1

**Subject: NB Power Mandate Letter**

Mr. MacGillivray:

In our roles, we are entrusted to provide the province with the absolute best service possible. It is a privilege that we each share, and it is at the core of what we do and why we are here.

This letter provides an updated overview of your responsibilities, and I look forward to all that we can accomplish together with our shared vision and purpose.

As a Crown body under the *Accountability and Continuous Improvement Act*, I expect that you and your board will apply sound governance principles guided by effective strategy that delivers on your mandate.

As government, we are dedicated to ensuring the needs of residents are put first. Guiding us in our work is a collective focus on our overall priorities, including:

- energized private sector;
- vibrant and sustainable communities;
- affordable, responsive and high-performing organization;
- dependable public health care;
- world-class education; and
- environment.

It is government's expectation that the Corporation:

- work with the province to reduce greenhouse gas emissions and minimize the impact of the carbon price, considering impacts to electricity rates;
- continue to deliver maximum benefit, highest-value energy efficiency programs for all sectors and for all fuels where funding is provided and with minimal market disruption;
- in addition to the requirements set out in the *Energy Efficiency Regulation*, provide quarterly and annual reports to the Minister on all energy efficiency programs and initiatives as well as greenhouse gas reductions;
- continue to be the delivery agent for the Plug-In NB electric vehicle rebate program and the Enhanced Energy Savings Program and adapt the programs as funding and direction is provided;
- continue to support the Department of Environment and Climate Change Canada in achieving its Climate Change Action Plan goals including creating additional opportunities for clean electricity development. This will include reopening the Embedded Generation Program and creating opportunities for additional community renewable energy projects;
- work through the Department of Aboriginal Affairs for advice and support on the Crown's Duty to Consult obligations throughout all initiatives; and

- continue to work with communities in the province, with a particular focus on First Nations to provide opportunities to collaborate and partner in the electricity sector.

Through your leadership as Chairperson, I expect the New Brunswick Power Corporation to deliver upon the priority areas outlined below:

Priority Areas	Expected Result / Outcome	Timeline
Mandate	<p>Make plans to achieve a capital structure of at least 20% equity by 2027 through cost reductions and other appropriate mechanisms that will maintain low and stable rates for New Brunswickers.</p> <p>Present a plan to improve the reliability of the Point Lepreau Nuclear Generating Station and ensure there are measurable targets and timelines.</p> <p>Continue the ongoing support and advancement of the small modular reactors cluster with the various counterparties and support efforts to acquire federal funding for first-of-a-kind reactors at the Point Lepreau Nuclear Generating Station site.</p> <p>Continue to honour the mandate of the New Brunswick Energy Marketing Corporation to carry out the business of importing and exporting energy.</p>	<p>20% equity by March 31, 2027, with targets established for each fiscal</p> <p>Before October 1, 2023</p> <p>Establish targets for each fiscal</p> <p>Establish targets for each fiscal</p>
Annual Reports	<p>Ensure Annual Audited Financial Statements are presented to Government. Government will ensure that the Statements are tabled in the Legislative Assembly of New Brunswick, if it is then sitting or, if it is not then sitting, with the Clerk of the Legislature within 10 days.</p> <p>NB Power will provide Government a copy of its Annual Report, ensuring it is compliant with the statutory obligations of the <i>Accountability and Continuous Improvement Act</i> and includes an update on the status of Auditor General recommendations provided to the corporation in the past 5 years. NB Power will then publish the Annual Report on its website.</p>	<p>Present Annual Audited Financial Statements to Government no later than June 30, of each year.</p> <p>Present the Annual Report to Government no later than June 30 and publish on NB Power's website no later than July 31, of each year.</p>
Annual Plans	<p>Provide Government with key inputs to NB Power's budget.</p> <p>Ensure Annual Plans presented to Government are compliant with the statutory obligations of the <i>Accountability and Continuous Improvement Act</i> and include key performance measures and concrete initiatives that support government's priorities as applicable.</p>	<p>Before filing revenue requirements with the New Brunswick Energy and Utilities Board.</p> <p>Present to Government No later than April 15 and publish on NB Power's website no later than June 30, of each year.</p>

I have every confidence that we have a team that is prepared to lead with fairness, focus and to make tough and balanced decisions to keep our province moving forward. It is an honor to serve the people of New Brunswick.