

**ANNUAL REPORT
OF
HOSPITAL SERVICES**

**For the Fiscal Year Ending
March 31, 2022**

January 2023

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Glossary of Terms

Introduction

INTRODUCTION

The Annual Report of Hospital Services provides a summary of the financial and statistical activity of the Regional Health Authorities

The Annual Report of Hospital Services provides summaries, at varying levels of functional detail, of the expenses, revenues, service activity, and patient volumes of the Regional Health Authorities (RHAs). The Annual Report also provides trends of these measures over the last three to five years. The source of the data is the Hospital Financial Utilization Management System (HFUMS) database at the Department of Health (DH) and consists of data from Management Information System (MIS), Human Resource Database (HRDB), Discharge Abstract Data (DAD), and Surgical Wait Time database. The data reported by the RHAs is consistent with provincial and national reporting standards.

The Quality of the RHA Financial and Statistical Data Continues to Improve

The Canadian Institute for Health Information (CIHI) has recognized New Brunswick as a leader in providing accurate coverage, timely, comparable, useable and relevant health information. Ongoing data quality processes evaluate and enhance the quality of the identified quality dimensions. Work is still in progress however and some gaps and inconsistencies may exist in the data. Notes are included below the tables to indicate where such data quality issues are known to exist. Additional content is added as data holdings are enhanced and quality improves.

It must be noted that some therapeutic services have transitioned to a new workload measurement collection system. During this transition there may be some data quality issues.

The Annual Report is not a performance measurement report

The Annual Report and the data it presents should not be used to evaluate the relative performance or efficiency of the RHAs. The objective is to present a cross section of the RHAs expenditures, revenues and activity, without reference to benchmarks, or performance targets. This does not preclude the calculation of performance indicators or presentation of such indicators in future Annual Reports.

This Annual Report has been reviewed by stakeholders from the RHAs and the DH

The data presented in this Annual Report has been reviewed thoroughly by financial and clinical department managers at each of the Regional Health Authorities (RHAs) and by financial and clinical consultants at the Department of Health (DH). The overall report has been reviewed by the provincial MIS Coordinator Committee, which includes multi-disciplinary representation from the RHAs and the DH. While recognizing that a few data quality and data comparability issues may exist in the data, the reviewers generally agreed that the report is a fair representation of overall RHA financial and statistical operations.

Section I

Total Expenses and Revenues

Annual Report of Hospital Services

Section I: Summary of Total Expenses and Revenues

This section is useful to those who wish to understand the expenses and revenues related to programs and services. Detailed breakdowns are available for the current year and the four preceding years by expense/revenue type, by RHA, by Zone, and facility type, and by functional area (high level aggregates of RHA departments and services).

Section I provides breakdowns of total expenses and revenues at various levels of detail for the two Regional Health Authorities (RHA) and eight zones.

Note: FacilicorpNB and corporate expenses for RHA A and RHA B are reported separately from those of the zones. For this reason, a summary of these expenses appear in Section I of the annual report.

Notes are included below many of the tables to explain certain inclusions, exclusions or variations in the data. A Glossary of Terms is provided at the end of the Annual Report.

The following are the general descriptions of financial data provided in Section I:

Table I-1: Total Expenses by Facility Type (Hospitals, Extra-Mural, Health Centres, Community Health Centres, Public Health and Mental Health)

I-1(a) shows total expenses by each of the facility types operated by RHAs. The vast majority of expenses were incurred by acute care hospitals. I-1(b) shows the breakdown for the facilities in each RHA. Note that many expenses related to providing services at the smaller facilities in a given RHA are reported in the main regional facility (e.g., administration expenses, costs of specialized diagnostic services, etc.). As such, small facility costs tend to be under-reported while regional facility cost would be inflated (as they would include a portion of the small facility related costs).

Table I-2: Total Expenses by Expense Account Type

This table shows total expenses by expense account type.

Table I-3: Total Expenses by Functional Area (Departmental Groupings)

Functional Areas are groupings of RHA functional centres (which are analogous to departments). See glossary for definitions of functional centres and areas. Table I-3(a) shows a current year percentage breakdown of expenses by functional area. Table I-3(b) provides additional detail related to Administrative Support expenses for RHAs, Corporate and FacilicorpNB.

Table I-4: Five-year Trends of Total Expenses by Expense Account Type

I-4 shows trends of total expenses (excluding interdepartmental) by RHA for the five years.

Note that retroactive contract settlement expenses are reported in the year they are paid out which skews the year to year comparisons of compensation expenses. In fiscal year 2012/13, contract agreements were signed for Nurses in February 2013. Benefit Contributions fluctuations are due to changes in the Public Sector Accounting Board guidelines requiring that Sick Leave Benefits Payable be captured.

Table I-5: Total Revenues by Revenue Account Type

I-5 shows the total revenues by account type.

Table I-6: Five-year Trends of Total Expenses by Functional Area

This table shows a five year trend of expenses (excluding interdepartmental) by functional area. More detail of expenses by functional centre (department) is provided in Section IV.

Table I-7: Five-year Trends of Total Revenues by Revenue Account Fund Type

I-7 shows the trends in total revenues by account type.

Table I-1(a): Total Expenses by Facility Type - 2021/2022

	Acute Care Facilities	Health Centres	Psychiatric Facilities	Public Health	Rehabilitation Facilities	Community Mental Health	Community Health Centres	Other Subservices	SNB	RHA Corporate	EM/ANB	Total
RRS A Zone 1	322,286,175	2,508,245	0	12,882,674	0	10,529,167	0	0	11,791,753	3,943,654	12,760,267	376,701,935
RRS A Zone 4	139,732,010	375,126	0	4,472,545	0	6,252,214	0	0	9,166,774	2,004,003	9,483,981	171,486,653
RRS A Zone 5	93,105,868	447,372	37,679,082	2,365,515	0	4,647,623	7,010,885	0	6,727,924	2,229,266	3,337,528	157,551,062
RRS A Zone 6	203,075,434	1,034,094	0	8,231,466	0	9,568,709	5,539,646	0	8,407,162	2,028,401	11,916,120	249,801,031
RRS A	758,199,488	4,364,837	37,679,082	27,952,199	0	30,997,712	12,550,531	0	36,093,613	10,205,323	37,497,896	955,540,680
RHA B Zone 1	325,356,630	1,841,807	0	0	0	9,754,355	1,620,333	50,215	13,372,381	7,870,623	11,398,502	371,264,846
RHA B Zone 2	511,851,998	4,244,828	8,788,416	6,064,838	0	13,466,076	5,623,181	0	23,654,128	9,627,822	21,055,011	604,376,297
RHA B Zone 3	344,146,626	6,153,598	0	6,058,545	13,842,717	13,388,439	14,690,540	578,584	13,712,643	7,301,683	19,377,497	439,250,872
RHA B Zone 7	105,527,972	2,592,311	0	2,600,522	0	3,923,184	0	0	4,223,861	3,293,302	5,864,941	128,026,092
RHA B	1,286,883,225	14,832,545	8,788,416	14,723,905	13,842,717	40,532,053	21,934,054	628,800	54,963,012	28,093,429	57,695,950	1,542,918,106
Total	2,045,082,713	19,197,381	46,467,498	42,676,103	13,842,717	71,529,766	34,484,585	628,800	91,056,625	38,298,752	95,193,846	2,498,458,786

Note 1: The facility type Other Subservices represents those facilities converted to CHCs that continue to provide subservices aligned with the regional facilities and Hospital Services (e.g. Lab, Medical Imaging).

Note 2: EM/ANB includes EM/ANB Corporate.

Note 3: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table I-1(b): Total Expenses by Facility - 2021/2022 - Page 1 of 4

Acute Care Facilities			
Facility	RHA	SNB	Total
Centre hospitalier universitaire Dr-Georges-L.-Dumont	308,386,834	11,036,221	319,423,055
Hôpital Stella-Maris- de-Kent	13,899,341	657,993	14,557,334
RRS A Zone 1 Sub-Total	322,286,175	11,694,214	333,980,389
Hotel-Dieu Saint-Joseph de Saint-Quentin	9,134,466	521,941	9,656,407
Hôpital général de Grand-Sault	16,088,409	953,282	17,041,691
Hôpital régional d'Edmundston	114,509,135	7,669,771	122,178,906
RRS A Zone 4 Sub-Total	139,732,010	9,144,994	148,877,004
Hôpital Régional de Campbellton	93,105,868	4,997,333	98,103,201
RRS A Zone 5 Sub-Total	93,105,868	4,997,333	98,103,201
Hôpital de Lamèque	3,639,283	245,469	3,884,752
Hôpital de Tracadie	35,852,864	1,922,217	37,775,080
Hôpital de l'Enfant-Jésus RHSJ	20,964,203	813,459	21,777,663
Hôpital régional Chaleur	142,619,084	5,223,637	147,842,721
RRS A Zone 6 Sub-Total	203,075,434	8,204,781	211,280,216
RRS A Sub-Total	758,199,488	34,041,322	792,240,810
Sackville Memorial Hospital	11,722,407	533,109	12,255,516
The Moncton Hospital	313,634,223	12,728,088	326,362,311
RHA B Zone 1 Sub-Total	325,356,630	13,261,197	338,617,827
Charlotte County Hospital	17,416,467	1,003,909	18,420,376
Grand Manan Hospital	3,475,169	111,125	3,586,294
Saint John Regional Hospital	428,429,523	17,914,817	446,344,340
St. Joseph's Hospital	44,882,114	2,274,291	47,156,405
Sussex Health Centre	17,648,724	1,467,584	19,116,307
RHA B Zone 2 Sub-Total	511,851,998	22,771,725	534,623,723
Dr. Everett Chalmers Regional Hospital	262,223,285	9,266,198	271,489,484
Hotel-Dieu of St. Joseph	11,290,843	446,041	11,736,884
Oromocto Public Hospital	18,602,463	882,486	19,484,949
Upper River Valley Hospital	52,030,034	1,945,604	53,975,639
RHA B Zone 3 Sub-Total	344,146,626	12,540,329	356,686,955
Miramichi Regional Hospital	105,527,972	4,177,635	109,705,606
RHA B Zone 7 Sub-Total	105,527,972	4,177,635	109,705,606
RHA B Sub-Total	1,286,883,225	52,750,886	1,339,634,112
Total Hospitals	2,045,082,713	86,792,209	2,131,874,922

Extra-Mural Program				
Facility	EM/ANB	EM/ANB Corporate	SNB	Expenses
PEM unité de Blanche Bourgeois	6,108,765	651,288	0	6,760,053
PEM unité de Kent	2,360,123	256,796	0	2,616,919
PEM unité de Shédiac	3,059,768	323,527	0	3,383,295
RRS A Zone 1 Sub-Total	11,528,657	1,231,610	0	12,760,267
PEM unité d'Edmundston	4,475,652	492,160	0	4,967,812
PEM unité de Grand Sault	2,818,490	311,824	0	3,130,314
PEM unité de Kedgwick	1,247,535	138,320	0	1,385,855
RRS A Zone 4 Sub-Total	8,541,677	942,304	0	9,483,981
PEM unité de Restigouche	2,993,819	343,708	0	3,337,528
RRS A Zone 5 Sub-Total	2,993,819	343,708	0	3,337,528
PEM unité de Bathurst	3,929,497	408,421	0	4,337,918
PEM unité de la Péninsule acadienne - Caraquet	2,414,675	271,997	0	2,686,672
PEM unité de la Péninsule acadienne - Lamèque	1,689,140	195,427	0	1,884,567
PEM unité de la Péninsule acadienne -Tracadie	2,706,698	300,265	0	3,006,963
RRS A Zone 6 Sub-Total	10,740,010	1,176,110	0	11,916,120
RRS A Sub-Total	33,804,163	3,693,733	0	37,497,896
EMP Driscoll Unit	9,023,877	913,360	0	9,937,237
EMP Tantram Unit	1,314,151	147,114	0	1,461,265
RHA B Zone 1 Sub-Total	10,338,028	1,060,473	0	11,398,502
EMP Eastern Charlotte Unit	2,384,899	241,365	0	2,626,264
EMP Kennebecasis Valley Unit	3,951,803	388,169	0	4,339,972
EMP Saint John Unit	7,476,279	778,070	0	8,254,348
EMP St. Stephen Unit	2,549,619	266,465	0	2,816,084
EMP Sussex Unit	2,731,007	287,335	0	3,018,342
RHA B Zone 2 Sub-Total	19,093,607	1,961,404	0	21,055,011
EMP Fredericton Unit	8,063,119	887,397	0	8,950,516
EMP Oromocto Unit	3,159,133	320,252	0	3,479,385
EMP Perth Unit	2,794,989	282,055	0	3,077,045
EMP Woodstock Unit	3,494,928	375,624	0	3,870,552
RHA B Zone 3 Sub-Total	17,512,168	1,865,328	0	19,377,497
EMP Miramichi Unit	5,293,032	571,908	0	5,864,941
RHA B Zone 7 Sub-Total	5,293,032	571,908	0	5,864,941
RHA B Sub-Total	52,236,836	5,459,114	0	57,695,950
Total Extra-Mural	86,040,999	9,152,847	0	95,193,846

Note 1: The facility type Other Subservices represents those facilities converted to CHCs that continue to provide subservices aligned with the regional facilities and Hospital Services (e.g. Lab, Medical Imaging).

Note 2: Number of sites listed is based on RHA reporting structure to DH and not intended to be reflective of the total number of unique physical health care institutions.

Note 3: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

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Section I - Total Expenses and Revenues

Table I-1(b): Total Expenses by Facility - 2021/2022 - Page 2 of 4

Health Centres			
Facility	RHA	SNB	Total
Centre de santé du Grand Moncton - Greater Moncton	1,395,395	53,969	1,449,364
Centre médical régional de Shédiac	1,112,851	43,570	1,156,420
RRS A Zone 1 Sub-Total	2,508,245	97,539	2,605,784
Centre de santé Dr-Chanel-Dupuis	375,126	21,063	396,188
RRS A Zone 4 Sub-Total	375,126	21,063	396,188
Centre de santé de Jacquet River	447,372	20,705	468,077
RRS A Zone 5 Sub-Total	447,372	20,705	468,077
Centre de santé Chaleur	459,277	16,037	475,315
Centre de santé de Miscou	99,049	3,630	102,679
Centre de santé de Paquetville	475,768	16,782	492,550
RRS A Zone 6 Sub-Total	1,034,094	36,449	1,070,543
RRS A Sub-Total	4,364,837	175,756	4,540,593
Petitcodiac Health Centre	802,905	29,790	832,695
Port Elgin and Region Health Centre	353,421	14,162	367,583
Rexton Health Centre	685,481	23,445	708,926
RHA B Zone 1 Sub-Total	1,841,807	67,397	1,909,204
Campobello Health Centre	787,790	32,687	820,476
Deer Island Health Centre	427,648	18,233	445,881
Fundy Health Centre - Blacks Harbour	1,963,290	89,926	2,053,215
Saint John Uptown Health Centre	1,066,101	48,782	1,114,883
RHA B Zone 2 Sub-Total	4,244,828	189,627	4,434,455
Boiestown Health Centre	228,030	8,948	236,978
Chipman Health Centre	526,642	20,734	547,376
Fredericton Junction Health Centre	428,396	14,948	443,344
Fredericton South Side Health Centre	1,586,156	55,401	1,641,558
Harvey Health Centre	1,064,914	42,957	1,107,872
McAdam Health Centre	955,691	33,242	988,933
Nackawic Health Centre	773,106	21,753	794,860
Stanley Health Services Centre	590,663	19,734	610,397
RHA B Zone 3 Sub-Total	6,153,598	217,717	6,371,316
Baie Ste. Anne Health Clinic	236,549	6,201	242,749
Blackville Health Clinic	323,110	9,025	332,135
Miramichi Health Centre	1,298,628	10,804	1,309,432
Néguac Health Clinic	398,680	10,793	409,473
Rogersville Health Clinic	335,345	9,403	344,748
RHA B Zone 7 Sub-Total	2,592,311	46,226	2,638,537
RHA B Sub-Total	14,832,545	520,968	15,353,513
Total Health Centres	19,197,381	696,724	19,894,105

Public Health			
Facility	RHA	SNB	Total
Bureau de la Santé publique de Moncton Beauséjour	12,882,674	0	12,882,674
RRS A Zone 1 Sub-Total	12,882,674	0	12,882,674
Santé publique d'Edmundston	4,472,545	718	4,473,262
RRS A Zone 4 Sub-Total	4,472,545	718	4,473,262
Santé publique de Campbellton	2,365,515	0	2,365,515
RRS A Zone 5 Sub-Total	2,365,515	0	2,365,515
Santé publique de Bathurst	6,310,734	0	6,310,734
Santé publique de Caraquet	1,920,731	0	1,920,731
RRS A Zone 6 Sub-Total	8,231,466	0	8,231,466
RRS A Sub-Total	27,952,199	718	27,952,916
Saint John Public Health	6,064,838	0	6,064,838
RHA B Zone 2 Sub-Total	6,064,838	0	6,064,838
Fredericton Public Health	4,682,812	937	4,683,750
Woodstock Public Health	1,375,732	0	1,375,732
RHA B Zone 3 Sub-Total	6,058,545	937	6,059,482
Miramichi Public Health	2,600,522	0	2,600,522
RHA B Zone 7 Sub-Total	2,600,522	0	2,600,522
RHA B Sub-Total	14,723,905	937	14,724,842
Total Community Public Health	42,676,103	1,655	42,677,758

Psychiatric Facilities			
Facility	RHA	SNB	Total
Centre Hospitalier Restigouche	37,679,082	1,335,427	39,014,509
RRS A Zone 5 Sub-Total	37,679,082	1,335,427	39,014,509
RRS A Sub-Total	37,679,082	1,335,427	39,014,509
Centracare	8,788,416	497,982	9,286,398
RHA B Zone 2 Sub-Total	8,788,416	497,982	9,286,398
RHA B Sub-Total	8,788,416	497,982	9,286,398
Total Psychiatric Facilities	46,467,498	1,833,410	48,300,908

Rehabilitation Facilities			
Facility	RHA	SNB	Total
Stan Cassidy Centre For Rehabilitation	13,842,717	511,828	14,354,545
RHA B Zone 3 Sub-Total	13,842,717	511,828	14,354,545
RHA B Sub-Total	13,842,717	511,828	14,354,545
Total Rehabilitation Facilities	13,842,717	511,828	14,354,545

Note 1: The facility type "Other Subservices" represents those facilities converted to CHCs that continue to provide subservices aligned with the regional facilities and Hospital Services (e.g. Lab, Diagnostic Imaging).

Note 2: Number of sites listed is based on RHA reporting structure to DH and not intended to be reflective of the total number of unique physical health care institutions.

Note 3: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table I-1(b): Total Expenses by Facility - 2021/2022 - Page 3 of 4

Community Mental Health			
Facility	RHA	SNB	Total
Centre de santé mentale communautaire de Moncton Beauséjour	7,942,003	0	7,942,003
Centre de santé mentale communautaire de Richibucto	2,587,164	0	2,587,164
RRS A Zone 1 Sub-Total	10,529,167	0	10,529,167
Centre de santé mentale communautaire d'Edmundston	3,505,865	0	3,505,865
Centre de santé mentale communautaire de Grand-Sault	2,746,349	0	2,746,349
RRS A Zone 4 Sub-Total	6,252,214	0	6,252,214
Centre de santé mentale communautaire de Campbellton	4,647,623	0	4,647,623
RRS A Zone 5 Sub-Total	4,647,623	0	4,647,623
Centre de santé mentale communautaire de Bathurst	4,042,772	0	4,042,772
Centre de santé mentale communautaire de Caraquet	5,525,937	0	5,525,937
RRS A Zone 6 Sub-Total	9,568,709	0	9,568,709
RRS A Sub-Total	30,997,712	0	30,997,712
RHA 1SE Community Mental Health Centre	9,754,355	0	9,754,355
RHA B Zone 1 Sub-Total	9,754,355	0	9,754,355
Saint John Community Mental Health Centre	8,508,601	0	8,508,601
St. Stephen Community Mental Health Centre	2,826,663	0	2,826,663
Sussex Community Mental Health Centre	2,130,812	0	2,130,812
RHA B Zone 2 Sub-Total	13,466,076	0	13,466,076
Fredericton Community Mental Health Centre	9,956,041	0	9,956,041
Woodstock Community Mental Health Centre	3,432,399	0	3,432,399
RHA B Zone 3 Sub-Total	13,388,439	0	13,388,439
Miramichi Community Mental Health Centre	3,923,184	0	3,923,184
RHA B Zone 7 Sub-Total	3,923,184	0	3,923,184
RHA B Sub-Total	40,532,053	0	40,532,053
Total Community Mental Health	71,529,766	0	71,529,766

Community Health Centers			
Facility	RHA	SNB	Total
Centre de santé communautaire St-Joseph	7,010,885	374,458	7,385,344
RRS A Zone 5 Sub-Total	7,010,885	374,458	7,385,344
Centre de santé communautaire de Lamèque	4,737,209	135,091	4,872,300
Centre de santé communautaire de St-Isidore	802,437	30,840	833,277
RRS A Zone 6 Sub-Total	5,539,646	165,931	5,705,577
RRS A Sub-Total	12,550,531	540,390	13,090,921
Albert County Health and Wellness Centre	1,620,333	43,786	1,664,120
RHA B Zone 1 Sub-Total	1,620,333	43,786	1,664,120
Charlotte County Collaborative Wellness Centre	401,879	18,836	420,715
MediSanté	395,752	16,916	412,668
St-Joseph's Community Health Centre	4,825,550	159,042	4,984,592
RHA B Zone 2 Sub-Total	5,623,181	194,793	5,817,975
Central Miramichi Community Health Centre	1,318,949	50,283	1,369,232
Centre de santé Noreen-Richard Health Centre	895,600	25,894	921,494
Fredericton Downtown Community Health Centre	3,058,582	98,876	3,157,459
Fredericton Northside Community Health Centre	2,599,358	47,557	2,646,915
Oromocto Community Health Centre	823,508	28,286	851,794
Queens North Community Health Centre	3,278,328	94,086	3,372,415
Tobique Valley Community Health Centre	2,716,214	80,504	2,796,718
RHA B Zone 3 Sub-Total	14,690,540	425,487	15,116,026
RHA B Sub-Total	21,934,054	664,066	22,598,121
Total Community Health Centers	34,484,585	1,204,456	35,689,041

Note 1: The facility type Other Subservices represents those facilities converted to CHCs that continue to provide subservices aligned with the regional facilities and Hospital Services (e.g. Lab, Medical Imaging).

Note 2: Number of sites listed is based on RHA reporting structure to DH and not intended to be reflective of the total number of unique physical health care institutions.

Note 3: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table I-1(b): Total Expenses by Facility - 2021/2022 - Page 4 of 4

Other Subservices			
Facility	RHA	SNB	Total
Albert County	50,215	0	50,215
RHA B Zone 1 Sub-Total	50,215	0	50,215
Minto	291,419	0	291,419
Tobique Valley	242,511	16,344	258,855
Upper Miramichi Health Services Centre - Doaktown	44,654	0	44,654
RHA B Zone 3 Sub-Total	578,584	16,344	594,929
RHA B Sub-Total	628,800	16,344	645,144
Total Others	628,800	16,344	645,144

RHA Corporate	
Facility	Total
Centre hospitalier universitaire Dr-Georges-L.-Dumont	3,838,255
Hôpital Stella-Maris- de-Kent	105,398
Hotel-Dieu Saint-Joseph de Saint-Quentin	139,019
Hôpital général de Grand-Sault	54,744
Hôpital régional d'Edmundston	1,810,240
Centre Hospitalier Restigouche	631,568
Centre de santé communautaire St-Joseph	2,629
Hôpital Régional de Campbellton	1,595,068
Hôpital de Lamèque	3,392
Hôpital de Tracadie	18,995
Hôpital de l'Enfant-Jésus RHSJ	165,068
Hôpital régional Chaleur	1,840,946
RRS A Sub-Total	10,205,323
Albert County	198
Albert County Health and Wellness Centre	583
Sackville Memorial Hospital	55,093
The Moncton Hospital	7,814,749
Centracare	94,626
Charlotte County Hospital	192,342
Fundy Health Centre - Blacks Harbour	983
Grand Manan Hospital	2,115
Saint John Regional Hospital	9,016,907
St-Joseph's Community Health Centre	3,458
St. Joseph's Hospital	192,498
Sussex Health Centre	124,891
Central Miramichi Community Health Centre	766
Chipman Health Centre	386
Dr. Everett Chalmers Regional Hospital	6,631,273
Fredericton Downtown Community Health Centre	3,437
Fredericton Junction Health Centre	285
Harvey Health Centre	876
Hotel-Dieu of St. Joseph	60,436
McAdam Health Centre	515
Minto	1,016
Oromocto Public Hospital	88,519
Queens North Community Health Centre	1,640
Stan Cassidy Centre For Rehabilitation	27,020
Stanley Health Services Centre	385
Tobique Valley	780
Tobique Valley Community Health Centre	1,142
Upper Miramichi Health Services Centre - Doaktown	150
Upper River Valley Hospital	483,058
Miramichi Regional Hospital	3,293,302
RHA B Sub-Total	28,093,429
Total RHA Corporate	38,298,752

Note 1: The facility type Other Subservices represents those facilities converted to CHCs that continue to provide subservices aligned with the regional facilities and Hospital Services (e.g. Lab, Medical Imaging).

Note 2: Number of sites listed is based on RHA reporting structure to DH and not intended to be reflective of the total number of unique physical health care institutions.

Note 3: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table I-2: Total Expenses by Expense Account Type by Regional Health Authority - 2021/2022

	SALARIES (including medical)		BENEFIT CONTRIBUTIONS		MEDICAL & SURGICAL SUPPLIES		DRUGS		OTHER SUPPLIES	
	Expenses	% of Total	Expenses	% of Total	Expenses	% of Total	Expenses	% of Total	Expenses	% of Total
RRS A Zone 1	206,284,095	59.2%	20,705,012	5.9%	19,575,122	5.6%	21,038,406	6.0%	29,663,926	8.5%
RRS A Zone 4	102,498,122	68.0%	11,009,894	7.3%	5,869,715	3.9%	6,978,899	4.6%	9,690,865	6.4%
RRS A Zone 5	89,421,906	61.6%	12,642,401	8.7%	3,489,434	2.4%	3,644,303	2.5%	8,772,928	6.0%
RRS A Zone 6	146,613,557	64.5%	15,415,919	6.8%	10,072,983	4.4%	13,875,252	6.1%	16,170,407	7.1%
RRS A Organisation	6,923,594	67.8%	896,050	8.8%	505	0.0%	0	0.0%	-495,076	-4.9%
RRS A	551,741,274	62.6%	60,669,276	6.9%	39,007,760	4.4%	45,536,860	5.2%	63,803,049	7.2%
RHA B Zone 1	223,858,640	66.1%	21,427,175	6.3%	24,310,628	7.2%	18,661,759	5.5%	18,039,198	5.3%
RHA B Zone 2	365,075,345	66.4%	32,846,168	6.0%	54,049,075	9.8%	28,356,703	5.2%	30,535,710	5.6%
RHA B Zone 3	282,348,691	70.8%	24,192,147	6.1%	17,951,280	4.5%	18,645,641	4.7%	21,338,821	5.3%
RHA B Zone 7	80,037,980	69.8%	7,503,021	6.5%	5,049,377	4.4%	6,283,353	5.5%	4,840,386	4.2%
RHA B Organization	11,626,893	41.4%	10,670,222	38.0%	25,362	0.1%	0	0.0%	186,392	0.7%
RHA B	962,947,550	67.3%	96,638,733	6.8%	101,385,722	7.1%	71,947,456	5.0%	74,940,507	5.2%
SNB	55,162,246	60.6%	3,281,371	3.6%	0	0.0%	0	0.0%	6,246,234	6.9%
EM/ANB	61,141,848	64.2%	7,229,432	7.6%	5,887,769	6.2%	4,814,378	5.1%	4,271,415	4.5%
Total	1,630,992,917	65.3%	167,818,812	6.7%	146,281,251	5.9%	122,298,694	4.9%	149,261,206	6.0%

	EQUIPMENT EXPENSE		REFERRED-OUT SERVICES		SUNDRY		BUILDINGS & GROUNDS EXPENSES		Total	
	Expenses	% of Total	Expenses	% of Total	Expenses	% of Total	Expenses	% of Total	Expenses	% of Total
RRS A Zone 1	15,637,444	4.5%	8,497,057	2.4%	10,015,255	2.9%	16,789,944	4.8%	348,206,261	100.0%
RRS A Zone 4	4,395,593	2.9%	1,713,817	1.1%	3,351,341	2.2%	5,323,646	3.5%	150,831,894	100.0%
RRS A Zone 5	3,312,850	2.3%	3,349,204	2.3%	2,047,206	1.4%	18,576,112	12.8%	145,256,345	100.0%
RRS A Zone 6	6,781,266	3.0%	2,594,285	1.1%	5,168,884	2.3%	10,756,796	4.7%	227,449,348	100.0%
RRS A Organisation	190,066	1.9%	309,619	3.0%	2,380,565	23.3%	0	0.0%	10,205,323	100.0%
RRS A	30,317,220	3.4%	16,463,982	1.9%	22,963,251	2.6%	51,446,499	5.8%	881,949,171	100.0%
RHA B Zone 1	10,289,440	3.0%	2,966,254	0.9%	10,689,116	3.2%	8,381,130	2.5%	338,623,340	100.0%
RHA B Zone 2	16,847,000	3.1%	3,272,459	0.6%	10,183,204	1.9%	8,873,674	1.6%	550,039,337	100.0%
RHA B Zone 3	10,775,336	2.7%	3,373,344	0.8%	10,116,978	2.5%	10,116,812	2.5%	398,859,050	100.0%
RHA B Zone 7	3,924,020	3.4%	561,840	0.5%	2,871,354	2.5%	3,572,658	3.1%	114,643,989	100.0%
RHA B Organization	742,215	2.6%	781,823	2.8%	4,057,027	14.4%	3,494	0.0%	28,093,429	100.0%
RHA B	42,578,010	3.0%	10,955,720	0.8%	37,917,679	2.7%	30,947,768	2.2%	1,430,259,145	100.0%
SNB	22,196,675	24.4%	29,016	0.0%	3,813,512	4.2%	327,570	0.4%	91,056,625	100.0%
EM/ANB	4,972,850	5.2%	1,376,285	1.4%	5,465,986	5.7%	33,883	0.0%	95,193,846	100.0%
Total	100,064,756	4.0%	28,825,002	1.2%	70,160,429	2.8%	82,755,720	3.3%	2,498,458,786	100.0%

Note 1: Expenses exclude interdepartmental expenses.

Note 2: EM/ANB includes EM/ANB Corporate.

Note 3: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

2021/2022 Annual Report of Hospital Services

Section I - Total Expenses and Revenues

Table I-3(a): Total Expenses by Functional Area by Regional Health Authority - 2021/2022 - Page 1 of 2

	Functional Area	Régie régionale de la santé A										
		RRS A Zone 1		RRS A Zone 4		RRS A Zone 5		RRS A Zone 6		RRS A Organization		Total
		Expenses	% of Total	Expenses	% of Total	Expenses	% of Total	Expenses	% of Total	Expenses	% of Total	Expenses
Administration & Support	Administrative Support	20,575,907	5.5%	8,294,040	4.9%	7,717,565	5.0%	11,521,617	4.7%	8,112,271	79.5%	56,221,400
	Clinical Support	5,759,767	1.5%	4,314,380	2.5%	2,728,821	1.8%	5,705,816	2.3%	0	0.0%	18,508,783
	Hotel	12,274,173	3.3%	6,722,686	4.0%	7,808,947	5.0%	10,289,283	4.2%	0	0.0%	37,095,090
	Plant	22,219,118	6.0%	8,159,373	4.8%	22,281,558	14.3%	18,339,128	7.4%	0	0.0%	70,999,177
Sub Total		60,828,966	16.3%	27,490,478	16.2%	40,536,891	26.1%	45,855,844	18.5%	8,112,271	79.5%	182,824,450
Nursing Inpatient	Nursing Admin & Medical Resources	7,689,039	2.1%	1,930,184	1.1%	3,097,473	2.0%	2,348,887	0.9%	0	0.0%	15,065,583
	Acute Inpatient	25,924,050	7.0%	16,297,596	9.6%	7,759,785	5.0%	26,468,995	10.7%	0	0.0%	76,450,426
	Maternal and Newborn	4,686,565	1.3%	4,315,126	2.5%	1,552,372	1.0%	4,454,260	1.8%	0	0.0%	15,008,323
	Critical Care	9,163,272	2.5%	4,727,579	2.8%	3,913,728	2.5%	3,688,174	1.5%	0	0.0%	21,492,753
	Operating Room/PARR/Day Surgery	17,932,742	4.8%	8,699,534	5.1%	5,645,357	3.6%	11,885,206	4.8%	0	0.0%	44,162,840
	Mental Health	6,837,853	1.8%	3,375,511	2.0%	14,274,656	9.2%	3,644,137	1.5%	0	0.0%	28,132,156
Sub Total		72,233,522	19.4%	39,345,530	23.2%	36,243,370	23.3%	52,489,658	21.2%	0	0.0%	200,312,080
Restorative Care	Inpatient Rehabilitation	2,869,581	0.8%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	2,869,581
	Extended (Chronic) Care	7,066,631	1.9%	6,420,624	3.8%	4,649,699	3.0%	2,736,527	1.1%	0	0.0%	20,873,481
Sub Total		9,936,212	2.7%	6,420,624	3.8%	4,649,699	3.0%	2,736,527	1.1%	0	0.0%	23,743,062
Non-Inpatient Services	Emergency Services	17,341,856	4.7%	14,105,366	8.3%	6,594,833	4.2%	17,295,275	7.0%	0	0.0%	55,337,329
	Ambulatory Care	47,784,246	12.8%	15,564,050	9.2%	8,320,499	5.4%	29,308,356	11.8%	0	0.0%	100,977,152
	Addiction	1,076,548	0.3%	2,306,341	1.4%	3,119,531	2.0%	3,205,281	1.3%	0	0.0%	9,707,701
	Community Services	7,453,980	2.0%	1,512,409	0.9%	3,527,604	2.3%	6,561,820	2.6%	0	0.0%	19,055,813
	Home Dialysis	206,113	0.1%	192,082	0.1%	0	0.0%	512,450	0.2%	0	0.0%	910,646
Sub Total		73,862,743	19.8%	33,680,249	19.9%	21,562,467	13.9%	56,883,182	23.0%	0	0.0%	185,988,641
Diagnostic & Therapeutic	Laboratory	30,047,070	8.1%	8,162,111	4.8%	6,260,982	4.0%	14,176,133	5.7%	341,797	3.3%	58,988,093
	Medical Imaging/Breast Screening	15,188,449	4.1%	5,308,107	3.1%	3,738,927	2.4%	9,158,790	3.7%	0	0.0%	33,394,273
	Other Diagnostic and Therapeutic	39,274,628	10.5%	11,637,288	6.9%	12,366,026	8.0%	18,844,720	7.6%	0	0.0%	82,122,661
Sub Total		84,510,146	22.7%	25,107,507	14.8%	22,365,935	14.4%	42,179,643	17.0%	341,797	3.3%	174,505,027
Public & Mental Health	Public Health	12,882,674	3.5%	4,472,545	2.6%	2,365,515	1.5%	8,231,466	3.3%	0	0.0%	27,952,199
	Community Mental Health	10,010,919	2.7%	6,293,284	3.7%	4,558,799	2.9%	9,513,540	3.8%	0	0.0%	30,376,542
Sub Total		22,893,593	6.1%	10,765,829	6.4%	6,924,313	4.5%	17,745,006	7.2%	0	0.0%	58,328,741
Other	Research and Education	10,683,029	2.9%	599,048	0.4%	427,015	0.3%	1,444,976	0.6%	1,001,155	9.8%	14,155,223
	Undistributed Amortization	7,065,166	1.9%	3,145,198	1.9%	6,941,798	4.5%	2,688,497	1.1%	0	0.0%	19,840,659
	Other Undistributed Expenses	6,192,884	1.7%	4,277,431	2.5%	5,604,856	3.6%	5,426,016	2.2%	750,100	7.4%	22,251,288
Sub Total		23,941,079	6.4%	8,021,677	4.7%	12,973,670	8.4%	9,559,489	3.9%	1,751,255	17.2%	56,247,170
Revenue	Revenue	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0
Sub Total		0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0
SNB	Administrative Support	7,618,766	2.0%	6,047,246	3.6%	4,734,937	3.0%	5,364,649	2.2%	0	0.0%	23,765,597
	Clinical Support	1,462,747	0.4%	738,851	0.4%	480,816	0.3%	1,111,565	0.4%	0	0.0%	3,793,979
	Hotel	2,710,240	0.7%	2,380,678	1.4%	1,512,170	1.0%	1,930,949	0.8%	0	0.0%	8,534,037
Sub Total		11,791,753	3.2%	9,166,774	5.4%	6,727,924	4.3%	8,407,162	3.4%	0	0.0%	36,093,613
EM/ANB	Clinical Support	351,343	0.1%	372,369	0.2%	121,256	0.1%	321,059	0.1%	0	0.0%	1,166,028
	Extra-Mural Program	12,340,455	3.3%	9,059,226	5.3%	3,197,164	2.1%	11,529,677	4.7%	0	0.0%	36,126,522
	Other Undistributed Expenses	68,469	0.0%	52,386	0.0%	19,108	0.0%	65,384	0.0%	0	0.0%	205,347
Sub Total		12,760,267	3.4%	9,483,981	5.6%	3,337,528	2.1%	11,916,120	4.8%	0	0.0%	37,497,896
Total		372,758,281	100.0%	169,482,649	100.0%	155,321,796	100.0%	247,772,631	100.0%	10,205,323	100.0%	955,540,680

Note 1: Other Diagnostic and Therapeutic include Radiation Oncology, ECG, Physiotherapy, Occupational Therapy, etc.
 Note 2: Education expenses include Formal Medical Education where it is provided.
 Note 3: Amortization is distributed across the functional centres except for other undistributed amounts which appear under Other.
 Note 4: Expenses excludes interdepartmental expenses.
 Note 5: Non-Inpatient Emergency Services includes Trauma Centre expenses for RHA B Zone 1 (\$168,099) and Zone 2 (\$1,199,654).
 Note 6: EM/ANB includes EM/ANB Corporate.
 Note 7: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

2021/2022 Annual Report of Hospital Services

Section I - Total Expenses and Revenues

Table I-3(a): Total Expenses by Functional Area by Regional Health Authority - 2021/2022 - Page 2 of 2

	Functional Area	Regional Health Authority B										Total	
		RHA B Zone 1		RHA B Zone 2		RHA B Zone 3		RHA B Zone 7		RHA B Organization			Total Expenses
		Expenses	% of Total	Expenses	% of Total	Expenses	% of Total	Expenses	% of Total	Expenses	% of Total		
Administration & Support	Administrative Support	11,983,096	3.3%	16,766,019	2.8%	14,135,374	3.3%	5,676,230	4.6%	14,666,289	52.2%	63,227,008	119,448,408
	Clinical Support	6,620,763	1.8%	10,928,635	1.8%	7,110,632	1.6%	1,978,861	1.6%	290,997	1.0%	26,929,886	45,438,669
	Hotel	12,470,602	3.4%	29,875,457	5.0%	19,581,562	4.5%	6,343,863	5.1%	356,349	1.3%	68,627,832	105,722,922
	Plant	16,298,899	4.5%	25,844,450	4.3%	19,403,924	4.5%	6,242,301	5.0%	352,476	1.3%	68,142,050	139,141,226
Sub Total		47,373,359	13.0%	83,414,560	14.0%	60,231,492	13.9%	20,241,255	16.2%	15,666,110	55.8%	226,926,776	409,751,226
Nursing Inpatient	Nursing Admin & Medical Resources	5,036,717	1.4%	16,197,657	2.7%	8,099,597	1.9%	1,825,452	1.5%	1,260,461	4.5%	32,419,883	47,485,466
	Acute Inpatient	51,724,066	14.2%	74,033,555	12.4%	52,798,589	12.2%	12,547,310	10.1%	0	0.0%	191,103,521	267,553,946
	Maternal and Newborn	7,185,411	2.0%	8,225,587	1.4%	10,808,476	2.5%	4,384,281	3.5%	0	0.0%	30,603,755	45,612,077
	Critical Care	17,089,263	4.7%	21,639,660	3.6%	16,480,105	3.8%	3,854,743	3.1%	0	0.0%	59,063,772	80,556,525
	Operating Room/PARR/Day Surgery	22,272,652	6.1%	40,604,380	6.8%	24,071,387	5.6%	7,975,064	6.4%	0	0.0%	94,923,483	139,086,323
	Mental Health	7,368,451	2.0%	11,641,198	2.0%	7,887,218	1.8%	2,759,953	2.2%	0	0.0%	29,656,821	57,788,977
Sub Total		110,676,561	30.5%	172,342,037	29.0%	120,145,373	27.8%	33,346,803	26.7%	1,260,461	4.5%	437,771,234	638,083,314
Restorative Care	Inpatient Rehabilitation	2,623,962	0.7%	2,443,858	0.4%	6,309,241	1.5%	2,458,769	2.0%	0	0.0%	13,835,830	16,705,411
	Extended (Chronic) Care	8,302,073	2.3%	21,592,223	3.6%	9,461,684	2.2%	2,565,796	2.1%	0	0.0%	41,921,775	62,795,257
Sub Total		10,926,035	3.0%	24,036,081	4.0%	15,770,925	3.7%	5,024,565	4.0%	0	0.0%	55,757,606	79,500,668
Non-Inpatient Services	Emergency Services	17,581,481	4.8%	29,051,564	4.9%	26,317,741	6.1%	7,653,365	6.1%	1,148,442	4.1%	81,752,592	137,089,921
	Ambulatory Care	46,985,239	12.9%	64,893,601	10.9%	35,151,294	8.1%	8,833,007	7.1%	0	0.0%	155,863,142	256,840,293
	Addiction	4,964,460	1.4%	5,838,645	1.0%	3,262,339	0.8%	2,521,429	2.0%	0	0.0%	16,586,873	26,294,574
	Community Services	6,273,582	1.7%	10,673,156	1.8%	24,090,859	5.6%	4,472,087	3.6%	5,749	0.0%	45,515,432	64,571,245
	Home Dialysis	0	0.0%	2,700,764	0.5%	0	0.0%	0	0.0%	0	0.0%	2,700,764	3,611,410
Sub Total		75,804,762	20.9%	113,157,730	19.0%	88,822,233	20.6%	23,479,887	18.8%	1,154,192	4.1%	302,418,803	488,407,444
Diagnostic & Therapeutic	Laboratory	23,518,766	6.5%	29,990,153	5.0%	23,606,698	5.5%	5,575,435	4.5%	141,056	0.5%	82,832,107	141,820,200
	Medical Imaging/Breast Screening	17,365,608	4.8%	25,969,760	4.4%	15,512,208	3.6%	4,946,665	4.0%	130,566	0.5%	63,924,807	97,319,079
	Other Diagnostic and Therapeutic	25,263,965	7.0%	53,507,583	9.0%	33,313,836	7.7%	8,891,737	7.1%	831,349	3.0%	121,808,471	203,931,132
Sub Total		66,148,339	18.2%	109,467,496	18.4%	72,432,741	16.8%	19,413,837	15.6%	1,102,972	3.9%	268,565,385	443,070,412
Public & Mental Health	Public Health	3,754,944	1.0%	12,562,897	2.1%	12,997,576	3.0%	3,859,645	3.1%	0	0.0%	33,175,062	61,127,261
	Community Mental Health	9,776,366	2.7%	13,466,076	2.3%	13,388,439	3.1%	3,957,190	3.2%	0	0.0%	40,588,071	70,964,613
Sub Total		13,531,310	3.7%	26,028,973	4.4%	26,386,015	6.1%	7,816,834	6.3%	0	0.0%	73,763,133	132,091,874
Other	Research and Education	4,437,937	1.2%	10,332,879	1.7%	2,722,059	0.6%	715,555	0.6%	403,268	1.4%	18,611,698	32,766,921
	Undistributed Amortization	3,791,310	1.0%	3,341,619	0.6%	6,640,479	1.5%	2,282,849	1.8%	0	0.0%	16,056,257	35,896,916
	Other Undistributed Expenses	5,933,729	1.6%	7,917,963	1.3%	5,707,730	1.3%	2,322,403	1.9%	8,506,427	30.3%	30,388,251	52,639,539
Sub Total		14,162,975	3.9%	21,592,461	3.6%	15,070,268	3.5%	5,320,807	4.3%	8,909,695	31.7%	65,056,206	121,303,376
Revenue	Revenue	0	0.0%	0	0.0%	2	0.0%	0	0.0%	0	0.0%	2	2
Sub Total		0	0.0%	0	0.0%	2	0.0%	0	0.0%	0	0.0%	2	2
SNB	Administrative Support	8,462,998	2.3%	15,897,755	2.7%	9,378,917	2.2%	2,327,672	1.9%	0	0.0%	36,067,343	59,832,940
	Clinical Support	1,513,537	0.4%	1,765,190	0.3%	791,570	0.2%	432,373	0.3%	0	0.0%	4,502,669	8,296,648
	Hotel	3,395,845	0.9%	5,991,182	1.0%	3,542,156	0.8%	1,463,816	1.2%	0	0.0%	14,393,000	22,927,037
Sub Total		13,372,381	3.7%	23,654,128	4.0%	13,712,643	3.2%	4,223,861	3.4%	0	0.0%	54,963,012	91,056,625
EM/ANB	Clinical Support	350,424	0.1%	662,240	0.1%	807,028	0.2%	206,551	0.2%	0	0.0%	2,026,244	3,192,272
	Extra-Mural Program	10,989,122	3.0%	20,283,730	3.4%	18,466,768	4.3%	5,626,595	4.5%	0	0.0%	55,366,216	91,492,737
	Other Undistributed Expenses	58,955	0.0%	109,041	0.0%	103,700	0.0%	31,794	0.0%	0	0.0%	303,490	508,837
Sub Total		11,398,502	3.1%	21,055,011	3.5%	19,377,497	4.5%	5,864,941	4.7%	0	0.0%	57,695,950	95,193,846
Total		363,394,223	100.0%	594,748,475	100.0%	431,949,189	100.0%	124,732,790	100.0%	28,093,429	100.0%	1,542,918,106	2,498,458,786

Note 1: Other Diagnostic and Therapeutic include Radiation Oncology, ECG, Physiotherapy, Occupational Therapy, etc.
 Note 2: Education expenses include Formal Medical Education where it is provided.
 Note 3: Amortization is distributed across the functional centres except for other undistributed amounts which appear under Other.
 Note 4: Expenses excludes interdepartmental expenses.
 Note 5: Non-Inpatient Emergency Services includes Trauma Centre expenses for RHA B Zone 1 (\$168,099) and Zone 2 (\$1,199,654).
 Note 6: EM/ANB includes EM/ANB Corporate.
 Note 7: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table I-3(b): Administration & Support Expenses by Functional Centre by Regional Health Authority - 2021/2022

Functional Centre	Régie régionale de la santé A						Regional Health Authority B						SNB	Total
	RRS A Zone 1	RRS A Zone 4	RRS A Zone 5	RRS A Zone 6	RRS A Organization	Total	RHA B Zone 1	RHA B Zone 2	RHA B Zone 3	RHA B Zone 7	RHA B Organization	Total		
711101010 - Executive Director's Office	815,517	382,250	1,977,244	575,783	2,957,205	6,707,998	0	661,598	0	0	6,908,223	7,569,822	2,122,153	16,399,973
711101060 - Medical Director's Office	583,357	645,016	677,033	478,921	1,993,121	4,377,447	1,118,655	1,193,572	1,436,293	455,985	0	4,204,505	0	8,581,953
711101090 - Strategic Planning	0	0	0	0	0	0	0	0	0	0	111,429	111,429	0	111,429
711101500 - Ethics	0	0	0	0	0	0	0	191,611	15,000	0	0	206,611	0	206,611
711102500 - Utilization Management	92,185	240,688	0	0	299,411	632,284	288,490	322,480	439,360	182,867	416,644	1,649,840	0	2,282,124
711103000 - Board of Trustees	0	0	0	0	272,018	272,018	0	0	0	0	306,879	306,879	0	578,896
711104000 - Public Relations	0	0	0	0	1,258,076	1,258,076	586,257	207,305	454,534	251,294	786,555	2,285,945	0	3,544,022
711104500 - Service Recipient Engagement	0	0	0	0	0	0	140,128	139,385	87,933	37,667	0	405,114	0	405,114
711105000 - Planning & Development	0	0	0	0	0	0	204,607	440,954	0	0	0	645,562	0	645,562
711105300 - Privacy Officer	181,241	0	0	0	0	181,241	0	0	4	0	374,398	374,402	0	555,643
711105500 - Risk Management	274,667	497,417	51,506	471,318	0	1,294,907	330,829	172,835	220,762	261,662	152,274	1,138,363	0	2,433,270
711105600 - Infection Control	420,409	314,223	241,740	459,298	0	1,435,670	585,083	1,701,981	655,635	342,888	0	3,285,587	0	4,721,257
711106000 - Quality Assurance	2,437,780	496,410	229,171	248,436	394,526	3,806,323	623,326	429,726	423,476	447,688	162,465	2,086,682	0	5,893,004
711151000 - General Accounting	152,993	526,370	-4,984	266,524	255,037	1,195,941	571,902	171,653	531,357	270,665	0	1,545,576	218,693	2,960,210
711152000 - Payroll	290,743	282,487	118,581	129,959	0	821,769	385,518	182,479	302,252	121,065	0	991,314	0	1,813,083
711153000 - Accounts Receivable	398,214	299,683	223,646	207,362	0	1,128,905	385,885	486,540	589,211	160,054	0	1,621,689	0	2,750,595
711154000 - Accounts Payable	278,652	115,253	116,621	157,432	0	667,958	286	697,740	0	64,401	0	762,427	0	1,430,385
711155000 - Budget Control	89,340	183,926	92,918	76,967	0	443,151	167,757	562,799	182,306	0	0	912,862	0	1,356,013
711200000 - Personnel Services (Human Resources)	1,734,565	1,642,743	1,250,729	2,813,793	682,878	8,124,708	1,561,971	2,242,636	2,778,499	1,351,626	2,839,689	10,774,422	3,827	18,902,957
711250000 - Systems Support	574,251	22	0	0	0	574,274	273,735	415,991	167,373	104,857	1,676,013	2,637,970	43,676,380	46,888,624
711300000 - Communications	1,080,092	218,496	670,537	699,929	0	2,669,055	988,319	1,966,053	1,697,463	436,707	0	5,088,541	0	7,757,596
711340000 - Emergency Preparedness	7,190,657	645,037	841,796	2,647,871	0	11,325,361	89,748	124,136	0	0	792,059	1,005,943	0	12,331,304
711350500 - Materials Management Administration	466,216	0	0	0	0	466,216	0	0	0	0	0	0	0	466,216
711351000 - Purchasing	121,854	0	86,844	0	0	208,698	0	0	0	0	0	0	4,121,407	4,330,105
711353000 - Stores (May Include Receiving and Shipping)	224,211	193,529	31,602	234,526	0	683,868	-16,345	0	0	111,232	0	94,887	8,018,238	8,796,993
711354000 - Reprocessing	3,092,354	1,591,840	1,084,540	2,007,448	0	7,776,182	3,550,856	3,983,517	2,790,618	977,946	139,662	11,442,599	0	19,218,781
711355000 - Printing	76,611	18,648	28,042	46,049	0	169,350	59,191	413,936	13,218	97,627	0	583,971	388,726	1,142,048
711356000 - Distribution: Internal	0	0	0	0	0	0	86,896	0	1,247,062	0	0	1,333,959	2,791	1,336,750
711357000 - Distribution: External	0	0	0	0	0	0	0	57,089	103,019	0	0	160,108	886,121	1,046,229
711359000 - Materials Management Support	0	0	0	0	0	0	0	0	0	0	0	394,604	0	394,604
Total	20,575,907	8,294,040	7,717,565	11,521,617	8,112,271	56,221,400	11,983,096	16,766,019	14,135,374	5,676,230	14,666,289	63,227,008	59,832,940	179,281,348

Note 1: General Administration functional centres may include expenses related to specific clinical functions such as infection control as well risk management, utilization management, public relations, privacy officer, planning & development, quality assurance and internal audit.

Note 2: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table I-4: Trends in Total Expenses by Expense Account Type - 2017/2018 to 2021/2022 - Page 1 of 3

	SALARIES (Including Medical)						BENEFIT CONTRIBUTIONS					
	2017/18	2018/19	2019/20	2020/21	2021/22	% Change	2017/18	2018/19	2019/20	2020/21	2021/22	% Change
RRS A Zone 1	166,385,525	163,119,729	168,549,375	175,466,651	206,284,095	17.6%	16,729,632	17,842,147	21,255,623	18,055,128	20,705,012	14.7%
RRS A Zone 4	90,618,961	86,973,497	86,930,094	88,881,263	102,498,122	15.3%	12,004,857	10,813,834	11,956,026	10,279,831	11,009,894	7.1%
RRS A Zone 5	85,292,978	80,396,277	80,281,214	79,644,128	89,421,906	12.3%	13,052,017	13,642,229	13,013,743	10,780,533	12,642,401	17.3%
RRS A Zone 6	125,635,935	120,633,560	122,648,102	123,459,310	146,613,557	18.8%	16,590,333	15,925,593	18,105,040	14,188,814	15,415,919	8.6%
RRS A Org	4,013,065	4,976,452	4,997,079	5,912,929	6,923,594	17.1%	613,672	782,587	848,720	848,955	896,050	5.5%
RRS A	471,946,463	456,099,516	463,405,863	473,364,280	551,741,274	16.6%	58,990,512	59,006,390	65,179,151	54,153,262	60,669,276	12.0%
RHA B Zone 1	191,497,287	190,775,910	193,654,733	197,280,643	223,858,640	13.5%	22,859,217	19,394,879	19,789,991	20,109,609	21,427,175	6.6%
RHA B Zone 2	314,438,649	304,018,737	310,167,648	316,864,325	365,075,345	15.2%	36,675,589	31,336,172	29,728,739	30,525,539	32,846,168	7.6%
RHA B Zone 3	237,602,483	232,657,131	236,255,916	246,541,017	282,348,691	14.5%	25,943,082	22,502,056	22,656,845	22,762,789	24,192,147	6.3%
RHA B Zone 7	69,594,442	67,938,467	68,718,645	69,481,277	80,037,980	15.2%	7,764,605	7,096,198	6,679,250	6,899,802	7,503,021	8.7%
RHA B Org	6,013,854	7,376,503	7,265,371	8,921,768	11,626,893	30.3%	1,473,104	11,930,268	26,228,127	8,669,091	10,670,222	23.1%
RHA B	819,146,716	802,766,749	816,062,314	839,089,028	962,947,550	14.8%	94,715,596	92,259,573	105,082,952	88,966,830	96,638,733	8.6%
SNB	45,594,782	50,386,786	52,195,136	52,071,500	55,162,246	5.9%	2,956,009	3,403,091	3,286,009	3,505,874	3,281,371	-6.4%
EM/ANB	12,870,630	51,973,093	54,384,520	58,052,798	61,141,848	5.3%	1,976,154	6,293,920	8,993,164	6,174,288	7,229,432	17.1%
Total	1,349,558,591	1,361,226,144	1,386,047,834	1,422,577,607	1,630,992,917	14.7%	158,638,271	160,962,973	182,541,277	152,800,254	167,818,812	9.8%

	MEDICAL & SURGICAL SUPPLIES						DRUGS					
	2017/18	2018/19	2019/20	2020/21	2021/22	% Change	2017/18	2018/19	2019/20	2020/21	2021/22	% Change
RRS A Zone 1	19,339,473	18,817,917	19,219,750	19,174,936	19,575,122	2.1%	13,775,081	14,909,854	18,453,466	19,436,453	21,038,406	8.2%
RRS A Zone 4	5,632,555	5,275,677	5,626,059	5,590,119	5,869,715	5.0%	5,386,884	5,384,588	5,956,947	6,654,425	6,978,899	4.9%
RRS A Zone 5	3,327,130	3,127,604	3,240,592	3,136,816	3,489,434	11.2%	2,819,398	3,387,864	3,668,854	2,754,399	3,644,303	32.3%
RRS A Zone 6	8,937,176	8,999,192	9,441,600	9,880,747	10,072,983	1.9%	8,315,960	10,157,996	11,326,306	12,464,494	13,875,252	11.3%
RRS A Org	-595,827	0	2	1,454	505	-65.3%	-448,002	0	0	175	0	-100.0%
RRS A	36,640,507	36,220,390	37,528,002	37,784,072	39,007,760	3.2%	29,849,322	33,840,302	39,405,573	41,309,946	45,536,860	10.2%
RHA B Zone 1	23,140,510	25,117,627	24,238,380	23,756,336	24,310,628	2.3%	13,603,432	14,673,373	17,737,996	18,790,214	18,661,759	-0.7%
RHA B Zone 2	42,201,845	44,161,122	48,519,408	50,464,165	54,049,075	7.1%	19,314,293	22,206,526	24,251,239	24,503,774	28,356,703	15.7%
RHA B Zone 3	14,491,686	15,747,854	16,271,916	16,482,561	17,951,280	8.9%	12,692,595	14,019,523	15,953,418	18,177,369	18,645,641	2.6%
RHA B Zone 7	4,466,922	4,537,094	4,736,852	5,392,290	5,049,377	-6.4%	3,584,743	4,242,733	4,560,065	5,163,606	6,283,353	21.7%
RHA B Org	-1,339,127	2,816	5,327	14,041	25,362	80.6%	-421,516	26	0	0	0	0.0%
RHA B	82,961,836	89,566,512	93,771,883	96,110,024	101,385,722	5.5%	48,773,546	55,142,182	62,502,718	66,634,963	71,947,456	8.0%
SNB	0	0	0	0	0	0.0%	0	0	0	0	0	0.0%
EM/ANB	939,825	4,047,791	5,124,634	5,455,990	5,887,769	7.9%	828,916	3,638,235	3,725,516	3,902,272	4,814,378	23.4%
Total	120,542,168	129,834,693	136,424,519	139,350,086	146,281,251	5.0%	79,451,784	92,620,719	105,633,807	111,847,182	122,298,694	9.3%

Note 1: Salaries include worked and benefit salaries as well as purchased service salaries.

Note 2: EM/ANB includes EM/ANB Corporate.

Note 3: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table I-4: Trends in Total Expenses by Expense Account Type - 2017/2018 to 2021/2022 - Page 2 of 3

	OTHER SUPPLIES						EQUIPMENT EXPENSE					
	2017/18	2018/19	2019/20	2020/21	2021/22	% Change	2017/18	2018/19	2019/20	2020/21	2021/22	% Change
RRS A Zone 1	18,434,214	20,005,102	20,983,711	30,214,318	29,663,926	-1.8%	11,226,886	12,863,221	12,536,858	13,376,730	15,637,444	16.9%
RRS A Zone 4	7,927,617	8,264,287	8,592,138	8,650,750	9,690,865	12.0%	4,331,206	3,640,227	3,530,067	4,584,672	4,395,593	-4.1%
RRS A Zone 5	8,642,097	8,579,623	8,907,525	7,797,507	8,772,928	12.5%	3,526,111	3,574,518	3,579,244	3,149,781	3,312,850	5.2%
RRS A Zone 6	14,323,018	14,090,594	15,055,844	14,060,091	16,170,407	15.0%	4,995,345	5,064,166	5,078,640	6,761,928	6,781,266	0.3%
RRS A Org	8,569	32,243	121,546	-397,905	-495,076	24.4%	285,524	402,715	105,420	93,422	190,066	103.4%
RRS A	49,335,515	50,971,849	53,660,765	60,324,762	63,803,049	5.8%	24,365,072	25,544,847	24,830,230	27,966,533	30,317,220	8.4%
RHA B Zone 1	15,742,554	16,683,730	16,298,666	15,630,499	18,039,198	15.4%	8,396,916	8,744,758	8,531,277	10,349,545	10,289,440	-0.6%
RHA B Zone 2	30,164,236	29,405,722	29,970,548	28,626,157	30,535,710	6.7%	16,950,453	17,839,751	17,591,426	17,109,055	16,847,000	-1.5%
RHA B Zone 3	21,027,712	19,630,791	20,367,197	19,154,937	21,338,821	11.4%	10,534,672	9,567,666	10,444,568	11,084,633	10,775,336	-2.8%
RHA B Zone 7	5,432,726	4,913,528	5,028,495	4,717,156	4,840,386	2.6%	3,779,129	3,507,754	3,637,717	3,645,854	3,924,020	7.6%
RHA B Org	110,411	93,511	111,889	218,096	186,392	-14.5%	13,390	74,389	231,693	878,644	742,215	-15.5%
RHA B	72,477,639	70,727,281	71,776,796	68,346,845	74,940,507	9.6%	39,674,560	39,734,319	40,436,680	43,067,731	42,578,010	-1.1%
SNB	5,001,662	7,337,326	7,345,448	7,144,759	6,246,234	-12.6%	21,974,183	24,672,561	23,318,150	25,010,627	22,196,675	-11.3%
EM/ANB	209,961	857,385	705,302	3,879,614	4,271,415	10.1%	1,101,796	3,890,783	4,610,413	4,537,113	4,972,850	9.6%
Total	127,024,777	129,893,841	133,488,310	139,695,979	149,261,206	6.8%	87,115,611	93,842,510	93,195,473	100,582,004	100,064,756	-0.5%

	REFERRED-OUT SERVICES						SUNDRY					
	2017/18	2018/19	2019/20	2020/21	2021/22	% Change	2017/18	2018/19	2019/20	2020/21	2021/22	% Change
RRS A Zone 1	6,896,514	7,291,027	7,636,048	7,931,375	8,497,057	7.1%	6,151,011	6,630,503	9,364,419	8,728,569	10,015,255	14.7%
RRS A Zone 4	1,594,728	1,198,057	1,110,582	1,046,053	1,713,817	63.8%	3,139,027	3,267,142	3,272,429	3,034,963	3,351,341	10.4%
RRS A Zone 5	1,085,005	1,581,165	1,753,562	1,747,180	3,349,204	91.7%	2,289,437	2,078,718	2,142,062	1,772,738	2,047,206	15.5%
RRS A Zone 6	2,601,116	2,469,383	2,184,902	1,728,601	2,594,285	50.1%	4,234,452	4,093,130	4,209,159	3,958,232	5,168,884	30.6%
RRS A Org	84,467	951,403	968,048	313,036	309,619	-1.1%	1,867,425	1,996,419	2,307,165	1,462,722	2,380,565	62.7%
RRS A	12,261,831	13,491,035	13,653,142	12,766,244	16,463,982	29.0%	17,681,352	18,065,912	21,295,233	18,957,224	22,963,251	21.1%
RHA B Zone 1	6,696,586	2,902,180	3,483,091	2,543,326	2,966,254	16.6%	6,188,527	9,629,784	9,401,307	10,042,452	10,689,116	6.4%
RHA B Zone 2	3,339,495	3,089,942	4,238,711	2,738,481	3,272,459	19.5%	9,169,067	8,852,738	8,931,464	8,961,148	10,183,204	13.6%
RHA B Zone 3	3,893,627	4,304,546	4,911,120	3,409,396	3,373,344	-1.1%	7,252,334	8,009,014	8,212,886	8,321,749	10,116,978	21.6%
RHA B Zone 7	930,930	618,100	654,251	369,798	561,840	51.9%	1,907,211	2,467,969	2,216,893	2,417,851	2,871,354	18.8%
RHA B Org	256,004	396,686	446,194	400,030	781,823	95.4%	2,665,308	2,441,941	2,357,500	6,330,221	4,057,027	-35.9%
RHA B	15,116,642	11,311,453	13,733,368	9,461,031	10,955,720	15.8%	27,182,447	31,401,446	31,120,050	36,073,421	37,917,679	5.1%
SNB	3,312	215,174	2,063	14,004	29,016	107.2%	6,765,809	6,859,779	4,144,114	3,027,370	3,813,512	26.0%
EM/ANB	492,086	1,716,849	1,439,156	2,153,914	1,376,285	-36.1%	878,702	3,746,278	4,178,037	4,600,081	5,465,986	18.8%
Total	27,873,871	26,734,510	28,827,729	24,395,194	28,825,002	18.2%	52,508,310	60,073,416	60,737,433	62,658,096	70,160,429	12.0%

Note 1: Salaries include worked and benefit salaries as well as purchased service salaries.
 Note 2: EM/ANB includes EM/ANB Corporate.
 Note 3: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table I-4: Trends in Total Expenses by Expense Account Type - 2017/2018 to 2021/2022 - Page 3 of 3

	BUILDINGS & GROUNDS					
	2017/18	2018/19	2019/20	2020/21	2021/22	% Change
RRS A Zone 1	7,627,687	9,388,784	9,563,151	7,996,030	16,789,944	110.0%
RRS A Zone 4	7,336,011	5,007,987	6,895,442	4,929,790	5,323,646	8.0%
RRS A Zone 5	19,363,480	19,763,814	18,590,101	18,625,476	18,576,112	-0.3%
RRS A Zone 6	6,944,918	7,104,848	9,858,863	10,489,980	10,756,796	2.5%
RRS A Org	494	209	0	0	0	0.0%
RRS A	41,272,589	41,265,642	44,907,557	42,041,276	51,446,499	22.4%
RHA B Zone 1	11,261,868	13,418,855	9,133,091	10,758,604	8,381,130	-22.1%
RHA B Zone 2	12,446,756	11,110,937	8,742,382	11,246,051	8,873,674	-21.1%
RHA B Zone 3	11,395,675	8,833,032	9,520,380	11,593,273	10,116,812	-12.7%
RHA B Zone 7	3,927,468	4,128,198	3,110,887	4,852,005	3,572,658	-26.4%
RHA B Org	4,790	950	145	3,640	3,494	-4.0%
RHA B	39,036,556	37,491,972	30,506,885	38,453,573	30,947,768	-19.5%
SNB	539,419	1,282,756	462,009	309,366	327,570	5.9%
EM/ANB	15,149	32,007	41,080	53,977	33,883	-37.2%
Total	80,863,713	80,072,378	75,917,531	80,858,191	82,755,720	2.3%

	Total					% Change
	2017/18	2018/19	2019/20	2020/21	2021/22	
RRS A Zone 1	266,566,023	270,868,284	287,562,401	300,380,189	348,206,261	15.9%
RRS A Zone 4	137,971,846	129,825,296	133,869,784	133,651,865	150,831,894	12.9%
RRS A Zone 5	139,397,654	136,131,811	135,176,897	129,408,558	145,256,345	12.2%
RRS A Zone 6	192,578,252	188,538,462	197,908,455	196,992,198	227,449,348	15.5%
RRS A Org	5,829,388	9,142,028	9,347,980	8,234,788	10,205,323	23.9%
RRS A	742,343,163	734,505,882	763,865,516	768,667,598	881,949,171	14.7%
RHA B Zone 1	299,386,897	301,341,096	302,268,533	309,261,229	338,623,340	9.5%
RHA B Zone 2	484,700,381	472,021,647	482,141,567	491,038,695	550,039,337	12.0%
RHA B Zone 3	344,833,867	335,271,612	344,594,245	357,527,723	398,859,050	11.6%
RHA B Zone 7	101,388,177	99,450,042	99,343,056	102,940,269	114,643,989	11.4%
RHA B Org	8,776,217	22,317,090	36,646,246	25,435,531	28,093,429	10.4%
RHA B	1,239,085,540	1,230,401,487	1,264,993,646	1,286,203,447	1,430,259,145	11.2%
SNB	82,835,175	94,157,473	90,752,929	91,083,500	91,056,625	-0.0%
EM/ANB	19,313,218	76,196,342	83,201,822	88,810,048	95,193,846	7.2%
Total	2,083,577,096	2,135,261,185	2,202,813,914	2,234,764,593	2,498,458,786	11.8%

Note 1: Salaries include worked and benefit salaries as well as purchased service salaries.

Note 2: EM/ANB includes EM/ANB Corporate.

Note 3: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table I-5: Total Revenues by Revenue Account Type by Regional Health Authority - 2021/2022

	DEPT. OF HEALTH REVENUE		PATIENT SERVICE REVENUES		MEDICARE REVENUES		DONATIONS, GRANTS & INVESTMENT REVENUE		OTHER RECOVERIES & SALES		Total	
	Revenues	% of Total	Revenues	% of Total	Revenues	% of Total	Revenues	% of Total	Revenues	% of Total	Revenues	% of Total
RRS A Zone 1	0	0.0%	12,158,718	75.8%	0	0.0%	281,070	1.8%	3,591,239	22.4%	16,031,027	100.0%
RRS A Zone 4	0	0.0%	3,099,537	73.3%	0	0.0%	102,422	2.4%	1,027,944	24.3%	4,229,903	100.0%
RRS A Zone 5	0	0.0%	9,938,035	91.0%	0	0.0%	154,106	1.4%	830,038	7.6%	10,922,179	100.0%
RRS A Zone 6	0	0.0%	3,273,754	46.3%	0	0.0%	1,366,359	19.3%	2,425,232	34.3%	7,065,345	100.0%
RRS A Organisation	732,334,322	88.3%	0	0.0%	77,087,858	9.3%	16,733,045	2.0%	3,527,845	0.4%	829,683,069	100.0%
RRS A	732,334,322	84.4%	28,470,044	3.3%	77,087,858	8.9%	18,637,001	2.1%	11,402,297	1.3%	867,931,522	100.0%
RHA B Zone 1	1,112,329	1.7%	9,777,495	15.3%	44,603,510	69.9%	507,177	0.8%	7,791,276	12.2%	63,791,787	100.0%
RHA B Zone 2	10,422,201	10.7%	16,166,604	16.5%	54,843,630	56.1%	2,623,173	2.7%	13,704,125	14.0%	97,759,732	100.0%
RHA B Zone 3	1,323,513	1.7%	17,309,576	21.8%	52,982,213	66.9%	1,717,299	2.2%	5,908,835	7.5%	79,241,436	100.0%
RHA B Zone 7	182,865	1.2%	1,508,508	9.6%	12,369,533	78.5%	44,786	0.3%	1,653,301	10.5%	15,758,992	100.0%
RHA B Organization	1,143,450,379	98.1%	0	0.0%	0	0.0%	21,991,449	1.9%	138,151	0.0%	1,165,579,979	100.0%
RHA B	1,156,491,287	81.3%	44,762,184	3.1%	164,798,885	11.6%	26,883,884	1.9%	29,195,687	2.1%	1,422,131,927	100.0%
SNB	89,431,647	99.2%	0	0.0%	0	0.0%	27,019	0.0%	683,931	0.8%	90,142,597	100.0%
EM/ANB	95,223,726	100.0%	0	0.0%	0	0.0%	-150	-0.0%	0	0.0%	95,223,576	100.0%
Total	2,073,480,982	83.8%	73,232,227	3.0%	241,886,743	9.8%	45,547,754	1.8%	41,281,915	1.7%	2,475,429,622	100.0%

Note 1: Patient Service Revenues include payments received for patient care by a variety of payers including other provinces, private insurance, self-pay, etc.

Note 2: Other Recoveries & Sales includes recoveries from external sources and miscellaneous revenue.

Note 3: EM/ANB includes EM/ANB Corporate.

Note 4: Excludes revenues related to prior year activity.

Note 5: Excludes Surplus/Deficit (899 99 00 00).

Note 6: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table I-6: Trends in Total Expenses by Functional Area - 2017/2018 to 2021/2022 - Page 1

	Functional Area	Régie régionale de la santé A					% Change	Régie régionale de la santé A					% Change
		RRS A Zone 1						RRS A Zone 4					
		2017/18	2018/19	2019/20	2020/21	2021/22		2017/18	2018/19	2019/20	2020/21	2021/22	
Administration & Support	Administrative Support	9,757,435	9,668,512	9,990,286	21,813,742	20,575,907	-5.7%	6,341,122	6,903,114	6,900,898	7,936,453	8,294,040	4.5%
	Clinical Support	5,295,254	5,261,045	5,084,973	5,020,243	5,759,767	14.7%	4,095,527	3,953,079	3,898,962	3,931,899	4,314,380	9.7%
	Hotel	9,209,689	9,272,493	9,548,641	10,165,217	12,274,173	20.7%	5,559,509	5,503,245	5,695,961	5,930,113	6,722,686	13.4%
	Plant	11,195,387	14,975,125	16,240,603	14,509,322	22,219,118	53.1%	9,794,874	7,468,659	9,438,291	7,200,991	8,159,373	13.3%
	Sub-Total	35,457,765	39,177,176	40,864,504	51,508,524	60,828,966	18.1%	25,791,032	23,828,098	25,934,111	24,999,457	27,490,478	10.0%
Nursing Inpatient	Nursing Admin & Medical Resources	7,006,176	6,215,560	7,046,338	6,657,572	7,689,039	15.5%	1,755,935	1,422,711	1,585,478	1,543,039	1,930,184	25.1%
	Acute Inpatient	25,956,284	25,840,132	25,792,992	23,977,665	25,924,050	8.1%	15,598,964	15,711,591	15,202,739	14,873,383	16,297,596	9.6%
	Maternal and Newborn	4,099,260	4,151,348	4,139,552	4,248,754	4,686,565	10.3%	4,161,843	4,151,197	4,160,700	4,050,528	4,315,126	6.5%
	Critical Care	7,063,326	7,472,036	7,259,417	7,638,962	9,163,272	20.0%	3,272,261	2,994,489	3,211,561	3,782,964	4,727,579	25.0%
	Operating Room/PARR/Day Surgery	14,804,406	16,190,603	15,536,494	15,660,689	17,932,742	14.5%	8,255,730	8,223,723	8,626,775	7,931,236	8,699,534	9.7%
	Mental Health	5,500,366	5,812,967	6,178,283	6,431,392	6,837,853	6.3%	2,774,895	2,802,881	2,808,947	2,875,039	3,375,511	17.4%
	Sub-Total	64,429,817	65,682,646	65,953,075	64,615,034	72,233,522	11.8%	35,819,628	35,306,591	35,596,200	35,056,189	39,345,530	12.2%
Restorative Care	Inpatient Rehabilitation	2,594,969	2,504,280	2,589,621	2,619,729	2,869,581	9.5%	0	0	0	0	0	0.0%
	Extended (Chronic) Care	6,697,071	6,429,139	6,625,795	6,487,015	7,066,631	8.9%	5,499,691	5,535,725	5,326,665	4,847,641	6,420,624	32.4%
	Sub-Total	9,292,040	8,933,419	9,215,416	9,106,743	9,936,212	9.1%	5,499,691	5,535,725	5,326,665	4,847,641	6,420,624	32.4%
Non-Inpatient Services	Emergency Services	14,540,260	14,715,253	14,608,889	15,696,016	17,341,856	10.5%	12,142,309	12,396,688	12,454,993	13,119,930	14,105,366	7.5%
	Ambulatory Care	33,861,187	36,217,579	41,108,650	43,068,320	47,784,246	10.9%	11,125,320	11,285,773	11,467,226	13,375,257	15,564,050	16.4%
	Extra-Mural Program	7,656,719	0	0	0	0	0.0%	5,776,690	0	0	0	0	0.0%
	Addiction	919,093	903,264	845,324	1,012,217	1,076,548	6.4%	1,718,746	1,950,367	1,864,570	1,973,537	2,306,341	16.9%
	Community Services	4,067,926	4,386,000	4,838,222	6,104,872	7,453,980	22.1%	886,528	1,022,200	1,000,780	1,073,368	1,512,409	40.9%
	Home Dialysis	50,046	78,803	98,061	114,386	206,113	80.2%	146,558	162,096	159,844	179,801	192,082	8.8%
	Sub-Total	61,095,231	56,300,898	61,499,146	65,995,811	73,862,743	11.9%	31,796,151	26,817,125	26,947,412	29,718,593	33,680,249	13.3%
Diagnostic & Therapeutic	Laboratory	22,090,262	22,867,912	24,550,795	25,451,086	30,047,070	18.1%	7,253,648	7,530,684	7,935,493	7,581,447	8,162,111	7.7%
	Medical Imaging/Breast Screening	14,388,146	13,930,831	14,207,794	13,335,887	15,188,449	13.9%	5,625,765	5,167,615	5,069,483	5,302,943	5,308,107	0.1%
	Other Diagnostic and Therapeutic	30,982,573	32,143,255	33,362,532	34,697,605	39,274,628	13.2%	9,736,894	9,647,213	9,897,248	10,225,229	11,637,288	13.8%
Sub-Total	67,460,981	68,941,998	72,121,122	73,484,578	84,510,146	15.0%	22,616,307	22,345,512	22,902,225	23,109,619	25,107,507	8.6%	
Public & Mental Health	Public Health	5,157,318	5,332,209	5,651,041	6,527,678	12,882,674	97.4%	1,959,317	1,990,574	2,115,250	2,592,409	4,472,545	72.5%
	Community Mental Health	6,959,258	7,980,527	8,624,701	8,567,997	10,010,919	16.8%	5,221,685	5,736,261	5,666,777	5,885,580	6,293,284	6.9%
	Sub-Total	12,116,576	13,312,737	14,275,743	15,095,675	22,893,593	51.7%	7,181,002	7,726,835	7,782,028	8,477,989	10,765,829	27.0%
Other	Research and Education	7,216,798	8,272,477	9,890,006	10,870,320	10,683,029	-1.7%	690,121	665,226	601,106	573,359	599,048	4.5%
	Undistributed Amortization	4,719,710	4,340,513	4,780,471	4,749,877	7,065,166	48.7%	3,145,537	3,145,198	3,145,198	3,145,198	3,145,198	0.0%
	Other Undistributed Expenses	4,777,106	5,906,421	8,962,919	4,953,626	6,192,884	25.0%	5,432,378	4,454,985	5,634,839	3,723,819	4,277,431	14.9%
Sub-Total	16,713,614	18,519,411	23,633,396	20,573,824	23,941,079	16.4%	9,268,036	8,265,409	9,381,143	7,442,377	8,021,677	7.8%	
Revenue	Revenue	0	0	0	0	0	0.0%	0	0	0	0	0.0%	
Sub-Total	0	0	0	0	0	0.0%	0	0	0	0	0	0.0%	
Total RHA		266,566,023	270,868,284	287,562,401	300,380,189	348,206,261	15.9%	137,971,846	129,825,296	133,869,784	133,651,865	150,831,894	12.9%
SNB	Administrative Support	7,534,093	8,150,360	8,309,288	8,120,104	7,618,766	-6.2%	4,502,165	4,942,909	4,680,190	5,931,907	6,047,246	1.9%
	Revenue	0	0	0	0	0	0.0%	0	0	0	0	0.0%	
	Clinical Support	1,377,394	1,356,046	1,444,772	1,448,883	1,462,747	1.0%	681,657	694,771	743,555	747,737	738,851	-1.2%
	Undistributed Amortization	0	49,860	0	18,506	0	-100.0%	0	15,023	0	10,885	0	-100.0%
	Hotel	2,319,013	3,571,983	3,390,733	2,555,481	2,710,240	6.1%	1,236,752	1,538,542	1,541,612	1,654,118	2,380,678	43.9%
Sub-Total	11,230,501	13,128,249	13,144,793	12,142,974	11,791,753	-2.9%	6,420,574	7,191,244	6,965,357	8,344,648	9,166,774	9.9%	
Total SNB		11,230,501	13,128,249	13,144,793	12,142,974	11,791,753	-2.9%	6,420,574	7,191,244	6,965,357	8,344,648	9,166,774	9.9%
EM/ANB	Clinical Support	62,849	218,730	246,326	292,571	351,343	20.1%	7,085	61	15,427	84,290	372,369	341.8%
	Extra-Mural Program	2,525,334	10,222,218	11,057,531	11,484,777	12,340,455	7.5%	2,047,128	8,064,766	8,568,945	9,391,929	9,059,226	-3.5%
	Other Undistributed Expenses	0	34,071	19,577	27,455	68,469	149.4%	0	27,123	15,329	23,047	52,386	127.3%
	Sub-Total	2,588,183	10,475,020	11,323,434	11,804,803	12,760,267	8.1%	2,054,213	8,091,951	8,599,701	9,499,266	9,483,981	-0.2%
Total EM/ANB		2,588,183	10,475,020	11,323,434	11,804,803	12,760,267	8.1%	2,054,213	8,091,951	8,599,701	9,499,266	9,483,981	-0.2%
Total		280,384,707	294,471,553	312,030,629	324,327,966	372,758,281	14.9%	146,446,632	145,108,491	149,434,841	151,495,779	169,482,649	11.9%

Note 1: Other Diagnostic and Therapeutic includes Radiation Oncology, ECG, Physiotherapy, Occupational Therapy, etc.
 Note 2: Education expenses include Formal Medical Education where it is provided.

Note 3: Non-Inpatient Emergency Services includes Trauma Centre expenses for RHA B Zone 1 (\$168,099) and Zone 2 (\$1,199,654).
 Note 4: EM/ANB includes EM/ANB Corporate.
 Note 5: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table I-6: Trends in Total Expenses by Functional Area - 2017/2018 to 2021/2022 - Page 1b

	Functional Area	Régie régionale de la santé A					% Change	Régie régionale de la santé A					% Change
		RRS A Zone 5						RRS A Zone 6					
		2017/18	2018/19	2019/20	2020/21	2021/22		2017/18	2018/19	2019/20	2020/21	2021/22	
Administration & Support	Administrative Support	7,316,248	7,267,980	6,865,130	7,110,866	7,717,565	8.5%	7,293,722	6,945,537	7,379,444	10,638,043	11,521,617	8.3%
	Clinical Support	2,513,820	2,451,923	2,584,244	2,566,574	2,728,821	6.3%	5,461,408	5,293,868	5,128,017	5,110,206	5,705,816	11.7%
	Hotel	7,054,017	6,940,040	6,992,600	7,015,643	7,808,947	11.3%	8,697,716	8,429,695	8,862,004	8,863,753	10,289,283	16.1%
	Plant	20,135,848	21,065,362	20,553,499	19,942,307	22,281,558	11.7%	13,937,366	14,253,182	17,437,080	15,565,781	18,339,128	17.8%
	Sub-Total	37,019,932	37,725,305	36,995,475	36,635,390	40,536,891	10.6%	35,390,213	34,922,282	38,776,545	40,177,782	45,855,844	14.1%
Nursing Inpatient	Nursing Admin & Medical Resources	2,664,434	3,304,451	2,945,965	2,835,823	3,097,473	9.2%	2,674,052	1,840,622	1,722,516	1,806,466	2,348,887	30.0%
	Acute Inpatient	5,978,392	9,202,371	8,409,728	6,469,912	7,759,785	19.9%	22,973,343	22,771,886	22,501,598	22,777,390	26,468,995	16.2%
	Maternal and Newborn	3,487,970	3,069,618	3,110,797	2,445,798	1,552,372	-36.5%	3,918,189	3,565,551	3,796,605	3,751,780	4,454,260	18.7%
	Critical Care	3,400,501	3,338,450	3,276,727	3,656,234	3,913,728	7.0%	3,356,372	3,112,484	3,177,268	3,110,413	3,688,174	18.6%
	Operating Room/PARR/Day Surgery	5,449,974	5,330,259	5,366,318	4,644,914	5,645,357	21.5%	11,021,314	11,383,936	11,806,537	11,433,089	11,885,206	4.0%
	Mental Health	15,786,438	13,170,461	13,124,365	12,679,677	14,274,656	12.6%	3,588,066	3,595,946	3,638,241	3,156,969	3,644,137	15.4%
Sub-Total	40,367,708	37,415,610	36,233,900	32,732,358	36,243,370	10.7%	47,531,335	46,270,425	46,642,766	46,036,107	52,489,658	14.0%	
Restorative Care	Inpatient Rehabilitation	0	0	0	0	0	0.0%	0	0	0	0	0	0.0%
	Extended (Chronic) Care	3,860,811	3,698,664	3,869,625	4,078,135	4,649,699	14.0%	2,862,322	3,299,484	3,322,829	2,459,710	2,736,527	11.3%
Sub-Total	3,860,811	3,698,664	3,869,625	4,078,135	4,649,699	14.0%	2,862,322	3,299,484	3,322,829	2,459,710	2,736,527	11.3%	
Non-Inpatient Services	Emergency Services	5,879,407	6,207,822	6,203,175	6,352,385	6,594,833	3.8%	14,284,591	15,002,680	15,178,447	15,257,625	17,295,275	13.4%
	Ambulatory Care	5,910,217	6,737,888	7,429,954	6,801,130	8,320,499	22.3%	18,870,956	21,750,994	23,328,401	25,623,363	29,308,356	14.4%
	Extra-Mural Program	2,142,137	0	0	0	0	0.0%	6,704,123	0	0	0	0	0.0%
	Addiction	2,129,198	2,486,292	2,553,804	2,634,924	3,119,531	18.4%	2,157,120	2,527,373	2,735,578	2,598,146	3,205,281	23.4%
	Community Services	3,148,668	3,172,012	3,125,304	3,083,269	3,527,604	14.4%	5,041,677	5,303,359	5,457,762	5,534,403	6,561,820	18.6%
	Home Dialysis	0	0	0	0	0	0.0%	520,692	574,828	574,828	531,853	512,450	-3.6%
Sub-Total	19,209,627	18,604,014	19,312,238	18,871,707	21,562,467	14.3%	47,579,159	45,078,157	47,275,015	49,545,390	56,883,182	14.8%	
Diagnostic & Therapeutic	Laboratory	6,013,318	5,501,313	5,557,893	5,541,346	6,260,982	13.0%	13,430,953	12,703,882	12,988,030	12,005,919	14,176,133	18.1%
	Medical Imaging/Breast Screening	3,582,884	3,361,485	3,295,926	3,469,372	3,738,927	7.8%	8,101,676	8,467,484	8,276,092	8,418,862	9,158,790	8.8%
	Other Diagnostic and Therapeutic	11,119,738	10,871,602	11,289,125	11,263,648	12,366,026	9.8%	15,843,023	15,680,403	16,225,215	16,705,660	18,844,720	12.8%
Sub-Total	20,715,940	19,734,401	20,142,943	20,274,366	22,365,935	10.3%	37,375,652	36,851,769	37,489,337	37,130,441	42,179,643	13.6%	
Public & Mental Health	Public Health	1,022,937	1,035,101	1,051,404	1,263,979	2,365,515	87.1%	2,977,575	3,036,035	3,099,466	3,877,065	8,231,466	112.3%
	Community Mental Health	3,825,249	3,825,173	3,812,227	4,024,319	4,558,799	13.3%	8,130,355	8,535,091	8,344,866	8,063,431	9,513,540	18.0%
Sub-Total	4,848,186	4,860,274	4,863,632	5,288,299	6,924,313	30.9%	11,107,930	11,571,126	11,444,332	11,940,496	17,745,006	48.6%	
Other	Research and Education	541,066	515,266	476,253	434,997	427,015	-1.8%	1,221,224	1,155,906	1,109,719	1,249,115	1,444,976	15.7%
	Undistributed Amortization	6,988,279	6,988,705	6,941,798	6,941,798	6,941,798	0.0%	2,968,785	2,733,074	2,690,124	2,688,497	2,688,497	0.0%
	Other Undistributed Expenses	5,846,103	6,589,573	6,341,033	4,151,510	5,604,856	35.0%	6,541,633	6,656,239	9,157,788	5,764,661	5,426,016	-5.9%
Sub-Total	13,375,449	14,093,543	13,759,084	11,528,304	12,973,670	12.5%	10,731,642	10,545,219	12,957,631	9,702,272	9,559,489	-1.5%	
Revenue	Revenue	0	0	0	0	0	0.0%	0	0	0	0	0	0.0%
Sub-Total	0	0	0	0	0	0.0%	0	0	0	0	0	0.0%	
Total RHA		139,397,654	136,131,811	135,176,897	129,408,558	145,256,345	12.2%	192,578,252	188,538,462	197,908,455	196,992,198	227,449,348	15.5%
SNB	Administrative Support	4,701,526	4,758,190	4,696,511	5,316,738	4,734,937	-10.9%	5,431,240	5,667,093	5,281,726	5,294,924	5,364,649	1.3%
	Revenue	0	2,285	0	0	0	0.0%	0	0	0	0	0	0.0%
	Clinical Support	427,973	450,027	473,483	462,874	480,816	3.9%	1,038,921	1,110,736	1,082,068	1,113,316	1,111,565	-0.2%
	Undistributed Amortization	0	22,608	0	9,181	0	-100.0%	0	11,448	0	14,384	0	-100.0%
	Hotel	1,206,522	1,530,048	1,299,879	1,245,795	1,512,170	21.4%	1,151,278	1,595,222	1,933,380	1,962,493	1,930,949	-1.6%
Sub-Total	6,336,020	6,763,158	6,469,873	7,034,587	6,727,924	-4.4%	7,621,439	8,384,499	8,297,175	8,385,117	8,407,162	0.3%	
Total SNB		6,336,020	6,763,158	6,469,873	7,034,587	6,727,924	-4.4%	7,621,439	8,384,499	8,297,175	8,385,117	8,407,162	0.3%
EM/ANB	Clinical Support	26,433	104,979	57,596	111,687	121,256	8.6%	25,367	71,488	40,395	126,614	321,059	153.6%
	Extra-Mural Program	724,033	2,734,454	2,938,429	3,167,572	3,197,164	0.9%	2,414,474	9,398,315	10,069,605	10,369,988	11,529,677	11.2%
	Other Undistributed Expenses	0	9,608	5,283	8,039	19,108	137.7%	0	32,178	17,991	25,187	65,384	159.6%
Sub-Total	750,466	2,849,042	3,001,308	3,287,298	3,337,528	1.5%	2,439,841	9,501,982	10,127,992	10,521,789	11,916,120	13.3%	
Total EM/ANB		750,466	2,849,042	3,001,308	3,287,298	3,337,528	1.5%	2,439,841	9,501,982	10,127,992	10,521,789	11,916,120	13.3%
Total		146,484,140	145,744,010	144,648,078	139,730,443	155,321,796	11.2%	202,639,532	206,424,943	216,333,622	215,899,104	247,772,631	14.8%

Note 1: Other Diagnostic and Therapeutic includes Radiation Oncology, ECG, Physiotherapy, Occupational Therapy, etc.
 Note 2: Education expenses include Formal Medical Education where it is provided.

Note 3: Non-Inpatient Emergency Services includes Trauma Centre expenses for RHA B Zone 1 (\$168,099) and Zone 2 (\$1,199,654).
 Note 4: EM/ANB includes EM/ANB Corporate.
 Note 5: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table I-6: Trends in Total Expenses by Functional Area - 2017/2018 to 2021/2022 - Page 1c

	Functional Area	Régie régionale de la santé A					% Change	Régie régionale de la santé A					% Change
		RRS A Organisation						Total					
		2017/18	2018/19	2019/20	2020/21	2021/22		2017/18	2018/19	2019/20	2020/21	2021/22	
Administration & Support	Administrative Support	6,188,407	7,821,700	8,140,364	6,542,539	8,112,271	24.0%	36,896,935	38,606,843	39,276,122	54,041,643	56,221,400	4.0%
	Clinical Support	0	0	0	0	0	0.0%	17,366,009	16,959,915	16,696,196	16,628,922	18,508,783	11.3%
	Hotel	0	0	0	0	0	0.0%	30,520,931	30,145,474	31,069,208	31,974,726	37,095,090	16.0%
	Plant	0	0	0	0	0	0.0%	55,063,475	57,762,328	63,669,473	57,218,400	70,999,177	24.1%
	Sub-Total	6,188,407	7,821,700	8,140,364	6,542,539	8,112,271	24.0%	139,847,349	143,474,561	150,710,999	159,863,691	182,824,450	14.4%
Nursing Inpatient	Nursing Admin & Medical Resources	-1,163,556	0	0	0	0	0.0%	12,937,040	12,783,344	13,300,297	12,842,901	15,065,583	17.3%
	Acute Inpatient	0	0	0	0	0	0.0%	74,106,982	73,525,980	71,907,057	68,098,349	76,450,426	12.3%
	Maternal and Newborn	0	0	0	0	0	0.0%	15,667,262	14,937,713	15,207,654	14,496,859	15,008,323	3.5%
	Critical Care	0	0	0	0	0	0.0%	17,092,460	16,917,459	16,924,973	18,188,573	21,492,753	18.2%
	Operating Room/PARR/Day Surgery	0	0	0	0	0	0.0%	39,531,424	41,128,520	41,336,124	39,669,929	44,162,840	11.3%
	Mental Health	0	0	0	0	0	0.0%	27,649,765	25,382,255	25,749,837	25,143,076	28,132,156	11.9%
	Sub-Total	-1,163,556	0	0	0	0	0.0%	186,984,932	184,675,272	184,425,941	178,439,688	200,312,080	12.3%
Restorative Care	Inpatient Rehabilitation	0	0	0	0	0	0.0%	2,594,969	2,504,280	2,589,621	2,619,729	2,869,581	9.5%
	Extended (Chronic) Care	0	0	0	0	0	0.0%	18,919,896	18,963,013	19,144,913	17,872,501	20,873,481	16.8%
	Sub-Total	0	0	0	0	0	0.0%	21,514,864	21,467,293	21,734,534	20,492,229	23,743,062	15.9%
Non-Inpatient Services	Emergency Services	0	0	0	0	0	0.0%	46,846,567	48,322,443	48,445,504	50,425,955	55,337,329	9.7%
	Ambulatory Care	0	0	0	0	0	0.0%	69,767,680	75,992,233	83,334,231	88,868,070	100,977,152	13.6%
	Extra-Mural Program	0	0	0	0	0	0.0%	22,279,668	0	0	0	0	0.0%
	Addiction	0	0	0	0	0	0.0%	6,924,157	7,867,296	7,999,276	8,218,823	9,707,701	18.1%
	Community Services	0	0	0	0	0	0.0%	13,144,798	13,883,570	14,422,068	15,795,912	19,055,813	20.6%
	Home Dialysis	0	0	0	0	0	0.0%	717,297	734,651	832,732	822,740	910,646	10.7%
	Sub-Total	0	0	0	0	0	0.0%	159,680,167	146,800,194	155,033,811	164,131,501	185,988,641	13.3%
Diagnostic & Therapeutic	Laboratory	186,154	184,895	248,586	279,627	341,797	22.2%	48,974,334	48,788,687	51,280,797	50,859,425	58,988,093	16.0%
	Medical Imaging/Breast Screening	-8,631	0	0	0	0	0.0%	31,689,841	30,927,415	30,849,295	30,527,064	33,394,273	9.4%
	Other Diagnostic and Therapeutic	-2,529	0	0	0	0	0.0%	67,679,699	68,342,474	70,774,121	72,892,142	82,122,661	12.7%
	Sub-Total	174,994	184,895	248,586	279,627	341,797	22.2%	148,343,874	148,058,575	152,904,214	154,278,631	174,505,027	13.1%
Public & Mental Health	Public Health	0	0	0	0	0	0.0%	11,117,147	11,393,920	11,917,162	14,261,131	27,952,199	96.0%
	Community Mental Health	0	0	0	0	0	0.0%	24,136,546	26,077,052	26,448,572	26,541,327	30,376,542	14.4%
	Sub-Total	0	0	0	0	0	0.0%	35,253,693	37,470,972	38,365,734	40,802,459	58,328,741	43.0%
Other	Research and Education	0	972,756	954,806	961,022	1,001,155	4.2%	9,669,209	11,581,631	13,031,890	14,088,813	14,155,223	0.5%
	Undistributed Amortization	0	0	0	0	0	0.0%	17,822,311	17,207,490	17,557,591	17,525,370	19,840,659	13.2%
	Other Undistributed Expenses	629,543	1,62,677	4,224	451,600	750,100	66.1%	23,226,763	23,769,894	30,100,802	19,045,215	22,251,288	16.8%
	Sub-Total	629,543	1,135,433	959,030	1,412,622	1,751,255	24.0%	50,718,283	52,559,015	60,690,284	50,659,399	56,247,170	11.0%
Revenue	Revenue	0	0	0	0	0	0.0%	0	0	0	0	0	0.0%
	Sub-Total	0	0	0	0	0	0.0%	0	0	0	0	0	0.0%
Total RHA		5,829,388	9,142,028	9,347,980	8,234,788	10,205,323	23.9%	742,343,163	734,505,882	763,865,516	768,667,598	881,949,171	14.7%
SNB	Administrative Support	0	0	0	0	0	0.0%	22,169,024	23,518,552	22,967,714	24,663,674	23,765,597	-3.6%
	Revenue	0	0	0	0	0	0.0%	0	2,285	0	0	0	0.0%
	Clinical Support	0	0	0	0	0	0.0%	3,525,945	3,611,579	3,743,879	3,772,809	3,793,979	0.6%
	Undistributed Amortization	0	0	0	0	0	0.0%	0	98,939	0	52,956	0	-100.0%
	Hotel	0	0	0	0	0	0.0%	5,913,565	8,235,794	8,165,604	7,417,887	8,534,037	15.0%
	Sub-Total	0	0	0	0	0	0.0%	31,608,534	35,467,149	34,877,198	35,907,326	36,093,613	0.5%
Total SNB		0	0	0	0	0	0.0%	31,608,534	35,467,149	34,877,198	35,907,326	36,093,613	0.5%
EM/ANB	Clinical Support	0	0	0	0	0	0.0%	121,734	395,258	359,745	615,162	1,166,028	89.5%
	Extra-Mural Program	0	0	0	0	0	0.0%	7,710,968	30,419,755	32,634,511	34,414,267	36,126,522	5.0%
	Other Undistributed Expenses	0	0	0	0	0	0.0%	0	102,982	58,180	83,727	205,347	145.3%
	Sub-Total	0	0	0	0	0	0.0%	7,832,702	30,917,994	33,052,435	35,113,156	37,497,896	6.8%
Total EM/ANB		0	0	0	0	0	0.0%	7,832,702	30,917,994	33,052,435	35,113,156	37,497,896	6.8%
Total		5,829,388	9,142,028	9,347,980	8,234,788	10,205,323	23.9%	781,784,399	800,891,026	831,795,149	839,688,081	955,540,680	13.8%

Note 1: Other Diagnostic and Therapeutic includes Radiation Oncology, ECG, Physiotherapy, Occupational Therapy, etc.
 Note 2: Education expenses include Formal Medical Education where it is provided.

Note 3: Non-Inpatient Emergency Services includes Trauma Centre expenses for RHA B Zone 1 (\$168,099) and Zone 2 (\$1,199,654).
 Note 4: EM/ANB includes EM/ANB Corporate.
 Note 5: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table I-6: Trends in Total Expenses by Functional Area - 2017/2018 to 2021/2022 - Page 1d

	Functional Area	Regional Health Authority B					% Change	Regional Health Authority B					% Change
		RHA B Zone 1						RHA B Zone 2					
		2017/18	2018/19	2019/20	2020/21	2021/22		2017/18	2018/19	2019/20	2020/21	2021/22	
Administration & Support	Administrative Support	9,685,255	10,294,781	10,439,290	10,593,745	11,983,096	13.1%	14,410,237	14,694,668	14,714,810	14,997,482	16,766,019	11.8%
	Clinical Support	5,862,273	5,501,513	6,002,579	5,908,505	6,620,763	12.1%	9,373,479	9,025,044	9,446,102	9,515,949	10,928,635	14.8%
	Hotel	10,048,227	10,232,320	10,660,802	10,702,067	12,470,602	16.5%	24,060,340	24,477,271	25,220,009	25,304,221	29,875,457	18.1%
	Plant	18,020,754	19,896,119	14,795,827	16,850,387	16,298,899	-3.3%	25,497,600	24,316,236	22,100,944	24,230,643	25,844,450	6.7%
	Sub-Total	43,616,509	45,924,733	41,898,498	44,054,703	47,373,359	7.5%	73,341,656	72,513,218	71,481,865	74,048,294	83,414,560	12.6%
Nursing Inpatient	Nursing Admin & Medical Resources	4,269,380	4,224,753	4,560,959	4,232,427	5,036,717	19.0%	13,769,862	11,955,949	13,207,895	13,413,349	16,197,657	20.8%
	Acute Inpatient	45,167,311	46,943,863	47,978,010	48,596,617	51,724,066	6.4%	64,315,110	64,548,884	65,570,982	67,086,937	74,033,555	10.4%
	Maternal and Newborn	5,375,443	6,021,506	6,117,887	6,204,114	7,185,411	15.8%	7,129,134	7,164,300	7,156,082	6,579,441	8,225,587	25.0%
	Critical Care	14,546,355	14,688,297	14,245,687	14,217,317	17,089,263	20.2%	17,251,274	17,851,223	17,517,572	18,744,554	21,639,660	15.4%
	Operating Room/PARR/Day Surgery	21,004,186	22,554,551	21,661,538	21,888,476	22,272,652	1.8%	36,548,841	36,572,885	38,224,880	38,450,283	40,604,380	5.6%
	Mental Health	7,470,028	7,321,505	7,257,499	7,000,913	7,368,451	5.2%	10,692,256	10,081,336	9,649,273	10,364,050	11,641,198	12.3%
	Sub-Total	97,832,702	101,754,475	101,821,580	102,139,865	110,676,561	8.4%	149,713,476	148,174,578	151,326,684	154,638,615	172,342,037	11.4%
Restorative Care	Inpatient Rehabilitation	2,020,375	2,055,048	2,044,136	2,140,879	2,623,962	22.6%	2,036,616	2,018,842	2,087,901	2,186,717	2,443,858	11.8%
	Extended (Chronic) Care	7,413,398	7,877,730	7,708,763	7,335,530	8,302,073	13.2%	18,674,753	18,436,944	19,122,363	18,101,441	21,592,223	19.3%
	Sub-Total	9,433,773	9,932,778	9,752,899	9,476,409	10,926,035	15.3%	20,711,370	20,455,785	21,210,263	20,288,159	24,036,081	18.5%
Non-Inpatient Services	Emergency Services	16,292,708	17,108,773	16,758,131	17,744,483	17,581,481	-0.9%	27,124,421	26,515,247	27,250,357	28,071,366	29,051,564	3.5%
	Ambulatory Care	37,117,037	39,168,704	41,836,728	44,074,255	46,985,239	6.6%	46,954,669	52,002,814	54,442,120	55,822,322	64,893,601	16.3%
	Extra-Mural Program	6,550,783	0	0	0	0	0.0%	11,986,276	0	0	0	0	0.0%
	Addiction	3,434,068	4,009,206	4,542,395	4,385,808	4,964,460	13.2%	5,094,582	4,992,908	4,975,519	5,587,181	5,838,645	4.5%
	Community Services	3,499,708	4,051,063	4,327,758	4,665,544	6,273,582	34.5%	6,674,364	6,536,476	7,396,618	8,149,699	10,673,156	31.0%
	Home Dialysis	0	0	0	0	0	0.0%	2,673,254	2,866,322	2,808,642	3,018,617	2,700,764	-10.5%
	Sub-Total	66,894,304	64,337,746	67,465,011	70,870,090	75,804,762	7.0%	100,507,565	92,913,767	96,873,255	100,649,185	113,157,730	12.4%
Diagnostic & Therapeutic	Laboratory	20,367,262	19,606,338	20,441,846	20,384,306	23,518,766	15.4%	27,671,234	27,579,417	29,302,229	28,389,419	29,990,153	5.6%
	Medical Imaging/Breast Screening	16,400,502	17,091,783	17,141,057	16,827,807	17,365,608	3.2%	24,457,170	24,345,165	25,506,107	24,375,608	25,969,760	6.5%
	Other Diagnostic and Therapeutic	20,947,411	20,786,097	21,486,252	21,797,468	25,263,965	15.9%	46,095,674	46,722,023	48,654,228	48,676,913	53,507,583	9.9%
	Sub-Total	57,715,175	57,484,218	59,069,156	59,009,581	66,148,339	12.1%	98,224,078	98,646,605	103,462,564	101,441,940	109,467,496	7.9%
Public & Mental Health	Public Health	0	0	11,096	1,411,119	3,754,944	166.1%	4,786,970	4,856,480	4,955,505	6,706,876	12,562,897	87.3%
	Community Mental Health	6,490,716	7,598,612	7,525,689	7,394,167	9,776,366	32.2%	10,247,822	11,596,875	11,864,595	11,770,105	13,466,076	14.4%
	Sub-Total	6,490,716	7,598,612	7,536,785	8,805,286	13,531,310	53.7%	15,034,791	16,453,355	16,820,100	18,476,982	26,028,973	40.9%
Other	Research and Education	3,687,664	4,044,501	4,125,731	4,116,725	4,437,937	7.8%	7,558,559	7,786,949	7,878,268	8,398,878	10,332,879	23.0%
	Undistributed Amortization	3,719,045	3,718,584	3,793,581	3,791,310	3,791,310	0.0%	4,346,302	4,605,248	4,353,212	3,900,302	3,341,619	-14.3%
	Other Undistributed Expenses	9,997,009	6,545,449	6,805,291	6,997,261	5,933,729	-15.2%	15,262,584	10,472,142	8,735,300	9,196,341	7,917,963	-13.9%
	Sub-Total	17,403,718	14,308,535	14,724,604	14,905,296	14,162,975	-5.0%	27,167,445	22,864,339	20,966,781	21,495,521	21,592,461	0.5%
Revenue	Revenue	0	0	0	0	0	0.0%	0	0	55	0	0.0%	
Sub-Total	0	0	0	0	0	0.0%	0	0	55	0	0	0.0%	
Total RHA		299,386,897	301,341,096	302,268,533	309,261,229	338,623,340	9.5%	484,700,381	472,021,647	482,141,567	491,038,695	550,039,337	12.0%
SNB	Administrative Support	8,602,579	9,356,638	9,280,626	9,730,115	8,462,998	-13.0%	14,647,892	15,853,862	14,320,564	14,865,047	15,897,755	6.9%
	Revenue	0	0	0	0	0	0.0%	0	0	0	0	0	0.0%
	Clinical Support	1,472,391	1,510,187	1,501,654	1,440,083	1,513,537	5.1%	1,750,704	1,727,562	1,822,281	1,833,060	1,765,190	-3.7%
	Undistributed Amortization	0	59,716	0	23,536	0	-100.0%	0	99,615	0	37,706	0	-100.0%
	Hotel	2,748,771	4,488,171	4,288,349	3,211,972	3,395,845	5.7%	4,772,016	7,471,180	7,075,719	5,240,135	5,991,182	14.3%
Sub-Total	12,823,741	15,414,713	15,070,629	14,405,706	13,372,381	-7.2%	21,170,612	25,152,219	23,218,563	21,975,948	23,654,128	7.6%	
Total SNB		12,823,741	15,414,713	15,070,629	14,405,706	13,372,381	-7.2%	21,170,612	25,152,219	23,218,563	21,975,948	23,654,128	7.6%
EM/ANB	Clinical Support	31,084	130,272	163,697	180,983	350,424	93.6%	14,650	81,038	147,530	305,087	662,240	117.1%
	Extra-Mural Program	2,301,683	9,092,853	9,602,576	10,339,830	10,989,122	6.3%	4,188,474	16,676,807	17,879,869	19,051,083	20,283,730	6.5%
	Other Undistributed Expenses	0	29,532	16,922	23,744	58,955	148.3%	0	54,975	31,574	44,924	109,041	142.7%
	Sub-Total	2,332,767	9,252,657	9,783,196	10,544,557	11,398,502	8.1%	4,203,124	16,812,820	18,058,974	19,401,094	21,055,011	8.5%
Total EM/ANB		2,332,767	9,252,657	9,783,196	10,544,557	11,398,502	8.1%	4,203,124	16,812,820	18,058,974	19,401,094	21,055,011	8.5%
Total		314,543,404	326,008,466	327,122,359	334,211,492	363,394,223	8.7%	510,074,117	513,986,687	523,419,104	532,415,737	594,748,475	11.7%

Note 1: Other Diagnostic and Therapeutic includes Radiation Oncology, ECG, Physiotherapy, Occupational Therapy, etc.
 Note 2: Education expenses include Formal Medical Education where it is provided.

Note 3: Non-Inpatient Emergency Services includes Trauma Centre expenses for RHA B Zone 1 (\$168,099) and Zone 2 (\$1,199,654).
 Note 4: EM/ANB includes EM/ANB Corporate.
 Note 5: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table I-6: Trends in Total Expenses by Functional Area - 2017/2018 to 2021/2022 - Page 1e

	Functional Area	Regional Health Authority B					% Change	Regional Health Authority B					% Change
		RHA B Zone 3						RHA B Zone 7					
		2017/18	2018/19	2019/20	2020/21	2021/22		2017/18	2018/19	2019/20	2020/21	2021/22	
Administration & Support	Administrative Support	12,788,822	11,751,746	12,581,705	12,746,588	14,135,374	10.9%	3,775,866	4,076,759	4,626,407	4,788,848	5,676,230	18.5%
	Clinical Support	6,335,905	6,062,200	6,282,442	6,254,304	7,110,632	13.7%	2,335,242	2,147,889	1,761,527	1,755,581	1,978,861	12.7%
	Hotel	16,597,729	16,803,965	16,951,423	17,146,901	19,581,562	14.2%	5,062,839	5,359,807	5,450,973	5,345,322	6,343,863	18.7%
	Plant	16,511,225	15,501,339	16,228,863	18,152,152	19,403,924	6.9%	5,516,464	5,277,147	4,259,729	6,462,821	6,242,301	-3.4%
	Sub-Total	52,233,681	50,119,250	52,044,034	54,299,945	60,231,492	10.9%	16,690,411	16,861,602	16,098,636	18,352,572	20,241,255	10.3%
Nursing Inpatient	Nursing Admin & Medical Resources	5,878,975	6,226,090	6,955,758	7,354,486	8,099,597	10.1%	2,307,987	2,249,663	1,512,159	1,549,226	1,825,452	17.8%
	Acute Inpatient	42,959,514	43,867,780	43,759,940	46,378,495	52,798,589	13.8%	11,921,957	11,814,977	11,453,876	11,416,800	12,547,310	9.9%
	Maternal and Newborn	9,004,008	9,375,211	9,470,647	9,598,063	10,808,476	12.6%	3,499,765	3,628,637	3,640,432	3,562,559	4,384,281	23.1%
	Critical Care	14,283,619	14,919,671	14,481,431	16,435,058	16,480,105	0.3%	3,804,607	3,742,713	3,576,824	3,447,107	3,854,743	11.8%
	Operating Room/PARR/Day Surgery	21,447,315	21,875,427	22,347,725	22,534,355	24,071,387	6.8%	7,157,372	7,504,707	7,785,579	8,563,473	7,975,064	-6.9%
	Mental Health	6,343,297	6,808,276	7,054,725	7,160,614	7,887,218	10.1%	2,727,275	2,782,030	2,662,318	2,413,611	2,759,953	14.3%
Sub-Total	99,916,728	103,072,454	104,070,225	109,461,070	120,145,373	9.8%	31,418,964	31,722,728	30,631,189	30,952,776	33,346,803	7.7%	
Restorative Care	Inpatient Rehabilitation	5,172,634	5,260,535	5,221,900	5,244,456	6,309,241	20.3%	2,129,894	2,094,736	2,085,347	2,098,284	2,458,769	17.2%
	Extended (Chronic) Care	6,972,433	7,094,239	8,043,764	7,633,181	9,461,684	24.0%	2,152,712	2,288,364	2,485,571	2,312,949	2,565,796	10.9%
Sub-Total	12,145,067	12,354,774	13,265,664	12,877,638	15,770,925	22.5%	4,282,605	4,383,100	4,570,919	4,411,233	5,024,565	13.9%	
Non-Inpatient Services	Emergency Services	24,526,683	24,934,882	25,246,572	26,228,395	26,317,741	0.3%	7,020,075	7,664,182	7,406,974	6,827,794	7,653,365	12.1%
	Ambulatory Care	27,243,334	29,649,275	31,595,908	31,906,713	35,151,294	10.2%	6,609,307	6,728,108	6,551,545	7,228,934	8,833,007	22.2%
	Extra-Mural Program	10,540,606	0	0	0	0	0.0%	3,297,129	0	0	0	0	0.0%
	Addiction	2,309,047	2,238,517	2,346,794	2,419,625	3,262,339	34.8%	2,018,217	2,016,133	2,027,586	2,069,376	2,521,429	21.8%
	Community Services	15,031,730	16,244,503	16,389,406	19,783,465	24,090,859	21.8%	1,534,060	2,145,129	3,186,288	3,374,163	4,472,087	32.5%
	Home Dialysis	0	0	0	0	0	0.0%	0	0	0	0	0	0.0%
Sub-Total	79,651,400	73,067,178	75,578,679	80,338,198	88,822,233	10.6%	20,478,789	18,553,552	19,172,393	19,500,266	23,479,887	20.4%	
Diagnostic & Therapeutic	Laboratory	23,488,903	21,548,206	22,699,374	22,453,231	23,606,698	5.1%	5,318,842	5,209,381	5,512,663	5,390,527	5,575,435	3.4%
	Medical Imaging/Breast Screening	14,086,682	13,822,345	14,900,429	14,703,736	15,512,208	5.5%	4,403,294	4,263,490	4,572,709	4,515,934	4,946,665	9.5%
	Other Diagnostic and Therapeutic	28,676,678	28,617,940	29,555,676	29,333,259	33,313,836	13.6%	7,373,583	7,479,103	7,560,785	7,803,959	8,891,737	13.9%
Sub-Total	66,252,264	63,988,491	67,155,479	66,490,227	72,432,741	8.9%	17,095,718	16,951,974	17,646,156	17,710,420	19,413,837	9.6%	
Public & Mental Health	Public Health	4,584,268	4,920,708	5,158,863	7,298,655	12,997,576	78.1%	1,877,387	2,126,355	2,163,670	2,981,434	3,859,645	29.5%
	Community Mental Health	10,031,397	10,823,449	11,384,632	11,499,142	13,388,439	16.4%	3,210,785	3,517,858	3,850,750	3,548,357	3,957,190	11.5%
Sub-Total	14,615,665	15,744,157	16,543,496	18,797,797	26,386,015	40.4%	5,088,171	5,644,214	6,014,420	6,529,791	7,816,834	19.7%	
Other	Research and Education	2,836,225	3,069,723	2,938,144	2,717,623	2,722,059	0.2%	663,438	600,640	686,442	611,124	715,555	17.1%
	Undistributed Amortization	6,950,018	6,742,853	6,508,346	6,637,661	6,640,479	0.0%	2,282,849	2,282,849	2,282,849	2,282,849	2,282,849	-0.0%
	Other Undistributed Expenses	10,232,819	7,112,732	6,490,177	5,907,564	5,707,730	-3.4%	3,387,232	2,449,382	2,240,052	2,589,238	2,322,403	-10.3%
Sub-Total	20,019,062	16,925,308	15,936,668	15,262,848	15,070,268	-1.3%	6,333,518	5,332,871	5,209,343	5,483,211	5,320,807	-3.0%	
Revenue	Revenue	0	0	0	0	2	0.0%	0	0	0	0	0.0%	
Sub-Total	0	0	0	0	2	0.0%	0	0	0	0	0	0.0%	
Total RHA		344,833,867	335,271,612	344,594,245	357,527,723	398,859,050	11.6%	101,388,177	99,450,042	99,343,056	102,940,269	114,643,989	11.4%
SNB	Administrative Support	10,176,681	10,581,404	10,317,152	10,618,882	9,378,917	-11.7%	2,923,338	3,019,395	2,575,932	2,535,088	2,327,672	-8.2%
	Revenue	0	0	0	0	0	0.0%	0	0	0	0	0	0.0%
	Clinical Support	780,890	709,696	787,023	790,743	791,570	0.1%	400,563	422,769	423,644	430,974	432,373	0.3%
	Undistributed Amortization	0	17,157	0	24,521	0	-100.0%	0	15,955	0	7,646	0	-100.0%
	Hotel	2,129,946	2,250,789	2,425,991	3,386,491	3,542,156	4.6%	820,870	1,106,226	1,056,796	1,000,174	1,463,816	46.4%
Sub-Total	13,087,517	13,559,046	13,530,167	14,820,637	13,712,643	-7.5%	4,144,771	4,564,345	4,056,372	3,973,883	4,223,861	6.3%	
Total SNB		13,087,517	13,559,046	13,530,167	14,820,637	13,712,643	-7.5%	4,144,771	4,564,345	4,056,372	3,973,883	4,223,861	6.3%
EM/ANB	Clinical Support	57,064	254,233	372,523	370,121	807,028	118.0%	46,870	126,567	99,180	132,535	206,551	55.8%
	Extra-Mural Program	3,696,267	14,404,692	16,300,261	17,768,238	18,466,768	3.9%	1,144,425	4,261,294	5,496,585	5,424,710	5,626,595	3.7%
	Other Undistributed Expenses	0	150,932	29,589	45,070	103,700	140.8%	0	15,152	9,078	12,567	31,794	153.0%
Sub-Total	3,753,331	14,809,858	16,702,373	18,181,428	19,377,497	6.6%	1,191,295	4,403,013	5,604,844	5,569,813	5,864,941	5.3%	
Total EM/ANB		3,753,331	14,809,858	16,702,373	18,181,428	19,377,497	6.6%	1,191,295	4,403,013	5,604,844	5,569,813	5,864,941	5.3%
Total		361,674,715	363,640,516	374,826,784	390,529,788	431,949,189	10.6%	106,724,243	108,417,400	109,004,272	112,483,965	124,732,790	10.9%

Note 1: Other Diagnostic and Therapeutic includes Radiation Oncology, ECG, Physiotherapy, Occupational Therapy, etc.
 Note 2: Education expenses include Formal Medical Education where it is provided.

Note 3: Non-Inpatient Emergency Services includes Trauma Centre expenses for RHA B Zone 1 (\$168,099) and Zone 2 (\$1,199,654).
 Note 4: EM/ANB includes EM/ANB Corporate.
 Note 5: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table I-6: Trends in Total Expenses by Functional Area - 2017/2018 to 2021/2022 - Page 1f

	Functional Area	Regional Health Authority B					% Change	Regional Health Authority B					% Change
		RHA B Organization						Total					
		2017/18	2018/19	2019/20	2020/21	2021/22		2017/18	2018/19	2019/20	2020/21	2021/22	
Administration & Support	Administrative Support	7,805,567	8,175,893	8,437,742	14,108,955	14,666,289	4.0%	48,465,748	48,993,848	50,799,953	57,235,617	63,227,008	10.5%
	Clinical Support	201,302	226,835	234,090	248,216	290,997	17.2%	24,108,200	22,963,481	23,726,741	23,682,554	26,929,886	13.7%
	Hotel	0	210,084	186,226	184,725	356,349	92.9%	55,769,136	57,083,446	58,469,034	58,683,236	68,627,832	16.9%
	Plant	233,963	220,934	152,350	251,597	352,476	40.1%	65,780,006	65,211,775	57,537,713	65,947,599	68,142,050	3.3%
	Sub-Total	8,240,832	8,833,746	9,010,408	14,793,494	15,666,110	5.9%	194,123,090	194,252,550	190,533,441	205,549,007	226,926,776	10.4%
Nursing Inpatient	Nursing Admin & Medical Resources	-455,626	1,196,571	1,044,301	1,237,440	1,260,461	1.9%	25,770,578	25,853,026	27,281,072	27,786,929	32,419,883	16.7%
	Acute Inpatient	0	0	0	0	0	0.0%	164,363,892	167,175,504	168,762,808	173,478,849	191,103,521	10.2%
	Maternal and Newborn	0	0	0	0	0	0.0%	25,008,350	26,189,654	26,385,048	25,944,177	30,603,755	18.0%
	Critical Care	0	0	0	0	0	0.0%	49,885,855	51,201,904	49,821,514	52,844,037	59,063,772	11.8%
	Operating Room/PARR/Day Surgery	0	0	0	0	0	0.0%	86,157,713	88,507,570	90,019,721	91,436,586	94,923,483	3.8%
	Mental Health	0	0	0	0	0	0.0%	27,239,856	26,993,147	26,623,815	26,939,188	29,656,821	10.1%
Sub-Total	-455,626	1,196,571	1,044,301	1,237,440	1,260,461	1.9%	378,426,244	385,920,805	388,893,979	398,429,765	437,771,234	9.9%	
Restorative Care	Inpatient Rehabilitation	0	0	0	0	0	0.0%	11,359,519	11,429,160	11,439,283	11,670,336	13,835,830	18.6%
	Extended (Chronic) Care	0	0	0	0	0	0.0%	35,213,295	35,697,277	37,360,462	35,383,102	41,921,775	18.5%
Sub-Total	0	0	0	0	0	0.0%	46,572,815	47,126,437	48,799,745	47,053,438	55,757,606	18.5%	
Non-Inpatient Services	Emergency Services	81	1,061,665	1,072,254	982,572	1,148,442	16.9%	74,963,968	77,284,749	77,734,287	79,854,609	81,752,592	2.4%
	Ambulatory Care	0	0	0	0	0	0.0%	117,924,346	127,548,902	134,426,301	139,032,224	155,863,142	12.1%
	Extra-Mural Program	0	0	0	0	0	0.0%	32,374,794	0	0	0	0	0.0%
	Addiction	0	0	0	0	0	0.0%	12,855,914	13,256,764	13,892,294	14,461,990	16,586,873	14.7%
	Community Services	0	0	0	0	5,749	0.0%	26,739,862	28,977,171	31,300,069	35,972,871	45,515,432	26.5%
	Home Dialysis	0	0	0	0	0	0.0%	2,673,254	2,866,322	2,808,642	3,018,617	2,700,764	-10.5%
Sub-Total	81	1,061,665	1,072,254	982,572	1,154,192	17.5%	267,532,139	249,933,908	260,161,592	272,340,311	302,418,803	11.0%	
Diagnostic & Therapeutic	Laboratory	114,103	119,496	132,298	132,060	141,056	6.8%	76,960,344	74,062,837	78,088,410	76,749,543	82,832,107	7.9%
	Medical Imaging/Breast Screening	126,255	123,041	129,600	156,097	130,566	-16.4%	59,473,903	59,645,823	62,249,902	60,579,182	63,924,807	5.5%
	Other Diagnostic and Therapeutic	833,389	770,842	893,511	782,586	831,349	6.2%	103,926,735	104,376,006	108,150,452	108,394,185	121,808,471	12.4%
Sub-Total	1,073,747	1,013,379	1,155,409	1,070,742	1,102,972	3.0%	240,360,982	238,084,666	248,488,764	245,722,910	268,565,385	9.3%	
Public & Mental Health	Public Health	0	0	0	0	0	0.0%	11,248,624	11,903,544	12,289,134	18,398,085	33,175,062	80.3%
	Community Mental Health	0	0	0	0	0	0.0%	29,980,719	33,536,794	34,625,666	34,211,771	40,588,071	18.6%
Sub-Total	0	0	0	0	0	0.0%	41,229,343	45,440,338	46,914,800	52,609,856	73,763,133	40.2%	
Other	Research and Education	387,548	426,331	488,601	456,799	403,268	-11.7%	15,133,433	15,928,144	16,117,186	16,301,149	18,611,698	14.2%
	Undistributed Amortization	0	0	0	0	0	0.0%	17,298,214	17,349,535	16,937,989	16,612,122	16,056,257	-3.3%
	Other Undistributed Expenses	-470,364	9,785,398	23,875,273	6,894,484	8,506,427	23.4%	38,409,280	36,365,104	48,146,094	31,584,887	30,388,251	-3.8%
Sub-Total	-82,816	10,211,730	24,363,874	7,351,283	8,909,695	21.2%	70,840,927	69,642,783	81,201,269	64,498,159	65,056,206	0.9%	
Revenue	Revenue	0	0	0	0	0	0.0%	0	0	55	0	2	0.0%
Sub-Total	0	0	0	0	0	0.0%	0	0	55	0	2	0.0%	
Total RHA		8,776,217	22,317,090	36,646,246	25,435,531	28,093,429	10.4%	1,239,085,540	1,230,401,487	1,264,993,646	1,286,203,447	1,430,259,145	11.2%
SNB	Administrative Support	0	0	0	0	0	0.0%	36,350,490	38,811,299	36,494,275	37,749,131	36,067,343	-4.5%
	Revenue	0	0	0	0	0	0.0%	0	0	0	0	0	0.0%
	Clinical Support	0	0	0	0	0	0.0%	4,404,548	4,370,215	4,534,602	4,494,861	4,502,669	0.2%
	Undistributed Amortization	0	0	0	0	0	0.0%	0	192,444	0	93,409	0	-100.0%
	Hotel	0	0	0	0	0	0.0%	10,471,603	15,316,367	14,846,855	12,838,773	14,393,000	12.1%
Sub-Total	0	0	0	0	0	0.0%	51,226,641	58,690,324	55,875,732	55,176,174	54,963,012	-0.4%	
Total SNB		0	0	0	0	0.0%	51,226,641	58,690,324	55,875,732	55,176,174	54,963,012	-0.4%	
EM/ANB	Clinical Support	0	0	0	0	0	0.0%	149,667	592,110	782,931	988,726	2,026,244	104.9%
	Extra-Mural Program	0	0	0	0	0	0.0%	11,330,849	44,435,647	49,279,292	52,583,861	55,366,216	5.3%
	Other Undistributed Expenses	0	0	0	0	0	0.0%	0	250,591	87,164	124,305	303,490	144.1%
Sub-Total	0	0	0	0	0	0.0%	11,480,516	45,278,348	50,149,387	53,696,892	57,695,950	7.4%	
Total EM/ANB		0	0	0	0	0.0%	11,480,516	45,278,348	50,149,387	53,696,892	57,695,950	7.4%	
Total		8,776,217	22,317,090	36,646,246	25,435,531	28,093,429	10.4%	1,301,792,696	1,334,370,159	1,371,018,764	1,395,076,512	1,542,918,106	10.6%

Note 1: Other Diagnostic and Therapeutic includes Radiation Oncology, ECG, Physiotherapy, Occupational Therapy, etc.
 Note 2: Education expenses include Formal Medical Education where it is provided.

Note 3: Non-Inpatient Emergency Services includes Trauma Centre expenses for RHA B Zone 1 (\$168,099) and Zone 2 (\$1,199,654).
 Note 4: EM/ANB includes EM/ANB Corporate.
 Note 5: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table I-6: Trends in Total Expenses by Functional Area - 2017/2018 to 2021/2022 - Page 1g

	Functional Area	Total					% Change
		2017/18	2018/19	2019/20	2020/21	2021/22	
Administration & Support	Administrative Support	85,362,683	87,600,692	90,076,075	111,277,260	119,448,408	7.3%
	Clinical Support	41,474,209	39,923,397	40,422,937	40,311,476	45,438,669	12.7%
	Hotel	86,290,066	87,228,920	89,538,242	90,657,962	105,722,922	16.6%
	Plant	120,843,481	122,974,103	121,207,186	123,165,999	139,141,226	13.0%
	Sub-Total	333,970,438	337,727,111	341,244,440	365,412,698	409,751,226	12.1%
Nursing Inpatient	Nursing Admin & Medical Resources	38,707,618	38,636,370	40,581,369	40,629,830	47,485,466	16.9%
	Acute Inpatient	238,470,874	240,701,484	240,669,865	241,577,198	267,553,946	10.8%
	Maternal and Newborn	40,675,611	41,127,367	41,592,702	40,441,036	45,612,077	12.8%
	Critical Care	66,978,314	68,119,363	66,746,487	71,032,610	80,556,525	13.4%
	Operating Room/PARR/Day Surgery	125,689,136	129,636,090	131,355,845	131,106,515	139,086,323	6.1%
	Mental Health	54,889,621	52,375,402	52,373,651	52,082,264	57,788,977	11.0%
Sub-Total	565,411,176	570,596,077	573,319,920	576,869,453	638,083,314	10.6%	
Restorative Care	Inpatient Rehabilitation	13,954,488	13,933,440	14,028,904	14,290,065	16,705,411	16.9%
	Extended (Chronic) Care	54,133,191	54,660,290	56,505,375	53,255,603	62,795,257	17.9%
	Sub-Total	68,087,679	68,593,730	70,534,279	67,545,667	79,500,668	17.7%
Non-Inpatient Services	Emergency Services	121,810,535	125,607,192	126,179,791	130,280,564	137,089,921	5.2%
	Ambulatory Care	187,692,027	203,541,135	217,760,532	227,900,294	256,840,293	12.7%
	Extra-Mural Program	54,654,462	0	0	0	0	0.0%
	Addiction	19,780,071	21,124,061	21,891,570	22,680,813	26,294,574	15.9%
	Community Services	39,884,660	42,860,741	45,722,136	51,768,783	64,571,245	24.7%
	Home Dialysis	3,390,550	3,600,973	3,641,374	3,841,358	3,611,410	-6.0%
Sub-Total	427,212,306	396,734,102	415,195,403	436,471,812	488,407,444	11.9%	
Diagnostic & Therapeutic	Laboratory	125,934,678	122,851,524	129,369,207	127,608,968	141,820,200	11.1%
	Medical Imaging/Breast Screening	91,163,744	90,573,238	93,099,198	91,106,246	97,319,079	6.8%
	Other Diagnostic and Therapeutic	171,606,434	172,718,479	178,924,573	181,286,327	203,931,132	12.5%
Sub-Total	388,704,856	386,143,241	401,392,978	400,001,542	443,070,412	10.8%	
Public & Mental Health	Public Health	22,365,772	23,297,464	24,206,296	32,659,216	61,127,261	87.2%
	Community Mental Health	54,117,265	59,613,846	61,074,238	60,753,098	70,964,613	16.8%
	Sub-Total	76,483,037	82,911,310	85,280,534	93,412,314	132,091,874	41.4%
Other	Research and Education	24,802,643	27,509,775	29,149,077	30,389,963	32,766,921	7.8%
	Undistributed Amortization	35,120,525	34,557,025	34,495,580	34,137,493	35,896,916	5.2%
	Other Undistributed Expenses	61,636,043	60,134,998	78,246,896	50,630,103	52,639,539	4.0%
Sub-Total	121,559,211	122,201,797	141,891,553	115,157,558	121,303,376	5.3%	
Revenue	Revenue	0	0	55	0	2	0.0%
Sub-Total	0	0	55	0	2	0.0%	
Total RHA		1,981,428,703	1,964,907,370	2,028,859,163	2,054,871,045	2,312,208,316	12.5%
SNB	Administrative Support	58,519,514	62,329,851	59,461,989	62,412,805	59,832,940	-4.1%
	Revenue	0	2,285	0	0	0	0.0%
	Clinical Support	7,930,493	7,981,794	8,278,481	8,267,670	8,296,648	0.4%
	Undistributed Amortization	0	291,382	0	146,365	0	-100.0%
	Hotel	16,385,168	23,552,161	23,012,459	20,256,659	22,927,037	13.2%
Sub-Total	82,835,175	94,157,473	90,752,929	91,083,500	91,056,625	-0.0%	
Total SNB		82,835,175	94,157,473	90,752,929	91,083,500	91,056,625	-0.0%
EM/ANB	Clinical Support	271,401	987,368	1,142,676	1,603,889	3,192,272	99.0%
	Extra-Mural Program	19,041,817	74,855,401	81,913,802	86,998,128	91,492,737	5.2%
	Other Undistributed Expenses	0	353,573	145,343	208,032	508,837	144.6%
	Sub-Total	19,313,218	76,196,342	83,201,822	88,810,048	95,193,846	7.2%
Total EM/ANB		19,313,218	76,196,342	83,201,822	88,810,048	95,193,846	7.2%
Total		2,083,577,096	2,135,261,185	2,202,813,914	2,234,764,593	2,498,458,786	11.8%

Note 1: Other Diagnostic and Therapeutic includes Radiation Oncology, ECG, Physiotherapy, Occupational Therapy, etc.
 Note 2: Education expenses include Formal Medical Education where it is provided.

Note 3: Non-Inpatient Emergency Services includes Trauma Centre expenses for RHA B Zone 1 (\$168,099) and Zone 2 (\$1,199,654).
 Note 4: EM/ANB includes EM/ANB Corporate.
 Note 5: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table I-7: Trends in Total Revenues and Recoveries by Revenue Account Type - 2017/2018 to 2021/2022 - Page 1 of 2

	DH REVENUE						PATIENT SERVICE REVENUES					
	2017/18	2018/19	2019/20	2020/21	2021/22	% Change	2017/18	2018/19	2019/20	2020/21	2021/22	% Change
RRS A Zone 1	0	0	0	0	0	0.0%	13,847,012	15,007,153	16,438,954	11,947,620	12,158,718	1.8%
RRS A Zone 4	0	0	0	0	0	0.0%	4,557,460	4,959,109	4,762,750	2,209,077	3,099,537	40.3%
RRS A Zone 5	0	0	0	0	0	0.0%	15,851,408	15,070,866	14,125,735	12,547,847	9,938,035	-20.8%
RRS A Zone 6	0	0	0	0	0	0.0%	3,630,611	4,490,069	4,003,067	2,861,282	3,273,754	14.4%
RRS A Org	597,413,550	585,313,807	607,507,887	626,522,411	732,334,322	16.9%	0	0	0	0	0	0.0%
RRS A	597,413,550	585,313,807	607,507,887	626,522,411	732,334,322	16.9%	37,886,492	39,527,197	39,330,505	29,565,825	28,470,044	-3.7%
RHA B Zone 1	846,937	1,011,459	1,066,045	1,143,253	1,112,329	-2.7%	15,860,165	12,907,257	14,722,733	9,488,461	9,777,495	3.0%
RHA B Zone 2	9,032,464	9,461,320	9,873,394	9,555,810	10,422,201	9.1%	21,142,247	21,110,785	19,430,372	16,891,103	16,166,604	-4.3%
RHA B Zone 3	839,870,523	1,177,750	9,226,495	1,324,605	1,323,513	-0.1%	17,716,768	19,364,720	16,805,548	14,673,310	17,309,576	18.0%
RHA B Zone 7	160,203	170,873	196,615	184,893	182,865	-1.1%	1,835,152	1,980,799	1,394,126	1,481,340	1,508,508	1.8%
RHA B Org	113,304,341	939,168,896	973,830,771	998,177,161	1,143,450,379	14.6%	0	0	0	0	0	0.0%
RHA B	963,214,468	950,990,298	994,193,320	1,010,385,722	1,156,491,287	14.5%	56,554,332	55,363,560	52,352,778	42,534,213	44,762,184	5.2%
SNB	92,447,962	90,879,815	97,919,814	94,735,993	89,431,647	-5.6%	0	0	0	0	0	0.0%
EM/ANB	19,313,230	76,196,342	83,201,822	88,810,048	95,223,726	7.2%	0	0	0	0	0	0.0%
Total	1,672,389,209	1,703,380,263	1,782,822,843	1,820,454,175	2,073,480,982	13.9%	94,440,824	94,890,758	91,683,284	72,100,038	73,232,227	1.6%

	MEDICARE REVENUES						DONATIONS, GRANTS & INVESTMENT REVENUE					
	2017/18	2018/19	2019/20	2020/21	2021/22	% Change	2017/18	2018/19	2019/20	2020/21	2021/22	% Change
RRS A Zone 1	0	0	0	0	0	0.0%	510,877	1,678,219	1,218,474	522,746	281,070	-46.2%
RRS A Zone 4	0	0	0	0	0	0.0%	111,901	266,416	301,472	94,890	102,422	7.9%
RRS A Zone 5	0	0	0	0	0	0.0%	48,300	298,116	31,962	8,490	154,106	1,715.1%
RRS A Zone 6	0	-1,183	0	0	0	0.0%	565,544	973,440	1,110,058	1,968,361	1,366,359	-30.6%
RRS A Org	70,173,137	71,945,075	72,437,560	74,887,729	77,087,858	2.9%	9,207,486	6,608,495	8,837,263	115,426,731	16,733,045	-85.5%
RRS A	70,173,137	71,943,892	72,437,560	74,887,729	77,087,858	2.9%	10,444,108	9,824,687	11,499,228	118,021,218	18,637,001	-84.2%
RHA B Zone 1	37,931,589	39,568,061	39,846,600	42,843,447	44,603,510	4.1%	4,219,513	1,997,227	391,613	396,088	507,177	28.0%
RHA B Zone 2	51,936,042	52,071,059	53,017,204	54,391,907	54,843,630	0.8%	12,366,076	4,594,657	1,257,300	2,836,115	2,623,173	-7.5%
RHA B Zone 3	42,034,670	44,773,178	46,196,583	52,732,903	52,982,213	0.5%	2,550,179	3,535,974	4,322,861	1,607,214	1,717,299	6.8%
RHA B Zone 7	11,963,521	11,949,195	11,244,907	11,835,356	12,369,533	4.5%	2,758,914	869,888	131,128	276,644	44,786	-83.8%
RHA B Org	0	0	0	0	0	0.0%	218,870	3,895,402	15,932,425	20,204,475	21,991,449	8.8%
RHA B	143,865,822	148,361,493	150,305,294	161,803,613	164,798,885	1.9%	22,113,551	14,893,148	22,035,325	25,320,536	26,883,884	6.2%
SNB	0	0	0	0	0	0.0%	41,578	83,015	84,213	25,493	27,019	6.0%
EM/ANB	0	0	0	0	0	0.0%	0	0	0	0	-150	0.0%
Total	214,038,959	220,305,385	222,742,855	236,691,342	241,886,743	2.2%	32,599,236	24,800,849	33,618,767	143,367,247	45,547,754	-68.2%

Note 1: Patient Service Revenues include payments received for patient care by a variety of payers including other provinces, private insurance, self-pay, etc.
 Note 2: Other Recoveries & Sales includes recoveries from external sources and miscellaneous revenue.
 Note 3: EM/ANB includes EM/ANB Corporate.
 Note 4: Excludes revenues related to prior year activity.
 Note 5: Excludes Surplus/Deficit (899 99 00 00).
 Note 6: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table I-7: Trends in Total Revenues and Recoveries by Revenue Account Type - 2017/2018 to 2021/2022 - Page 2 of 2

	OTHER RECOVERIES & SALES					
	2017/18	2018/19	2019/20	2020/21	2021/22	% Change
RRS A Zone 1	6,460,377	2,365,570	4,247,852	2,557,384	3,591,239	40.4%
RRS A Zone 4	4,017,666	1,387,290	2,143,259	619,340	1,027,944	66.0%
RRS A Zone 5	1,106,142	2,338,626	1,362,017	1,269,559	830,038	-34.6%
RRS A Zone 6	1,815,836	783,068	2,739,713	997,158	2,425,232	143.2%
RRS A Org	4,273,232	4,161,461	3,298,865	2,990,329	3,527,845	18.0%
RRS A	17,673,252	11,036,014	13,791,705	8,433,770	11,402,297	35.2%
RHA B Zone 1	13,050,895	14,733,587	10,170,231	10,425,305	7,791,276	-25.3%
RHA B Zone 2	16,698,202	15,890,052	14,391,987	15,722,952	13,704,125	-12.8%
RHA B Zone 3	11,713,289	6,483,625	6,125,731	6,754,849	5,908,835	-12.5%
RHA B Zone 7	2,832,119	3,041,067	1,928,622	3,101,484	1,653,301	-46.7%
RHA B Org	0	26,258	94,027	33,768	138,151	309.1%
RHA B	44,294,506	40,174,589	32,710,598	36,038,358	29,195,687	-19.0%
SNB	3,599,461	589,376	254,364	608,074	683,931	12.5%
EM/ANB	0	0	0	0	0	0.0%
Total	65,567,219	51,799,980	46,756,667	45,080,202	41,281,915	-8.4%

	Total					% Change
	2017/18	2018/19	2019/20	2020/21	2021/22	
RRS A Zone 1	20,818,265	19,050,942	21,905,279	15,027,750	16,031,027	6.7%
RRS A Zone 4	8,687,027	6,612,815	7,207,480	2,923,307	4,229,903	44.7%
RRS A Zone 5	17,005,850	17,707,608	15,519,714	13,825,896	10,922,179	-21.0%
RRS A Zone 6	6,011,991	6,245,394	7,852,838	5,826,801	7,065,345	21.3%
RRS A Org	681,067,403	668,028,838	692,081,575	819,827,201	829,683,069	1.2%
RRS A	733,590,537	717,645,597	744,566,886	857,430,954	867,931,522	1.2%
RHA B Zone 1	71,909,100	70,217,591	66,197,221	64,296,554	63,791,787	-0.8%
RHA B Zone 2	111,175,031	103,127,873	97,970,257	99,397,887	97,759,732	-1.6%
RHA B Zone 3	913,885,429	75,335,247	82,677,218	77,092,881	79,241,436	2.8%
RHA B Zone 7	19,549,909	18,011,821	14,895,397	16,879,717	15,758,992	-6.6%
RHA B Org	113,523,211	943,090,556	989,857,223	1,018,415,405	1,165,579,979	14.5%
RHA B	1,230,042,679	1,209,783,088	1,251,597,316	1,276,082,443	1,422,131,927	11.4%
SNB	96,089,002	91,552,206	98,258,391	95,369,560	90,142,597	-5.5%
EM/ANB	19,313,230	76,196,342	83,201,822	88,810,048	95,223,576	7.2%
Total	2,079,035,448	2,095,177,234	2,177,624,414	2,317,693,004	2,475,429,622	6.8%

Note 1: Patient Service Revenues include payments received for patient care by a variety of payers including other provinces, private insurance, self-pay, etc.

Note 2: Other Recoveries & Sales includes recoveries from external sources and miscellaneous revenue.

Note 3: EM/ANB includes EM/ANB Corporate.

Note 4: Excludes revenues related to prior year activity.

Note 5: Excludes Surplus/Deficit (899 99 00 00).

Note 6: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Section II

Compensation Expenses and Statistics

Annual Report of Hospital Services

Section II: Summary of Compensation Expenses and Statistics

This section is useful for those who wish to understand the utilization and cost of human resources in the RHAs.

Section II provides a summary of compensation data by RHA. These reports provide detail of worked hours and benefit hours, as well as calculated Full Time Equivalents (FTEs). A breakdown of compensation expenses (salaries and benefit contributions) is also provided.

The source of the data presented in this section is the MIS and human resource data submitted by the RHAs. Due to differences in accrual rules and timing, the compensation data in this report will not necessarily match the data reported in the Human Resource Database (HRDB), which is based on actual payroll data.

Note that although this section provides multi-year trending of compensation hours and expenses, the trends can be confounded by significant, retroactive payouts associated with collective bargaining settlements. Since RHAs do not accrue the payments prospectively, a large payout in a given year would artificially inflate the total costs in that year and affect the natural trend across years. In fiscal year 2012/13, contract agreements were signed for Nurses in February 2013.

The following are the general categories of Human Resources data presented in this section:

Table II-1 & 2: Worked and Benefit Hours and calculated FTEs by RHA and by Facility

Table II-1 shows total paid hours. Table II-2 shows the same data by facility. Note that facility level can be confounded by the fact that staff from the regional hospital that provide services to the smaller hospitals are not always charged to those hospitals.

Table II-3: Worked and Benefit Hours and calculated FTEs by Functional Area

This table shows functional groups in terms of FTEs.

Table II-4: Salaries Expense per Paid Hour by Functional Area by RHA

This table compares labour rates across RHAs. Note, given that most wages are set using a province-wide central bargaining process, most differences in unionized labour rates are due to difference in skill mix (e.g., RN vs. LPN), seniority, and overtime.

Table II-5: Total UPP and MOS Worked Hours by Functional Area by RHA

RHAs are using consistent definitions in the reporting of compensation data by Broad Occupation Group (MOS, UPP, and Medical – See Glossary for definitions). Table II-5 provides a breakdown of hours by MOS and UPP by functional area (medical hours are excluded).

Table II-6: Benefit Contribution Expenses by RHA

This table provides the break-downs of total benefit contributions by type by RHA.

Table II-7: Number of Full-time, Part-time, Permanent and Temporary Employees and Age Distribution by RHA

Tables II-7 (a) (b) (c) are extracted from the Human Resources Database (HRDB) and provide information on the number of employees by employment status and age distribution across the RHAs.

Notes are included below many of the tables to explain certain inclusions, exclusions or variations in the data. A Glossary of Terms is provided at the end of the Annual Report

Table II-1: Worked and Benefit Hours Trends (Including Medical Hours) - 2017/2018 to 2021/2022

	Worked Hours						Benefit Hours					
	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	% Change	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	% Change
RRS A Zone 1	3,460,220	3,418,772	3,498,791	3,689,219	3,732,282	1.2%	782,217	757,258	780,983	757,529	802,260	5.9%
RRS A Zone 4	1,918,484	1,863,495	1,851,695	1,906,876	1,880,305	-1.4%	468,902	450,380	444,594	426,744	441,827	3.5%
RRS A Zone 5	1,962,103	1,882,331	1,884,211	1,862,059	1,781,774	-4.3%	454,855	423,048	412,993	419,216	401,937	-4.1%
RRS A Zone 6	2,773,008	2,683,984	2,708,762	2,756,423	2,789,023	1.2%	665,679	626,499	637,494	599,469	633,964	5.8%
RRS A Org	65,200	70,807	73,407	81,496	77,426	-5.0%	13,334	15,116	14,803	13,461	14,016	4.1%
RRS A	10,179,015	9,919,389	10,016,867	10,296,073	10,260,810	-0.3%	2,384,986	2,272,301	2,290,866	2,216,420	2,294,004	3.5%
RHA B Zone 1	3,922,741	3,961,333	3,990,309	4,098,617	3,996,834	-2.5%	899,800	893,979	908,259	860,797	938,113	9.0%
RHA B Zone 2	6,779,908	6,648,927	6,710,111	6,908,594	6,948,206	0.6%	1,552,074	1,494,507	1,505,345	1,473,807	1,577,998	7.1%
RHA B Zone 3	4,948,414	4,927,062	4,900,660	5,059,377	5,106,939	0.9%	1,112,077	1,070,804	1,112,090	1,065,511	1,160,924	9.0%
RHA B Zone 7	1,472,514	1,459,599	1,471,502	1,504,661	1,498,062	-0.4%	337,138	324,544	336,681	329,052	348,402	5.9%
RHA B Org	115,078	136,295	144,495	162,386	184,088	13.4%	22,360	29,396	30,222	29,202	32,162	10.1%
RHA B	17,238,655	17,133,216	17,217,077	17,733,635	17,734,129	0.0%	3,923,449	3,813,230	3,892,597	3,758,369	4,057,599	8.0%
SNB	1,450,151	1,577,030	1,537,035	1,526,394	1,489,694	-2.4%	293,932	320,374	327,490	156,275	316,646	102.6%
EM/ANB	278,486	1,098,872	1,144,825	1,244,235	1,228,910	-1.2%	61,200	254,089	289,086	255,573	285,309	11.6%
Total	29,146,308	29,728,507	29,915,803	30,800,337	30,713,543	-0.3%	6,663,568	6,659,993	6,800,040	6,386,637	6,953,559	8.9%

	Total					% Change
	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	
RRS A Zone 1	4,242,436	4,176,030	4,279,774	4,446,748	4,534,542	2.0%
RRS A Zone 4	2,387,386	2,313,874	2,296,289	2,333,620	2,322,132	-0.5%
RRS A Zone 5	2,416,958	2,305,379	2,297,204	2,281,275	2,183,711	-4.3%
RRS A Zone 6	3,438,687	3,310,483	3,346,256	3,355,893	3,422,987	2.0%
RRS A Org	78,533	85,924	88,210	94,957	91,442	-3.7%
RRS A	12,564,001	12,191,690	12,307,734	12,512,493	12,554,814	0.3%
RHA B Zone 1	4,822,541	4,855,312	4,898,568	4,959,414	4,934,947	-0.5%
RHA B Zone 2	8,331,982	8,143,434	8,215,456	8,382,401	8,526,204	1.7%
RHA B Zone 3	6,060,491	5,997,866	6,012,750	6,124,888	6,267,863	2.3%
RHA B Zone 7	1,809,652	1,784,143	1,808,183	1,833,713	1,846,464	0.7%
RHA B Org	137,438	165,691	174,717	191,588	216,250	12.9%
RHA B	21,162,104	20,946,446	21,109,674	21,492,004	21,791,728	1.4%
SNB	1,744,084	1,897,403	1,864,525	1,682,669	1,806,340	7.3%
EM/ANB	339,686	1,352,961	1,433,911	1,499,808	1,514,219	1.0%
Total	35,809,875	36,388,500	36,715,843	37,186,974	37,667,102	1.3%

Note 1: Includes worked, purchased and benefit hours; excludes standby (on-call) hours.

Note 2: EM/ANB includes EM/ANB Corporate.

Note 3: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table II-2: Total Worked and Benefit Hours by RHA by Facility (Excluding Medical) - 2021/2022 - Page 1 of 6

Facility Type	Facility	Worked Hours	Benefit Hours	Total Paid Hours	% Worked/Total	Total Calculated FTEs
RRS A Zone 1						
Acute Care Facilities	Centre hospitalier universitaire Dr-Georges-L.-Dumont	2,985,908	675,324	3,661,233	81.6%	1,878
	Hôpital Stella-Maris- de-Kent	193,883	37,756	231,639	83.7%	119
Health Centres	Centre de santé du Grand Moncton - Greater Moncton Health Cent	21,349	4,996	26,345	81.0%	14
	Centre médical régional de Shédiac	18,281	3,038	21,320	85.7%	11
Community Mental Health	Centre de santé mentale communautaire de Moncton Beauséjour	120,632	25,747	146,379	82.4%	75
	Centre de santé mentale communautaire de Richibucto	40,601	9,738	50,339	80.7%	26
Public Health	Bureau de la Santé publique de Moncton Beauséjour	206,612	30,506	237,117	87.1%	122
RRS A Zone 1 Sub-Total		3,587,267	787,105	4,374,372	82.0%	2,243
RRS A Zone 4						
Acute Care Facilities	Hotel-Dieu Saint-Joseph de Saint-Quentin	108,213	30,612	138,825	77.9%	71
	Hôpital général de Grand-Sault	196,011	44,101	240,112	81.6%	123
	Hôpital régional d'Edmundston	1,384,397	327,510	1,711,907	80.9%	878
Health Centres	Centre de santé Dr-Chanel-Dupuis	4,965	826	5,791	85.7%	3
Community Mental Health	Centre de santé mentale communautaire d'Edmundston	49,690	13,002	62,692	79.3%	32
	Centre de santé mentale communautaire de Grand-Sault	44,850	10,527	55,377	81.0%	28
Public Health	Santé publique d'Edmundston	71,426	11,327	82,753	86.3%	42
RRS A Zone 4 Sub-Total		1,859,552	437,903	2,297,456	80.9%	1,178
RRS A Zone 5						
Acute Care Facilities	Centre d'excellence pour jeunes	0	0	0	0.0%	0
	Hôpital Régional de Campbellton	1,140,608	261,568	1,402,175	81.3%	719
Health Centres	Centre de santé de Jacquet River	6,680	1,798	8,479	78.8%	4
Psychiatric Facilities	Centre Hospitalier Restigouche	410,043	84,570	494,612	82.9%	254
Community Health Centres	Centre de santé communautaire St-Joseph	96,595	28,447	125,042	77.3%	64
Community Mental Health	Centre de santé mentale communautaire de Campbellton	68,935	16,417	85,352	80.8%	44
Other Subservices	Dalhousie	0	0	0	0.0%	0
Public Health	Santé publique de Campbellton	40,679	5,770	46,449	87.6%	24
RRS A Zone 5 Sub-Total		1,763,541	398,569	2,162,110	81.6%	1,109

Note 1: Full-time Equivalents (FTEs) calculated as (Worked Hours + Benefit Hours + Purchased)/ 1950 hours.

Note 2: Variation in the percent worked hours across RHAs may be due to different mixes of full-time and part-time employees.

Note 3: Standby (on-call) and medical hours are excluded.

Note 4: The facility type Other Subservices represents those facilities converted to CHCs that continue to provide subservices aligned with the regional facilities and Hospital Services (e.g. Lab, Medical Imaging).

Note 5: EM/ANB includes EM/ANB Corporate.

Note 6: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table II-2: Total Worked and Benefit Hours by RHA by Facility (Excluding Medical) - 2021/2022 - Page 2 of 6

Facility Type	Facility	Worked Hours	Benefit Hours	Total Paid Hours	% Worked/Total	Total Calculated FTEs
RRS A Zone 6						
Acute Care Facilities	Hôpital de Lamèque	60,533	12,175	72,708	83.3%	37
	Hôpital de Tracadie	486,785	111,541	598,325	81.4%	307
	Hôpital de l'Enfant-Jésus RHSJ	242,802	53,675	296,476	81.9%	152
	Hôpital régional Chaleur	1,628,712	381,509	2,010,221	81.0%	1,031
Health Centres	Centre de santé Chaleur	7,283	1,547	8,831	82.5%	5
	Centre de santé de Miscou	1,300	718	2,018	64.4%	1
	Centre de santé de Paquetville	7,170	2,074	9,244	77.6%	5
Community Health Centres	Centre de santé communautaire de Lamèque	63,077	14,349	77,427	81.5%	40
	Centre de santé communautaire de St-Isidore	12,351	3,064	15,415	80.1%	8
Community Mental Health	Centre de santé mentale communautaire de Bathurst	64,856	13,168	78,023	83.1%	40
	Centre de santé mentale communautaire de Caraquet	86,645	20,143	106,788	81.1%	55
Public Health	Santé publique de Bathurst	76,786	9,417	86,203	89.1%	44
	Santé publique de Caraquet	29,129	6,401	35,530	82.0%	18
RRS A Zone 6 Sub-Total		2,767,427	629,781	3,397,208	81.5%	1,742
RRS A Organisation						
Acute Care Facilities	Centre hospitalier universitaire Dr-Georges-L.-Dumont	35,383	7,041	42,424	83.4%	22
	Hotel-Dieu Saint-Joseph de Saint-Quentin	945	149	1,094	86.4%	1
	Hôpital Régional de Campbellton	10,063	1,657	11,721	85.9%	6
	Hôpital Stella-Maris- de-Kent	723	114	837	86.3%	0
	Hôpital de Lamèque	37	6	42	85.9%	0
	Hôpital de Tracadie	204	34	238	85.8%	0
	Hôpital de l'Enfant-Jésus RHSJ	1,170	186	1,356	86.3%	1
	Hôpital général de Grand-Sault	392	62	454	86.3%	0
	Hôpital régional Chaleur	12,532	2,149	14,681	85.4%	8
	Hôpital régional d'Edmundston	12,040	1,996	14,036	85.8%	7
	Psychiatric Facilities	Centre Hospitalier Restigouche	3,908	617	4,524	86.4%
Community Health Centres	Centre de santé communautaire St-Joseph	28	5	33	86.0%	0
RRS A Organisation Sub-Total		77,426	14,016	91,442	84.7%	47
RRS A Total		10,055,213	2,267,374	12,322,587	81.6%	6,319

Note 1: Full-time Equivalents (FTEs) calculated as (Worked Hours + Benefit Hours + Purchased)/ 1950 hours.

Note 2: Variation in the percent worked hours across RHAs may be due to different mixes of full-time and part-time employees.

Note 3: Standby (on-call) and medical hours are excluded.

Note 4: The facility type Other Subservices represents those facilities converted to CHCs that continue to provide subservices aligned with the regional facilities and Hospital Services (e.g. Lab, Medical Imaging).

Note 5: EM/ANB includes EM/ANB Corporate.

Note 6: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table II-2: Total Worked and Benefit Hours by RHA by Facility (Excluding Medical) - 2021/2022 - Page 3 of 6

Facility Type	Facility	Worked Hours	Benefit Hours	Total Paid Hours	% Worked/Total	Total Calculated FTEs
RHA B Zone 1						
Acute Care Facilities	Sackville Memorial Hospital	153,951	38,794	192,745	79.9%	99
	The Moncton Hospital	3,489,917	825,888	4,315,805	80.9%	2,213
Health Centres	Petitcodiac Health Centre	14,059	3,045	17,104	82.2%	9
	Port Elgin and Region Health Centre	5,018	979	5,997	83.7%	3
	Rexton Health Centre	11,642	2,426	14,068	82.8%	7
Community Health Centres	Albert County Health and Wellness Centre	18,850	4,773	23,623	79.8%	12
Community Mental Health	RHA 1SE Community Mental Health Centre	157,131	31,908	189,039	83.1%	97
Other Subservices	Albert County	836	359	1,195	70.0%	1
RHA B Zone 1 Sub-Total		3,851,404	908,172	4,759,576	80.9%	2,441
RHA B Zone 2						
Acute Care Facilities	Charlotte County Hospital	264,016	60,421	324,437	81.4%	166
	Grand Manan Hospital	40,728	9,375	50,103	81.3%	26
	Saint John Regional Hospital	5,033,574	1,141,470	6,175,044	81.5%	3,167
	St. Joseph's Hospital	635,493	150,155	785,648	80.9%	403
	Sussex Health Centre	244,841	53,099	297,940	82.2%	153
Health Centres	Campobello Health Centre	10,393	1,805	12,198	85.2%	6
	Deer Island Health Centre	5,603	1,250	6,853	81.8%	4
	Fundy Health Centre - Blacks Harbour	27,960	7,079	35,039	79.8%	18
	Saint John Uptown Health Centre	16,796	3,689	20,485	82.0%	11
Psychiatric Facilities	Centracare	157,091	34,232	191,323	82.1%	98
Community Health Centres	Charlotte County Collaborative Wellness Centre	7,650	1,617	9,267	82.6%	5
	MediSanté	5,207	1,203	6,410	81.2%	3
Community Mental Health	St-Joseph's Community Health Centre	54,579	15,224	69,803	78.2%	36
	Saint John Community Mental Health Centre	140,255	33,493	173,748	80.7%	89
	St. Stephen Community Mental Health Centre	48,048	9,075	57,123	84.1%	29
Public Health	Sussex Community Mental Health Centre	34,514	7,279	41,793	82.6%	21
	Saint John Public Health	87,326	20,194	107,520	81.2%	55
RHA B Zone 2 Sub-Total		6,814,074	1,550,660	8,364,734	81.5%	4,290

Note 1: Full-time Equivalents (FTEs) calculated as (Worked Hours + Benefit Hours + Purchased)/ 1950 hours.

Note 2: Variation in the percent worked hours across RHAs may be due to different mixes of full-time and part-time employees.

Note 3: Standby (on-call) and medical hours are excluded.

Note 4: The facility type Other Subservices represents those facilities converted to CHCs that continue to provide subservices aligned with the regional facilities and Hospital Services (e.g. Lab, Medical Imaging).

Note 5: EM/ANB includes EM/ANB Corporate.

Note 6: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table II-2: Total Worked and Benefit Hours by RHA by Facility (Excluding Medical) - 2021/2022 - Page 4 of 6

Facility Type	Facility	Worked Hours	Benefit Hours	Total Paid Hours	% Worked/Total	Total Calculated FTEs
RHA B Zone 3						
Acute Care Facilities	Dr. Everett Chalmers Regional Hospital	3,099,640	699,203	3,798,843	81.6%	1,948
	Hotel-Dieu of St. Joseph	158,512	39,756	198,268	79.9%	102
	Oromocto Public Hospital	285,695	71,710	357,405	79.9%	183
	Upper River Valley Hospital	656,929	142,162	799,091	82.2%	410
Health Centres	Boiestown Health Centre	3,994	1,199	5,193	76.9%	3
	Chipman Health Centre	8,665	1,745	10,410	83.2%	5
	Fredericton Junction Health Centre	7,643	1,340	8,983	85.1%	5
	Fredericton South Side Health Centre	22,754	4,654	27,408	83.0%	14
	Harvey Health Centre	17,081	3,798	20,879	81.8%	11
	McAdam Health Centre	13,286	3,268	16,554	80.3%	8
	Nackawic Health Centre	9,016	1,785	10,801	83.5%	6
	Stanley Health Services Centre	8,539	1,795	10,334	82.6%	5
Community Health Centres	Central Miramichi Community Health Centre	20,834	4,507	25,341	82.2%	13
	Centre de santé Noreen-Richard Health Centre	10,962	1,879	12,841	85.4%	7
	Fredericton Downtown Community Health Centre	45,868	9,495	55,363	82.8%	28
	Fredericton Northside Community Health Centre	21,580	4,962	26,542	81.3%	14
	Oromocto Community Health Centre	11,779	2,377	14,156	83.2%	7
	Queens North Community Health Centre	35,126	9,617	44,743	78.5%	23
Community Mental Health	Tobique Valley Community Health Centre	35,213	12,109	47,322	74.4%	24
	Fredericton Community Mental Health Centre	168,325	40,137	208,462	80.7%	107
	Woodstock Community Mental Health Centre	60,629	13,827	74,456	81.4%	38
Other Subservices	Minto	5,792	1,557	7,349	78.8%	4
	Tobique Valley	5,110	938	6,048	84.5%	3
	Upper Miramichi Health Services Centre - Doaktown	812	108	920	88.3%	0
Public Health	Fredericton Public Health	67,446	16,376	83,822	80.5%	43
	Woodstock Public Health	20,112	4,868	24,980	80.5%	13
Rehab Facilities	Stan Cassidy Centre For Rehabilitation	197,899	43,624	241,523	81.9%	124
RHA B Zone 3 Sub-Total		4,999,241	1,138,796	6,138,037	81.4%	3,148
RHA B Zone 7						
Acute Care Facilities	Miramichi Regional Hospital	1,348,928	309,456	1,658,384	81.3%	850
	Health Centres	Baie Ste. Anne Health Clinic	3,707	854	4,561	81.3%
Health Centres	Blackville Health Clinic	4,589	2,384	6,973	65.8%	4
	Miramichi Health Centre	4,913	1,404	6,317	77.8%	3
	Néguac Health Clinic	6,723	1,124	7,847	85.7%	4
	Rogersville Health Clinic	5,541	979	6,520	85.0%	3
	Community Mental Health	Miramichi Community Mental Health Centre	63,804	16,510	80,314	79.4%
Public Health	Miramichi Public Health	35,686	10,694	46,380	76.9%	24
RHA B Zone 7 Sub-Total		1,473,891	343,405	1,817,296	81.1%	932

Note 1: Full-time Equivalents (FTEs) calculated as (Worked Hours + Benefit Hours + Purchased)/ 1950 hours.

Note 2: Variation in the percent worked hours across RHAs may be due to different mixes of full-time and part-time employees.

Note 3: Standby (on-call) and medical hours are excluded.

Note 4: The facility type Other Subservices represents those facilities converted to CHCs that continue to provide subservices aligned with the regional facilities and Hospital Services (e.g. Lab, Medical Imaging).

Note 5: EM/ANB includes EM/ANB Corporate.

Note 6: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table II-2: Total Worked and Benefit Hours by RHA by Facility (Excluding Medical) - 2021/2022 - Page 5 of 6

Facility Type	Facility	Worked Hours	Benefit Hours	Total Paid Hours	% Worked/Total	Total Calculated FTEs
RHA B Organization						
Acute Care Facilities	Charlotte County Hospital	1,948	355	2,303	84.6%	1
	Dr. Everett Chalmers Regional Hospital	42,983	7,357	50,340	85.4%	26
	Grand Manan Hospital	22	4	26	86.2%	0
	Hotel-Dieu of St. Joseph	619	113	731	84.6%	0
	Miramichi Regional Hospital	21,943	3,861	25,804	85.0%	13
	Oromocto Public Hospital	838	155	993	84.4%	1
	Sackville Memorial Hospital	563	102	665	84.6%	0
	Saint John Regional Hospital	57,905	9,996	67,901	85.3%	35
	St. Joseph's Hospital	2,658	438	3,097	85.8%	2
	Sussex Health Centre	1,103	218	1,320	83.5%	1
	The Moncton Hospital	46,774	8,408	55,182	84.8%	28
	Upper River Valley Hospital	4,745	866	5,611	84.6%	3
	Health Centres	Chipman Health Centre	4	1	4	85.9%
Fredericton Junction Health Centre		3	0	3	85.5%	0
Fundy Health Centre - Blacks Harbour		10	2	12	86.1%	0
Harvey Health Centre		9	1	10	85.8%	0
McAdam Health Centre		5	1	5	85.9%	0
Stanley Health Services Centre		4	1	4	85.8%	0
Psychiatric Facilities	Centracare	1,331	183	1,514	87.9%	1
Community Health Centres	Albert County Health and Wellness Centre	5	1	6	85.5%	0
	Central Miramichi Community Health Centre	12	2	14	84.5%	0
	Fredericton Downtown Community Health Centre	49	9	58	84.7%	0
	Queens North Community Health Centre	19	3	22	85.0%	0
	St-Joseph's Community Health Centre	41	7	48	85.6%	0
	Tobique Valley Community Health Centre	11	2	12	85.8%	0
Other Subservices	Albert County	3	0	3	87.2%	0
	Minto	12	2	14	86.2%	0
	Tobique Valley	9	2	11	85.7%	0
	Upper Miramichi Health Services Centre - Doaktown	2	0	2	87.6%	0
Rehab Facilities	Stan Cassidy Centre For Rehabilitation	460	72	532	86.4%	0
RHA B Organization Sub-Total		184,088	32,162	216,250	85.1%	111
RHA B Total		17,322,698	3,973,195	21,295,893	81.3%	10,921

Note 1: Full-time Equivalents (FTEs) calculated as (Worked Hours + Benefit Hours + Purchased)/ 1950 hours.

Note 2: Variation in the percent worked hours across RHAs may be due to different mixes of full-time and part-time employees.

Note 3: Standby (on-call) and medical hours are excluded.

Note 4: The facility type Other Subservices represents those facilities converted to CHCs that continue to provide subservices aligned with the regional facilities and Hospital Services (e.g. Lab, Medical Imaging).

Note 5: EM/ANB includes EM/ANB Corporate.

Note 6: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table II-2: Total Worked and Benefit Hours by RHA by Facility (Excluding Medical) - 2021/2022 - Page 6 of 6

Facility Type	Facility	Worked Hours	Benefit Hours	Total Paid Hours	% Worked/Total	Total Calculated FTEs
EM/ANB						
Extra-Mural Program	EMP Driscoll Unit	118,625	27,023	145,647	81.4%	75
	EMP Eastern Charlotte Unit	36,749	7,645	44,395	82.8%	23
	EMP Fredericton Unit	125,980	25,724	151,704	83.0%	78
	EMP Kennebecasis Valley Unit	52,792	10,610	63,402	83.3%	33
	EMP Miramichi Unit	71,029	19,228	90,257	78.7%	46
	EMP Oromocto Unit	43,243	10,596	53,839	80.3%	28
	EMP Perth Unit	35,239	7,103	42,342	83.2%	22
	EMP Saint John Unit	104,901	23,605	128,506	81.6%	66
	EMP St. Stephen Unit	34,372	8,979	43,352	79.3%	22
	EMP Sussex Unit	39,597	6,631	46,227	85.7%	24
	EMP Tantramar Unit	17,894	6,459	24,352	73.5%	12
	EMP Woodstock Unit	53,839	11,891	65,730	81.9%	34
	PEM unité d'Edmundston	68,391	18,095	86,486	79.1%	44
	PEM unité de Bathurst	55,499	11,068	66,567	83.4%	34
	PEM unité de Blanche Bourgeois	76,733	23,799	100,532	76.3%	52
	PEM unité de Grand Sault	42,857	9,196	52,053	82.3%	27
	PEM unité de Kedgwick	17,228	4,327	21,555	79.9%	11
	PEM unité de Kent	36,112	6,871	42,983	84.0%	22
	PEM unité de Restigouche	46,746	11,440	58,186	80.3%	30
	PEM unité de Shédiac	45,388	10,727	56,115	80.9%	29
PEM unité de la Péninsule acadienne - Caraquet	36,830	9,255	46,085	79.9%	24	
PEM unité de la Péninsule acadienne - Lamèque	28,622	6,761	35,383	80.9%	18	
PEM unité de la Péninsule acadienne -Tracadie	40,244	8,276	48,520	82.9%	25	
EM/ANB Sub-Total		1,228,910	285,309	1,514,219	81.2%	777
EM/ANB Total		1,228,910	285,309	1,514,219	81.2%	777
SNB Total		1,489,694	316,646	1,806,340	82.5%	926
Total		30,096,515	6,842,524	36,939,040	81.5%	18,943

Note 1: Full-time Equivalents (FTEs) calculated as (Worked Hours + Benefit Hours + Purchased)/ 1950 hours.

Note 2: Variation in the percent worked hours across RHAs may be due to different mixes of full-time and part-time employees.

Note 3: Standby (on-call) and medical hours are excluded.

Note 4: The facility type Other Subservices represents those facilities converted to CHCs that continue to provide subservices aligned with the regional facilities and Hospital Services (e.g. Lab, Medical Imaging).

Note 5: EM/ANB includes EM/ANB Corporate.

Note 6: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table II-3: Total Worked and Benefit Hours by Functional Area by RHA (Excluding Medical) - 2021/2022 - Page 1

	Functional Area	RRS A			% of Total FTEs	RRS A			% of Total FTEs	RRS A			% of Total FTEs
		RRS A Zone 1				RRS A Zone 4				RRS A Zone 5			
		Worked Hours	Benefit Hours	FTEs (calculated)		Worked Hours	Benefit Hours	FTEs (calculated)		Worked Hours	Benefit Hours	FTEs (calculated)	
Administration & Support	Administrative Support	211,171	39,333	128	5.7%	123,212	27,821	77	6.6%	120,808	22,532	74	6.6%
	Clinical Support	139,241	31,761	88	3.9%	109,116	25,310	69	5.9%	65,462	16,500	42	3.8%
	Hotel	297,238	66,744	187	8.3%	151,975	37,147	97	8.2%	186,150	39,522	116	10.4%
	Plant	121,668	14,103	70	3.1%	68,242	12,331	41	3.5%	110,035	15,733	64	5.8%
Sub Total		769,318	151,942	472	21.1%	452,545	102,610	285	24.2%	482,455	94,286	296	26.7%
Nursing Inpatient	Nursing Admin & Medical Resources	53,580	13,847	35	1.5%	32,693	6,908	20	1.7%	48,198	14,180	32	2.9%
	Acute Inpatient	367,829	84,459	232	10.3%	225,034	56,321	144	12.2%	110,567	25,681	70	6.3%
	Maternal and Newborn	58,332	16,262	38	1.7%	48,307	9,253	30	2.5%	15,758	5,481	11	1.0%
	Critical Care	83,642	20,829	54	2.4%	48,565	11,811	31	2.6%	33,408	8,281	21	1.9%
	Operating Room/PARR/Day Surgery	116,369	35,863	78	3.5%	56,559	15,279	37	3.1%	36,272	10,905	24	2.2%
	Mental Health	46,785	11,901	30	1.3%	36,560	8,244	23	2.0%	256,014	55,390	160	14.4%
Sub Total		726,536	183,161	467	20.8%	447,718	107,816	285	24.2%	500,217	119,918	318	28.7%
Restorative Care	Inpatient Rehabilitation	50,718	11,291	32	1.4%	0	0	0	0.0%	0	0	0	0.0%
	Extended (Chronic) Care	138,283	29,843	86	3.8%	119,558	28,875	76	6.5%	80,333	22,752	53	4.8%
Sub Total		189,002	41,134	118	5.3%	119,558	28,875	76	6.5%	80,333	22,752	53	4.8%
Non-Inpatient Services	Emergency Services	134,271	29,763	84	3.7%	102,898	24,266	65	5.5%	51,359	9,638	31	2.8%
	Ambulatory Care	371,716	85,464	234	10.5%	149,424	40,720	98	8.3%	92,718	22,080	59	5.3%
	Extra-Mural Program	0	0	0	0.0%	0	0	0	0.0%	0	0	0	0.0%
	Addiction	17,818	3,057	11	0.5%	37,762	9,566	24	2.1%	50,012	13,042	32	2.9%
	Community Services	94,285	20,459	59	2.6%	18,920	5,475	13	1.1%	47,333	15,914	32	2.9%
	Home Dialysis	-8	23	0	0.0%	3,539	348	2	0.2%	0	0	0	0.0%
Sub Total		618,082	138,766	388	17.3%	312,542	80,374	201	17.1%	241,423	60,673	155	14.0%
Diagnostic & Therapeutic	Laboratory	228,763	56,768	146	6.5%	84,509	15,749	51	4.4%	69,172	13,686	42	3.8%
	Medical Imaging/Breast Screening	154,117	38,757	99	4.4%	61,588	16,246	40	3.4%	48,904	11,095	31	2.8%
	Other Diagnostic and Therapeutic	452,799	98,409	283	12.6%	185,870	45,151	118	10.1%	215,044	47,739	135	12.2%
Sub Total		835,679	193,934	528	23.5%	331,967	77,146	210	17.8%	333,120	72,520	208	18.8%
Public & Mental Health	Public Health	206,612	30,506	122	5.4%	71,426	11,327	42	3.6%	40,679	5,770	24	2.1%
	Community Mental Health	151,208	34,211	95	4.2%	95,821	22,905	61	5.2%	67,600	16,129	43	3.9%
Sub Total		357,819	64,717	217	9.7%	167,247	34,232	103	8.8%	108,280	21,898	67	6.0%
Other	Research and Education	58,807	10,079	35	1.6%	6,236	3,192	5	0.4%	6,802	2,155	5	0.4%
	Other Undistributed Expenses	32,024	3,373	18	0.8%	21,741	3,659	13	1.1%	10,911	4,367	8	0.7%
Sub Total		90,832	13,453	53	2.4%	27,977	6,850	18	1.5%	17,714	6,522	12	1.1%
Total		3,587,267	787,105	2,243	100.0%	1,859,552	437,903	1,178	100.0%	1,763,541	398,569	1,109	100.0%

Note 1: Full-time Equivalent (FTEs) calculated as (Worked Hours + Benefit Hours + Purchased)/1950 hours.
 Note 2: Standby (on-call) and medical hours are excluded.
 Note 3: Other Diagnostic and Therapeutic includes Radiation Oncology, ECG, Physiotherapy, Occupational Therapy, etc.
 Note 4: Emergency Services may include hours related to inpatients who are admitted but remain in the Emergency Room.
 Note 5: Education includes Medical Education where the program exists.
 Note 6: EM/ANB includes EM/ANB Corporate.
 Note 7: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table II-3: Total Worked and Benefit Hours by Functional Area by RHA (Excluding Medical) - 2021/2022 - Page 1b

	Functional Area	RRS A			% of Total FTEs	RRS A			% of Total FTEs	RRS A			% of Total FTEs
		RRS A Zone 6				RRS A Organisation				Total			
		Worked Hours	Benefit Hours	FTEs (calculated)		Worked Hours	Benefit Hours	FTEs (calculated)		Worked Hours	Benefit Hours	FTEs (calculated)	
Administration & Support	Administrative Support	150,932	34,499	95	5.5%	57,320	9,470	34	73.0%	663,443	133,656	409	6.5%
	Clinical Support	145,255	35,426	93	5.3%	0	0	0	0.0%	459,074	108,996	291	4.6%
	Hotel	254,036	52,760	157	9.0%	0	0	0	0.0%	889,398	196,173	557	8.8%
	Plant	117,698	14,759	68	3.9%	0	0	0	0.0%	417,643	56,926	243	3.9%
Sub Total		667,921	137,443	413	23.7%	57,320	9,470	34	73.0%	2,429,558	495,751	1,500	23.7%
Nursing Inpatient	Nursing Admin & Medical Resources	37,584	12,257	26	1.5%	0	0	0	0.0%	172,055	47,192	112	1.8%
	Acute Inpatient	385,284	88,869	243	14.0%	0	0	0	0.0%	1,088,714	255,330	689	10.9%
	Maternal and Newborn	52,784	14,866	35	2.0%	0	0	0	0.0%	175,181	45,862	113	1.8%
	Critical Care	44,100	11,672	29	1.6%	0	0	0	0.0%	209,715	52,594	135	2.1%
	Operating Room/PARR/Day Surgery	61,945	17,722	41	2.3%	0	0	0	0.0%	271,145	79,770	180	2.8%
	Mental Health	53,582	14,198	35	2.0%	0	0	0	0.0%	392,940	89,732	248	3.9%
Sub Total		635,279	159,584	408	23.4%	0	0	0	0.0%	2,309,750	570,478	1,477	23.4%
Restorative Care	Inpatient Rehabilitation	0	0	0	0.0%	0	0	0	0.0%	50,718	11,291	32	0.5%
	Extended (Chronic) Care	55,343	13,201	35	2.0%	0	0	0	0.0%	393,517	94,670	250	4.0%
Sub Total		55,343	13,201	35	2.0%	0	0	0	0.0%	444,235	105,961	282	4.5%
Non-Inpatient Services	Emergency Services	169,521	42,692	109	6.2%	0	0	0	0.0%	458,048	106,358	289	4.6%
	Ambulatory Care	225,503	51,989	142	8.2%	0	0	0	0.0%	839,361	200,253	533	8.4%
	Extra-Mural Program	0	0	0	0.0%	0	0	0	0.0%	0	0	0	0.0%
	Addiction	53,316	11,878	33	1.9%	0	0	0	0.0%	158,908	37,542	101	1.6%
	Community Services	84,424	21,750	54	3.1%	0	0	0	0.0%	244,962	63,597	158	2.5%
	Home Dialysis	1,646	318	1	0.1%	0	0	0	0.0%	5,177	690	3	0.0%
Sub Total		534,410	128,626	340	19.5%	0	0	0	0.0%	1,706,457	408,439	1,085	17.2%
Diagnostic & Therapeutic	Laboratory	169,527	35,187	105	6.0%	3,678	601	2	4.7%	555,648	121,990	348	5.5%
	Medical Imaging/Breast Screening	112,109	28,105	72	4.1%	0	0	0	0.0%	376,717	94,203	241	3.8%
	Other Diagnostic and Therapeutic	305,679	71,077	193	11.1%	0	0	0	0.0%	1,159,392	262,376	729	11.5%
Sub Total		587,314	134,369	370	21.2%	3,678	601	2	4.7%	2,091,757	478,569	1,318	20.9%
Public & Mental Health	Public Health	105,914	15,818	62	3.6%	0	0	0	0.0%	424,632	63,420	250	4.0%
	Community Mental Health	151,283	33,622	95	5.4%	0	0	0	0.0%	465,912	106,866	294	4.6%
Sub Total		257,197	49,439	157	9.0%	0	0	0	0.0%	890,543	170,286	544	8.6%
Other	Research and Education	17,143	5,261	11	0.7%	16,428	3,945	10	22.3%	105,417	24,632	67	1.1%
	Other Undistributed Expenses	12,819	1,858	8	0.4%	0	0	0	0.0%	77,495	13,257	47	0.7%
Sub Total		29,962	7,119	19	1.1%	16,428	3,945	10	22.3%	182,912	37,889	113	1.8%
Total		2,767,427	629,781	1,742	100.0%	77,426	14,016	47	100.0%	10,055,213	2,267,374	6,319	100.0%

Note 1: Full-time Equivalent (FTEs) calculated as (Worked Hours + Benefit Hours + Purchased)/1950 hours.
 Note 2: Standby (on-call) and medical hours are excluded.
 Note 3: Other Diagnostic and Therapeutic includes Radiation Oncology, ECG, Physiotherapy, Occupational Therapy, etc.
 Note 4: Emergency Services may include hours related to inpatients who are admitted but remain in the Emergency Room.
 Note 5: Education includes Medical Education where the program exists.
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Table II-3: Total Worked and Benefit Hours by Functional Area by RHA (Excluding Medical) - 2021/2022 - Page 1c

	Functional Area	RHA B			% of Total FTEs	RHA B			% of Total FTEs	RHA B			% of Total FTEs
		RHA B Zone 1				RHA B Zone 2				RHA B Zone 3			
		Worked Hours	Benefit Hours	FTEs (calculated)		Worked Hours	Benefit Hours	FTEs (calculated)		Worked Hours	Benefit Hours	FTEs (calculated)	
Administration & Support	Administrative Support	216,395	48,308	136	5.6%	285,125	63,041	179	4.2%	264,552	62,819	168	5.3%
	Clinical Support	154,785	33,409	97	4.0%	262,968	63,877	168	3.9%	170,066	42,316	109	3.5%
	Hotel	314,295	64,120	194	8.0%	706,139	157,144	443	10.3%	458,253	117,908	295	9.4%
	Plant	206,840	23,160	118	4.8%	362,494	34,819	204	4.7%	260,908	29,037	149	4.7%
Sub Total		892,315	168,997	544	22.3%	1,616,726	318,881	993	23.1%	1,153,779	252,080	721	22.9%
Nursing Inpatient	Nursing Admin & Medical Resources	64,567	20,084	43	1.8%	274,088	62,894	173	4.0%	94,381	21,048	59	1.9%
	Acute Inpatient	530,199	144,846	346	14.2%	887,692	245,580	581	13.5%	660,335	147,833	414	13.2%
	Maternal and Newborn	75,505	30,880	55	2.2%	102,204	26,249	66	1.5%	116,262	35,255	78	2.5%
	Critical Care	176,300	53,446	118	4.8%	258,129	59,691	163	3.8%	165,537	40,968	106	3.4%
	Operating Room/PARR/Day Surgery	148,490	46,762	100	4.1%	231,703	64,023	152	3.5%	155,581	41,842	101	3.2%
	Mental Health	72,637	17,482	46	1.9%	121,748	29,095	77	1.8%	46,051	10,895	29	0.9%
Sub Total		1,067,698	313,500	708	29.0%	1,875,564	487,532	1,212	28.3%	1,238,147	297,841	788	25.0%
Restorative Care	Inpatient Rehabilitation	32,102	7,601	20	0.8%	38,771	10,412	25	0.6%	102,726	24,071	65	2.1%
	Extended (Chronic) Care	126,927	36,156	84	3.4%	389,579	94,044	248	5.8%	151,427	36,422	96	3.1%
Sub Total		159,029	43,757	104	4.3%	428,350	104,456	273	6.4%	254,153	60,493	161	5.1%
Non-Inpatient Services	Emergency Services	156,595	47,096	104	4.3%	224,904	58,400	145	3.4%	229,548	60,786	149	4.7%
	Ambulatory Care	291,348	64,289	182	7.5%	525,419	135,493	339	7.9%	257,709	61,381	164	5.2%
	Extra-Mural Program	0	0	0	0.0%	0	0	0	0.0%	0	0	0	0.0%
	Addiction	75,779	16,826	47	1.9%	96,073	24,284	62	1.4%	48,052	13,093	31	1.0%
	Community Services	89,567	19,873	56	2.3%	141,547	33,720	90	2.1%	291,170	65,807	183	5.8%
	Home Dialysis	0	0	0	0.0%	11,399	2,903	7	0.2%	0	0	0	0.0%
Sub Total		613,289	148,084	390	16.0%	999,342	254,800	643	15.0%	826,479	201,067	527	16.7%
Diagnostic & Therapeutic	Laboratory	214,642	48,650	135	5.5%	302,270	69,559	191	4.4%	241,839	58,415	154	4.9%
	Medical Imaging/Breast Screening	156,974	36,746	99	4.1%	264,420	61,944	167	3.9%	199,996	45,322	126	4.0%
	Other Diagnostic and Therapeutic	395,788	90,073	249	10.2%	645,760	142,585	404	9.4%	556,082	129,163	351	11.2%
Sub Total		767,404	175,469	484	19.8%	1,212,450	274,088	762	17.8%	997,917	232,900	631	20.1%
Public & Mental Health	Public Health	83,908	7,100	47	1.9%	229,705	28,689	133	3.1%	235,143	28,244	135	4.3%
	Community Mental Health	157,496	31,915	97	4.0%	222,817	49,847	140	3.3%	228,954	53,964	145	4.6%
Sub Total		241,404	39,015	144	5.9%	452,522	78,536	272	6.3%	464,097	82,208	280	8.9%
Other	Research and Education	54,009	12,800	34	1.4%	152,547	20,526	89	2.1%	23,431	5,385	15	0.5%
	Other Undistributed Expenses	56,256	6,550	32	1.3%	76,573	11,841	45	1.1%	41,229	6,822	25	0.8%
Sub Total		110,265	19,350	66	2.7%	229,120	32,367	134	3.1%	64,660	12,207	39	1.3%
Total		3,851,404	908,172	2,441	100.0%	6,814,074	1,550,660	4,290	100.0%	4,999,232	1,138,796	3,148	100.0%

Note 1: Full-time Equivalent (FTEs) calculated as (Worked Hours + Benefit Hours + Purchased)/1950 hours.
 Note 2: Standby (on-call) and medical hours are excluded.
 Note 3: Other Diagnostic and Therapeutic includes Radiation Oncology, ECG, Physiotherapy, Occupational Therapy, etc.
 Note 4: Emergency Services may include hours related to inpatients who are admitted but remain in the Emergency Room.
 Note 5: Education includes Medical Education where the program exists.
 Note 6: EM/ANB includes EM/ANB Corporate.
 Note 7: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table II-3: Total Worked and Benefit Hours by Functional Area by RHA (Excluding Medical) - 2021/2022 - Page 1d

	Functional Area	RHA B			% of Total FTEs	RHA B			% of Total FTEs	RHA B			% of Total FTEs
		RHA B Zone 7				RHA B Organization				Total			
		Worked Hours	Benefit Hours	FTEs (calculated)		Worked Hours	Benefit Hours	FTEs (calculated)		Worked Hours	Benefit Hours	FTEs (calculated)	
Administration & Support	Administrative Support	101,817	20,163	63	6.7%	118,232	20,821	71	64.3%	986,121	215,152	616	5.6%
	Clinical Support	49,586	10,108	31	3.3%	3,306	537	2	1.8%	640,711	150,247	406	3.7%
	Hotel	156,956	35,320	99	10.6%	3,245	552	2	1.8%	1,638,888	375,044	1,033	9.5%
	Plant	114,624	9,084	63	6.8%	5,263	786	3	2.8%	950,129	96,886	537	4.9%
Sub Total		422,983	74,675	255	27.4%	130,046	22,696	78	70.6%	4,215,849	837,329	2,591	23.7%
Nursing Inpatient	Nursing Admin & Medical Resources	19,781	4,588	12	1.3%	24,394	3,762	14	13.0%	477,211	112,376	302	2.8%
	Acute Inpatient	144,211	34,678	92	9.8%	0	0	0	0.0%	2,222,437	572,937	1,434	13.1%
	Maternal and Newborn	42,453	13,241	29	3.1%	0	0	0	0.0%	336,424	105,625	227	2.1%
	Critical Care	41,978	8,866	26	2.8%	0	0	0	0.0%	641,944	162,971	413	3.8%
	Operating Room/PARR/Day Surgery	47,430	12,913	31	3.3%	0	0	0	0.0%	583,204	165,540	384	3.5%
	Mental Health	26,923	7,222	18	1.9%	0	0	0	0.0%	267,359	64,694	170	1.6%
Sub Total		322,776	81,508	207	22.2%	24,394	3,762	14	13.0%	4,528,579	1,184,143	2,930	26.8%
Restorative Care	Inpatient Rehabilitation	41,518	10,514	27	2.9%	0	0	0	0.0%	215,117	52,598	137	1.3%
	Extended (Chronic) Care	42,635	13,955	29	3.1%	0	0	0	0.0%	710,568	180,577	457	4.2%
Sub Total		84,153	24,469	56	6.0%	0	0	0	0.0%	925,685	233,175	594	5.4%
Non-Inpatient Services	Emergency Services	67,622	18,406	44	4.7%	9,394	1,893	6	5.2%	688,063	186,581	449	4.1%
	Ambulatory Care	62,316	17,137	41	4.4%	0	0	0	0.0%	1,136,792	278,300	726	6.6%
	Extra-Mural Program	0	0	0	0.0%	0	0	0	0.0%	0	0	0	0.0%
	Addiction	41,560	10,835	27	2.9%	0	0	0	0.0%	261,464	65,038	167	1.5%
	Community Services	53,793	13,568	35	3.7%	0	0	0	0.0%	576,077	132,968	364	3.3%
	Home Dialysis	0	0	0	0.0%	0	0	0	0.0%	11,399	2,903	7	0.1%
Sub Total		225,291	59,946	146	15.7%	9,394	1,893	6	5.2%	2,673,795	665,790	1,713	15.7%
Diagnostic & Therapeutic	Laboratory	68,533	15,784	43	4.6%	1,607	311	1	0.9%	828,891	192,719	524	4.8%
	Medical Imaging/Breast Screening	57,455	14,242	37	3.9%	1,657	243	1	0.9%	680,502	158,497	430	3.9%
	Other Diagnostic and Therapeutic	147,665	37,102	95	10.2%	9,888	1,687	6	5.4%	1,755,183	400,610	1,106	10.1%
Sub Total		273,653	67,128	175	18.8%	13,152	2,241	8	7.1%	3,264,576	751,826	2,060	18.9%
Public & Mental Health	Public Health	58,744	13,177	37	4.0%	0	0	0	0.0%	607,500	77,210	351	3.2%
	Community Mental Health	65,096	16,533	42	4.5%	0	0	0	0.0%	674,363	152,259	424	3.9%
Sub Total		123,840	29,710	79	8.4%	0	0	0	0.0%	1,281,863	229,469	775	7.1%
Other	Research and Education	8,502	4,049	6	0.7%	6,776	1,116	4	3.6%	245,265	43,876	148	1.4%
	Other Undistributed Expenses	12,693	1,920	7	0.8%	326	454	0	0.4%	187,077	27,587	110	1.0%
Sub Total		21,195	5,969	14	1.5%	7,102	1,570	4	4.0%	432,342	71,463	258	2.4%
Total		1,473,891	343,405	932	100.0%	184,088	32,162	111	100.0%	17,322,689	3,973,195	10,921	100.0%

Note 1: Full-time Equivalent (FTEs) calculated as (Worked Hours + Benefit Hours + Purchased)/1950 hours.
 Note 2: Standby (on-call) and medical hours are excluded.
 Note 3: Other Diagnostic and Therapeutic includes Radiation Oncology, ECG, Physiotherapy, Occupational Therapy, etc.
 Note 4: Emergency Services may include hours related to inpatients who are admitted but remain in the Emergency Room.
 Note 5: Education includes Medical Education where the program exists.
 Note 6: EM/ANB includes EM/ANB Corporate.
 Note 7: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table II-3: Total Worked and Benefit Hours by Functional Area by RHA (Excluding Medical) - 2021/2022 - Page 1e

	Functional Area	SNB			EM/ANB			% of Total FTEs	Total			% of Total FTEs
		Worked Hours	Benefit Hours	FTEs (calculated)	Worked Hours	Benefit Hours	FTEs (calculated)		Worked Hours	Benefit Hours	FTEs (calculated)	
Administration & Support	Administrative Support	925,793	187,839	571	0	0	0	0.0%	2,575,357	536,647	1,596	8.4%
	Clinical Support	180,262	41,609	114	40,162	10,139	26	3.3%	1,320,209	310,991	837	4.4%
	Hotel	383,639	87,198	241	0	0	0	0.0%	2,911,925	658,415	1,831	9.7%
	Plant	0	0	0	0	0	0	0.0%	1,367,772	153,812	780	4.1%
Sub Total		1,489,694	316,646	926	40,162	10,139	26	3.3%	8,175,263	1,659,865	5,044	26.6%
Nursing Inpatient	Nursing Admin & Medical Resources	0	0	0	0	0	0	0.0%	649,266	159,568	415	2.2%
	Acute Inpatient	0	0	0	0	0	0	0.0%	3,311,151	828,267	2,123	11.2%
	Maternal and Newborn	0	0	0	0	0	0	0.0%	511,605	151,487	340	1.8%
	Critical Care	0	0	0	0	0	0	0.0%	851,659	215,565	547	2.9%
	Operating Room/PARR/Day Surgery	0	0	0	0	0	0	0.0%	854,349	245,310	564	3.0%
	Mental Health	0	0	0	0	0	0	0.0%	660,299	154,426	418	2.2%
Sub Total		0	0	0	0	0	0	0.0%	6,838,329	1,754,621	4,407	23.3%
Restorative Care	Inpatient Rehabilitation	0	0	0	0	0	0	0.0%	265,835	63,889	169	0.9%
	Extended (Chronic) Care	0	0	0	0	0	0	0.0%	1,104,085	275,247	707	3.7%
Sub Total		0	0	0	0	0	0	0.0%	1,369,920	339,136	876	4.6%
Non-Inpatient Services	Emergency Services	0	0	0	0	0	0	0.0%	1,146,111	292,939	738	3.9%
	Ambulatory Care	0	0	0	0	0	0	0.0%	1,976,153	478,553	1,259	6.6%
	Extra-Mural Program	0	0	0	1,188,749	275,170	751	96.7%	1,188,749	275,170	751	4.0%
	Addiction	0	0	0	0	0	0	0.0%	420,372	102,580	268	1.4%
	Community Services	0	0	0	0	0	0	0.0%	821,039	196,565	522	2.8%
	Home Dialysis	0	0	0	0	0	0	0.0%	16,576	3,593	10	0.1%
Sub Total		0	0	0	1,188,749	275,170	751	96.7%	5,569,000	1,349,399	3,548	18.7%
Diagnostic & Therapeutic	Laboratory	0	0	0	0	0	0	0.0%	1,384,539	314,709	871	4.6%
	Medical Imaging/Breast Screening	0	0	0	0	0	0	0.0%	1,057,219	252,700	672	3.5%
	Other Diagnostic and Therapeutic	0	0	0	0	0	0	0.0%	2,914,575	662,986	1,835	9.7%
Sub Total		0	0	0	0	0	0	0.0%	5,356,333	1,230,395	3,378	17.8%
Public & Mental Health	Public Health	0	0	0	0	0	0	0.0%	1,032,132	140,630	601	3.2%
	Community Mental Health	0	0	0	0	0	0	0.0%	1,140,275	259,125	718	3.8%
Sub Total		0	0	0	0	0	0	0.0%	2,172,406	399,755	1,319	7.0%
Other	Research and Education	0	0	0	0	0	0	0.0%	350,682	68,508	215	1.1%
	Other Undistributed Expenses	0	0	0	0	0	0	0.0%	264,572	40,844	157	0.8%
Sub Total		0	0	0	0	0	0	0.0%	615,254	109,352	372	2.0%
Total		1,489,694	316,646	926	1,228,910	285,309	777	100.0%	30,096,506	6,842,524	18,943	100.0%

Note 1: Full-time Equivalent (FTEs) calculated as (Worked Hours + Benefit Hours + Purchased)/1950 hours.
 Note 2: Standby (on-call) and medical hours are excluded.
 Note 3: Other Diagnostic and Therapeutic includes Radiation Oncology, ECG, Physiotherapy, Occupational Therapy, etc.
 Note 4: Emergency Services may include hours related to inpatients who are admitted but remain in the Emergency Room.
 Note 5: Education includes Medical Education where the program exists.
 Note 6: EM/ANB includes EM/ANB Corporate.
 Note 7: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table II-4: Salaries Expense Per Paid Hour by Functional Area by RHA (Excluding Medical) - 2021/2022

	Functional Area	Régie régionale de la santé A					Régie régionale de la santé A Avg	Regional Health Authority B					Regional Health Authority B Avg	SNB Avg	EM/ANB Avg	Provincial Avg
		RRS A Zone 1 Avg	RRS A Zone 4 Avg	RRS A Zone 5 Avg	RRS A Zone 6 Avg	RRS A Org Avg		RHA B Zone 1 Avg	RHA B Zone 2 Avg	RHA B Zone 3 Avg	RHA B Zone 7 Avg	RHA B Org Avg				
Administration & Support	Administrative Support	33.92	35.18	34.52	33.52	77.73	37.84	34.43	33.92	32.89	36.76	57.81	36.80	31.79	0.0	35.28
	Clinical Support	29.08	27.33	28.64	27.40	0.00	28.07	28.06	27.05	27.82	28.24	54.68	27.72	33.54	57.4	29.55
	Hotel	24.00	24.22	23.75	23.80	0.00	23.93	24.08	23.63	23.88	24.31	39.87	23.88	26.16	0.0	24.20
	Plant	31.59	29.81	29.59	29.74	0.00	30.24	28.40	26.75	27.03	27.45	45.30	27.38	0.0	0.0	28.27
Weighted Average		28.76	28.77	28.39	27.82	77.73	29.55	28.30	26.70	27.22	28.61	56.79	28.28	30.54	57.38	29.22
Nursing Inpatient	Nursing Admin & Medical Resources	46.63	49.50	47.53	46.24	0.00	47.31	50.31	40.11	39.71	50.74	35.35	41.71	0.0	0.0	43.23
	Acute Inpatient	40.87	39.10	36.66	38.11	0.00	39.10	40.26	41.68	39.57	40.14	0.00	40.63	0.0	0.0	40.13
	Maternal and Newborn	48.79	47.43	48.09	47.64	0.00	48.02	47.29	45.85	47.55	49.39	0.00	47.22	0.0	0.0	47.49
	Critical Care	50.85	49.48	47.02	48.96	0.00	49.52	50.04	47.77	47.74	50.48	0.00	48.58	0.0	0.0	48.81
	Operating Room/PARR/Day Surgery	43.15	45.60	49.59	46.28	0.00	45.23	43.73	44.92	44.85	46.29	0.00	44.70	0.0	0.0	44.87
	Mental Health	44.34	42.26	35.54	42.02	0.00	38.14	42.80	40.41	45.37	45.84	0.00	42.47	0.0	0.0	39.90
Weighted Average		43.70	42.93	39.26	41.35	0.00	41.94	43.70	42.83	42.36	44.75	35.35	43.01	0.00	0.00	42.65
Restorative Care	Inpatient Rehabilitation	36.48	0.00	0.00	0.00	0.00	36.48	41.91	40.53	41.72	39.67	0.00	41.13	0.0	0.0	40.26
	Extended (Chronic) Care	34.91	36.82	37.82	33.39	0.00	35.90	37.99	37.34	38.79	35.72	0.00	37.66	0.0	0.0	37.04
Weighted Average		35.34	36.82	37.82	33.39	0.00	35.96	38.76	37.63	39.97	37.61	0.00	38.46	0.00	0.00	37.66
Non-Inpatient Services	Emergency Services	42.92	47.93	46.19	45.45	0.00	45.36	44.20	44.65	45.33	44.79	76.82	45.20	0.0	0.0	45.26
	Ambulatory Care	42.67	42.47	41.07	42.01	0.00	42.28	42.31	41.02	40.28	39.80	0.00	41.11	0.0	0.0	41.60
	Extra-Mural Program	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	39.8	39.79
	Addiction	42.84	42.29	42.71	42.21	0.00	42.46	42.74	38.58	44.16	42.90	0.00	41.50	0.0	0.0	41.86
	Community Services	41.46	49.38	44.92	42.05	0.00	43.00	44.57	44.08	43.24	43.94	0.00	43.72	0.0	0.0	43.50
	Home Dialysis	107.50	38.95	0.00	58.44	0.00	45.66	0.00	49.85	0.00	0.00	0.00	49.85	0.0	0.0	48.63
Weighted Average		42.55	44.61	43.25	43.19	0.00	43.23	43.19	42.14	42.97	42.85	76.82	42.81	0.00	39.79	42.30
Diagnostic & Therapeutic	Laboratory	37.67	38.16	36.65	35.88	57.30	37.20	34.40	34.28	35.28	33.12	59.42	34.55	0.0	0.0	35.61
	Medical Imaging/Breast Screening	36.20	37.50	37.49	36.59	0.00	36.70	33.25	32.59	33.28	33.09	57.46	33.05	0.0	0.0	34.36
	Other Diagnostic and Therapeutic	43.67	39.02	38.88	40.80	0.00	41.27	41.23	41.27	39.90	38.64	56.90	40.68	0.0	0.0	40.92
Weighted Average		40.61	38.52	38.22	38.59	57.30	39.36	37.69	37.62	37.45	36.11	57.28	37.53	0.00	0.00	38.24
Public & Mental Health	Public Health	45.72	44.97	44.36	55.15	0.00	47.82	33.75	40.51	40.78	44.08	0.00	40.09	0.0	0.0	43.31
	Community Mental Health	42.18	41.24	41.97	43.19	0.00	42.28	42.31	41.08	40.80	40.37	0.00	41.20	0.0	0.0	41.64
Weighted Average		44.17	42.77	42.82	47.94	0.00	44.83	39.53	40.81	40.79	42.11	0.00	40.70	0.00	0.00	42.40
Other	Research and Education	55.70	42.86	45.53	41.94	36.16	48.64	42.25	33.64	38.65	40.95	35.60	36.50	0.0	0.0	40.26
	Other Undistributed Expenses	25.47	31.96	36.47	26.00	0.00	37.49	24.83	25.14	26.23	28.74	-93.32	25.11	0.0	0.0	28.79
Weighted Average		45.44	34.91	39.82	35.63	72.98	44.06	33.81	30.76	30.88	34.38	24.00	31.64	0.00	0.00	35.43
Total Weighted Average		39.27	38.48	36.88	38.29	75.72	38.70	38.27	37.23	37.60	37.61	53.77	37.77	30.54	40.38	37.83

Note 1: Salaries include benefits and worked salaries but excludes benefit contributions.

Note 2: Paid Hours includes benefit and worked hours.

Note 3: Standby (on-call) hours are excluded.

Note 4: Other Diagnostic and Therapeutic includes Radiation Oncology, ECG, Physiotherapy, Occupational Therapy etc.

Note 5: Education includes Medical Education where the program exists.

Note 6: Most RHAs have reported expenses for purchased services, but have not reported hours, therefore inflating the hourly rate.

Note 7: EM/ANB includes EM/ANB Corporate.

Note 8: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table II-5: Total UPP and MOS Worked Hours by Functional Area by RHA (Excluding Medical) - 2021/2022 - Page 1

	Functional Center	RRS A								
		RRS A Zone 1			RRS A Zone 4			RRS A Zone 5		
		MOS Hours	UPP Hours	% MOS	MOS Hours	UPP Hours	% MOS	MOS Hours	UPP Hours	% MOS
Administration & Support	Administrative Support	52,093	159,078	24.7%	36,385	86,827	29.5%	40,551	80,258	33.6%
	Clinical Support	31,559	107,681	22.7%	9,272	99,844	8.5%	9,335	56,128	14.3%
	Hotel	13,360	283,877	4.5%	7,544	144,431	5.0%	8,604	177,545	4.6%
	Plant	18,281	103,388	15.0%	5,465	62,776	8.0%	7,302	102,733	6.6%
Sub Total		115,294	654,024	15.0%	58,666	393,878	13.0%	65,791	416,664	13.6%
Nursing Inpatient	Nursing Admin. & Medical Resources	43,614	9,965	81.4%	32,201	492	98.5%	38,006	10,192	78.9%
	Acute Inpatient	60,725	307,104	16.5%	31,520	193,514	14.0%	17,883	92,684	16.2%
	Maternal and Newborn	8,239	50,093	14.1%	8,712	39,595	18.0%	5,060	10,698	32.1%
	Critical Care	12,498	71,144	14.9%	9,072	39,493	18.7%	6,386	27,022	19.1%
	Operating Room/PARR/Day Surgery	31,944	84,425	27.5%	15,311	41,248	27.1%	9,609	26,664	26.5%
	Mental Health	8,939	37,846	19.1%	5,458	31,102	14.9%	27,946	228,068	10.9%
Sub Total		165,959	560,577	22.8%	102,273	345,444	22.8%	104,890	395,327	21.0%
Restorative Care	Inpatient Rehabilitation	6,160	44,558	12.1%	0	0	0.0%	0	0	0.0%
	Extended (Chronic) Care	16,342	121,941	11.8%	9,914	109,644	8.3%	8,186	72,147	10.2%
Sub Total		22,502	166,500	11.9%	9,914	109,644	8.3%	8,186	72,147	10.2%
Non-Inpatient Services	Emergency Services	24,002	110,269	17.9%	29,996	72,901	29.2%	10,715	40,643	20.9%
	Ambulatory Care	88,581	283,135	23.8%	28,138	121,286	18.8%	24,871	67,847	26.8%
	Extra-Mural Program	0	0	0.0%	0	0	0.0%	0	0	0.0%
	Addiction	1,690	16,127	9.5%	5,192	32,570	13.7%	7,471	42,541	14.9%
	Community Services	33,489	60,797	35.5%	5,389	13,531	28.5%	18,505	28,829	39.1%
	Home Dialysis	0	-8	0.0%	1,835	1,703	51.9%	0	0	0.0%
Sub Total		147,762	470,320	23.9%	70,550	241,992	22.6%	61,563	179,860	25.5%
Diagnostic & Therapeutic	Laboratory	36,704	192,058	16.0%	10,627	73,882	12.6%	7,356	61,816	10.6%
	Medical Imaging/Breast Screening	59,680	94,437	38.7%	25,490	36,098	41.4%	18,879	30,025	38.6%
	Other Diagnostic and Therapeutic	72,781	380,018	16.1%	32,272	153,599	17.4%	30,927	184,117	14.4%
Sub Total		169,166	666,513	20.2%	68,389	263,578	20.6%	57,163	275,957	17.2%
Public & Mental Health	Public Health	30,466	176,145	14.7%	19,686	51,740	27.6%	9,429	31,251	23.2%
	Community Mental Health	31,125	120,083	20.6%	18,720	77,101	19.5%	11,869	55,732	17.6%
Sub Total		61,591	296,228	17.2%	38,406	128,841	23.0%	21,297	86,982	19.7%
Other	Research and Education	25,041	33,766	42.6%	1,026	5,210	16.5%	1,711	5,091	25.2%
	Other Undistributed Expenses	2,681	29,343	8.4%	2,005	19,736	9.2%	0	10,911	0.0%
Sub Total		27,723	63,109	30.5%	3,031	24,946	10.8%	1,711	16,002	9.7%
Revenue	Revenue	0	0	0.0%	0	0	0.0%	0	0	0.0%
Sub Total		0	0	0.0%	0	0	0.0%	0	0	0.0%
Total		709,996	2,877,271	19.8%	351,229	1,508,324	18.9%	320,602	1,442,939	18.2%

Note 1: Worked hours include purchased hours and exclude standby (on-call) hours.
 Note 2: EM/ANB includes EM/ANB Corporate.
 Note 3: Excludes EMP Liaison Nurses (711820000).
 Note 4: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table II-5: Total UPP and MOS Worked Hours by Functional Area by RHA (Excluding Medical) - 2021/2022 - Page 1b

	Functional Center	RRS A								RRS A % MOS
		RRS A Zone 6			RRS A Organisation			Total		
		MOS Hours	UPP Hours	% MOS	MOS Hours	UPP Hours	% MOS	MOS Hours	UPP Hours	
Administration & Support	Administrative Support	30,347	120,584	20.1%	47,989	9,330	83.7%	207,366	456,077	31.3%
	Clinical Support	16,983	128,272	11.7%	0	0	0.0%	67,149	391,925	14.6%
	Hotel	7,587	246,449	3.0%	0	0	0.0%	37,096	852,303	4.2%
	Plant	15,242	102,456	12.9%	0	0	0.0%	46,289	371,354	11.1%
Sub Total		70,159	597,762	10.5%	47,989	9,330	83.7%	357,900	2,071,659	14.7%
Nursing Inpatient	Nursing Admin. & Medical Resources	29,083	8,501	77.4%	0	0	0.0%	142,904	29,151	83.1%
	Acute Inpatient	47,993	337,291	12.5%	0	0	0.0%	158,120	930,593	14.5%
	Maternal and Newborn	5,914	46,870	11.2%	0	0	0.0%	27,925	147,256	15.9%
	Critical Care	6,689	37,411	15.2%	0	0	0.0%	34,646	175,069	16.5%
	Operating Room/PARR/Day Surgery	13,954	47,990	22.5%	0	0	0.0%	70,819	200,326	26.1%
	Mental Health	9,076	44,506	16.9%	0	0	0.0%	51,419	341,522	13.1%
Sub Total		112,710	522,570	17.7%	0	0	0.0%	485,832	1,823,918	21.0%
Restorative Care	Inpatient Rehabilitation	0	0	0.0%	0	0	0.0%	6,160	44,558	12.1%
	Extended (Chronic) Care	7,254	48,089	13.1%	0	0	0.0%	41,696	351,821	10.6%
Sub Total		7,254	48,089	13.1%	0	0	0.0%	47,856	396,379	10.8%
Non-Inpatient Services	Emergency Services	34,218	135,303	20.2%	0	0	0.0%	98,931	359,117	21.6%
	Ambulatory Care	48,732	176,771	21.6%	0	0	0.0%	190,323	649,038	22.7%
	Extra-Mural Program	0	0	0.0%	0	0	0.0%	0	0	0.0%
	Addiction	5,670	47,646	10.6%	0	0	0.0%	20,023	138,885	12.6%
	Community Services	33,999	50,425	40.3%	0	0	0.0%	91,381	153,582	37.3%
	Home Dialysis	0	1,646	0.0%	0	0	0.0%	1,835	3,342	35.5%
Sub Total		122,619	411,792	22.9%	0	0	0.0%	402,493	1,303,964	23.6%
Diagnostic & Therapeutic	Laboratory	15,174	154,352	9.0%	2,029	1,649	55.2%	71,891	483,757	12.9%
	Medical Imaging/Breast Screening	36,018	76,091	32.1%	0	0	0.0%	140,067	236,650	37.2%
	Other Diagnostic and Therapeutic	41,707	263,972	13.6%	0	0	0.0%	177,687	981,705	15.3%
Sub Total		92,899	494,415	15.8%	2,029	1,649	55.2%	389,645	1,702,112	18.6%
Public & Mental Health	Public Health	13,491	92,423	12.7%	0	0	0.0%	73,072	351,559	17.2%
	Community Mental Health	26,088	125,195	17.2%	0	0	0.0%	87,802	378,110	18.8%
Sub Total		39,579	217,618	15.4%	0	0	0.0%	160,874	729,669	18.1%
Other	Research and Education	4,119	13,025	24.0%	10,643	5,786	64.8%	42,540	62,877	40.4%
	Other Undistributed Expenses	1,696	11,123	13.2%	0	0	0.0%	6,382	71,113	8.2%
Sub Total		5,815	24,148	19.4%	10,643	5,786	64.8%	48,922	133,990	26.7%
Revenue	Revenue	0	0	0.0%	0	0	0.0%	0	0	0.0%
Sub Total		0	0	0.0%	0	0	0.0%	0	0	0.0%
Total		451,034	2,316,393	16.3%	60,661	16,765	78.3%	1,893,522	8,161,691	18.8%

Note 1: Worked hours include purchased hours and exclude standby (on-call) hours.
 Note 2: EM/ANB includes EM/ANB Corporate.
 Note 3: Excludes EMP Liaison Nurses (711820000).
 Note 4: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table II-5: Total UPP and MOS Worked Hours by Functional Area by RHA (Excluding Medical) - 2021/2022 - Page 1c

	Functional Center	RHA B								
		RHA B Zone 1			RHA B Zone 2			RHA B Zone 3		
		MOS Hours	UPP Hours	% MOS	MOS Hours	UPP Hours	% MOS	MOS Hours	UPP Hours	% MOS
Administration & Support	Administrative Support	75,331	141,064	34.8%	70,147	214,978	24.6%	61,646	202,906	23.3%
	Clinical Support	19,928	134,857	12.9%	11,824	251,144	4.5%	12,063	158,003	7.1%
	Hotel	18,459	295,836	5.9%	40,876	665,263	5.8%	14,951	443,302	3.3%
	Plant	12,084	194,756	5.8%	18,051	344,443	5.0%	19,527	241,381	7.5%
Sub Total		125,802	766,513	14.1%	140,898	1,475,828	8.7%	108,187	1,045,592	9.4%
Nursing Inpatient	Nursing Admin. & Medical Resources	34,949	29,618	54.1%	100,656	173,432	36.7%	68,068	26,313	72.1%
	Acute Inpatient	68,376	461,823	12.9%	110,560	777,132	12.5%	62,875	597,460	9.5%
	Maternal and Newborn	8,706	66,799	11.5%	10,599	91,605	10.4%	15,323	100,939	13.2%
	Critical Care	19,636	156,664	11.1%	13,469	244,660	5.2%	15,369	150,168	9.3%
	Operating Room/PARR/Day Surgery	36,939	111,551	24.9%	27,978	203,725	12.1%	32,532	123,049	20.9%
	Mental Health	5,994	66,643	8.3%	6,912	114,836	5.7%	10,400	35,651	22.6%
Sub Total		174,600	893,098	16.4%	270,174	1,605,390	14.4%	204,567	1,033,580	16.5%
Restorative Care	Inpatient Rehabilitation	1,659	30,443	5.2%	5,089	33,682	13.1%	10,601	92,125	10.3%
	Extended (Chronic) Care	11,678	115,249	9.2%	25,988	363,591	6.7%	10,573	140,854	7.0%
Sub Total		13,337	145,692	8.4%	31,077	397,273	7.3%	21,174	232,979	8.3%
Non-Inpatient Services	Emergency Services	43,342	113,253	27.7%	36,049	188,855	16.0%	21,152	208,396	9.2%
	Ambulatory Care	109,781	181,567	37.7%	141,273	384,146	26.9%	104,842	152,867	40.7%
	Extra-Mural Program	0	0	0.0%	0	0	0.0%	0	0	0.0%
	Addiction	10,781	64,998	14.2%	9,820	86,253	10.2%	4,801	43,251	10.0%
	Community Services	28,530	61,037	31.9%	38,565	102,982	27.2%	110,774	180,396	38.0%
	Home Dialysis	0	0	0.0%	1,632	9,767	14.3%	0	0	0.0%
Sub Total		192,434	420,855	31.4%	227,339	772,003	22.7%	241,569	584,910	29.2%
Diagnostic & Therapeutic	Laboratory	18,084	196,558	8.4%	44,926	257,344	14.9%	20,604	221,235	8.5%
	Medical Imaging/Breast Screening	50,109	106,865	31.9%	95,917	168,503	36.3%	63,415	136,581	31.7%
	Other Diagnostic and Therapeutic	42,232	353,556	10.7%	65,494	580,266	10.1%	68,401	487,681	12.3%
Sub Total		110,425	656,979	14.4%	206,337	1,006,113	17.0%	152,420	845,497	15.3%
Public & Mental Health	Public Health	8,707	75,201	10.4%	39,263	190,442	17.1%	38,134	197,009	16.2%
	Community Mental Health	11,316	146,180	7.2%	24,552	198,265	11.0%	15,400	213,554	6.7%
Sub Total		20,023	221,381	8.3%	63,815	388,707	14.1%	53,534	410,563	11.5%
Other	Research and Education	18,188	35,821	33.7%	110,023	42,524	72.1%	12,227	11,204	52.2%
	Other Undistributed Expenses	19,693	36,563	35.0%	16,326	60,247	21.3%	8,118	33,111	19.7%
Sub Total		37,881	72,384	34.4%	126,349	102,771	55.1%	20,345	44,315	31.5%
Revenue	Revenue	0	0	0.0%	0	0	0.0%	0	9	0.0%
Sub Total		0	0	0.0%	0	0	0.0%	0	9	0.0%
Total		674,502	3,176,902	17.5%	1,065,989	5,748,085	15.6%	801,796	4,197,445	16.0%

Note 1: Worked hours include purchased hours and exclude standby (on-call) hours.
 Note 2: EM/ANB includes EM/ANB Corporate.
 Note 3: Excludes EMP Liaison Nurses (711820000).
 Note 4: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table II-5: Total UPP and MOS Worked Hours by Functional Area by RHA (Excluding Medical) - 2021/2022 - Page 1d

	Functional Center	RHA B								RHA B % MOS
		RHA B Zone 7			RHA B Organization			Total		
		MOS Hours	UPP Hours	% MOS	MOS Hours	UPP Hours	% MOS	MOS Hours	UPP Hours	
Administration & Support	Administrative Support	48,118	53,699	47.3%	100,598	17,634	85.1%	355,840	630,281	36.1%
	Clinical Support	6,032	43,554	12.2%	3,306	0	100.0%	53,153	587,558	8.3%
	Hotel	7,436	149,520	4.7%	3,245	0	100.0%	84,967	1,553,921	5.2%
	Plant	9,065	105,559	7.9%	5,263	0	100.0%	63,990	886,139	6.7%
Sub Total		70,651	352,332	16.7%	112,412	17,634	86.4%	557,950	3,657,899	13.2%
Nursing Inpatient	Nursing Admin. & Medical Resources	19,580	201	99.0%	24,058	336	98.6%	247,311	229,900	51.8%
	Acute Inpatient	14,394	129,817	10.0%	0	0	0.0%	256,205	1,966,232	11.5%
	Maternal and Newborn	7,235	35,218	17.0%	0	0	0.0%	41,863	294,561	12.4%
	Critical Care	5,380	36,598	12.8%	0	0	0.0%	53,854	588,090	8.4%
	Operating Room/PARR/Day Surgery	9,243	38,187	19.5%	0	0	0.0%	106,692	476,512	18.3%
	Mental Health	4,357	22,566	16.2%	0	0	0.0%	27,663	239,696	10.3%
Sub Total		60,189	262,587	18.6%	24,058	336	98.6%	733,588	3,794,991	16.2%
Restorative Care	Inpatient Rehabilitation	3,219	38,299	7.8%	0	0	0.0%	20,568	194,549	9.6%
	Extended (Chronic) Care	7,728	34,907	18.1%	0	0	0.0%	55,967	654,601	7.9%
Sub Total		10,947	73,206	13.0%	0	0	0.0%	76,535	849,150	8.3%
Non-Inpatient Services	Emergency Services	18,842	48,780	27.9%	9,102	292	96.9%	128,487	559,576	18.7%
	Ambulatory Care	32,989	29,327	52.9%	0	0	0.0%	388,885	747,907	34.2%
	Extra-Mural Program	0	0	0.0%	0	0	0.0%	0	0	0.0%
	Addiction	6,347	35,213	15.3%	0	0	0.0%	31,749	229,715	12.1%
	Community Services	21,311	32,482	39.6%	0	0	0.0%	199,180	376,897	34.6%
	Home Dialysis	0	0	0.0%	0	0	0.0%	1,632	9,767	14.3%
Sub Total		79,489	145,802	35.3%	9,102	292	96.9%	749,933	1,923,862	28.0%
Diagnostic & Therapeutic	Laboratory	11,307	57,226	16.5%	1,607	0	100.0%	96,528	732,363	11.6%
	Medical Imaging/Breast Screening	20,388	37,067	35.5%	1,657	0	100.0%	231,486	449,016	34.0%
	Other Diagnostic and Therapeutic	20,153	127,512	13.6%	9,888	0	100.0%	206,168	1,549,015	11.7%
Sub Total		51,848	221,805	18.9%	13,152	0	100.0%	534,182	2,730,394	16.4%
Public & Mental Health	Public Health	14,861	43,883	25.3%	0	0	0.0%	100,965	506,535	16.6%
	Community Mental Health	14,416	50,680	22.1%	0	0	0.0%	65,684	608,679	9.7%
Sub Total		29,277	94,563	23.6%	0	0	0.0%	166,649	1,115,214	13.0%
Other	Research and Education	8,341	161	98.1%	5,121	1,655	75.6%	153,900	91,365	62.7%
	Other Undistributed Expenses	4,340	8,353	34.2%	44	282	13.5%	48,521	138,556	25.9%
Sub Total		12,681	8,514	59.8%	5,165	1,937	72.7%	202,421	229,921	46.8%
Revenue	Revenue	0	0	0.0%	0	0	0.0%	0	9	0.0%
Sub Total		0	0	0.0%	0	0	0.0%	0	9	0.0%
Total		315,082	1,158,809	21.4%	163,889	20,199	89.0%	3,021,258	14,301,440	17.4%

Note 1: Worked hours include purchased hours and exclude standby (on-call) hours.
 Note 2: EM/ANB includes EM/ANB Corporate.
 Note 3: Excludes EMP Liaison Nurses (711820000).
 Note 4: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table II-5: Total UPP and MOS Worked Hours by Functional Area by RHA (Excluding Medical) - 2021/2022 - Page 1e

	Functional Center	SNB			EM/ANB			Total		% MOS Total
		MOS Hours	UPP Hours	% MOS	MOS Hours	UPP Hours	% MOS	MOS Hours	UPP Hours	
		Administration & Support	Administrative Support	177,584	748,209	19.2%	0	0	0.0%	
	Clinical Support	4,160	176,102	2.3%	34,716	5,446	86.4%	159,178	1,161,031	12.1%
	Hotel	21,430	362,209	5.6%	0	0	0.0%	143,493	2,768,432	4.9%
	Plant	0	0	0.0%	0	0	0.0%	110,279	1,257,493	8.1%
	Sub Total	203,174	1,286,520	13.6%	34,716	5,446	86.4%	1,153,740	7,021,523	14.1%
Nursing Inpatient	Nursing Admin. & Medical Resources	0	0	0.0%	0	0	0.0%	390,215	259,051	60.1%
	Acute Inpatient	0	0	0.0%	0	0	0.0%	414,325	2,896,825	12.5%
	Maternal and Newborn	0	0	0.0%	0	0	0.0%	69,788	441,817	13.6%
	Critical Care	0	0	0.0%	0	0	0.0%	88,500	763,159	10.4%
	Operating Room/PARR/Day Surgery	0	0	0.0%	0	0	0.0%	177,511	676,838	20.8%
	Mental Health	0	0	0.0%	0	0	0.0%	79,082	581,218	12.0%
	Sub Total	0	0	0.0%	0	0	0.0%	1,219,420	5,618,909	17.8%
Restorative Care	Inpatient Rehabilitation	0	0	0.0%	0	0	0.0%	26,728	239,107	10.1%
	Extended (Chronic) Care	0	0	0.0%	0	0	0.0%	97,663	1,006,422	8.8%
	Sub Total	0	0	0.0%	0	0	0.0%	124,391	1,245,529	9.1%
Non-Inpatient Services	Emergency Services	0	0	0.0%	0	0	0.0%	227,418	918,693	19.8%
	Ambulatory Care	0	0	0.0%	0	0	0.0%	579,208	1,396,945	29.3%
	Extra-Mural Program	0	0	0.0%	194,471	994,277	16.4%	194,471	994,277	16.4%
	Addiction	0	0	0.0%	0	0	0.0%	51,772	368,600	12.3%
	Community Services	0	0	0.0%	0	0	0.0%	290,561	530,479	35.4%
	Home Dialysis	0	0	0.0%	0	0	0.0%	3,467	13,109	20.9%
	Sub Total	0	0	0.0%	194,471	994,277	16.4%	1,346,897	4,222,103	24.2%
Diagnostic & Therapeutic	Laboratory	0	0	0.0%	0	0	0.0%	168,419	1,216,120	12.2%
	Medical Imaging/Breast Screening	0	0	0.0%	0	0	0.0%	371,553	685,666	35.1%
	Other Diagnostic and Therapeutic	0	0	0.0%	0	0	0.0%	383,855	2,530,720	13.2%
	Sub Total	0	0	0.0%	0	0	0.0%	923,827	4,432,506	17.2%
Public & Mental Health	Public Health	0	0	0.0%	0	0	0.0%	174,037	858,094	16.9%
	Community Mental Health	0	0	0.0%	0	0	0.0%	153,486	986,789	13.5%
	Sub Total	0	0	0.0%	0	0	0.0%	327,523	1,844,883	15.1%
Other	Research and Education	0	0	0.0%	0	0	0.0%	196,440	154,242	56.0%
	Other Undistributed Expenses	0	0	0.0%	0	0	0.0%	54,903	209,669	20.8%
	Sub Total	0	0	0.0%	0	0	0.0%	251,343	363,911	40.9%
Revenue	Revenue	0	0	0.0%	0	0	0.0%	0	9	0.0%
	Sub Total	0	0	0.0%	0	0	0.0%	0	9	0.0%
Total		203,174	1,286,520	13.6%	229,187	999,724	18.6%	5,347,141	24,749,374	17.8%

Note 1: Worked hours include purchased hours and exclude standby (on-call) hours.

Note 2: EM/ANB includes EM/ANB Corporate.

Note 3: Excludes EMP Liaison Nurses (71182000).

Note 4: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table II - 6: Breakdown of Benefit Contributions by RHA - 2021/2022

	Régie régionale de la santé A						Regional Health Authority B						SNB	EM/ANB	Total
	RRS A Zone 1	RRS A Zone 4	RRS A Zone 5	RRS A Zone 6	RRS A Org	Total	RHA B Zone 1	RHA B Zone 2	RHA B Zone 3	RHA B Zone 7	RHA B Org	Total			
Canada Pension Plan	6,763,547	3,537,303	3,269,111	5,248,988	144,209	18,963,159	7,425,045	12,825,758	9,611,159	2,804,785	421,992	33,088,739	0	2,755,366	54,807,264
Group Life Insurance	409,648	220,976	195,869	321,371	17,730	1,165,595	444,406	782,742	576,463	172,253	28,871	2,004,735	0	168,942	3,339,271
Health Care/Dental Insurance	3,326,960	1,946,113	1,847,501	2,971,194	87,185	10,178,954	3,715,303	6,168,667	4,587,130	1,511,597	180,800	16,163,497	1,481,924	1,453,204	29,277,579
Provincial Pension Plan	1,603,425	690,731	871,337	950,771	583,453	4,699,718	1,047,948	1,741,356	1,448,510	633,657	1,264,657	6,136,129	0	333,582	11,169,429
Retirement Benefits & Other Pensions	2,506,253	559,502	1,881,302	1,119,030	2,047	6,068,134	39,912	97,836	50,647	0	8,069,435	8,257,831	1,090	590,751	14,917,807
Unemployment Insurance	2,536,563	1,323,623	1,236,187	1,978,845	61,425	7,136,643	2,773,934	4,817,320	3,610,097	1,044,358	695,057	12,940,766	911,885	1,045,821	22,035,116
Workers Compensation Plan Insurance	1,502,237	2,237,170	2,898,333	2,423,580	0	9,061,321	2,848,774	3,165,863	2,250,128	805,793	0	9,070,558	886,472	508,837	19,527,188
Other Benefit Contributions	0	0	0	0	0	0	0	0	0	0	0	0	0	372,929	372,929
Total	18,648,634	10,515,418	12,199,641	15,013,780	896,050	57,273,524	18,295,322	29,599,543	22,134,135	6,972,442	10,660,812	87,662,254	3,281,371	7,229,432	155,446,582

Note 1: EM/ANB includes EM/ANB Corporate.

Note 2: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table II-7(a): Number of Full-Time and Part-Time Employees as of March 2022

	Full-Time	Part-Time	Total
RRS A - ZONE 1	1,791	695	2,486
RRS A - ZONE 4	891	351	1,242
RRS A - ZONE 5	864	259	1,123
RRS A - ZONE 6	1,197	675	1,872
RHA B - ZONE 1	1,786	929	2,715
RHA B - ZONE 2	2,926	1,694	4,620
RHA B - ZONE 3	2,233	1,622	3,855
RHA B - ZONE 7	650	352	1,002
SNB	777	181	958
Total	13,115	6,758	19,873

Figure II-7(a): Percentage of Full-Time and Part-Time Employees

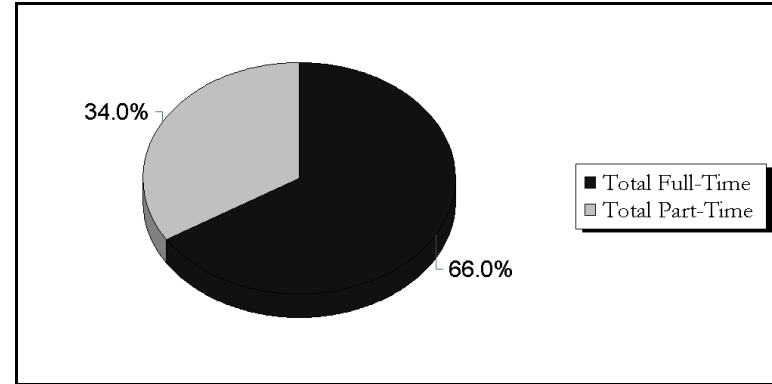
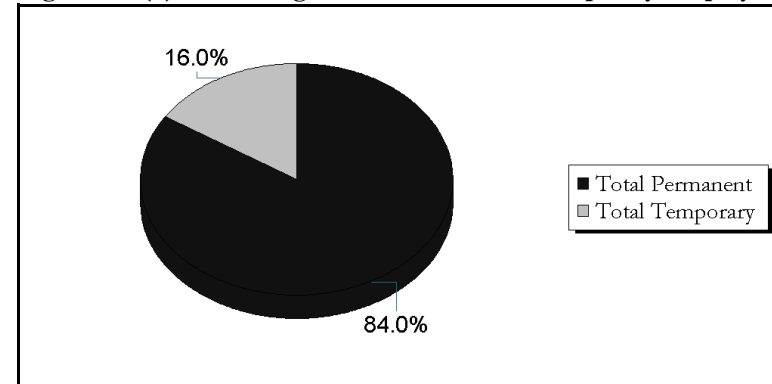


Table II-7(b): Number of Permanent and Temporary Employees as of March 2022

	Permanent	Temporary	Total
RRS A - ZONE 1	2,135	351	2,486
RRS A - ZONE 4	1,121	121	1,242
RRS A - ZONE 5	986	137	1,123
RRS A - ZONE 6	1,646	226	1,872
RHA B - ZONE 1	2,283	432	2,715
RHA B - ZONE 2	3,815	805	4,620
RHA B - ZONE 3	3,092	763	3,855
RHA B - ZONE 7	846	156	1,002
SNB	779	179	958
Total	16,703	3,170	19,873

Figure II-7(b): Percentage of Permanent and Temporary Employees



Note 1: Full time represents all employees who work fulltime hours (37.5 hours per week). Part time employees work less than 37.5 hours per week.

Note 2: Permanent employees represent all employees hired into a full time or part time position with no anticipated end date. Temporary positions on the other hand generally have an anticipated end date and would include casuals, term and personal service contracts.

Note 3: SNB includes Fundy Linen employees.

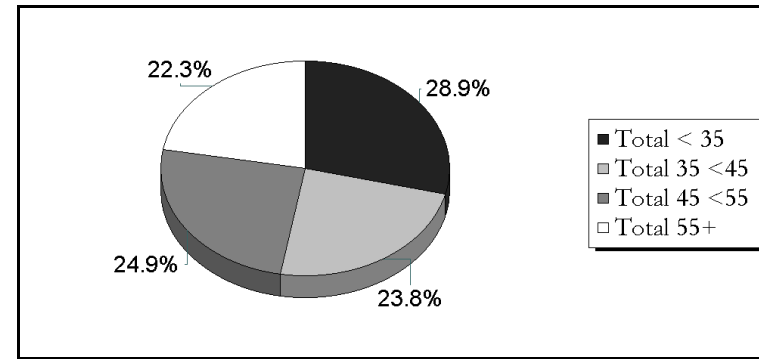
Note 4: EM/ANB did not submit to HRDB.

Note 5: Source data were extracted from HRDB.

Table II-7(c): Age Distribution by RHA as of March 2022

	< 35	35 <45	45 <55	55+	Total
RRS A - ZONE 1	821	623	566	476	2,486
RRS A - ZONE 4	399	325	298	220	1,242
RRS A - ZONE 5	315	274	271	263	1,123
RRS A - ZONE 6	494	456	531	391	1,872
RHA B - ZONE 1	774	676	669	596	2,715
RHA B - ZONE 2	1,348	1,029	1,116	1,127	4,620
RHA B - ZONE 3	1,148	900	920	887	3,855
RHA B - ZONE 7	244	235	278	245	1,002
SNB	210	220	298	230	958
Total	5,753	4,738	4,947	4,435	19,873

Figure II-7(c): Percentage of Age Grouping



Note 1: EM/ANB did not submit to HRDB.
 Note 2: Source data were extracted from HRDB.

Section III

Clinical Statistics Discharge Abstract Database

Section III: Summary of Clinical Statistics – DAD (Discharge Abstract Database)

The COVID-19 pandemic has greatly impacted health care in New Brunswick therefore, 2020/21 and 2021/22 data should be interpreted within this context.

This section is of interest for those who wish to understand the volume and scope of patient activity provided by each RHA.

At the end of this summary, a listing will indicate the different levels of care found in each facility in each RHA.

This section provides a summary of the patient activity for inpatient (level of care) and day surgery services in New Brunswick. Several tables in this section provide comparisons between 2017/18 and 2021/22. The inpatient and day surgery information are derived from the Canadian Institute for Health Information (CIHI) Discharge Abstract Database (DAD), to which health facilities submit patient activity data on a regular basis. The only exception is that inpatient information from the Stan Cassidy Centre for Rehabilitation is derived from the Canadian Institute for Health Information (CIHI) National Rehabilitation Reporting System (NRS), to which this facility started to submit patient activity data on a regular basis in 2004/05. In fiscal 2006/07, The Moncton Hospital also started submitting rehabilitation data to the NRS.

The objective of these reports is to present a cross section of the patient activity without reference to benchmarks or performance targets. Clinical and operational indicators may be developed for future reports.

The following is a description of the information presented in this Section of the Report:

NOTE:

Starting April 1st, 2001/02, the Department of Health mandated that all Regional Health Authorities abstract by level of care. This means that if a patient needs services from more than one level of care inside the same facility, the patient is discharged from the current level of care, e.g. acute care and admitted to their next level of care, which could be chronic/extended care, rehabilitation or Veterans Affairs Canada (VAC). Of note is that some of the Regional Health Authorities had implemented level of care abstracting as far back as 1997/98.

Inpatient Level of Care Activity (Separations and Days Stay by RHA)

Health facilities in the province of New Brunswick provide inpatient services for acute (adult and newborn), chronic/extended care, rehabilitation, psychiatric facility patients and for patients funded by Veterans Affairs Canada (VAC).

Table III-1(a): Acute care (level of care) inpatient separations, days stay and weighted cases by Regional Health Authority

Because the Case Mix Group (CMG™) and Resource Intensity Weight (RIW™) tools are designed for acute care inpatient discharges only, the tables in this year's Annual Report that use CMGs, and RIWs (weighted cases) include only acute care inpatient cases. Separations and days stay are included for the Regional Health Authorities, which abstract inpatients under the acute care level of care. Cases have been grouped into Case Mix Groups (CMGs) using the 2021 CMG+ Grouper for all years.

Table III-1(b): Chronic/Extended care (level of care) inpatient separations and days stay by Regional Health Authority

Separations and days stay are included for the Regional Health Authorities, which abstract inpatients under the chronic/extended level of care.

Table III-1(c): Rehabilitation (level of care) inpatient separations and days stay by Regional Health Authority

Separations and days stay are included for the Regional Health Authorities, which abstract inpatients under the rehabilitation level of care.

Table III-1(d): VAC (level of care) inpatient separations and days stay by Regional Health Authority
Separations and days stay are included for the Regional Health Authorities, which abstract inpatients under the VAC level of care.

Table III-1(e): Psychiatric Facilities (level of care) inpatient separations and days stay by Regional Health Authority

Separations and days stay are included for the Regional Health Authorities, which abstract inpatients under the psychiatric level of care.

Table III-1(f): Total Newborns by Regional Health Authority

Note that the data also includes newborns that were born to non-residents of the province of New Brunswick.

Table III-1(g): Total Newborns by Regional Health Authority by Gender

Four out of five years of data show that there are slightly more males than females born in the RHAs.

Table III-1(h): Total Deaths (All Inpatient Levels of Care) by Regional Health Authority

These data only include inpatients deaths which could also include patients from other provinces who were inpatients in the RHAs. It excludes any patient who died in ambulatory care.

Table III-1(i): Total Deaths (All Inpatient Levels of Care) by Regional Health Authority by Gender

All five years of data show that there are 6% more males who died in the RHAs.

Table III-1(j): Acute care (Level of care) Total Deliveries by Regional Health Authority

It includes the total vaginal births and the total caesarean sections in the province and the data are showing that deliveries have been decreasing except for a 1.2% increase in 2021/22. The caesarean section rate in the last five years was the highest in fiscal 2021/22.

Table III-2: Day Surgery Activity (Cases and Weighted Cases by Regional Health Authority)

The weighted cases are based on the 2021 CACS methodology year.

Table III-3(a): Total Surgical Episodes in the Main OR (Inpatient & Day Surgery Episodes) and Caesarean Sections in the Delivery Room by Regional Health Authority

An episode is recorded each time a patient goes to the operating room during an admission. There can be multiple interventions during one episode.

Additionally, caesarean sections which are also performed in the Delivery Room have been added to these data. The day surgery total includes cataract surgery performed in the ambulatory care level of care for RRS A Zone 1 starting with fiscal 2006/07 and for RHA B Zone 1 starting with fiscal 2008/09.

Interventions which were cancelled; previous interventions and interventions which were performed out of hospital have been excluded from the data.

Table III-3(b): All Inpatient Separations (cases) - Top 25 Principle Interventions (Main OR) and principle Caesarean Sections (Delivery Room) in the province

Caesarean sections, knee replacements, and hip replacements are the first three interventions in fiscal 2021/22. During these last five years, hip and knee replacements have ranked in the top 3 interventions.

Table III-4(a): Acute Care Separations – Top 25 Case Mix Groups (CMG+) in the Province

This table provides acute care separations and days stay for the highest volume Case Mix Groups (CMGs). Cases have been grouped into Case Mix Groups (CMGs) using the 2021 CMG+ Grouper for all years. While five years of data are shown (2017/18 to 2021/22), the sorting is done based on 2021/22 separations. A newborn CMG ranked first with 2,927 separations and this CMG is ranked first for four years. Further analysis would be required to determine the appropriateness of the utilization patterns seen in this table.

Table III-4(b): Acute Care Separations (Cases) - Top 10 Case Mix Groups (CMG+) by Regional Health Authority

The following table provide acute are separations and days stay for the highest volume Case Mix Groups (CMG+) inside each RHA. While five years of data are shown (2017/18 to 2021/22), the sorting is done based on 2021/22 separations. A newborn CMG in RRS A Zone 1 is ranked first across all five years and a respiratory CMG in RRS A Zone 4 is ranked first in three out of five years. Also, in RRS A Zone 4, an infectious disease of the respiratory system CMG (includes Covid-19 cases) has risen to a 2nd place ranking in 2021/22.

Table III-4(c): Acute Care Separations (Cases) - Top 10 Case Mix Groups (CMG+) by Regional Health Authority

The following table provide acute are separations and days stay for the highest volume Case Mix Groups (CMG+) inside each RHA. While five years of data are shown (2017/18 to 2021/22), the sorting is done based on 2021/22 separations. A stress reaction/adjustment disorder CMG in RRS A Zone 5 is ranked first in 2021/22 and a myocardial infarction CMG in RRS A Zone 6 has been ranked in the top 2 for four years.

Table III-4(d): Acute Care Separations (Cases) - Top 10 Case Mix Groups (CMG+) by Regional Health Authority

The following table provide acute are separations and days stay for the highest volume Case Mix Groups (CMG+) inside each RHA. While five years of data are shown (2017/18 to 2021/22, the sorting is done based on 2021/22 separations. A newborn CMG in RHA B Zone 1 is ranked first across all five years and a coronary intervention CMG in RHA B Zone 2 is ranked first across all five years.

Table III-4(e): Acute Care Separations (Cases) - Top 10 Case Mix Groups (CMG+) by Regional Health Authority

The following table provide acute are separations and days stay for the highest volume Case Mix Groups (CMG+) inside each RHA. While five years of data are shown (2017/18 to 2021/22), the sorting is done based on 2021/22 separations. A newborn CMG in RHA B Zone 3 is ranked first across all five years and a respiratory CMG in RHA B Zone 7 is ranked first for three years.

Table III-5(a): Days Surgery Separations (Cases) – Top 25 Comprehensive Ambulatory Classification System (CACS) groups in the Province

This table provides the number of day surgery cases and the average number of hours for the highest volume of Comprehensive Ambulatory Classification System (CACS) groups. Cases have been grouped into Comprehensive Ambulatory Classification System (CACSs) groups using the 2021 CACS Grouper for all years. An ophthalmology CACS group ranked first with 6,533 cases.

Table III-5(b): Days Surgery Separations (Cases) – Top 10 Comprehensive Ambulatory Classification System (CACS) groups by Regional Health Authority

This table provides the number of day surgery cases and the average number of hours for the highest volume of Comprehensive Ambulatory Classification System (CACS) groups. While five years of data are shown (2017/18 to 2021/22), the sorting is done based on 2021/22 cases. The Electroconvulsive therapy CACS group in RRS A Zone 1 is ranked first for three years and a bladder inspection CACS group in RRS A Zone 4 is ranked second across four years.

Table III-5(c): Days Surgery Separations (Cases) – Top 10 Comprehensive Ambulatory Classification System (CACS) groups by Regional Health Authority

This table provides the number of day surgery cases and the average number of hours for the highest volume of Comprehensive Ambulatory Classification System (CACS) groups. While five years of data are shown (2017/18 to 2021/22), the sorting is done based on 2021/22 cases. A nervous system CACS group in RRS A Zone 5 is ranked first for four years and a cataract CACS group in RRS A Zone 6 is ranked first across all five years.

Table III-5(d): Days Surgery Separations (Cases) – Top 10 Comprehensive Ambulatory Classification System (CACS) groups by Regional Health Authority

This table provides the number of day surgery cases and the average number of hours for the highest volume of Comprehensive Ambulatory Classification System (CACS) groups. While five years of data are shown (2017/18 to 2021/22), the sorting is done based on 2021/22 cases. A digestive system CACS group in RHA B Zone 1 is ranked first for four years and a cataract CACS group in RHA B Zone 2 is ranked first across all five years.

Table III-5(e): Days Surgery Separations (Cases) – Top 10 Comprehensive Ambulatory Classification System (CACS) groups by Regional Health Authority

This table provides the number of day surgery cases and the average number of hours for the highest volume of Comprehensive Ambulatory Classification System (CACS) groups. While five years of data are shown (2017/18 to 2021/22), the sorting is done based on 2021/22 cases. A cataract CACS group in RHA B Zone 3 and RHA B Zone 7 is ranked first across all five years.

Table III – 6(a): Acute Care Separations with Alternate Level of Care (ALC) Days by Regional Health Authority

This table provides the number of separations with ALC (alternate level of care) days, the average age and the median age of the ALC patient. It does not include their total days stay while in hospital. A patient becomes ALC when he/she is occupying an acute care bed in a facility and does not require the intensity of resources/services provided. It does not include the patients with ALC days who have yet to be discharged from hospital.

Table III – 6(b): Acute Care Separations with more than Thirty (30) Days Stay with NO Alternate Level of Care (ALC) Days by Regional Health Authority

This table provides the number of separations with more than thirty days stay with NO ALC (alternate level of care) days, the total days stay, the average length of stay, the average age and the median age of these patients.

Table III – 6(c): Acute Care Separations with more than Thirty (30) Days Stay with NO Alternate Level of Care (ALC) Days and Transferred to a Chronic / Extended Care or Rehab Level of Care, a Nursing Home or a Special Care Home by Regional Health Authority

This table provides the number of separations with more than thirty days stay with NO ALC (alternate level of care) days and transferred to a chronic or rehab level of care, a nursing home or a special care home along with the total days stay, average length of stay, the average age and the median age of these patients. The patients in table III – 6(c) would also be included in table III – 6(b).

Table III – 6(d): Top 25 CMG (case mix groups) for Acute Care Separations with more than Thirty (30) Days Stay with NO Alternate Level of Care (ALC) Days in the province

This table provides the number of acute care separations and days stay for the highest volume Case Mix Groups (CMGs) with more than thirty days stay with NO ALC (alternate level of care) days in the province. Cases have been grouped into Case Mix Groups (CMGs) using the 2021 CMG+ Grouper for all years. While five years of data are shown (2017/18 to 2021/22), the sorting is done based on 2021/22 separations. A Palliative Care CMG ranked first with 87 separations in 2021/22, and this CMG is ranked first for all five years.

**CIHI INSTITUTION NUMBERS / LEVEL OF CARE
FOR NEW BRUNSWICK FACILITIES**

Legend for each level of care :

- 0 = Acute Care
- 1 = Day Surgery
- 2 = Organized Outpatient Clinic (Ambulatory Care Clinics)
- 3 = Chronic / Extended Care
- 4 = Veterans Affairs Canada (VAC)
- 5 = Rehabilitation
- 8 = Psychiatric Facilities

RHA	Zone	Facility	LEVEL OF CARE																																							
			2017/18								2018/19								2019/20								2020/21								2021/22							
			0	1	2	3	4	5	8	0	1	2	3	4	5	8	0	1	2	3	4	5	8	0	1	2	3	4	5	8	0	1	2	3	4	5	8					
A	1	Centre hospitalier universitaire Dr-Georges-L.- Dumont	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√				
		Hôpital Stella-Maris-de-Kent	√						√						√						√						√						√									
	4	Hôpital régional d'Edmundston	√	√	√				√	√	√				√	√	√				√	√	√				√	√	√				√	√	√							
		Hôpital général de Grand-Sault	√						√						√						√						√						√									
		Hotel-Dieu Saint-Joseph de Saint-Quentin	√						√						√						√						√						√									
	5	Hôpital Régional de Campbellton	√	√	√	√			√	√	√	√			√	√	√	√			√	√	√	√			√	√	√	√			√	√	√	√						
		Centre hospitalier Restigouche						√						√						√						√						√						√				
	6	Hôpital régional Chaleur	√	√	√				√	√	√				√	√	√				√	√	√				√	√	√				√	√	√							
		Hôpital de Tracadie	√						√						√						√						√						√									
		Hôpital et Centre de santé communautaire de Lamèque	√						√						√						√						√						√									
		Hôpital de l'Enfant-Jésus RHS†	√						√						√						√						√						√									
	B	1	The Moncton Hospital	√	√	√	√		√	√	√	√		√	√	√	√		√	√	√	√		√	√	√	√		√	√	√	√		√	√	√	√					
			Sackville Memorial Hospital	√	√					√	√					√	√					√	√					√	√					√	√							
		2	Saint John Regional Hospital	√	√	√	√	√		√	√	√	√		√	√	√	√		√	√	√	√		√	√	√	√		√	√	√	√		√	√	√	√				
St. Joseph's Hospital				√	√	√				√	√	√			√	√	√			√	√	√			√	√	√			√	√	√			√	√	√					
Sussex Health Centre			√	√					√	√				√	√				√	√				√	√				√	√				√	√							
Charlotte County Hospital			√	√	√				√	√	√			√	√	√			√	√	√			√	√	√			√	√	√			√	√	√						
Grand Manan Hospital			√						√					√					√					√					√					√								
Centracare								√						√						√						√						√						√				
3		Dr. Everett Chalmers Regional Hospital	√	√	√	√			√	√	√	√		√	√	√	√		√	√	√	√		√	√	√	√		√	√	√	√		√	√	√	√					
		Hotel-Dieu of St. Joseph	√						√					√					√					√					√					√								
		Oromocto Public Hospital	√	√	√				√	√	√			√	√	√			√	√	√			√	√	√			√	√	√			√	√	√						
		Upper River Valley Hospital	√	√					√	√				√	√				√	√				√	√				√	√				√	√							
		Stan Cassidy Centre for Rehabilitation						√						√						√						√						√						√				
7		Miramichi Regional Hospital	√	√	√	√		√	√	√	√		√	√	√	√		√	√	√	√		√	√	√	√		√	√	√	√		√	√	√	√						

Table III - 1(a): Acute Care (Level of Care) Inpatient Separations, Days Stay and Weighted Cases by Regional Health Authority - 2017/18 to 2021/22

a) Separations (Inpatient Cases: the sum of discharges, deaths, sign outs, transfers out, and transfers from one level of care to another.)

RHA	Separations (Cases)					Year to Year % Change				
	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	10,421	10,041	9,876	8,515	7,827	0.6%	-3.6%	-1.6%	-13.8%	-8.1%
RRS A Zone 4	6,309	6,081	5,992	5,252	5,213	1.3%	-3.6%	-1.5%	-12.3%	-0.7%
RRS A Zone 5	4,210	3,810	3,072	2,205	2,335	5.2%	-9.5%	-19.4%	-28.2%	5.9%
RRS A Zone 6	8,456	7,632	7,909	7,065	7,175	-0.4%	-9.7%	3.6%	-10.7%	1.6%
RRS A	29,396	27,564	26,849	23,037	22,550	1.1%	-6.2%	-2.6%	-14.2%	-2.1%
RHA B Zone 1	14,066	14,607	13,749	12,573	11,977	-2.8%	3.8%	-5.9%	-8.6%	-4.7%
RHA B Zone 2	20,057	19,792	19,612	19,181	19,037	1.5%	-1.3%	-0.9%	-2.2%	-0.8%
RHA B Zone 3	16,023	16,058	15,574	14,203	14,006	-4.6%	0.2%	-3.0%	-8.8%	-1.4%
RHA B Zone 7	5,103	4,969	4,937	4,980	4,707	0.8%	-2.6%	-0.6%	0.9%	-5.5%
RHA B	55,249	55,426	53,872	50,937	49,727	-1.5%	0.3%	-2.8%	-5.4%	-2.4%
Total	84,645	82,990	80,721	73,974	72,277	-0.6%	-2.0%	-2.7%	-8.4%	-2.3%

b) Total Days Stay (Total Length of Stay (LOS) = the sum of all patients' LOS)

RHA	Days Stay					Year to Year % Change				
	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	88,974	89,690	90,331	77,356	79,345	0.6%	0.8%	0.7%	-14.4%	2.6%
RRS A Zone 4	46,940	44,587	44,504	39,853	41,810	7.3%	-5.0%	-0.2%	-10.5%	4.9%
RRS A Zone 5	43,845	39,851	49,319	27,249	30,934	20.9%	-9.1%	23.8%	-44.7%	13.5%
RRS A Zone 6	71,990	68,115	79,323	60,696	70,893	-4.0%	-5.4%	16.5%	-23.5%	16.8%
RRS A	251,749	242,243	263,477	205,154	222,982	3.4%	-3.8%	8.8%	-22.1%	8.7%
RHA B Zone 1	118,919	120,024	116,853	102,621	99,988	-1.8%	0.9%	-2.6%	-12.2%	-2.6%
RHA B Zone 2	161,016	160,315	163,721	143,997	161,144	-3.1%	-0.4%	2.1%	-12.0%	11.9%
RHA B Zone 3	133,601	140,362	141,999	117,906	123,759	-4.6%	5.1%	1.2%	-17.0%	5.0%
RHA B Zone 7	40,274	40,482	40,915	30,400	35,452	0.1%	0.5%	1.1%	-25.7%	16.6%
RHA B	453,810	461,183	463,488	394,924	420,343	-2.9%	1.6%	0.5%	-14.8%	6.4%
Total	705,559	703,426	726,965	600,078	643,325	-0.7%	-0.3%	3.3%	-17.5%	7.2%

c) Weighted Cases (RIW) Resource Intensity Weight

RHA	Weighted Cases					Year to Year % Change				
	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	15,053	15,014	15,164	12,915	12,977	-1.9%	-0.3%	1.0%	-14.8%	0.5%
RRS A Zone 4	8,147	7,530	7,550	6,770	7,221	4.4%	-7.6%	0.3%	-10.3%	6.7%
RRS A Zone 5	5,894	5,496	6,419	3,800	4,324	14.8%	-6.8%	16.8%	-40.8%	13.8%
RRS A Zone 6	11,308	10,642	12,004	9,548	10,922	-5.2%	-5.9%	12.8%	-20.5%	14.4%
RRS A	40,401	38,682	41,137	33,032	35,444	0.5%	-4.3%	6.3%	-19.7%	7.3%
RHA B Zone 1	21,021	21,574	20,685	18,858	18,869	-1.8%	2.6%	-4.1%	-8.8%	0.1%
RHA B Zone 2	31,649	31,962	32,582	30,759	32,769	-3.6%	1.0%	1.9%	-5.6%	6.5%
RHA B Zone 3	20,683	21,403	21,691	19,116	19,549	-6.3%	3.5%	1.3%	-11.9%	2.3%
RHA B Zone 7	6,068	6,253	6,326	5,319	5,815	-0.1%	3.0%	1.2%	-15.9%	9.3%
RHA B	79,421	81,193	81,284	74,052	77,002	-3.6%	2.2%	0.1%	-8.9%	4.0%
Total	119,822	119,875	122,421	107,084	112,446	-2.3%	0.0%	2.1%	-12.5%	5.0%

d) Average Length of Stay (ALOS)

RHA	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	8.5	8.9	9.1	9.1	10.1
RRS A Zone 4	7.4	7.3	7.4	7.6	8.0
RRS A Zone 5	10.4	10.5	16.1	12.4	13.2
RRS A Zone 6	8.5	8.9	10.0	8.6	9.9
RRS A	8.6	8.8	9.8	8.9	9.9
RHA B Zone 1	8.5	8.2	8.5	8.2	8.3
RHA B Zone 2	8.0	8.1	8.3	7.5	8.5
RHA B Zone 3	8.3	8.7	9.1	8.3	8.8
RHA B Zone 7	7.9	8.1	8.3	6.1	7.5
RHA B	8.2	8.3	8.6	7.8	8.5
Total	8.3	8.5	9.0	8.1	8.9

e) Average RIW

RHA	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	1.4442	1.4950	1.5362	1.5168	1.6580
RRS A Zone 4	1.2913	1.2376	1.2598	1.2887	1.3853
RRS A Zone 5	1.4000	1.4420	2.0896	1.7231	1.8517
RRS A Zone 6	1.3372	1.3942	1.5176	1.3506	1.5222
RRS A	1.3743	1.4030	1.5323	1.4336	1.5718
RHA B Zone 1	1.4933	1.4756	1.5042	1.4983	1.5754
RHA B Zone 2	1.5771	1.6142	1.6601	1.6026	1.7213
RHA B Zone 3	1.2900	1.3315	1.3924	1.3453	1.3958
RHA B Zone 7	1.1889	1.2582	1.2805	1.0673	1.2355
RHA B	1.4367	1.4639	1.5082	1.4528	1.5485
Total	1.4150	1.4436	1.5162	1.4468	1.5558

Note 1: Since April 1st 2001, all RHAs have implemented level of care abstracting.

Note 2: Source data were extracted from the 3M system, except the weighted cases from 2017/18 to 2020/21, with data submitted by hospitals to CIHI through the Discharge Abstract Database (DAD). The weighted cases which were extracted from CIHI Portal were based on the methodology year of 2021.

Note 3: Weighted cases (derived from RIW's) are assigned to separations based on the 2021 methodology for all five years. This affects comparability with previous years' reports.

The COVID-19 pandemic has greatly impacted health care in New Brunswick therefore, 2020-21 and 2021-22 data should be interpreted within this context.

Figure III - 1(a)(i): Acute Care (Level of Care) Inpatient Separations by RHA - 2017/18 to 2021/22

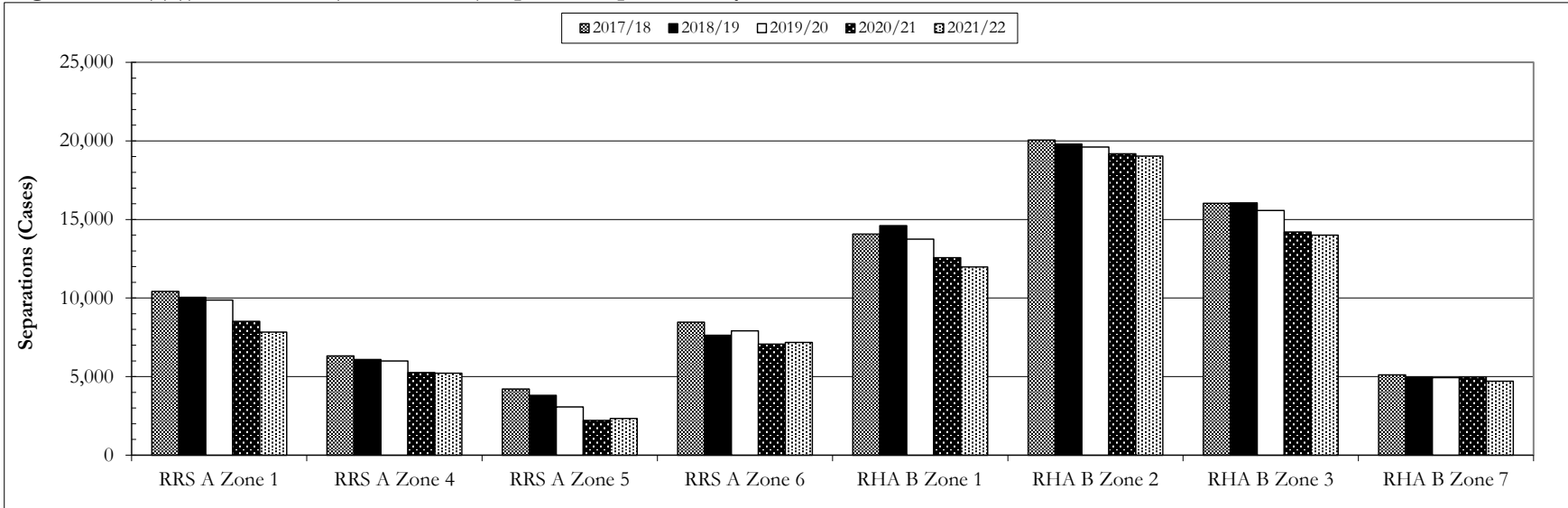


Figure III - 1(a)(ii): Acute Care (Level of Care) Inpatient Days Stay by RHA - 2017/18 to 2021/22

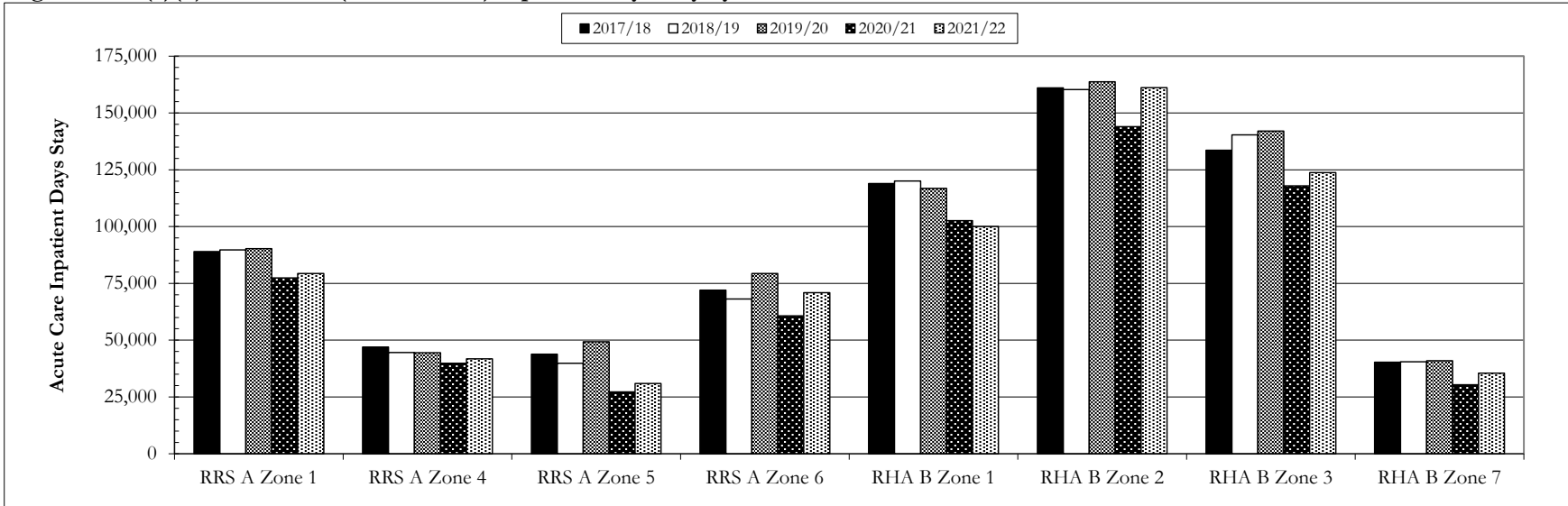


Figure III - 1(a)(iii): Acute Care (Level of Care) Inpatient Average Length of Stay (LOS) by RHA - 2017/18 to 2021/22

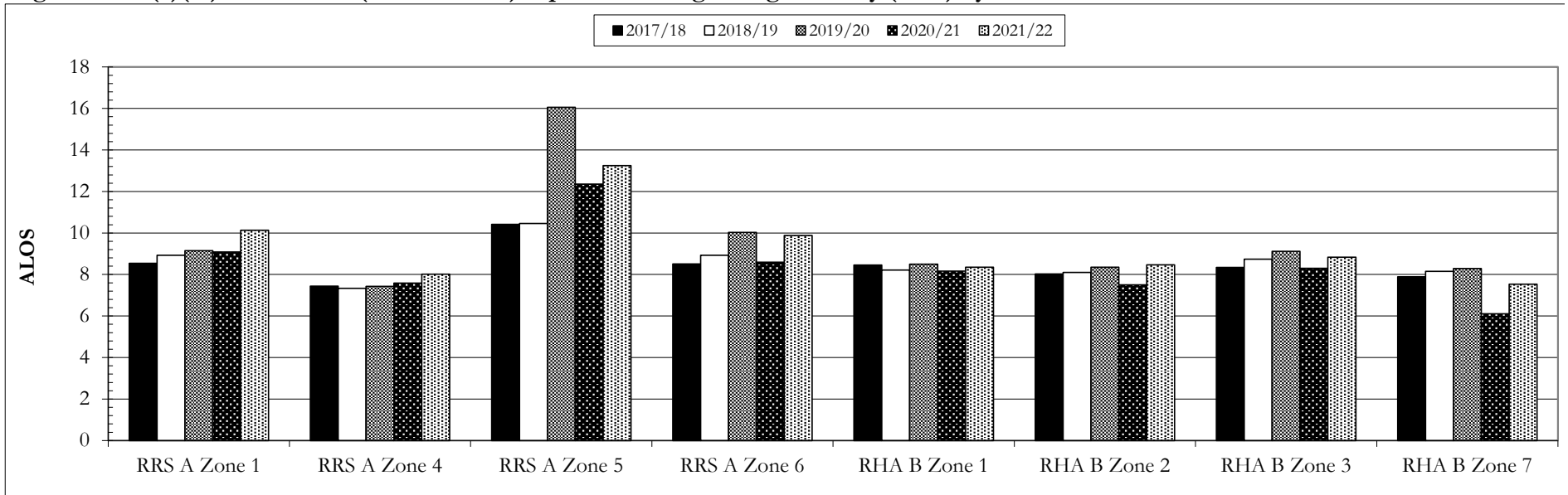


Figure III - 1(a)(iv): Acute Care (Level of Care) Inpatient Weighted Cases by RHA - 2017/18 to 2021/22

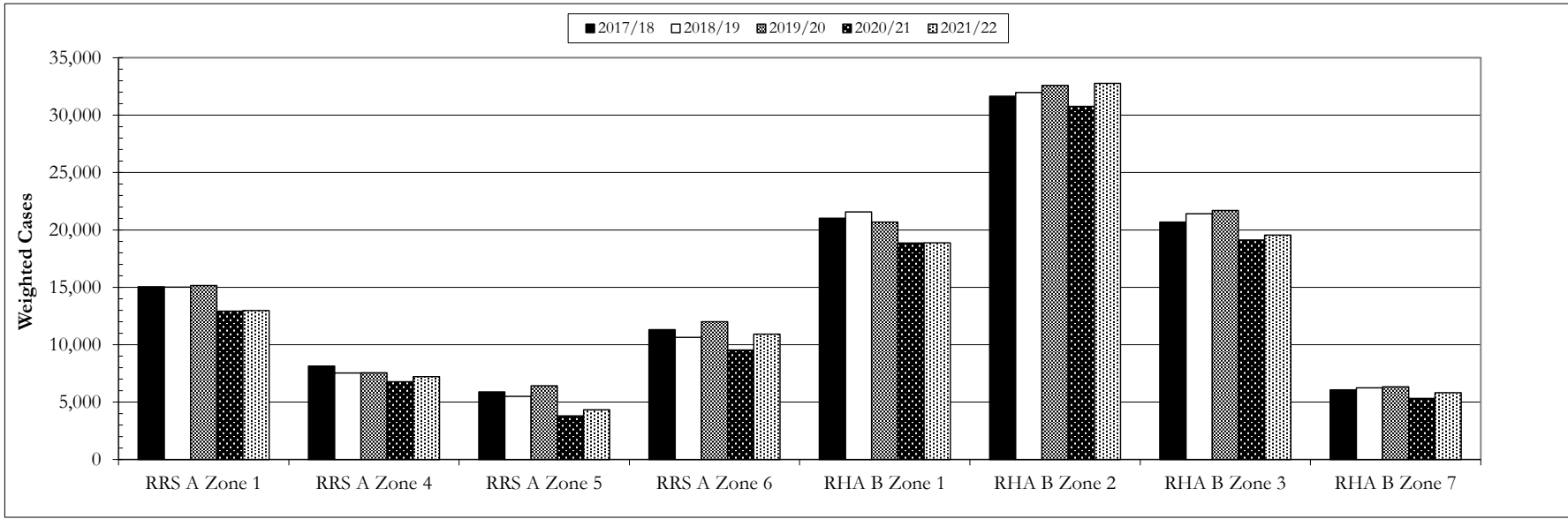


Figure III - 1(a)(v): Acute Care (Level of Care) Inpatient Average RIW by RHA - 2017/18 to 2021/22

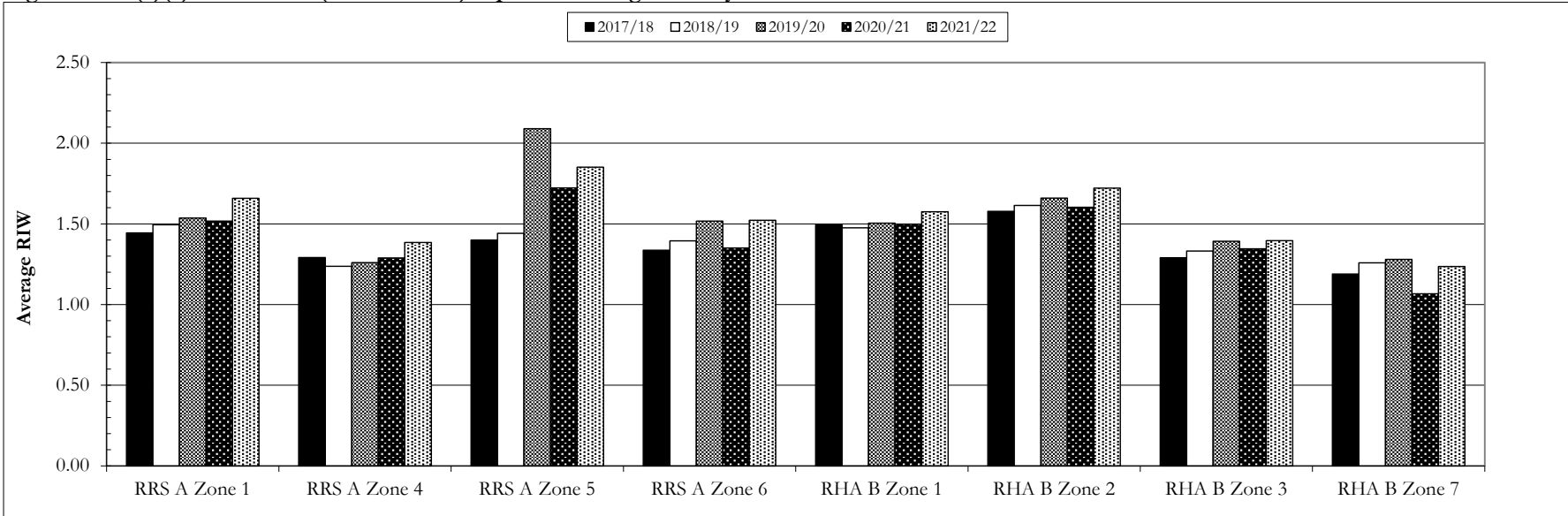


Table III - 1(b): Chronic/Extended Care (Level of Care) Inpatient Separations and Days Stay by Regional Health Authority - 2017/18 to 2021/22

a) Separations (Inpatient Cases: the sum of discharges, deaths, sign outs, transfers out, and transfers from one level of care to another.)

RHA	Separations (Cases)					Year to Year % Change				
	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	212	199	143	185	178	15.2%	-6.1%	-28.1%	29.4%	-3.8%
RRS A Zone 4	518	429	493	335	361	13.3%	-17.2%	14.9%	-32.0%	7.8%
RRS A Zone 5	201	161	206	247	267	4.7%	-19.9%	28.0%	19.9%	8.1%
RRS A Zone 6	208	152	238	166	144	-13.7%	-26.9%	56.6%	-30.3%	-13.3%
RRS A	1,139	941	1,080	933	950	6.1%	-17.4%	14.8%	-13.6%	1.8%
RHA B Zone 1	316	368	336	344	288	9.7%	16.5%	-8.7%	2.4%	-16.3%
RHA B Zone 2	588	573	688	713	803	-19.7%	-2.6%	20.1%	3.6%	12.6%
RHA B Zone 3	280	237	250	292	253	-21.1%	-15.4%	5.5%	16.8%	-13.4%
RHA B Zone 7	222	129	168	220	204	47.0%	-41.9%	30.2%	31.0%	-7.3%
RHA B	1,406	1,307	1,442	1,569	1,548	-7.9%	-7.0%	10.3%	8.8%	-1.3%
Total	2,545	2,248	2,522	2,502	2,498	-2.1%	-11.7%	12.2%	-0.8%	-0.2%

b) Total Days Stay (Total Length of Stay (LOS) = the sum of all patients' LOS)

RHA	Days Stay					Year to Year % Change				
	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	19,670	17,907	15,315	18,874	20,481	-0.8%	-9.0%	-14.5%	23.2%	8.5%
RRS A Zone 4	19,912	18,727	20,993	13,117	16,279	2.9%	-6.0%	12.1%	-37.5%	24.1%
RRS A Zone 5	9,555	8,946	12,719	7,467	11,254	11.7%	-6.4%	42.2%	-41.3%	50.7%
RRS A Zone 6	11,244	13,233	17,349	7,611	10,090	-23.0%	17.7%	31.1%	-56.1%	32.6%
RRS A	60,381	58,813	66,376	47,069	58,104	-3.1%	-2.6%	12.9%	-29.1%	23.4%
RHA B Zone 1	25,928	24,662	22,363	25,780	22,579	9.5%	-4.9%	-9.3%	15.3%	-12.4%
RHA B Zone 2	58,181	61,580	70,397	67,335	67,430	-26.1%	5.8%	14.3%	-4.3%	0.1%
RHA B Zone 3	15,685	20,896	19,278	24,070	20,783	-15.7%	33.2%	-7.7%	24.9%	-13.7%
RHA B Zone 7	14,135	12,812	16,556	12,120	13,572	-16.7%	-9.4%	29.2%	-26.8%	12.0%
RHA B	113,929	119,950	128,594	129,305	124,364	-17.4%	5.3%	7.2%	0.6%	-3.8%
Total	174,310	178,763	194,970	176,374	182,468	-13.0%	2.6%	9.1%	-9.5%	3.5%

c) Average Length of Stay (ALOS)

RHA	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	92.8	90.0	107.1	102.0	115.1
RRS A Zone 4	38.4	43.7	42.6	39.2	45.1
RRS A Zone 5	47.5	55.6	61.7	30.2	42.1
RRS A Zone 6	54.1	87.1	72.9	45.8	70.1
RRS A	53.0	62.5	61.5	50.4	61.2
RHA B Zone 1	82.1	67.0	66.6	74.9	78.4
RHA B Zone 2	98.9	107.5	102.3	94.4	84.0
RHA B Zone 3	56.0	88.2	77.1	82.4	82.1
RHA B Zone 7	63.7	99.3	98.5	55.1	66.5
RHA B	81.0	91.8	89.2	82.4	80.3
Total	68.5	79.5	77.3	70.5	73.0

Note 1: Since April 1st 2001, all RHAs have implemented level of care abstracting.

Note 2: Source data were extracted from the 3M system with data submitted by hospitals to CIHI through the Discharge Abstract Database (DAD).

Note 3: As of April 1st 2015, ALC patients were transferred from the acute level of care to chronic level of care.

Note 3: During fiscal 2016/17, a new nursing home opened in health region 2 and health region 7.

Note 4: During fiscal 2017/18, a new nursing home opened in health region 1.

Note 5: During fiscal 2020/21, a new nursing home opened in health region 1 and health region 3.

The COVID-19 pandemic has greatly impacted health care in New Brunswick therefore, 2020-21 and 2021-22 data should be interpreted within this context.

Table III - 1(c): Rehab Care (Level of Care) Inpatient Separations and Days Stay by Regional Health Authority - 2017/18 to 2021/22

a) Separations (Inpatient Cases: the sum of discharges, deaths, sign outs, transfers out, and transfers from one level of care to another.)

RHA	Separations (Cases)					Year to Year % Change				
	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	170	165	172	183	155	-2.9%	-2.9%	4.2%	6.4%	-15.3%
RRS A	170	165	172	183	155	-2.9%	-2.9%	4.2%	6.4%	-15.3%
RHA B Zone 1	82	92	98	84	74	0.0%	12.2%	6.5%	-14.3%	-11.9%
RHA B Zone 2	117	111	126	136	135	12.5%	-5.1%	13.5%	7.9%	-0.7%
RHA B Zone 3	261	252	272	280	268	-3.0%	-3.4%	7.9%	2.9%	-4.3%
RHA B Zone 7	128	110	116	196	177	9.4%	-14.1%	5.5%	69.0%	-9.7%
RHA B	588	565	612	696	654	2.8%	-3.9%	8.3%	13.7%	-6.0%
Total	758	730	784	879	809	1.5%	-3.7%	7.4%	12.1%	-8.0%

b) Total Days Stay (Total Length of Stay (LOS) = the sum of all patients' LOS)

RHA	Days Stay					Year to Year % Change				
	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	7,648	6,711	6,998	6,529	4,986	-3.4%	-12.3%	4.3%	-6.7%	-23.6%
RRS A	7,648	6,711	6,998	6,529	4,986	-3.4%	-12.3%	4.3%	-6.7%	-23.6%
RHA B Zone 1	2,432	2,988	3,301	2,679	2,571	-24.4%	22.9%	10.5%	-18.8%	-4.0%
RHA B Zone 2	4,438	3,999	4,079	4,404	4,156	3.6%	-9.9%	2.0%	8.0%	-5.6%
RHA B Zone 3	11,466	11,973	12,475	10,971	11,248	-7.6%	4.4%	4.2%	-12.1%	2.5%
RHA B Zone 7	4,139	3,698	3,620	4,904	5,196	8.4%	-10.7%	-2.1%	35.5%	6.0%
RHA B	22,475	22,658	23,475	22,958	23,171	-5.3%	0.8%	3.6%	-2.2%	0.9%
Total	30,123	29,369	30,473	29,487	28,157	-4.8%	-2.5%	3.8%	-3.2%	-4.5%

c) Average Length of Stay (ALOS)

RHA	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	45.0	40.7	40.7	35.7	32.2
RRS A	45.0	40.7	40.7	35.7	32.2
RHA B Zone 1	29.7	32.5	33.7	31.9	34.7
RHA B Zone 2	37.9	36.0	32.4	32.4	30.8
RHA B Zone 3	43.9	47.5	45.9	39.2	42.0
RHA B Zone 7	32.3	33.6	31.2	25.0	29.4
RHA B	38.2	40.1	38.4	33.0	35.4
Total	39.7	40.2	38.9	33.5	34.8

Note 1: Since April 1st 2001, all RHAs have implemented level of care abstracting.

Note 2: Source data were extracted from the 3M system, with data submitted by hospitals to CIHI through the Discharge Abstract Database (DAD) and starting in 2004/05, from the National Rehabilitation Reporting System (NRS) for the Stan Cassidy Centre for Rehabilitation and 2006/07 for The Moncton Hospital.

The COVID-19 pandemic has greatly impacted health care in New Brunswick therefore, 2020-21 and 2021-22 data should be interpreted within this context.

Table III - 1(d): VAC Care (Level of Care) Inpatient Separations and Days Stay by Regional Health Authority - 2017/18 to 2021/22

a) Separations (Inpatient Cases: the sum of discharges, deaths, sign outs, transfers out, and transfers from one level of care to another.)

RHA	Separations (Cases)					Year to Year % Change				
	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	26	13	25	19	24	8.3%	-50.0%	92.3%	-24.0%	26.3%
RRS A Zone 5	5	8	15	6	2	0.0%	60.0%	87.5%	-60.0%	-66.7%
RRS A	31	21	40	25	26	6.9%	-32.3%	90.5%	-37.5%	4.0%
RHA B Zone 2	57	46	31	23	21	58.3%	-19.3%	-32.6%	-25.8%	-8.7%
RHA B Zone 3	33	38	17	13	26	-8.3%	15.2%	-55.3%	-23.5%	100.0%
RHA B	90	84	48	36	47	25.0%	-6.7%	-42.9%	-25.0%	30.6%
Total	121	105	88	61	73	19.8%	-13.2%	-16.2%	-30.7%	19.7%

b) Total Days Stay (Total Length of Stay (LOS) = the sum of all patients' LOS)

RHA	Days Stay					Year to Year % Change				
	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	15,122	7,319	16,055	12,503	12,696	-2.0%	-51.6%	119.4%	-22.1%	1.5%
RRS A Zone 5	5,031	5,254	7,664	7,345	895	-39.1%	4.4%	45.9%	-4.2%	-87.8%
RRS A	20,153	12,573	23,719	19,848	13,591	-14.9%	-37.6%	88.7%	-16.3%	-31.5%
RHA B Zone 2	19,211	29,734	16,486	11,772	20,469	-3.1%	54.8%	-44.6%	-28.6%	73.9%
RHA B Zone 3	16,996	19,866	9,360	3,880	18,907	11.4%	16.9%	-52.9%	-58.5%	387.3%
RHA B	36,207	49,600	25,846	15,652	39,376	3.2%	37.0%	-47.9%	-39.4%	151.6%
Total	56,360	62,173	49,565	35,500	52,967	-4.1%	10.3%	-20.3%	-28.4%	49.2%

c) Average Length of Stay (ALOS)

RHA	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	581.6	563.0	642.2	658.1	529.0
RRS A Zone 5	1,006.2	656.8	510.9	1,224.2	447.5
RRS A	650.1	598.7	593.0	793.9	522.7
RHA B Zone 2	337.0	646.4	531.8	511.8	974.7
RHA B Zone 3	515.0	522.8	550.6	298.5	727.2
RHA B	402.3	590.5	538.5	434.8	837.8
Total	465.8	592.1	563.2	582.0	725.6

Note 1: Since April 1st 2001, all RHAs have implemented level of care abstracting.

Note 2: Source data were extracted from the 3M system, with data submitted by hospitals to CIHI through the Discharge Abstract Database (DAD).

The COVID-19 pandemic has greatly impacted health care in New Brunswick therefore, 2020-21 and 2021-22 data should be interpreted within this context.

Table III - 1(e): Psychiatric Facilities Inpatient Separations and Days Stay by Regional Health Authority - 2017/18 to 2021/22

a) Separations (Inpatient Cases: the sum of discharges, deaths, sign outs, transfers out, and transfers from one level of care to another.)

RHA	Separations (Cases)					Year to Year % Change				
	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 5	250	277	224	188	264	-11.3%	10.8%	-19.1%	-16.1%	40.4%
RRS A	250	277	224	188	264	-11.3%	10.8%	-19.1%	-16.1%	40.4%
RHA B Zone 2	6	8	4	7	8	-33.3%	33.3%	-50.0%	75.0%	14.3%
RHA B	6	8	4	7	8	-33.3%	33.3%	-50.0%	75.0%	14.3%
Total	256	285	228	195	272	-12.0%	11.3%	-20.0%	-14.5%	39.5%

b) Total Days Stay (Total Length of Stay (LOS) = the sum of all patients' LOS)

RHA	Days Stay					Year to Year % Change				
	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 5	54,205	139,556	58,270	27,713	63,873	-31.0%	157.5%	-58.2%	-52.4%	130.5%
RRS A	54,205	139,556	58,270	27,713	63,873	-31.0%	157.5%	-58.2%	-52.4%	130.5%
RHA B Zone 2	16,466	18,756	13,078	3,402	7,045	-12.7%	13.9%	-30.3%	-74.0%	107.1%
RHA B	16,466	18,756	13,078	3,402	7,045	-12.7%	13.9%	-30.3%	-74.0%	107.1%
Total	70,671	158,312	71,348	31,115	70,918	-27.5%	124.0%	-54.9%	-56.4%	127.9%

c) Average Length of Stay (ALOS)

RHA	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 5	216.8	503.8	260.1	147.4	241.9
RRS A	216.8	503.8	260.1	147.4	241.9
RHA B Zone 2	2,744.3	2,344.5	3,269.5	486.0	880.6
RHA B	2,744.3	2,344.5	3,269.5	486.0	880.6
Total	276.1	555.5	312.9	159.6	260.7

Note 1: Since April 1st 2001, all RHAs have implemented level of care abstracting.

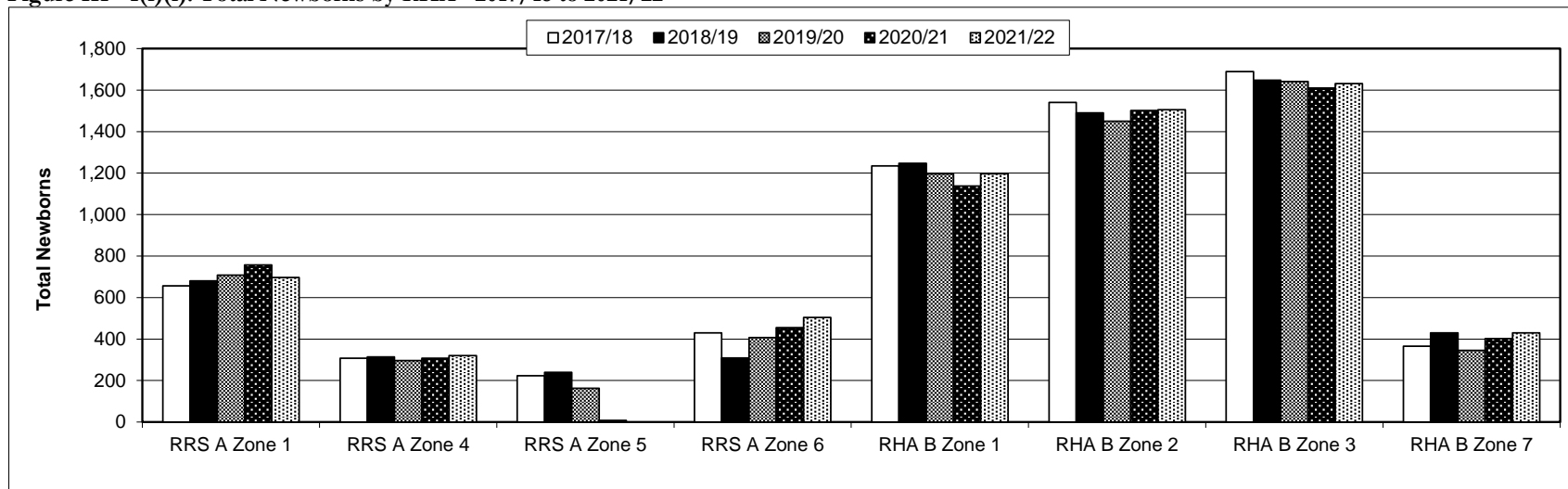
Note 2: Source data were extracted from the 3M system, with data submitted by hospitals to CIHI through the Discharge Abstract Database (DAD).

The COVID-19 pandemic has greatly impacted health care in New Brunswick therefore, 2020-21 and 2021-22 data should be interpreted within this context.

Table III - 1(f): Total Newborns by Regional Health Authority - 2017/18 to 2021/22

Newborns						Year to Year % Change				
RHA	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	656	680	708	757	697	1.2%	3.7%	4.1%	6.9%	-7.9%
RRS A Zone 4	307	314	296	308	320	4.1%	2.3%	-5.7%	4.1%	3.9%
RRS A Zone 5	223	239	163	8	0	6.2%	7.2%	-31.8%	-95.1%	-100.0%
RRS A Zone 6	430	309	407	455	504	-9.5%	-28.1%	31.7%	11.8%	10.8%
RRS A	1,616	1,542	1,574	1,528	1,521	-0.7%	-4.6%	2.1%	-2.9%	-0.5%
RHA B Zone 1	1,235	1,247	1,197	1,138	1,196	-5.2%	1.0%	-4.0%	-4.9%	5.1%
RHA B Zone 2	1,541	1,490	1,450	1,502	1,505	1.6%	-3.3%	-2.7%	3.6%	0.2%
RHA B Zone 3	1,689	1,647	1,641	1,610	1,631	-4.1%	-2.5%	-0.4%	-1.9%	1.3%
RHA B Zone 7	365	429	345	402	430	-12.3%	17.5%	-19.6%	16.5%	7.0%
RHA B	4,830	4,813	4,633	4,652	4,762	-3.3%	-0.4%	-3.7%	0.4%	2.4%
Total	6,446	6,355	6,207	6,180	6,283	-2.7%	-1.4%	-2.3%	-0.4%	1.7%

Figure III - 1(f)(i): Total Newborns by RHA - 2017/18 to 2021/22



Note 1: Newborns are discharged from the acute care level of care.

Note 2: Includes newborns who were born in the hospital.

Note 3: Includes newborns who were born to non-residents of the province of New Brunswick (e.g. patients from Nova Scotia, Quebec).

Note 4: Excludes intersex people

Note 5: Excludes newborns who were born on the way to the hospital (e.g. in an ambulance, car or at home)

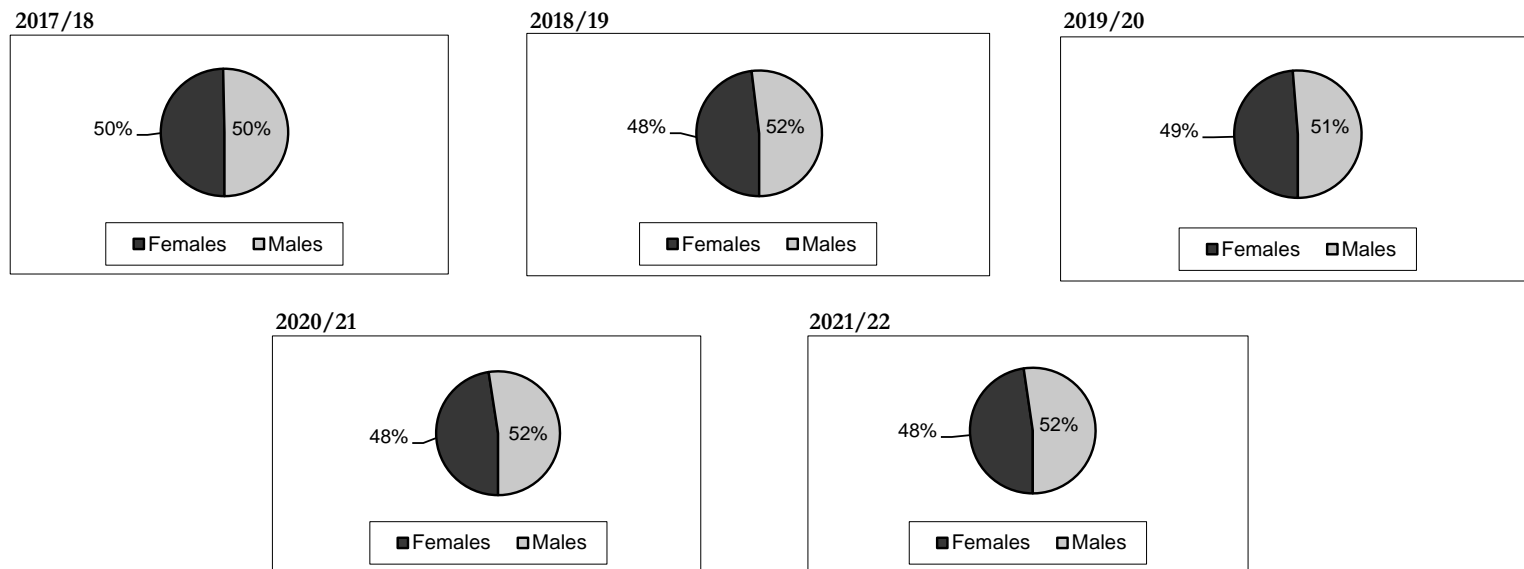
Note 6: Source data were extracted from the 3M system, with data submitted by hospitals to CIHI through the Discharge Abstract Database (DAD).

The COVID-19 pandemic has greatly impacted health care in New Brunswick therefore, 2020-21 and 2021-22 data should be interpreted within this context.

Table III - 1(g): Total Newborns by Regional Health Authority by Gender - 2017/18 to 2021/22

Newborns										
RHA	2017/18		2018/19		2019/20		2020/21		2021/22	
	Females	Males	Females	Males	Females	Males	Females	Males	Females	Males
RRS A Zone 1	333	323	313	367	378	330	353	404	339	358
RRS A Zone 4	147	160	160	154	140	156	154	154	161	159
RRS A Zone 5	108	115	129	110	78	85	1	7	0	0
RRS A Zone 6	220	210	147	162	193	214	222	233	234	270
RRS A	808	808	749	793	789	785	730	798	734	787
RHA B Zone 1	595	640	600	647	583	614	554	583	585	611
RHA B Zone 2	762	779	735	755	710	740	715	787	689	816
RHA B Zone 3	840	849	782	865	768	873	749	861	777	854
RHA B Zone 7	197	168	189	240	174	171	191	211	211	219
RHA B	2,394	2,436	2,306	2,507	2,235	2,398	2,209	2,442	2,262	2,500
Total	3,202	3,244	3,055	3,300	3,024	3,183	2,939	3,240	2,996	3,287

Figure III - 1(g)(i) Provincial Percentage of Newborns by Gender - 2017/18 to 2021/22



Note 1: Excludes intersex people.

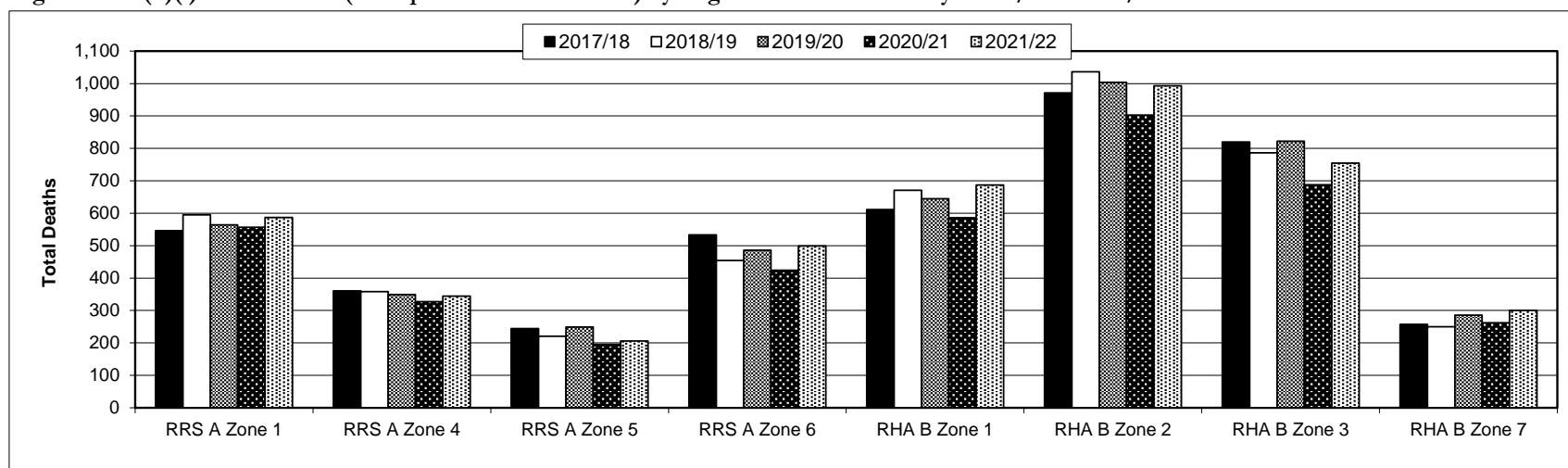
Note 2: Source data were extracted from the 3M system, with data submitted by hospitals to CIHI through the Discharge Abstract Database (DAD).

The COVID-19 pandemic has greatly impacted health care in New Brunswick therefore, 2020-21 and 2021-22 data should be interpreted within this context.

Table III - 1(h): Total Deaths (All Inpatient Levels of Care) by Regional Health Authority - 2017/18 to 2021/22

Deaths						Year to Year % Change				
RHA	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	546	595	564	557	587	0.7%	9.0%	-5.2%	-1.2%	5.4%
RRS A Zone 4	361	358	349	327	344	22.8%	-0.8%	-2.5%	-6.3%	5.2%
RRS A Zone 5	244	221	249	195	206	5.6%	-9.4%	12.7%	-21.7%	5.6%
RRS A Zone 6	533	454	486	424	499	14.4%	-14.8%	7.0%	-12.8%	17.7%
RRS A	1,684	1,628	1,648	1,503	1,636	9.8%	-3.3%	1.2%	-8.8%	8.8%
RHA B Zone 1	611	671	645	586	687	-1.8%	9.8%	-3.9%	-9.1%	17.2%
RHA B Zone 2	971	1,036	1,004	903	993	-0.5%	6.7%	-3.1%	-10.1%	10.0%
RHA B Zone 3	820	786	822	688	755	-5.5%	-4.1%	4.6%	-16.3%	9.7%
RHA B Zone 7	257	250	286	262	300	2.4%	-2.7%	14.4%	-8.4%	14.5%
RHA B	2,658	2,743	2,757	2,439	2,735	-2.2%	3.2%	0.5%	-11.5%	12.1%
Total	4,343	4,371	4,405	3,942	4,371	2.2%	0.6%	0.8%	-10.5%	10.9%

Figure III - 1(h)(i) Total Deaths (All Inpatient Levels of Care) by Regional Health Authority - 2017/18 to 2021/22



Note 1: Includes all inpatient levels of care (Acute, Chronic/Extended care, VAC, Rehab and Psychiatric facilities)

Note 2: Includes adults, children and newborns.

Note 3: Excludes patients who may have died in the Emergency Room (ER), Outpatient Department (OPD) or were dead on arrival (DOA).

Note 4: Includes deaths of patients who are non-residents of the province of New Brunswick (e.g. patients from Nova Scotia, Quebec).

Note 5: Excludes stillbirths and intersex individuals.

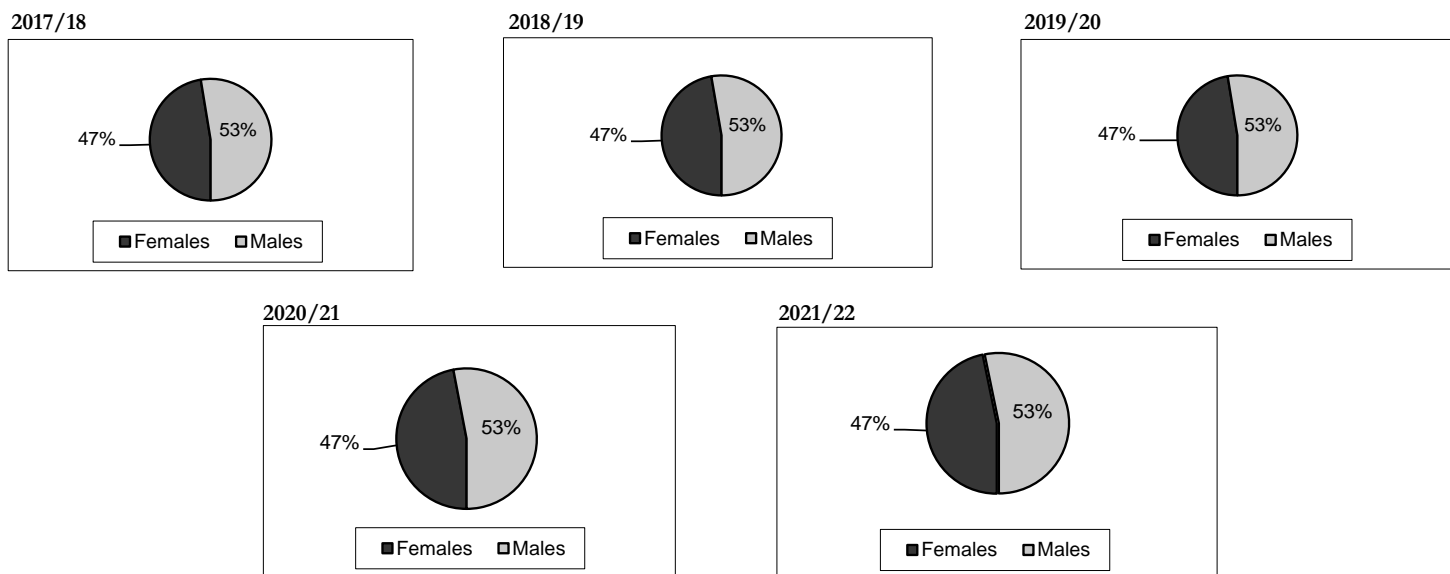
Note 6: Source data were extracted from the 3M system, with data submitted by hospitals to CIHI through the Discharge Abstract Database (DAD) and starting in 2004/05, from the National Rehabilitation Reporting System (NRS) for the Stan Cassidy Centre for Rehabilitation and 2006/07 for The Moncton Hospital.

The COVID-19 pandemic has greatly impacted health care in New Brunswick therefore, 2020-21 and 2021-22 data should be interpreted within this context.

Table III - 1(i): Total Deaths (All Inpatient Levels of Care) by Regional Health Authority by Gender - 2017/18 to 2021/22

RHA	Deaths									
	2017/18		2018/19		2019/20		2020/21		2021/22	
	Females	Males	Females	Males	Females	Males	Females	Males	Females	Males
RRS A Zone 1	250	296	267	328	281	283	251	306	280	307
RRS A Zone 4	177	184	195	163	179	170	161	166	154	190
RRS A Zone 5	113	131	104	117	118	131	94	101	102	104
RRS A Zone 6	239	294	195	259	213	273	210	214	238	261
RRS A	779	905	761	867	791	857	716	787	774	862
RHA B Zone 1	287	324	333	338	313	332	263	323	312	375
RHA B Zone 2	456	515	482	554	468	536	414	489	482	511
RHA B Zone 3	405	415	375	411	384	438	339	349	333	422
RHA B Zone 7	132	125	115	135	132	154	120	142	143	157
RHA B	1,280	1,379	1,305	1,438	1,297	1,460	1,136	1,303	1,270	1,465
Total	2,059	2,284	2,066	2,305	2,088	2,317	1,852	2,090	2,044	2,327

Figure III - 1(i)(i) Provincial Percentage of Deaths by Gender - 2017/18 to 2021/22



Note 1: Excludes intersex people.

Note 2: Source data were extracted from the 3M system, with data submitted by hospitals to CIHI through the Discharge Abstract Database (DAD) and starting in 2004/05, from the National Rehabilitation Reporting System (NRS) for the Stan Cassidy Centre for Rehabilitation and 2006/07 for The Moncton Hospital.

The COVID-19 pandemic has greatly impacted health care in New Brunswick therefore, 2020-21 and 2021-22 data should be interpreted within this context.

Table III - 1(j): Acute care (Level of care) Total Deliveries by Regional Health Authority - 2017/18 to 2021/22

(a) Vaginal births

Vaginal births					
RHA	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	463	461	500	506	465
RRS A Zone 4	204	225	207	203	228
RRS A Zone 5	153	158	115	7	0
RRS A Zone 6	253	201	273	330	373
RRS A	1,073	1,045	1,095	1,046	1,066
RHA B Zone 1	823	834	839	796	766
RHA B Zone 2	1221	1204	1,123	1,188	1,113
RHA B Zone 3	1138	1122	1,099	1,016	1,040
RHA B Zone 7	245	280	228	278	285
RHA B	3,427	3,440	3,289	3,278	3,204
Total	4,500	4,485	4,384	4,324	4,270

(b) Caesarean Sections

Caesarean sections						Percentage of Caesarean Sections				
RHA	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	189	212	207	239	224	29.0%	31.5%	29.3%	32.1%	32.5%
RRS A Zone 4	100	86	86	103	91	32.9%	27.7%	29.4%	33.7%	28.5%
RRS A Zone 5	67	77	47	1	0	30.5%	32.8%	29.0%	12.5%	-
RRS A Zone 6	164	103	131	124	133	39.3%	33.9%	32.4%	27.3%	26.3%
RRS A	520	478	471	467	448	32.6%	31.4%	30.1%	30.9%	29.6%
RHA B Zone 1	391	389	329	329	415	32.2%	31.8%	28.2%	29.2%	35.1%
RHA B Zone 2	300	268	321	305	353	19.7%	18.2%	22.2%	20.4%	24.1%
RHA B Zone 3	523	517	513	573	568	31.5%	31.5%	31.8%	36.1%	35.3%
RHA B Zone 7	117	144	120	125	143	32.3%	34.0%	34.5%	31.0%	33.4%
RHA B	1,331	1,318	1,283	1,332	1,479	28.0%	27.7%	28.1%	28.9%	31.6%
Total	1,851	1,796	1,754	1,799	1,927	29.1%	28.6%	28.6%	29.4%	31.1%

(c) Total Deliveries

All deliveries						Year to Year % Change				
RHA	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	652	673	707	745	689	1.7%	3.2%	5.1%	5.4%	-7.5%
RRS A Zone 4	304	311	293	306	319	3.1%	2.3%	-5.8%	4.4%	4.2%
RRS A Zone 5	220	235	162	8	0	5.3%	6.8%	-31.1%	-95.1%	-100.0%
RRS A Zone 6	417	304	404	454	506	-12.2%	-27.1%	32.9%	12.4%	11.5%
RRS A	1,593	1,523	1,566	1,513	1,514	-1.7%	-4.4%	2.8%	-3.4%	0.1%
RHA B Zone 1	1,214	1,223	1,168	1,125	1,181	-4.5%	0.7%	-4.5%	-3.7%	5.0%
RHA B Zone 2	1,521	1,472	1,444	1,493	1,466	0.7%	-3.2%	-1.9%	3.4%	-1.8%
RHA B Zone 3	1,661	1,639	1,612	1,589	1,608	-5.0%	-1.3%	-1.6%	-1.4%	1.2%
RHA B Zone 7	362	424	348	403	428	-13.2%	17.1%	-17.9%	15.8%	6.2%
RHA B	4,758	4,758	4,572	4,610	4,683	-3.8%	0.0%	-3.9%	0.8%	1.6%
Total	6,351	6,281	6,138	6,123	6,197	-3.3%	-1.1%	-2.3%	-0.2%	1.2%

Note 1: Includes all patients who delivered a newborn or a stillborn in an acute care hospital facility.

Note 2: Excludes deliveries where an abortion intervention was performed.

Note 3: Source data were extracted from the 3M system, with data submitted by hospitals to CIHI through the Discharge Abstract Database (DAD).

The COVID-19 pandemic has greatly impacted health care in New Brunswick therefore, 2020-21 and 2021-22 data should be interpreted within this context.

Figure III - 1(j)(i): Acute Care (Level of Care) Total Vaginal Deliveries by RHA - 2017/18 to 2021/22

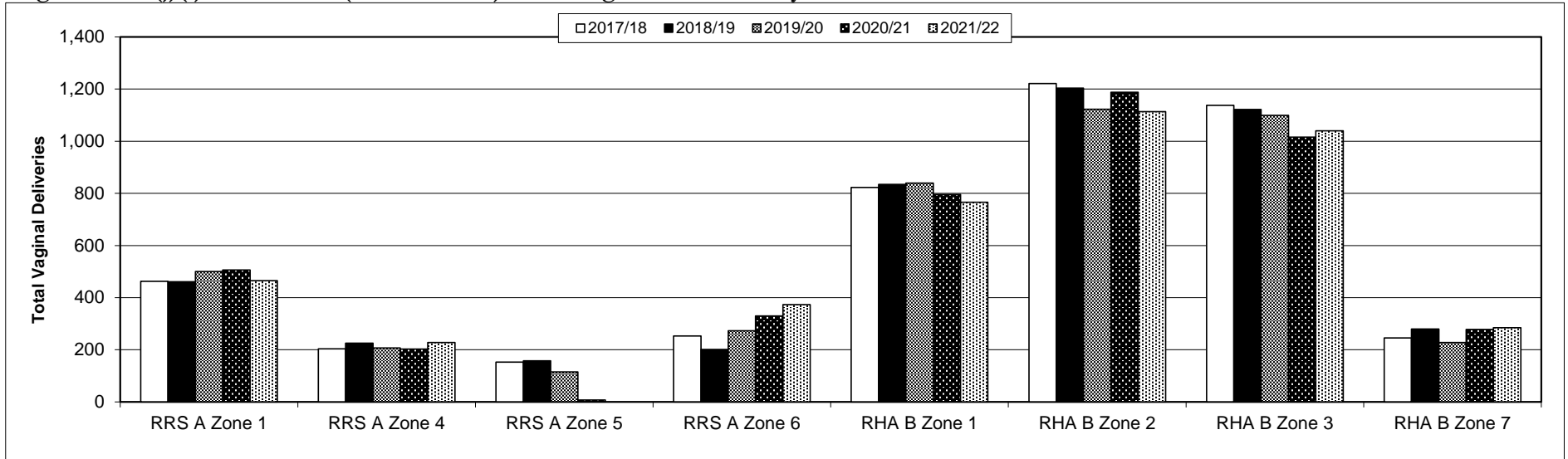


Figure III - 1(j)(ii): Acute Care (Level of Care) Total Caesarean Sections by RHA - 2017/18 to 2021/22

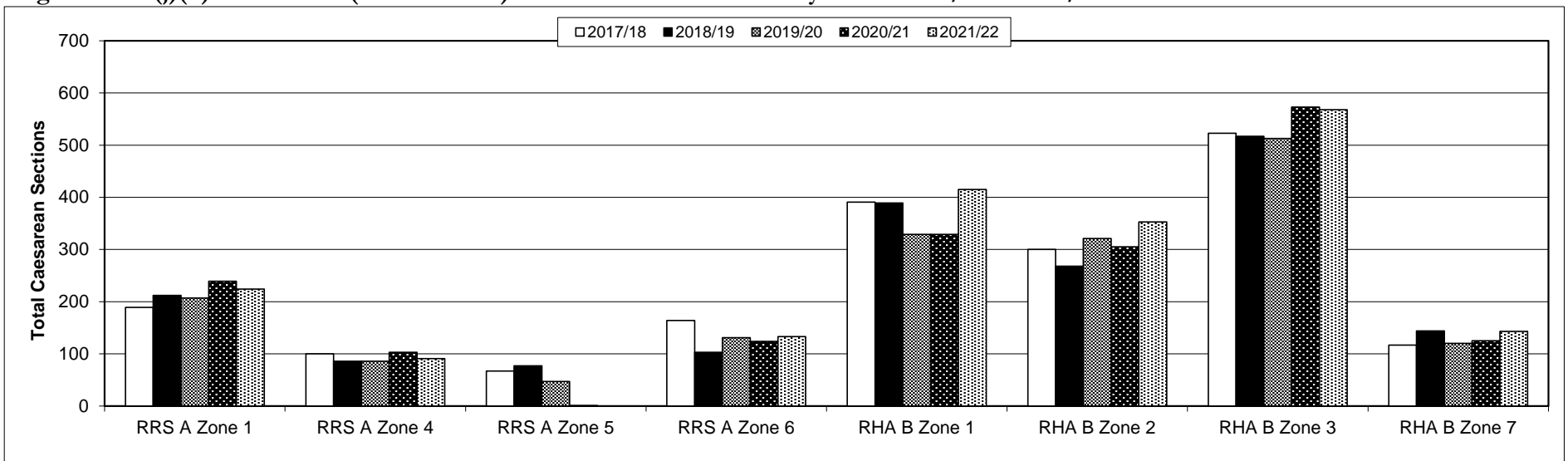


Figure III - 1(j)(iii): Acute Care (Level of Care) Total Deliveries (vaginal & caesarean section) by RHA - 2017/18 to 2021/22

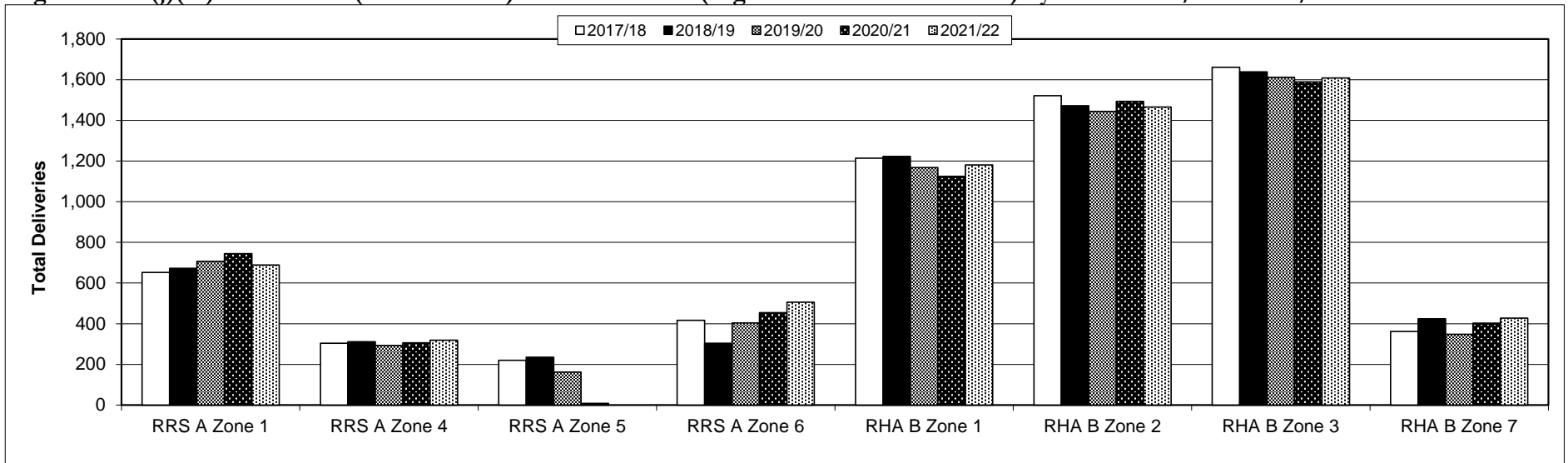


Figure III - 1(j)(iv): Acute Care (Level of Care) % Caesarean Sections by RHA - 2017/18 to 2021/22

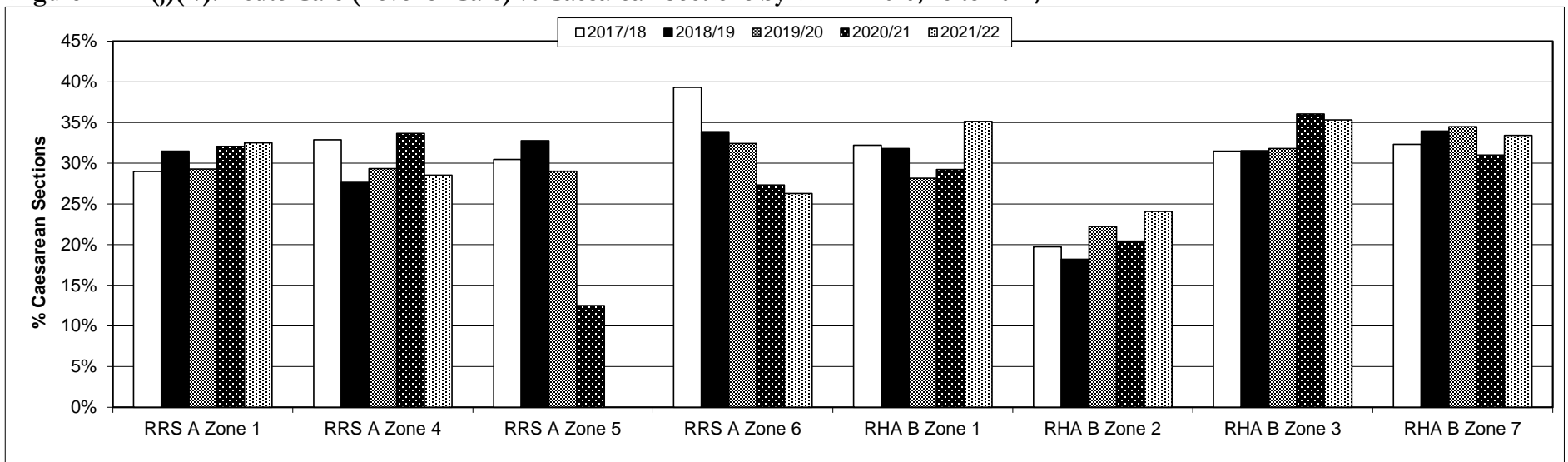


Table III - 2: Total Day Surgery Cases, Weighted Cases and Average CACS Weight by Regional Health Authority - 2017/18 to 2021/22

a) Day Surgery Cases

Total Day Surgery Cases						Year to Year % Change				
RHA	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	4,140	4,287	3,939	3,267	4,102	-6.1%	3.6%	-8.1%	-17.1%	25.6%
RRS A Zone 4	3,053	3,147	2,972	1,917	1,946	-4.0%	3.1%	-5.6%	-35.5%	1.5%
RRS A Zone 5	2,160	2,143	2,227	1,670	1,809	1.2%	-0.8%	3.9%	-25.0%	8.3%
RRS A Zone 6	3,414	3,743	3,810	3,544	3,429	-8.6%	9.6%	1.8%	-7.0%	-3.2%
RRS A	12,767	13,320	12,948	10,398	11,286	-5.1%	4.3%	-2.8%	-19.7%	8.5%
RHA B Zone 1	4,784	4,665	4,097	3,895	3,884	-4.6%	-2.5%	-12.2%	-4.9%	-0.3%
RHA B Zone 2	9,993	9,244	9,225	8,183	7,923	-0.2%	-7.5%	-0.2%	-11.3%	-3.2%
RHA B Zone 3	12,899	12,811	12,422	11,530	11,207	4.6%	-0.7%	-3.0%	-7.2%	-2.8%
RHA B Zone 7	2,859	3,198	2,707	2,513	2,083	-5.2%	11.9%	-15.4%	-7.2%	-17.1%
RHA B	30,535	29,918	28,451	26,121	25,097	0.5%	-2.0%	-4.9%	-8.2%	-3.9%
Total	43,302	43,238	41,399	36,519	36,383	-1.2%	-0.1%	-4.3%	-11.8%	-0.4%

b) Day Surgery Weighted Cases (derived from the Comprehensive Ambulatory Classification System (CACS) Weights)

Weighted Cases (RIW)						Year to Year % Change				
RHA	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	1,399	1,514	1,281	1,300	1,803	-5.5%	8.2%	-15.4%	1.5%	38.7%
RRS A Zone 4	630	645	615	441	483	-6.9%	2.3%	-4.7%	-28.2%	9.5%
RRS A Zone 5	589	584	550	412	490	1.5%	-0.9%	-5.7%	-25.0%	18.8%
RRS A Zone 6	942	1,010	1,035	1,081	1,103	-3.4%	7.1%	2.5%	4.5%	2.0%
RRS A	3,560	3,752	3,481	3,235	3,880	-4.1%	5.4%	-7.2%	-7.1%	19.9%
RHA B Zone 1	1,704	1,659	1,513	1,457	1,541	-4.7%	-2.7%	-8.8%	-3.7%	5.8%
RHA B Zone 2	3,536	2,379	3,991	2,215	2,163	0.0%	-32.7%	67.8%	-44.5%	-2.3%
RHA B Zone 3	2,619	2,639	2,549	2,364	2,397	-1.2%	0.8%	-3.4%	-7.3%	1.4%
RHA B Zone 7	742	779	674	645	578	-5.7%	4.9%	-13.4%	-4.3%	-10.4%
RHA B	8,602	7,456	8,728	6,681	6,679	-1.8%	-13.3%	17.1%	-23.5%	0.0%
Total	12,162	11,208	12,209	9,916	10,559	-2.5%	-7.8%	8.9%	-18.8%	6.5%

c) Average CACS Weight

RHA	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	0.3451	0.3614	0.3338	0.4053	0.4397
RRS A Zone 4	0.2098	0.2084	0.2103	0.2337	0.2484
RRS A Zone 5	0.2860	0.2850	0.2582	0.2590	0.2709
RRS A Zone 6	0.2836	0.2767	0.2778	0.3111	0.3216
RRS A	0.2863	0.2892	0.2760	0.3181	0.3438
RHA B Zone 1	0.3696	0.3694	0.3839	0.3869	0.3968
RHA B Zone 2	0.2635	0.2617	0.2718	0.2741	0.2730
RHA B Zone 3	0.2052	0.2084	0.2080	0.2092	0.2139
RHA B Zone 7	0.2639	0.2461	0.2499	0.2587	0.2777
RHA B	0.2555	0.2540	0.2580	0.2608	0.2661
Total	0.2646	0.2648	0.2636	0.2771	0.2902

Note 1: The CACS weights (derived from RIW's) are based on the 2021 grouper for all five years. This affects the comparability with previous years' reports.

Note 2: The present day surgery definition does not allow for consistent reporting of day surgery procedures/interventions. The data must not be compared from one RHA to the other.

Note 3: Source data were extracted from the 3M system, except the weighted cases from 2017/18 to 2020/21 with data submitted by hospitals to CIHI through the Discharge Abstract Database (DAD). The weighted cases which were extracted from CIHI Portal were based on the methodology year of 2021.

The COVID-19 pandemic has greatly impacted health care in New Brunswick therefore, 2020-21 and 2021-22 data should be interpreted within this context.

Figure III - 2(i): Total Day Surgery Cases by RHA - 2017/18 to 2021/22

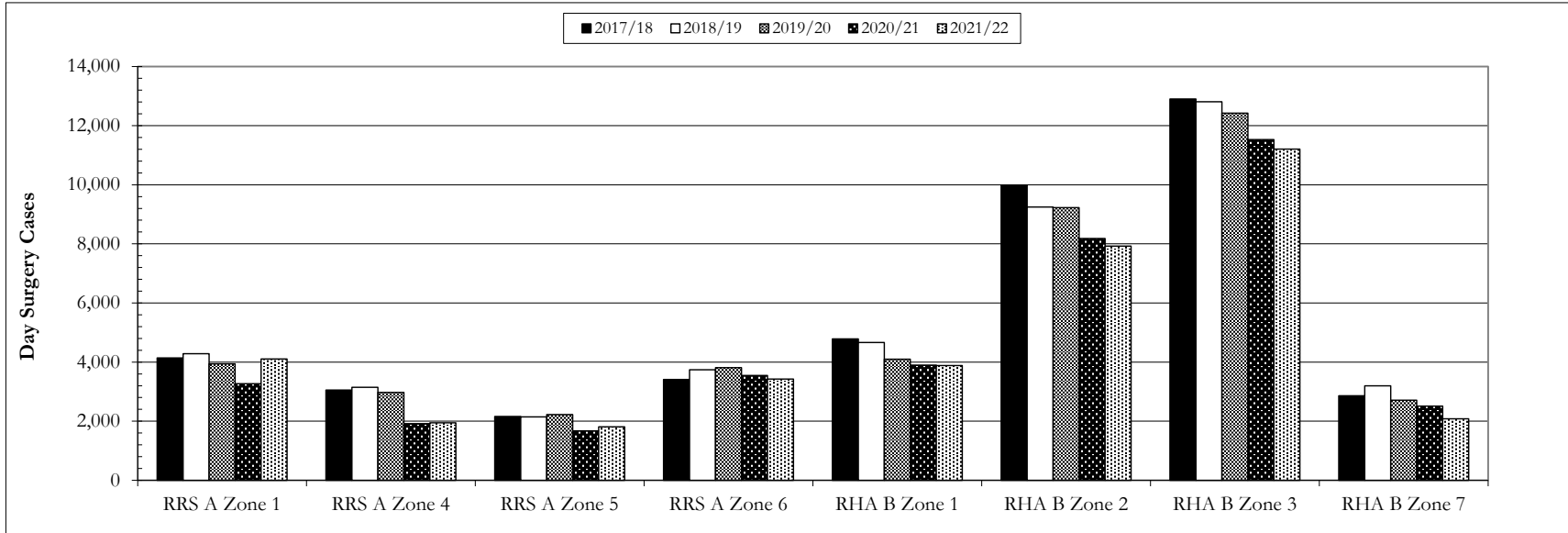


Figure III - 2(ii): Total Day Surgery Weighted Cases by RHA - 2017/18 to 2021/22

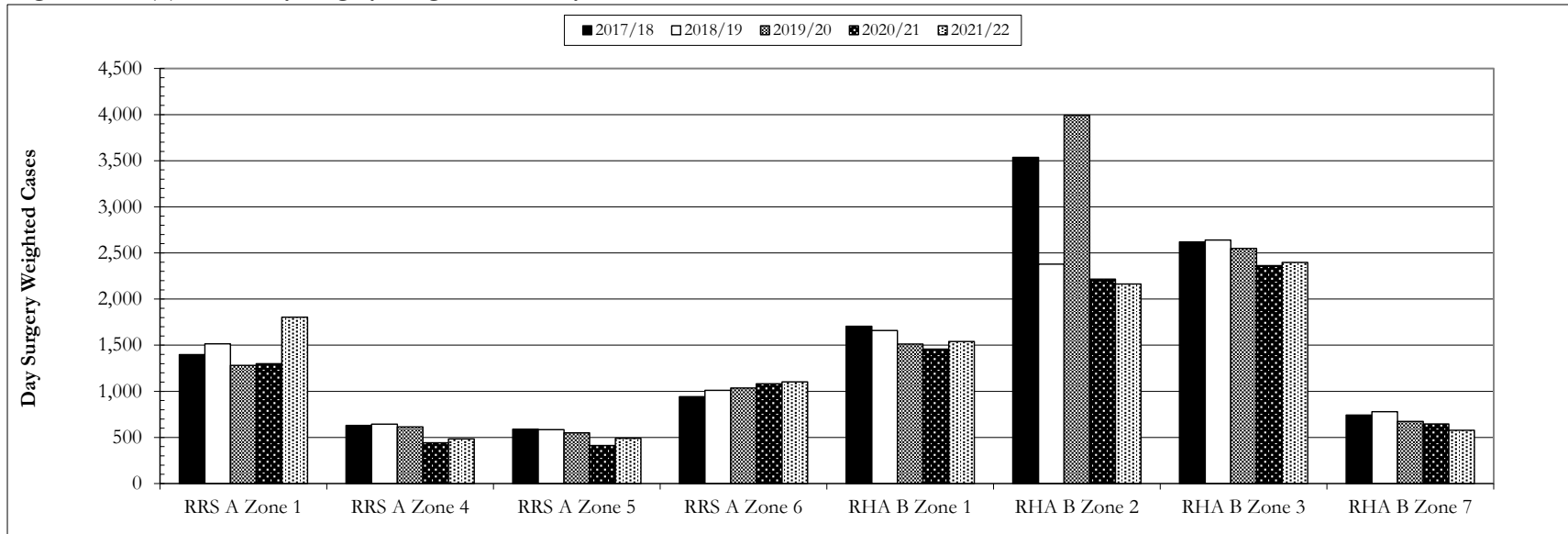


Figure III - 2(iii): Average CACS Weight per Day Surgery Case by RHA - 2017/18 to 2021/22

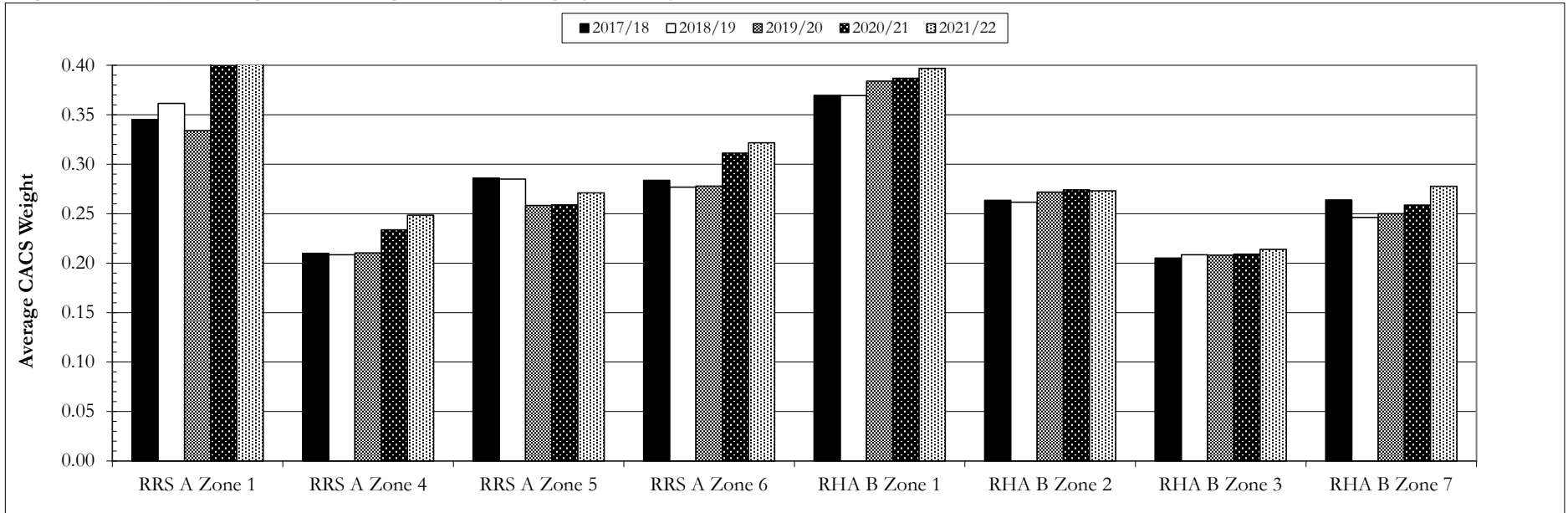


Table III - 3(a): Total Surgical Episodes Performed in the Main OR and Total Caesarean Sections in the Delivery Room by Regional Health Authority - 2017/18 to 2021/22

(a) Inpatient Episodes in the Main OR and Caesarean Sections in the Delivery Room

RHA	Inpatient					Year to Year % Change				
	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	3,488	3,073	3,120	2,154	1,761	7.1%	-11.9%	1.5%	-31.0%	-18.2%
RRS A Zone 4	1,734	1,644	1,660	1,465	1,387	6.3%	-5.2%	1.0%	-11.7%	-5.3%
RRS A Zone 5	675	645	521	361	378	-9.0%	-4.4%	-19.2%	-30.7%	4.7%
RRS A Zone 6	2,137	1,935	1,983	1,689	1,498	-6.4%	-9.5%	2.5%	-14.8%	-11.3%
RRS A	8,034	7,297	7,284	5,669	5,024	1.5%	-9.2%	-0.2%	-22.2%	-11.4%
RHA B Zone 1	4,031	4,284	3,936	3,933	3,570	-3.2%	6.3%	-8.1%	-0.1%	-9.2%
RHA B Zone 2	5,740	5,660	5,676	5,727	5,473	0.1%	-1.4%	0.3%	0.9%	-4.4%
RHA B Zone 3	3,744	3,981	3,982	3,844	3,496	-3.7%	6.3%	0.0%	-3.5%	-9.1%
RHA B Zone 7	1,091	986	1,043	1,111	915	-2.7%	-9.6%	5.8%	6.5%	-17.6%
RHA B	14,605	14,911	14,637	14,615	13,454	-2.0%	2.1%	-1.8%	-0.2%	-7.9%
Total	22,640	22,208	21,921	20,284	18,478	-0.8%	-1.9%	-1.3%	-7.5%	-8.9%

RHA	Percentage of All Main OR Episodes and Caesarean Sections				
	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	42.6%	38.3%	41.0%	35.0%	26.7%
RRS A Zone 4	37.1%	35.2%	36.8%	40.0%	32.2%
RRS A Zone 5	24.2%	23.5%	19.2%	18.1%	17.4%
RRS A Zone 6	39.3%	34.6%	34.9%	32.9%	31.2%
RRS A	38.1%	34.7%	35.5%	33.5%	28.1%
RHA B Zone 1	39.9%	42.3%	43.3%	44.2%	41.7%
RHA B Zone 2	38.2%	40.0%	40.2%	43.5%	43.4%
RHA B Zone 3	25.6%	26.8%	27.6%	27.7%	26.7%
RHA B Zone 7	28.4%	24.7%	29.2%	31.6%	31.8%
RHA B	33.5%	34.6%	35.5%	37.0%	36.2%
Total	35.0%	34.6%	35.5%	35.9%	33.6%

(b) Day Surgery Episodes in the Main OR

RHA	Day Surgery					Year to Year % Change				
	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	4,706	4,956	4,491	3,994	4,829	-5.5%	5.3%	-9.4%	-11.1%	20.9%
RRS A Zone 4	2,937	3,028	2,846	2,193	2,920	-4.3%	3.1%	-6.0%	-22.9%	33.2%
RRS A Zone 5	2,119	2,102	2,193	1,789	1,789	1.6%	-0.8%	4.3%	-25.4%	9.3%
RRS A Zone 6	3,304	3,651	3,704	3,452	3,309	-9.5%	10.5%	1.5%	-6.8%	-4.1%
RRS A	13,066	13,737	13,234	11,276	12,847	-5.2%	5.1%	-3.7%	-14.8%	13.9%
RHA B Zone 1	6,068	5,853	5,157	4,957	4,998	-5.5%	-3.5%	-11.9%	-3.9%	0.8%
RHA B Zone 2	9,272	8,494	8,442	7,453	7,152	-0.4%	-8.4%	-0.6%	-11.7%	-4.0%
RHA B Zone 3	10,908	10,871	10,446	10,058	9,587	5.9%	-0.3%	-3.9%	-3.7%	-4.7%
RHA B Zone 7	2,752	3,013	2,524	2,402	1,962	-5.9%	9.5%	-16.2%	-4.8%	-18.3%
RHA B	29,000	28,231	26,569	24,870	23,699	0.2%	-2.7%	-5.9%	-6.4%	-4.7%
Total	42,066	41,968	39,803	36,146	36,546	-1.6%	-0.2%	-5.2%	-9.2%	1.1%

RHA	Percentage of All Main OR Episodes and Caesarean Sections				
	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	57.4%	61.7%	59.0%	65.0%	73.3%
RRS A Zone 4	62.9%	64.8%	63.2%	60.0%	67.8%
RRS A Zone 5	75.8%	76.5%	80.8%	81.9%	82.6%
RRS A Zone 6	60.7%	65.4%	65.1%	67.1%	68.8%
RRS A	61.9%	65.3%	64.5%	66.5%	71.9%
RHA B Zone 1	60.1%	57.7%	56.7%	55.8%	58.3%
RHA B Zone 2	61.8%	60.0%	59.8%	56.5%	56.6%
RHA B Zone 3	74.4%	73.2%	72.4%	72.3%	73.3%
RHA B Zone 7	71.6%	75.3%	70.8%	68.4%	68.2%
RHA B	66.5%	65.4%	64.5%	63.0%	63.8%
Total	65.0%	65.4%	64.5%	64.1%	66.4%

(c) All Main OR Episodes and Caesarean Sections in the Delivery Room

RHA	Total All					Year to Year % Change				
	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	8,194	8,029	7,611	6,148	6,590	-0.5%	-2.0%	-5.2%	-19.2%	7.2%
RRS A Zone 4	4,671	4,672	4,506	3,658	4,307	-0.6%	0.0%	-3.6%	-18.8%	17.7%
RRS A Zone 5	2,794	2,747	2,714	1,998	2,167	-1.2%	-1.7%	-1.2%	-26.4%	8.5%
RRS A Zone 6	5,441	5,586	5,687	5,141	4,807	-8.3%	2.7%	1.8%	-9.6%	-6.5%
RRS A	21,100	21,034	20,518	16,945	17,871	-2.7%	-0.3%	-2.5%	-17.4%	5.5%
RHA B Zone 1	10,099	10,137	9,093	8,890	8,568	-4.6%	0.4%	-10.3%	-2.2%	-3.6%
RHA B Zone 2	15,012	14,154	14,118	13,180	12,625	-0.2%	-5.7%	-0.3%	-6.6%	-4.2%
RHA B Zone 3	14,652	14,852	14,428	13,902	13,083	3.3%	1.4%	-2.9%	-3.6%	-5.9%
RHA B Zone 7	3,843	3,999	3,567	3,513	2,877	-5.0%	4.1%	-10.8%	-1.5%	-18.1%
RHA B	43,606	43,142	41,206	39,485	37,153	-0.6%	-1.1%	-4.5%	-4.2%	-5.9%
Total	64,706	64,176	61,724	56,430	55,024	-1.3%	-0.8%	-3.8%	-8.6%	-2.5%

- Note 1: This report has been reorganized to present operative episodes based on the discharge date as these data are extracted from the Discharge Abstract Database (DAD).
- Note 2: An episode is recorded each time a patient goes to the operating room during an admission. There can be multiple procedures during one episode.
- Note 3: Interventions which were cancelled, previous surgeries and interventions which were performed out of hospital have been excluded from the data.
- Note 4: Source data were extracted from the 3M system, with data submitted by hospitals to CIHI through the Discharge Abstract Database (DAD).
- Note 5: The day surgery total includes cataract surgery performed in the ambulatory care location for RRS A Zone 1 starting with fiscal 2006/07, RRS A Zone 4 starting with fiscal 2020/21 and for RHA B Zone 1 starting with fiscal 2008/09.
- Note 6: Caesarean Section data from the Delivery Room, which were unfortunately excluded in the fiscal 2017/18 inpatient operative episodes, have been updated in 2018/19.

The COVID-19 pandemic has greatly impacted health care in New Brunswick therefore, 2020-21 and 2021-22 data should be interpreted within this context.

2021/22 Annual Report of Hospital Services Section III - Clinical statistics, Discharge Abstract Database

Table III - 3(b): All Inpatient Separations (cases) - Top 25 Principle Interventions (Main OR) and principle Caesarean Sections (Delivery Room) in the province - 2017/18 to 2021/22

Principle Intervention Description	2021/22		2020/21		2019/20		2018/19		2017/18	
	Rank	Cases	Rank	Cases	Rank	Cases	Rank	Cases	Rank	Cases
Cesarean section delivery	1	1,924	1	1,798	2	1,754	2	1,794	2	1,851
Implantation of internal device, knee joint	2	1,409	2	1,702	1	1,827	1	1,969	1	1,864
Implantation of internal device, hip joint	3	1,310	3	1,516	3	1,619	3	1,458	3	1,402
Excision total, gallbladder	4	907	4	979	5	945	5	973	5	960
Excision total, uterus and surrounding structures	5	707	5	959	4	965	4	1,000	4	1,058
Excision total, appendix	6	677	6	738	6	728	6	722	6	765
Excision partial, large intestine	7	464	8	477	8	449	9	468	9	485
Fixation, femur	8	458	9	452	10	394	11	367	11	377
Bypass, coronary arteries	9	448	7	516	7	474	7	484	8	512
Repair, muscles of the chest and abdomen	10	379	10	400	11	372	8	483	10	464
Fusion, spinal vertebrae	11	281	11	393	9	421	10	456	7	542
Implantation of internal device, heart NEC	12	273	12	350	13	335	12	365	12	360
Fixation, ankle joint	13	255	14	262	12	344	13	344	13	305
Excision partial, prostate	14	251	13	284	15	293	15	315	14	288
Excision partial, rectum	15	218	16	213	17	248	17	235	17	244
Destruction, ureter	16	194	15	214	18	203	20	186	24	170
Excision total with reconstruction, aortic valve	17	186	25	142	20	186	22	171	22	176
Fixation, hip joint	18	182	18	185	16	261	16	260	16	258
Excision radical, prostate	19	168	23	149	23	176	24	163	20	181
Excision partial, small intestine	20	162	19	175	24	173	23	165	27	160
Extraction, carotid artery	21	158	21	163	29	151	28	144	30	138
Fixation, radius and ulna	22	157	28	128	26	163	29	138	26	162
Fixation, tibia and fibula	23	154	22	162	28	159	21	180	19	185
Dilation, renal pelvis	24	148	17	211	21	185	18	201	18	209
Repair by decreasing size, stomach	25	140	20	164	14	314	14	333	15	281
Total Inpatient Principle Interventions for top 25		11,610		12,732		13,139		13,374		13,397
Total Inpatient Principle Interventions for province		17,750		19,495		20,968		21,163		21,506
Top 25 - % of Total Principle Interventions		65.4%		65.3%		62.7%		63.2%		62.3%

Note 1: Inpatient principle interventions which were cancelled, previous surgeries and interventions which were performed out of hospital have been excluded from the data.

Note 2: Source data were extracted from CIHI Portal with data submitted by hospitals to CIHI through the Discharge Abstract Database (DAD).

Note 3: Abbreviation: NEC = Not elsewhere classified.

The COVID-19 pandemic has greatly impacted health care in New Brunswick therefore, 2020-21 and 2021-22 data should be interpreted within this context.

Table III - 4(a): Acute Care Separations (Cases) - Top 25 Case Mix Groups (CMG+) in the Province - 2017/18 to 2021/22

CMG+	CMG+ Description	2021/22			2020/21			2019/20			2018/19			2017/18		
		Rank	Cases	Days Stay	Rank	Cases	Days Stay	Rank	Cases	Days Stay	Rank	Cases	Days Stay	Rank	Cases	Days Stay
576	Normal Newborn, Singleton Vaginal Delivery	1	2,927	4,448	1	2,939	4,644	1	2,918	4,814	1	2,949	4,879	2	2,942	4,882
562	Vaginal Birth with Anaesthetic and Non-Major Obstetric/Gynecologic Intervention	2	1,735	4,136	2	1,685	4,279	7	1,549	4,161	8	1,542	4,139	8	1,383	3,876
196	Heart Failure without Coronary Angiogram	3	1,517	16,951	4	1,563	16,476	4	1,670	20,800	5	1,725	19,318	3	1,809	19,096
194	Myocardial Infarction/Shock/Arrest without Coronary Angiogram	4	1,511	9,399	5	1,501	7,245	6	1,624	9,787	6	1,667	9,113	7	1,718	8,119
810	Palliative Care	5	1,493	18,103	6	1,492	18,297	8	1,538	21,938	7	1,626	23,348	6	1,748	25,400
139	Chronic Obstructive Pulmonary Disease	6	1,444	13,530	7	1,415	13,230	2	2,585	24,180	2	2,844	27,130	1	2,963	26,890
321	Unilateral Knee Replacement	7	1,298	3,021	3	1,605	3,867	3	1,759	5,339	4	1,852	6,247	5	1,750	6,391
563	Vaginal Birth with Anaesthetic without Non-Major Obstetric/Gynecologic Intervention	8	1,130	2,356	10	1,150	2,462	14	1,066	2,412	13	1,105	2,542	14	1,112	2,560
175	Percutaneous Coronary Intervention with MI/Shock/Arrest/Heart Failure	9	1,118	3,368	9	1,161	3,237	9	1,157	3,159	11	1,196	3,352	12	1,197	2,969
577	Normal Newborn Multiple/Caesarean Delivery	10	1,072	2,217	14	948	2,119	16	944	2,261	18	915	2,245	18	961	2,367
601	Newborn/Neonate 2500+ grams, Other Minor Problem	11	1,000	2,487	12	1,096	2,743	11	1,152	3,174	9	1,270	3,320	9	1,349	3,639
202	Arrhythmia without Coronary Angiogram	12	940	5,165	11	1,098	5,549	10	1,155	7,032	10	1,232	6,657	10	1,341	7,219
133	Infectious/Parasitic Disease of Respiratory System	13	933	9,797	184	79	801	437	9	179	449	7	67	446	8	159
138	Viral/Unspecified Pneumonia	14	927	9,177	16	849	6,681	5	1,657	16,227	3	1,873	16,235	4	1,785	14,830
026	Ischemic Event of Central Nervous System	15	891	12,420	17	821	9,150	18	863	11,347	21	809	10,923	24	742	11,028
811	General Symptom/Sign	16	888	14,304	8	1,186	22,155	15	1,023	22,408	14	1,059	21,977	15	1,091	21,769
565	Vaginal Birth without Anaesthetic without Non-Major Obstetric/Gynecologic Intervention	17	860	1,579	15	897	1,634	12	1,102	2,186	12	1,125	2,213	11	1,305	2,832
320	Unilateral Hip Replacement	18	771	2,457	13	990	3,125	13	1,084	4,028	15	990	4,113	16	993	4,053
560	Caesarean Section with uterine scar, no induction	19	739	1,803	21	711	1,863	26	673	1,766	25	718	1,935	21	775	2,090
806	Convalescence	20	735	6,410	22	705	4,402	20	810	6,446	19	822	5,376	20	852	5,891
693	Depressive Episode	21	711	7,199	24	629	6,613	28	662	7,975	20	818	9,407	19	874	10,505
278	Laparoscopic Cholecystectomy with/without Common Bile Duct Exploration	22	694	2,096	19	755	2,079	21	731	2,324	22	762	2,221	22	766	2,398
487	Lower Urinary Tract Infection	23	675	7,082	20	714	6,636	22	702	6,782	24	730	6,983	25	730	6,167
670	Dementia	24	668	33,551	25	627	25,655	23	699	35,297	32	568	28,783	38	527	22,998
437	Diabetes	25	641	5,236	28	610	4,720	25	685	6,703	32	568	4,793	27	672	5,342
Total Separations for Top 25 CMGs			27,318	198,292		27,226	179,662		29,817	232,725		30,772	227,316		31,393	223,470
Total Separations for Province			72,324	643,367		74,014	600,019		80,742	726,884		83,036	703,436		84,680	705,559
Top 25 - % of Total Separations			37.8%		36.8%			36.9%			37.1%		37.1%			

Note 1: Cases have been grouped into Case Mix Groups (CMGs) using the 2021 CMG+ Grouper for all years. CMGs are ranked in descending order based on 2021/22 separations.

Note 2: Source data were extracted from the CIHI Portal system based on the 2021 methodology year, with data submitted by hospitals to CIHI through the Discharge Abstract Database (DAD). Regrouped data using the updated methodology year affects the comparability with previous years' reports.

Note 3: Abbreviation: MI = Myocardial infarction.

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Table III - 4(b): Acute Care Separations (Cases) - Top 10 Case Mix Groups (CMG+) by Regional Health Authority - 2017/18 to 2021/22

RHA Zone	CMG+	CMG+ Description	2021/22			2020/21			2019/20			2018/19			2017/18		
			Rank	Cases	Days Stay	Rank	Cases	Days Stay	Rank	Cases	Days Stay	Rank	Cases	Days Stay	Rank	Cases	Days Stay
RRS A Zone 1	576	Normal Newborn, Singleton Vaginal Delivery	1	248	459	1	311	617	1	314	608	1	299	598	1	306	593
	601	Newborn/Neonate 2500+ grams, Other Minor Problem	2	182	508	4	178	497	15	131	433	14	130	400	16	126	393
	194	Myocardial Infarction/Shock/Arrest without Coronary Angiogram	3	179	1,005	3	193	1,059	2	203	1,169	11	148	809	8	184	814
	562	Vaginal Birth with Anaesthetic and Non-Major Obstetric/Gynecologic Intervention	4	166	514	8	165	527	10	145	534	13	133	404	22	94	298
	196	Heart Failure without Coronary Angiogram	5	159	1,297	5	177	1,963	4	192	2,200	3	204	1,962	3	235	2,215
	563	Vaginal Birth with Anaesthetic without Non-Major Obstetric/Gynecologic Intervention	6	152	398	7	170	496	9	163	497	7	169	543	11	163	487
	810	Palliative Care	7	150	1,268	2	199	2,448	5	188	1,975	8	167	2,281	9	178	2,993
	638	Chemotherapy/Radiotherapy Admission for Neoplasm	8	121	1,388	10	147	1,752	18	107	889	21	108	996	26	84	910
	139	Chronic Obstructive Pulmonary Disease	9	116	925	15	97	917	6	169	1,292	2	232	2,322	2	249	1,721
	202	Arrhythmia without Coronary Angiogram	10	103	542	13	101	477	13	141	768	9	163	744	14	144	687
Total separations for Top 10 CMGs				1,576	8,304		1,738	10,753		1,753	10,365		1,753	11,059		1,763	11,111
Total separations for RHA and Zone				7,831	79,359		8,515	77,357		9,871	90,310		10,043	89,693		10,423	88,974
Top 10 - % of Total Separations				20.1%		20.4%				17.8%		17.5%			16.9%		

RHA Zone	CMG+	CMG+ Description	2021/22			2020/21			2019/20			2018/19			2017/18		
			Rank	Cases	Days Stay	Rank	Cases	Days Stay	Rank	Cases	Days Stay	Rank	Cases	Days Stay	Rank	Cases	Days Stay
RRS A Zone 4	576	Normal Newborn, Singleton Vaginal Delivery	1	189	332	1	169	314	4	157	250	2	181	304	5	165	280
	133	Infectious/Parasitic Disease of Respiratory System	2	187	2,021	75	20	190	302	1	39	271	2	16	311	1	5
	194	Myocardial Infarction/Shock/Arrest without Coronary Angiogram	3	146	853	2	147	782	2	175	1,106	3	166	963	3	175	911
	810	Palliative Care	4	140	1,594	4	135	1,746	5	143	1,348	7	142	1,744	7	149	1,664
	139	Chronic Obstructive Pulmonary Disease	5	139	1,140	8	110	862	1	228	1,952	1	245	2,111	1	279	2,662
	707	Schizophrenia/Schizoaffective Disorder	6	115	1,113	7	111	1,378	14	87	1,088	14	98	1,053	24	58	682
	196	Heart Failure without Coronary Angiogram	7	113	1,280	3	139	1,585	7	139	1,296	6	148	1,382	6	161	1,368
	563	Vaginal Birth with Anaesthetic without Non-Major Obstetric/Gynecologic Intervention	8	100	192	9	107	230	13	104	203	12	102	181	11	95	189
	708	Substance Abuse with Other State	9	99	529	14	78	328	11	106	588	15	84	342	10	110	674
	562	Vaginal Birth with Anaesthetic and Non-Major Obstetric/Gynecologic Intervention	10	97	243	21	64	151	17	74	181	16	75	169	20	64	153
Total separations for Top 10 CMGs				1,325	9,297		1,080	7,566		1,214	8,051		1,243	8,265		1,257	8,588
Total separations for RHA and Zone				5,215	41,825		5,253	39,853		5,993	44,504		6,084	44,587		6,309	46,940
Top 10 - % of Total Separations				25.4%		20.6%				20.3%		20.4%			19.9%		

Note 1: Cases have been grouped into Case Mix Groups (CMGs) using the 2021 CMG+ Grouper for all years. CMGs are ranked in descending order based on 2021/22 separations.

Note 2: Source data were extracted from the CIHI Portal system based on the 2021 methodology year, with data submitted by hospitals to CIHI through the Discharge Abstract Database (DAD). Regrouped data using the updated methodology year affects the comparability with previous years' reports.

The COVID-19 pandemic has greatly impacted health care in New Brunswick therefore, 2020-21 and 2021-22 data should be interpreted within this context.

Table III - 4(c): Acute Care Separations (Cases) - Top 10 Case Mix Groups (CMG+) by Regional Health Authority - 2017/18 to 2021/22

RHA Zone	CMG+	CMG+ Description	2021/22			2020/21			2019/20			2018/19			2017/18		
			Rank	Cases	Days Stay	Rank	Cases	Days Stay	Rank	Cases	Days Stay	Rank	Cases	Days Stay	Rank	Cases	Days Stay
RRS A Zone 5	687	Stress Reaction/Adjustment Disorder	1	99	723	3	84	473	6	91	847	10	75	563	6	116	798
	194	Myocardial Infarction/Shock/Arrest without Coronary Angiogram	2	92	910	1	105	658	1	120	1,181	2	163	1,131	2	168	884
	810	Palliative Care	3	90	1,334	2	91	1,278	3	107	2,847	8	90	2,815	4	123	2,130
	196	Heart Failure without Coronary Angiogram	4	89	1,937	5	82	1,519	5	95	2,301	5	107	1,241	11	84	788
	321	Unilateral Knee Replacement	5	82	313	3	84	297	3	107	382	4	112	537	9	97	419
	320	Unilateral Hip Replacement	6	60	202	12	42	139	16	44	231	32	32	142	16	50	243
	805	Rehabilitation	7	58	892	14	37	423	14	47	1,870	22	40	1,271	44	27	481
	202	Arrhythmia without Coronary Angiogram	8	57	391	6	78	563	7	88	585	6	101	606	5	122	765
	139	Chronic Obstructive Pulmonary Disease	9	53	474	8	56	826	2	118	984	1	172	1,435	1	174	2,001
	708	Substance Abuse with Other State	10	49	317	13	40	198	22	35	270	13	61	374	12	82	613
Total separations for Top 10 CMGs				729	7,493		699	6,374		852	11,498		953	10,115		1,043	9,122
Total separations for RHA and Zone				2,335	30,934		2,205	27,249		3,072	49,319		3,811	39,851		4,210	43,845
Top 10 - % of Total Separations				31.2%		31.7%		27.7%		25.0%		24.8%					

RHA Zone	CMG+	CMG+ Description	2021/22			2020/21			2019/20			2018/19			2017/18		
			Rank	Cases	Days Stay	Rank	Cases	Days Stay	Rank	Cases	Days Stay	Rank	Cases	Days Stay	Rank	Cases	Days Stay
RRS A Zone 6	576	Normal Newborn, Singleton Vaginal Delivery	1	247	428	3	221	397	7	173	302	10	128	233	8	157	280
	194	Myocardial Infarction/Shock/Arrest without Coronary Angiogram	2	227	1,423	2	240	1,116	2	242	1,331	1	268	1,158	4	262	1,154
	810	Palliative Care	3	174	1,976	5	168	1,507	4	225	2,694	4	220	2,130	2	294	3,458
	670	Dementia	4	170	8,901	14	96	4,428	10	131	6,684	17	98	5,350	23	77	3,267
	196	Heart Failure without Coronary Angiogram	5	160	1,685	6	146	1,154	8	153	2,057	7	161	1,372	7	164	1,450
	139	Chronic Obstructive Pulmonary Disease	6	150	1,341	7	118	1,000	1	260	2,394	2	266	2,249	1	337	2,688
	562	Vaginal Birth with Anaesthetic and Non-Major Obstetric/Gynecologic Intervention	7	133	337	10	111	335	20	85	227	29	59	173	24	76	226
	563	Vaginal Birth with Anaesthetic without Non-Major Obstetric/Gynecologic I	8	130	282	9	113	251	24	76	172	35	53	118	27	71	157
	321	Unilateral Knee Replacement	9	115	179	4	170	369	3	240	561	3	249	700	3	268	916
	133	Infectious/Parasitic Disease of Respiratory System	10	104	834	177	6	44									
Total separations for Top 10 CMGs				1,610	17,386		1,389	10,601		1,585	16,422		1,502	13,483		1,706	13,596
Total separations for RHA and Zone				7,180	70,893		7,069	60,696		7,910	79,323		7,633	68,115		8,456	71,990
Top 10 - % of Total Separations				22.4%		19.6%		20.0%		19.7%		20.2%					

Note 1: Cases have been grouped into Case Mix Groups (CMGs) using the 2021 CMG+ Grouper for all years. CMGs are ranked in descending order based on 2021/22 separations.

Note 2: Source data were extracted from the CIHI Portal system based on the 2021 methodology year, with data submitted by hospitals to CIHI through the Discharge Abstract Database (DAD). Regrouped data using the updated methodology year affects the comparability with previous years' reports.

The COVID-19 pandemic has greatly impacted health care in New Brunswick therefore, 2020-21 and 2021-22 data should be interpreted within this context.

Table III - 4(d): Acute Care Separations (Cases) - Top 10 Case Mix Groups (CMG+) by Regional Health Authority - 2017/18 to 2021/22

RHA Zone	CMG+	CMG+ Description	2021/22			2020/21			2019/20			2018/19			2017/18		
			Rank	Cases	Days Stay	Rank	Cases	Days Stay	Rank	Cases	Days Stay	Rank	Cases	Days Stay	Rank	Cases	Days Stay
RHA B Zone 1	576	Normal Newborn, Singleton Vaginal Delivery	1	584	790	1	581	813	1	586	891	1	579	903	1	511	775
	562	Vaginal Birth with Anaesthetic and Non-Major Obstetric/Gynecologic Intervention	2	394	770	2	363	798	2	344	814	4	319	773	4	290	750
	577	Normal Newborn Multiple/Caesarean Delivery	3	280	532	7	201	392	12	196	430	12	203	451	16	184	388
	810	Palliative Care	4	252	4,547	12	172	3,051	13	188	3,311	8	223	3,774	12	214	3,731
	194	Myocardial Infarction/Shock/Arrest without Coronary Angiogram	5	223	1,226	8	199	838	8	216	1,176	7	236	1,103	6	270	1,292
	196	Heart Failure without Coronary Angiogram	6	214	2,221	3	281	2,558	6	270	2,480	6	290	2,844	5	286	2,775
	321	Unilateral Knee Replacement	7	204	372	4	266	600	4	323	863	2	408	1,176	3	338	1,290
	563	Vaginal Birth with Anaesthetic without Non-Major Obstetric/Gynecologic Intervention	8	200	372	6	220	389	9	211	404	14	193	394	10	226	436
	202	Arrhythmia without Coronary Angiogram	9	179	875	5	227	982	7	236	1,234	10	210	909	8	231	1,045
	560	Caesarean Section with uterine scar, no induction	10	169	376	16	140	334	24	135	338	23	143	353	19	161	454
Total separations for Top 10 CMGs				2,699	12,081		2,650	10,755		2,705	11,941		2,804	12,680		2,711	12,936
Total separations for RHA and Zone				11,994	99,988		12,586	102,621		13,752	116,818		14,621	120,005		14,077	118,919
Top 10 - % of Total Separations				22.5%			21.1%			19.7%			19.2%			19.3%	

RHA Zone	CMG+	CMG+ Description	2021/22			2020/21			2019/20			2018/19			2017/18		
			Rank	Cases	Days Stay	Rank	Cases	Days Stay	Rank	Cases	Days Stay	Rank	Cases	Days Stay	Rank	Cases	Days Stay
RHA B Zone 2	175	Percutaneous Coronary Intervention with MI/Shock/Arrest/Heart Failure	1	1,008	2,670	1	1,044	2,617	1	1,040	2,562	1	1,084	2,732	1	1,117	2,561
	576	Normal Newborn, Singleton Vaginal Delivery	2	747	1,136	2	827	1,284	2	769	1,277	2	790	1,317	2	814	1,371
	321	Unilateral Knee Replacement	3	500	697	3	511	699	5	413	802	4	457	1,040	5	446	1,081
	562	Vaginal Birth with Anaesthetic and Non-Major Obstetric/Gynecologic Intervention	4	470	1,052	4	455	1,050	6	396	1,013	5	449	1,141	8	359	1,033
	196	Heart Failure without Coronary Angiogram	5	403	4,257	5	377	4,160	4	444	5,324	7	414	5,290	4	458	5,227
	139	Chronic Obstructive Pulmonary Disease	6	373	3,455	5	377	3,753	3	630	6,923	3	672	7,463	3	578	5,790
	162	Cardiac Valve Replacement	7	330	3,020	12	284	2,910	9	301	3,170	15	240	2,638	13	252	2,864
	811	General Symptom/Sign	8	328	6,155	7	344	5,786	16	233	4,491	17	219	3,917	17	210	4,114
	563	Vaginal Birth with Anaesthetic without Non-Major Obstetric/Gynecologic Intervention	9	290	594	9	301	570	12	274	588	10	316	685	12	296	660
	601	Newborn/Neonate 2500+ grams, Other Minor Problem	10	287	671	13	266	650	10	277	805	9	354	994	11	329	938
Total separations for Top 10 CMGs				4,736	23,707		4,786	23,479		4,777	26,955		4,995	27,217		4,859	25,639
Total separations for RHA and Zone				19,043	161,142		19,193	143,937		19,626	163,721		19,800	160,353		20,068	161,016
Top 10 - % of Total Separations				24.9%			24.9%			24.3%			25.2%			24.2%	

Note 1: Cases have been grouped into Case Mix Groups (CMGs) using the 2021 CMG+ Grouper for all years. CMGs are ranked in descending order based on 2021/22 separations.

Note 2: Source data were extracted from the CIHI Portal system based on the 2021 methodology year, with data submitted by hospitals to CIHI through the Discharge Abstract Database (DAD). Regrouped data using the updated methodology year affects the comparability with previous years' reports.

Note 3: Abbreviation: MI= Myocardial infarction.

The COVID-19 pandemic has greatly impacted health care in New Brunswick therefore, 2020-21 and 2021-22 data should be interpreted within this context.

Table III - 4(e): Acute Care Separations (Cases) - Top 10 Case Mix Groups (CMG+) by Regional Health Authority - 2017/18 to 2021/22

RHA Zone	CMG+	CMG+ Description	2021/22			2020/21			2019/20			2018/19			2017/18		
			Rank	Cases	Days Stay	Rank	Cases	Days Stay	Rank	Cases	Days Stay	Rank	Cases	Days Stay	Rank	Cases	Days Stay
RHA B Zone 3	576	Normal Newborn, Singleton Vaginal Delivery	1	715	1,006	1	619	895	1	687	1,100	1	663	1,039	1	696	1,102
	562	Vaginal Birth with Anaesthetic and Non-Major Obstetric/Gynecologic Intervention	2	355	890	2	388	1,079	4	371	1,037	6	346	995	6	357	1,050
	194	Myocardial Infarction/Shock/Arrest without Coronary Angiogram	3	352	2,148	4	348	1,751	5	364	2,102	4	372	2,302	4	368	1,733
	810	Palliative Care	4	330	3,503	7	274	3,714	8	292	4,664	11	278	3,985	9	316	4,987
	577	Normal Newborn Multiple/Caesarean Delivery	5	301	660	6	289	660	12	252	609	13	250	662	12	265	680
	139	Chronic Obstructive Pulmonary Disease	6	279	2,792	5	328	3,359	2	569	5,259	2	603	6,305	2	662	6,259
	601	Newborn/Neonate 2500+ grams, Other Minor Problem	7	269	674	3	370	921	3	381	969	3	444	1,081	3	441	1,147
	565	Vaginal Birth without Anaesthetic without Non-Major Obstetric/Gynecologic Intervention	8	261	458	13	212	350	6	306	609	7	306	593	7	331	635
	196	Heart Failure without Coronary Angiogram	9	249	3,031	10	233	2,438	9	286	3,968	9	295	3,843	8	323	4,153
564	Vaginal Birth without Anaesthetic with Non-Major Obstetric/Gynecologic Intervention	10	230	531	11	228	492	11	256	627	8	304	719	10	282	632	
Total separations for Top 10 CMGs				3,341	15,693		3,289	15,659		3,764	20,944		3,861	21,524		4,041	22,378
Total separations for RHA and Zone				14,015	123,774		14,209	117,906		15,578	141,974		16,074	140,350		16,033	133,601
Top 10 - % of Total Separations				23.8%			23.1%			24.2%			24.0%			25.2%	

RHA Zone	CMG+	CMG+ Description	2021/22			2020/21			2019/20			2018/19			2017/18		
			Rank	Cases	Days Stay	Rank	Cases	Days Stay	Rank	Cases	Days Stay	Rank	Cases	Days Stay	Rank	Cases	Days Stay
RHA B Zone 7	576	Normal Newborn, Singleton Vaginal Delivery	1	197	297	1	206	318	3	156	267	2	214	331	3	193	310
	194	Myocardial Infarction/Shock/Arrest without Coronary Angiogram	2	194	1,173	3	182	767	2	204	1,215	3	200	1,167	2	207	950
	139	Chronic Obstructive Pulmonary Disease	3	168	1,386	2	185	1,316	1	274	2,581	1	273	2,133	1	295	2,799
	196	Heart Failure without Coronary Angiogram	4	130	1,243	7	128	1,099	11	91	1,174	9	106	1,384	9	98	1,120
	562	Vaginal Birth with Anaesthetic and Non-Major Obstetric/Gynecologic Intervention	5	120	330	6	137	331	7	104	276	6	115	327	7	103	252
	810	Palliative Care	6	115	1,310	4	160	1,521	5	123	1,716	4	147	1,823	4	142	1,634
	138	Viral/Unspecified Pneumonia	7	104	875	10	90	643	4	141	1,254	5	120	735	5	138	1,014
	577	Normal Newborn Multiple/Caesarean Delivery	8	102	198	11	80	160	13	83	188	10	96	220	15	81	191
	133	Infectious/Parasitic Disease of Respiratory System	9	98	776	210	2	25	254	1	47						
806	Convalescence	10	97	633	8	123	822	8	97	942	7	111	1,311	8	102	1,227	
Total separations for Top 10 CMGs				1,325	8,221		1,293	7,002		1,274	9,660		1,382	9,431		1,359	9,497
Total separations for RHA and Zone				4,711	35,452		4,984	30,400		4,940	40,915		4,970	40,482		5,104	40,274
Top 10 - % of Total Separations				28.1%			25.9%			25.8%			27.8%			26.6%	

Note 1: Cases have been grouped into Case Mix Groups (CMGs) using the 2021 CMG+ Grouper for all years. CMGs are ranked in descending order based on 2021/22 separations.

Note 2: Source data were extracted from the CIHI Portal system based on the 2021 methodology year, with data submitted by hospitals to CIHI through the Discharge Abstract Database (DAD). Regrouped data using the updated methodology year affects the comparability with previous years' reports.

The COVID-19 pandemic has greatly impacted health care in New Brunswick therefore, 2020-21 and 2021-22 data should be interpreted within this context.

Table III - 5(a): Day Surgery Separations (Cases) - Top 25 Comprehensive Ambulatory Classification System (CACS) groups in the Province - 2017/18 to 2021/22

CACS	CACS Description	2021/22			2020/21			2019/20			2018/19			2017/18		
		Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs
C060	Cataract Removal/Lens Insertion	1	6,533	2	1	7,459	2	1	8,640	3	1	8,878	3	1	8,278	3
C457	Cystoscopy (Bladder Inspection)	2	2,083	2	2	2,068	2	2	2,084	2	2	2,180	2	2	2,077	2
C253	Hernia Repair, Open Approach	3	1,652	6	3	1,690	5	3	1,649	5	3	1,652	5	3	1,632	6
C282	Cholecystectomy	4	1,231	7	5	1,154	7	7	1,177	6	7	1,197	7	6	1,200	7
C466	Dilation/Curettage and Endometrial Ablation	5	1,221	5	4	1,264	5	4	1,445	5	4	1,547	5	4	1,484	5
E755	Intervention Not Carried Out	6	1,142	3	6	948	3	6	1,238	3	5	1,320	3	7	1,189	3
C264	Biopsy or Partial Excision Anus, Rectum, Intestine	7	874	4	8	808	4	10	911	4	13	854	4	15	779	4
C456	Other Minor Lower Urinary Tract Intervention	8	860	4	9	763	4	12	805	4	8	1,025	4	8	1,148	3
C109	Dental/Periodontal Intervention	9	849	5	7	934	4	5	1,270	4	6	1,253	5	5	1,436	4
C351	Complete and Partial Mastectomy	10	818	9	13	707	9	19	646	8	19	732	8	17	743	8
C251	Inspection Digestive Tract	11	738	3	10	726	3	8	998	3	10	957	3	9	1,026	3
C310	Open Fixation/Fusion without Graft	12	720	9	16	650	8	20	617	7	20	610	7	22	641	7
C302	Other Knee Intervention, excluding cruciate repair	13	703	5	14	694	5	11	820	5	11	915	5	10	1,011	5
C012	Carpal Tunnel Release	14	673	2	12	718	3	14	746	3	12	898	3	13	816	3
C455	Lower Urinary Tract Intervention	15	664	7	15	683	6	16	718	5	18	740	6	20	717	5
C303	Other Lower Limb Intervention	16	659	6	18	618	6	13	772	5	14	834	6	11	965	5
C305	Shoulder Intervention	17	650	7	19	616	7	17	711	7	15	762	7	16	746	7
C352	Plastic and Other Breast Intervention	18	619	8	17	640	8	15	741	7	16	758	8	19	723	7
C464	Ovarian and Fallopian Intervention	19	562	12	22	436	8	27	378	6	27	385	7	36	279	7
C454	Removal and Destruction Calculi Upper Urinary Tract	20	526	6	21	470	7	22	502	6	23	535	6	23	555	6
C101	Tonsillectomy/Adenoidectomy	21	467	6	11	720	6	9	937	5	9	981	6	12	919	6
C256	Other Major Digestive System Intervention	22	429	14	31	267	11	42	233	7	39	249	10	42	246	7
C359	Minor Skin Interventions	23	407	4	24	409	4	23	441	4	20	610	3	18	739	3
C463	Other Male Reproductive Intervention	24	395	8	23	415	7	24	436	7	25	457	7	26	464	7
C459	Prostate Resection and Biopsy	24	395	10	25	354	8	33	298	6	28	382	7	29	370	7
Total Separations for Top 25 CACSS		25,870			26,211			29,213			30,711			30,183		
Total Separations for Province		36,385			36,521			41,396			43,239			43,303		
Top 25 - % of Total Separations		71.1%			71.8%			70.6%			71.0%			69.7%		

Note 1: Cases have been grouped into the Comprehensive Ambulatory Classification System (CACSS) using the 2021 CACS Grouper for all years. CACSS are ranked in descending order based on the 2021/22 separations.

Note 2: Source data were extracted from the CIHI Portal system based on the 2021 methodology year, with data submitted by hospitals to CIHI through the Discharge Abstract Database (DAD). Regrouped data using the update methodology year affects the comparability with previous years' reports.

The COVID-19 pandemic has greatly impacted health care in New Brunswick therefore, 2020-21 and 2021-22 data should be interpreted within this context.

Table III - 5(b): Day Surgery Separations (Cases) - Top 10 Comprehensive Ambulatory Classification System (CACs) groups by Regional Health Authority - 2017/18 to 2021/22

RHA Zone	CACs	CACs Description	2021/22			2020/21			2019/20			2018/19			2017/18		
			Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs
RRS A Zone 1	C464	Ovarian and Fallopian Intervention	1	243	19	4	164	12	10	109	7	7	146	7	14	95	7
	C256	Other Major Digestive System Intervention	2	234	18	8	105	14	16	79	9	12	120	14	24	68	8
	C701	Electroconvulsive Therapy (ECT)	3	222	3	2	196	3	1	295	3	1	237	3	1	289	3
	C463	Other Male Reproductive Intervention	4	218	10	1	205	10	2	216	9	3	227	9	2	234	10
	C282	Cholecystectomy	4	218	11	3	168	10	5	171	8	2	234	11	3	194	8
	C325	Joint Replacement	6	185	28	12	92	29	75	5	11	35	36	29			
	C253	Hernia Repair, Open Approach	7	176	8	5	135	8	9	120	7	11	133	7	7	150	7
	C351	Complete and Partial Mastectomy	8	131	11	7	115	12	11	98	9	10	135	12	11	114	10
	E755	Intervention Not Carried Out	9	125	3	10	101	3	7	146	3	7	146	4	8	136	3
C003	Spinal Vertebrae/Intervertebral Disc Intervention	10	118	19	21	59	12	25	60	7	23	69	7	25	64	7	
Total separations for Top 10 CACS			1,870			1,340			1,299			1,483			1,344		
Total separations for RHA and Zone			4,102			3,267			3,935			4,287			4,140		
Top 10 - % of Total Separations			45.6%			41.0%			33.0%			34.6%			32.5%		

RHA Zone	CACs	CACs Description	2021/22			2020/21			2019/20			2018/19			2017/18		
			Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs
RRS A Zone 4	C457	Cystoscopy (Bladder Inspection)	1	430	2	2	268	2	2	393	2	2	438	2	2	427	2
	C012	Carpal Tunnel Release	2	173	4	4	128	3	4	149	3	3	213	4	3	178	4
	C253	Hernia Repair, Open Approach	3	150	5	3	139	6	3	154	5	4	174	6	3	178	6
	E755	Intervention Not Carried Out	4	73	2	6	60	3	5	106	2	6	95	3	7	76	3
	C282	Cholecystectomy	5	70	6	10	43	6	7	70	6	7	87	6	8	64	7
	C456	Other Minor Lower Urinary Tract Intervention	6	68	3	10	43	2	8	61	4	5	120	3	5	152	2
	C351	Complete and Partial Mastectomy	7	66	9	15	40	9	16	39	9	11	48	9	13	43	9
	C303	Other Lower Limb Intervention	8	61	6	8	44	6	9	59	6	8	81	6	9	60	6
	C310	Open Fixation/Fusion without Graft	9	56	7	13	42	6	21	26	7	17	40	6	23	31	8
C151	Respiratory Biopsy/Endoscopy, excluding Laryngoscopy	10	52	4	7	55	3	6	86	4	9	78	4	6	96	4	
Total separations for Top 10 CACS			1,199			862			1,143			1,374			1,305		
Total separations for RHA and Zone			1,946			1,917			2,972			3,147			3,053		
Top 10 - % of Total Separations			61.6%			45.0%			38.5%			43.7%			42.7%		

Note 1: Cases have been grouped into the Comprehensive Ambulatory Classification System (CACs) using the 2021 CACS Grouper for all years. CACs are ranked in descending order based on the 2021/22

Note 2: Source data were extracted from the CIHI Portal system based on the 2021 methodology year, with data submitted by hospitals to CIHI through the Discharge Abstract Database (DAD). Regrouped data using the updated methodology year affects the comparability with previous years' reports.

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Table III - 5(c): Day Surgery Separations (Cases) - Top 10 Comprehensive Ambulatory Classification System (CACS) groups by Regional Health Authority - 2017/18 to 2021/22

RHA Zone	CACS	CACS Description	2021/22			2020/21			2019/20			2018/19			2017/18		
			Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs
RRS A	C010	Other Nervous System Intervention	1	298	4	1	259	3	2	235	3	1	279	4	1	186	4
Zone 5	E303	Other Musculoskeletal Disorders	2	183	4	3	139	3	3	165	3	2	131	3	4	110	3
	C253	Hernia Repair, Open Approach	3	90	5	4	81	5	4	104	5	3	109	5	3	115	5
	C459	Prostate Resection and Biopsy	4	75	9	5	73	8	8	73	7	5	96	7	12	72	9
	C012	Carpal Tunnel Release	5	73	3	15	33	3	9	68	3	6	90	3	9	84	3
	C282	Cholecystectomy	6	72	8	12	36	9	15	44	9	12	60	9	13	66	10
	C453	Destruction Calculi ESWL (Extracorporeal Approach) Upper Urinary Tract	7	62	3	15	33	3	12	50	3	9	76	3	8	89	3
	C109	Dental/Periodontal Intervention	8	60	5	6	51	5	7	74	5	4	100	5	2	118	5
	C303	Other Lower Limb Intervention	9	59	6	9	45	7	5	80	7	7	82	7	6	92	7
	C359	Minor Skin Interventions	10	56	3	14	35	3	6	76	3	13	58	4	10	82	3
Total separations for Top 10 CACS			1,028			785			969			1,081			1,014		
Total separations for RHA and Zone			1,809			1,670			2,227			2,143			2,160		
Top 10 - % of Total Separations			56.8%			47.0%			43.5%			50.4%			46.9%		

RHA Zone	CACS	CACS Description	2021/22			2020/21			2019/20			2018/19			2017/18		
			Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs
RRS A	C060	Cataract Removal/Lens Insertion	1	1,192	3	1	1,252	3	1	1,542	3	1	1,541	3	1	1,127	3
Zone 6	C282	Cholecystectomy	2	176	9	4	186	8	4	163	6	3	157	6	5	140	7
	C302	Other Knee Intervention, excluding cruciate repair	3	160	6	3	191	6	3	216	6	5	144	6	4	143	6
	C253	Hernia Repair, Open Approach	4	149	6	2	206	6	2	232	6	2	199	6	3	155	6
	C310	Open Fixation/Fusion without Graft	4	149	13	5	127	10	6	110	9	9	99	8	11	91	7
	E755	Intervention Not Carried Out	6	125	3	10	90	4	9	104	3	10	92	3	10	108	2
	C351	Complete and Partial Mastectomy	7	104	13	12	70	10	14	44	8	18	38	8	21	31	8
	C325	Joint Replacement	8	94	31	14	60	30				65	2	10			
	C305	Shoulder Intervention	9	86	7	8	104	7	7	107	7	7	117	7	9	115	7
	C455	Lower Urinary Tract Intervention	10	85	6	6	109	6	5	117	5	6	126	5	6	127	6
Total separations for Top 10 CACS			2,320			2,395			2,635			2,515			2,037		
Total separations for RHA and Zone			3,431			3,545			3,810			3,743			3,414		
Top 10 - % of Total Separations			67.6%			67.6%			69.2%			67.2%			59.7%		

Note 1: Cases have been grouped into the Comprehensive Ambulatory Classification System (CACSs) using the 2021 CACS Grouper for all years. CACSs are ranked in descending order based on the 2021/22 separations.
 Note 2: Source data were extracted from the CIHI Portal system based on the 2021 methodology year, with data submitted by hospitals to CIHI through the Discharge Abstract Database (DAD). Regrouped data using the updated methodology year affects the comparability with previous years' reports.

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Table III - 5(d): Day Surgery Separations (Cases) - Top 10 Comprehensive Ambulatory Classification System (CACS) groups by Regional Health Authority - 2017/18 to 2021/22

RHA Zone	CACS	CACS Description	2021/22			2020/21			2019/20			2018/19			2017/18		
			Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs
RHA B Zone 1	C253	Hernia Repair, Open Approach	1	319	5	1	340	5	1	241	5	1	291	5	5	227	6
	E755	Intervention Not Carried Out	2	272	4	2	217	4	1	241	4	2	267	3	2	252	3
	C352	Plastic and Other Breast Intervention	3	213	6	3	180	6	3	227	7	4	234	7	3	251	7
	C303	Other Lower Limb Intervention	4	165	6	6	144	6	4	187	5	3	237	5	1	299	5
	C351	Complete and Partial Mastectomy	5	163	8	5	148	8	7	141	8	15	121	8	7	169	8
	C466	Dilation/Curettage and Endometrial Ablation	6	161	6	7	143	5	5	182	5	6	192	5	6	182	5
	C213	Percutaneous Transluminal Vascular Intervention (Except Heart)	7	142	9	15	95	8	17	98	9	20	76	10	25	60	10
	C282	Cholecystectomy	8	137	6	4	153	6	9	132	6	11	137	6	10	156	6
	C302	Other Knee Intervention, excluding cruciate repair	9	125	5	12	115	5	10	131	4	8	173	4	13	142	4
	C216	Angiography except Coronary	10	119	9	16	91	9	6	152	10	9	144	11	9	159	11
Total separations for Top 10 CACS			1,816			1,626			1,732			1,872			1,897		
Total separations for RHA and Zone			3,884			3,895			4,097			4,665			4,784		
Top 10 - % of Total Separations			46.8%			41.7%			42.3%			40.1%			39.7%		

RHA Zone	CACS	CACS Description	2021/22			2020/21			2019/20			2018/19			2017/18		
			Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs
RHA B Zone 2	C060	Cataract Removal/Lens Insertion	1	2,328	2	1	2,242	2	1	2,277	3	1	2,550	3	1	2,748	3
	C109	Dental/Periodontal Intervention	2	372	4	3	387	4	2	571	4	2	494	4	2	743	4
	C466	Dilation/Curettage and Endometrial Ablation	3	365	3	2	411	3	3	492	3	3	475	4	3	525	4
	C253	Hernia Repair, Open Approach	4	308	4	4	343	4	4	341	4	4	275	4	4	323	4
	C264	Biopsy or Partial Excision Anus, Rectum, Intestine	5	263	3	5	276	3	7	251	3	16	152	3	22	122	3
	C282	Cholecystectomy	6	238	5	7	256	5	6	257	5	6	220	5	6	255	6
	C457	Cystoscopy (Bladder Inspection)	7	206	2	6	272	2	8	215	2	9	201	2	17	139	2
	C212	Varicose Vein Stripping and Ligation	8	173	4	10	145	4	9	208	4	18	146	4	13	164	5
	C456	Other Minor Lower Urinary Tract Intervention	9	158	4	14	133	3	14	147	4	5	245	3	5	287	3
	C455	Lower Urinary Tract Intervention	10	151	5	9	148	5	10	187	4	15	153	4	16	152	4
Total separations for Top 10 CACS			4,562			4,613			4,946			4,911			5,458		
Total separations for RHA and Zone			7,923			8,183			9,225			9,244			9,994		
Top 10 - % of Total Separations			57.6%			56.4%			53.6%			53.1%			54.6%		

Note 1: Cases have been grouped into the Comprehensive Ambulatory Classification System (CACSs) using the 2021 CACS Grouper for all years. CACSs are ranked in descending order based on the 2021/22 separations.

Note 2: Source data were extracted from the CIHI Portal system based on the 2021 methodology year, with data submitted by hospitals to CIHI through the Discharge Abstract Database (DAD). Regrouped data using the updated methodology year affects the comparability with previous years' reports.

The COVID-19 pandemic has greatly impacted health care in New Brunswick therefore, 2020-21 and 2021-22 data should be interpreted within this context.

Table III - 5(e): Day Surgery Separations (Cases) - Top 10 Comprehensive Ambulatory Classification System (CACS) groups by Regional Health Authority - 2017/18 to 2021/22

RHA Zone	CACS	CACS Description	2021/22			2020/21			2019/20			2018/19			2017/18		
			Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs
RHA B Zone 3	C060	Cataract Removal/Lens Insertion	1	2,357	2	1	2,543	2	1	2,683	2	1	2,853	2	1	2,789	2
	C457	Cystoscopy (Bladder Inspection)	2	1,433	1	2	1,515	2	2	1,455	2	2	1,502	2	2	1,476	2
	C251	Inspection Digestive Tract	3	612	3	3	615	3	3	864	3	3	800	3	3	907	3
	C264	Biopsy or Partial Excision Anus, Rectum, Intestine	4	472	4	5	405	4	4	508	4	4	528	4	4	530	4
	C253	Hernia Repair, Open Approach	5	426	5	4	409	5	5	409	5	5	439	6	5	446	6
	C456	Other Minor Lower Urinary Tract Intervention	6	405	2	7	355	2	9	353	3	8	380	3	7	392	3
	C012	Carpal Tunnel Release	7	371	2	6	393	2	6	363	2	6	419	2	8	381	2
	E755	Intervention Not Carried Out	8	311	2	11	248	2	8	358	2	7	405	3	9	337	2
	C466	Dilation/Curettage and Endometrial Ablation	9	300	5	8	281	5	7	361	5	9	369	5	10	309	5
	C282	Cholecystectomy	10	282	6	10	259	6	11	259	6	14	230	7	12	252	7
Total separations for Top 10 CACS			6,969			7,023			7,613			7,925			7,819		
Total separations for RHA and Zone			11,207			11,531			12,422			12,812			12,899		
Top 10 - % of Total Separations			62.2%			60.9%			61.3%			61.9%			60.6%		

RHA Zone	CACS	CACS Description	2021/22			2020/21			2019/20			2018/19			2017/18		
			Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs	Rank	Cases	Avg # Hrs
RHA B Zone 7	C060	Cataract Removal/Lens Insertion	1	604	2	1	813	2	1	714	2	1	907	2	1	549	2
	C466	Dilation/Curettage and Endometrial Ablation	2	150	6	3	163	5	3	168	5	3	187	5	4	157	5
	C109	Dental/Periodontal Intervention	3	138	5	2	182	5	2	241	5	2	188	5	2	184	5
	C056	Other Major Eye Intervention	4	112	4	4	104	3	5	98	3	10	73	3	38	19	3
	C310	Open Fixation/Fusion without Graft	5	109	7	5	95	6	6	87	7	9	77	6	15	52	5
	C456	Other Minor Lower Urinary Tract Intervention	6	74	6	6	77	5	10	75	5	5	111	5	5	122	5
	E755	Intervention Not Carried Out	7	68	1	7	69	1	9	76	1	6	100	1	12	59	1
	C454	Removal and Destruction Calculi Upper Urinary Tract	8	58	6	9	58	5	13	51	5	12	62	5	14	55	5
	C701	Electroconvulsive Therapy (ECT)	9	55	3	13	42	3	4	111	2	7	85	2	17	48	2
	C282	Cholecystectomy	10	38	7	11	53	7	8	81	7	11	72	6	8	73	6
Total separations for Top 10 CACS			1,406			1,656			1,702			1,862			1,318		
Total separations for RHA and Zone			2,083			2,513			2,708			3,198			2,859		
Top 10 - % of Total Separations			67.5%			65.9%			62.9%			58.2%			46.1%		

Note 1: Cases have been grouped into the Comprehensive Ambulatory Classification System (CACSs) using the 2021 CACS Grouper for all years. CACSs are ranked in descending order based on the 2021/22 separations.

Note 2: Source data were extracted from the CIHI Portal system based on the 2021 methodology year, with data submitted by hospitals to CIHI through the Discharge Abstract Database (DAD). Regrouped data using the updated methodology year affects the comparability with previous years' reports.

The COVID-19 pandemic has greatly impacted health care in New Brunswick therefore, 2020-21 and 2021-22 data should be interpreted within this context.

Table III - 6(a): Acute Care Separations with Alternate Level of Care (ALC) Days by Regional Health Authority - 2017/18 to 2021/22

a) Separations with ALC days

RHA	Separations (Cases)					Year to Year % Change				
	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	355	377	458	488	507	-16.5%	6.2%	21.5%	6.6%	3.9%
RRS A Zone 4	308	207	178	200	173	35.7%	-32.8%	-14.0%	12.4%	-13.5%
RRS A Zone 5	354	314	361	210	303	1.1%	-11.3%	15.0%	-41.8%	44.3%
RRS A Zone 6	791	776	653	511	787	-15.5%	-1.9%	-15.9%	-21.7%	54.0%
RRS A	1,808	1,674	1,650	1,409	1,770	-6.7%	-7.4%	-1.4%	-14.6%	25.6%
RHA B Zone 1	620	599	617	537	551	1.1%	-3.4%	3.0%	-13.0%	2.6%
RHA B Zone 2	1,093	969	1,126	837	899	6.2%	-11.3%	16.2%	-25.7%	7.4%
RHA B Zone 3	597	548	601	570	598	16.8%	-8.2%	9.7%	-5.2%	4.9%
RHA B Zone 7	386	369	344	318	398	5.8%	-4.4%	-6.8%	-7.6%	25.2%
RHA B	2,696	2,485	2,688	2,262	2,446	7.1%	-7.8%	8.2%	-15.8%	8.1%
Total	4,504	4,159	4,338	3,671	4,216	1.1%	-7.7%	4.3%	-15.4%	14.8%

b) ALC Days

RHA	ALC Days					Year to Year % Change				
	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	8,603	11,393	14,395	12,004	15,577	-3.0%	32.4%	26.3%	-16.6%	29.8%
RRS A Zone 4	4,344	3,970	3,530	5,043	4,671	21.6%	-8.6%	-11.1%	42.9%	-7.4%
RRS A Zone 5	15,902	13,780	25,822	10,441	12,416	60.7%	-13.3%	87.4%	-59.6%	18.9%
RRS A Zone 6	21,007	21,680	27,199	17,872	26,607	-14.7%	3.2%	25.5%	-34.3%	48.9%
RRS A	49,856	50,823	70,946	45,360	59,271	6.1%	1.9%	39.6%	-36.1%	30.7%
RHA B Zone 1	24,016	20,497	21,888	18,495	19,620	4.4%	-14.7%	6.8%	-15.5%	6.1%
RHA B Zone 2	24,707	26,749	29,055	16,007	20,655	-4.6%	8.3%	8.6%	-44.9%	29.0%
RHA B Zone 3	19,793	21,112	24,394	17,751	23,582	-6.5%	6.7%	15.5%	-27.2%	32.8%
RHA B Zone 7	5,087	8,736	7,777	2,410	5,211	-30.2%	71.7%	-11.0%	-69.0%	116.2%
RHA B	73,603	77,094	83,114	54,663	69,068	-4.8%	4.7%	7.8%	-34.2%	26.4%
Total	123,459	127,917	154,060	100,023	128,339	-0.7%	3.6%	20.4%	-35.1%	28.3%

RHA	ALC Days as a % of the Total Acute Care Days Stay				
	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	9.7%	12.7%	15.9%	15.5%	19.6%
RRS A Zone 4	9.3%	8.9%	7.9%	12.7%	11.2%
RRS A Zone 5	36.3%	34.6%	52.4%	38.3%	40.1%
RRS A Zone 6	29.2%	31.8%	34.3%	29.4%	37.5%
RRS A	19.8%	21.0%	26.9%	22.1%	26.6%
RHA B Zone 1	20.2%	17.1%	18.7%	18.0%	19.6%
RHA B Zone 2	15.3%	16.7%	17.7%	11.1%	12.8%
RHA B Zone 3	14.8%	15.0%	17.2%	15.1%	19.1%
RHA B Zone 7	12.6%	21.6%	19.0%	7.9%	14.7%
RHA B	16.2%	16.7%	17.9%	13.8%	16.4%
Total	17.5%	18.2%	21.2%	16.7%	19.9%

c) Average Age of Patient with ALC Days

RHA	Average Age					Median Age				
	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	67	69	71	69	70	74	78	77	76	78
RRS A Zone 4	76	75	73	76	80	80	79	79	80	81
RRS A Zone 5	75	76	76	79	76	79	80	80	81	80
RRS A Zone 6	78	78	78	79	77	81	81	81	81	80
RRS A	75	75	75	75	75	79	80	80	79	79
RHA B Zone 1	77	77	77	76	77	80	80	79	79	79
RHA B Zone 2	77	77	77	77	77	80	80	79	80	80
RHA B Zone 3	75	76	76	76	77	80	80	80	80	80
RHA B Zone 7	74	76	76	73	73	78	79	79	76	77
RHA B	76	77	77	76	77	80	80	79	79	79
Total	76	76	76	76	76	80	80	80	79	79

d) Median Age of Patient with ALC Days

Note 1: When a patient is occupying an acute care bed in a facility and does not require the intensity of resources/services provided, the patient must be designated Alternate Level of Care (ALC) at that time by a physician or her/his delegate.

Note 2: During fiscal 2015/16, a replacement nursing home with added beds opened in health region 4 and a new nursing home opened in health region 3.

Note 3: During fiscal 2016/17, a new nursing home opened in health region 2 and health region 7.

Note 4: During fiscal 2017/18, a new nursing home opened in health region 1.

Note 5: During fiscal 2020/21, a new nursing home opened in health region 1 and health region 3.

Note 6: Excludes the patients with ALC days who are currently in the hospital and have not yet been discharged.

Note 7: Excludes the total days stay for the patients discharged with ALC days.

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Table III - 6(b): Acute Care Separations with more than Thirty (30) Days Stay with NO Alternate Level of Care (ALC) Days by Regional Health Authority - 2017/18 to 2021/22

a) Separations with more than thirty (30) days stay with no ALC days

RHA	Separations (Cases)					Year to Year % Change				
	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	420	377	385	279	293	6.1%	-10.2%	2.1%	-27.5%	5.0%
RRS A Zone 4	109	126	136	102	138	5.8%	15.6%	7.9%	-25.0%	35.3%
RRS A Zone 5	74	80	79	50	55	23.3%	8.1%	-1.3%	-36.7%	10.0%
RRS A Zone 6	119	118	128	103	94	20.2%	-0.8%	8.5%	-19.5%	-8.7%
RRS A	722	701	728	534	580	9.7%	-2.9%	3.9%	-26.6%	8.6%
RHA B Zone 1	412	431	397	321	330	2.5%	4.6%	-7.9%	-19.1%	2.8%
RHA B Zone 2	452	449	464	458	518	-11.0%	-0.7%	3.3%	-1.3%	13.1%
RHA B Zone 3	459	537	550	372	363	-8.6%	17.0%	2.4%	-32.4%	-2.4%
RHA B Zone 7	115	98	108	65	84	12.7%	-14.8%	10.2%	-39.8%	29.2%
RHA B	1,438	1,515	1,519	1,216	1,295	-5.0%	5.4%	0.3%	-19.9%	6.5%
Total	2,160	2,216	2,247	1,750	1,875	-0.6%	2.6%	1.4%	-22.1%	7.1%

b) Days Stay with more than thirty (30) days with no ALC days

RHA	Days Stay					Year to Year % Change				
	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	22,285	20,506	21,703	15,972	15,020	-3.1%	-8.0%	5.8%	-26.4%	-6.0%
RRS A Zone 4	5,482	6,088	6,738	5,408	6,843	13.1%	11.1%	10.7%	-19.7%	26.5%
RRS A Zone 5	4,185	4,176	3,905	2,600	2,877	42.9%	-0.2%	-6.5%	-33.4%	10.7%
RRS A Zone 6	6,124	5,793	5,952	5,061	4,770	21.7%	-5.4%	2.7%	-15.0%	-5.7%
RRS A	38,076	36,563	38,298	29,041	29,510	6.3%	-4.0%	4.7%	-24.2%	1.6%
RHA B Zone 1	21,989	22,606	20,937	17,811	16,640	-2.2%	2.8%	-7.4%	-14.9%	-6.6%
RHA B Zone 2	24,990	24,927	24,106	24,484	30,241	-10.4%	-0.3%	-3.3%	1.6%	23.5%
RHA B Zone 3	23,611	29,413	30,443	22,107	21,023	-11.3%	24.6%	3.5%	-27.4%	-4.9%
RHA B Zone 7	5,630	5,093	5,441	3,401	4,193	10.5%	-9.5%	6.8%	-37.5%	23.3%
RHA B	76,220	82,039	80,927	67,803	72,097	-7.1%	7.6%	-1.4%	-16.2%	6.3%
Total	114,296	118,602	119,225	96,844	101,607	-3.0%	3.8%	0.5%	-18.8%	4.9%

c) Average Length of Stay (ALOS)

RHA	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	53.1	54.4	56.4	57.2	51.3
RRS A Zone 4	50.3	48.3	49.5	53.0	49.6
RRS A Zone 5	56.6	52.2	49.4	52.0	52.3
RRS A Zone 6	51.5	49.1	46.5	49.1	50.7
RRS A	52.7	52.2	52.6	54.4	50.9
RHA B Zone 1	53.4	52.5	52.7	55.5	50.4
RHA B Zone 2	55.3	55.5	52.0	53.5	58.4
RHA B Zone 3	51.4	54.8	55.4	59.4	57.9
RHA B Zone 7	49.0	52.0	50.4	52.3	49.9
RHA B	53.0	54.2	53.3	55.8	55.7
Total	52.9	53.5	53.1	55.3	54.2

d) Average Age of patients with more than thirty (30) days stay with no ALC days

RHA	Average Age					Median Age				
	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	66	64	62	62	61	70	68	66	69	66
RRS A Zone 4	64	67	69	73	71	68	72	70	75	74
RRS A Zone 5	62	64	61	63	64	63	68	65	70	66
RRS A Zone 6	64	62	67	65	65	67	66	71	69	69
RRS A	65	64	64	65	64	68	68	68	70	68
RHA B Zone 1	54	58	57	60	59	61	64	63	65	65
RHA B Zone 2	61	61	58	60	62	66	66	65	66	67
RHA B Zone 3	63	65	62	62	62	69	70	68	67	68
RHA B Zone 7	63	62	65	63	64	66	67	69	66	69
RHA B	60	62	60	61	62	66	67	66	66	67
Total	61	62	61	62	62	67	68	66	68	67

e) Median Age of Patients with a more than thirty (30) days stay with no ALC days

- Note 1: A long stay patient is defined as a patient who stayed in a hospital for more than 30 days.
- Note 2: During fiscal 2015/16, a replacement nursing home with added beds opened in health region 4 and a new nursing home opened in health region 3.
- Note 3: During fiscal 2016/17, a new nursing home opened in health region 2 and health region 7.
- Note 4: During fiscal 2017/18, a new nursing home opened in health region 1.
- Note 5: During fiscal 2020/21, a new nursing home opened in health region 1 and health region 3.

The COVID-19 pandemic has greatly impacted health care in New Brunswick therefore, 2020-21 and 2021-22 data should be interpreted within this context.

Table III - 6(c): Acute Care Separations with more than Thirty (30) Days Stay with NO Alternate Level of Care (ALC) Days and Transferred to a Chronic / Extended Care, Rehab Level of Care, a Nursing Home or a Special Care Home by the Regional Health Authority - 2017/18 to 2021/22

a) Separations with a more than thirty (30) days stay with no ALC days and transferred

RHA	Separations (Cases)					Year to Year % Change				
	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	69	66	51	35	37	-8.0%	-4.3%	-22.7%	-31.4%	5.7%
RRS A Zone 4	22	28	30	35	49	-18.5%	27.3%	7.1%	16.7%	40.0%
RRS A Zone 5	5	4	8	11	10	-16.7%	-20.0%	100.0%	37.5%	-9.1%
RRS A Zone 6	19	18	18	15	13	11.8%	-5.3%	0.0%	-16.7%	-13.3%
RRS A	115	116	107	96	109	-8.0%	0.9%	-7.8%	-10.3%	13.5%
RHA B Zone 1	45	56	48	56	48	2.3%	24.4%	-14.3%	16.7%	-14.3%
RHA B Zone 2	19	34	28	54	47	5.6%	78.9%	-17.6%	92.9%	-13.0%
RHA B Zone 3	43	69	70	58	58	-45.6%	60.5%	1.4%	-17.1%	0.0%
RHA B Zone 7	21	9	18	11	11	110.0%	-57.1%	100.0%	-38.9%	0.0%
RHA B	128	168	164	179	164	-15.2%	31.3%	-2.4%	9.1%	-8.4%
Total	243	284	271	275	273	-12.0%	16.9%	-4.6%	1.5%	-0.7%

b) Days Stay with more than thirty (30) days stay with no ALC days and transferred

RHA	Days Stay					Year to Year % Change				
	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	3,783	3,793	2,969	2,136	1,964	-19.2%	0.3%	-21.7%	-28.1%	-8.1%
RRS A Zone 4	1,194	1,374	1,542	1,579	2,284	1.8%	15.1%	12.2%	2.4%	44.6%
RRS A Zone 5	218	159	447	506	468	-26.4%	-27.1%	181.1%	13.2%	-7.5%
RRS A Zone 6	1,022	869	865	833	599	9.7%	-15.0%	-0.5%	-3.7%	-28.1%
RRS A	6,217	6,195	5,823	5,054	5,315	-12.3%	-0.4%	-6.0%	-13.2%	5.2%
RHA B Zone 1	2,625	3,402	2,542	3,084	2,464	14.5%	29.6%	-25.3%	21.3%	-20.1%
RHA B Zone 2	868	1,770	1,409	2,819	2,606	-11.9%	103.9%	-20.4%	100.1%	-7.6%
RHA B Zone 3	2,274	4,527	3,881	3,884	3,870	-44.7%	99.1%	-14.3%	0.1%	-0.4%
RHA B Zone 7	974	350	1,033	459	517	105.9%	-64.1%	195.1%	-55.6%	12.6%
RHA B	6,741	10,049	8,865	10,246	9,457	-14.3%	49.1%	-11.8%	15.6%	-7.7%
Total	12,958	16,244	14,688	15,300	14,772	-13.3%	25.4%	-9.6%	4.2%	-3.5%

c) Average Length of Stay (ALOS)

RHA	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	54.8	57.5	58.2	61.0	53.1
RRS A Zone 4	54.3	49.1	51.4	45.1	46.6
RRS A Zone 5	43.6	39.8	55.9	46.0	46.8
RRS A Zone 6	53.8	48.3	48.1	55.5	46.1
RRS A	54.1	53.4	54.4	52.6	48.8
RHA B Zone 1	58.3	60.8	53.0	55.1	51.3
RHA B Zone 2	45.7	52.1	50.3	52.2	55.4
RHA B Zone 3	52.9	65.6	55.4	67.0	66.7
RHA B Zone 7	46.4	38.9	57.4	41.7	47.0
RHA B	52.7	59.8	54.1	57.2	57.7
Total	53.3	57.2	54.2	55.6	54.1

d) Avg Age of patients with more than thirty (30) days stay with no ALC days and transferred

RHA	Average Age					Median Age				
	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18	2018/19	2019/20	2020/21	2021/22
RRS A Zone 1	77	74	73	71	70	79	77	78	74	75
RRS A Zone 4	70	74	69	76	76	75	81	69	78	78
RRS A Zone 5	61	59	65	71	71	56	59	71	76	76
RRS A Zone 6	69	71	67	65	70	65	73	71	70	71
RRS A	74	73	70	72	73	77	76	73	74	75
RHA B Zone 1	63	64	64	67	67	70	67	70	72	72
RHA B Zone 2	71	68	66	65	69	74	72	70	67	73
RHA B Zone 3	76	73	70	72	70	81	74	76	77	72
RHA B Zone 7	69	62	68	60	64	70	72	71	68	70
RHA B	70	68	67	67	68	77	72	72	72	73
Total	71	70	69	69	70	77	73	72	72	74

e) Median Age of Patients with more than thirty (30) days stay with no ALC days and transferred

Note 1: A long stay patient is defined as a patient who stayed in a hospital for more than 30 days.

Note 2: During fiscal 2015/16, a replacement nursing home with added beds opened in health region 4 and a new nursing home opened in health region 3.

Note 3: During fiscal 2016/17, a new nursing home opened in health region 2 and health region 7.

Note 4: During fiscal 2017/18, a new nursing home opened in health region 1.

Note 5: During fiscal 2020/21, a new nursing home opened in health region 1 and health region 3.

Note 6: The patients in table III - 6(c) would also be included in table III - 6(b).

The COVID-19 pandemic has greatly impacted health care in New Brunswick therefore, 2020-21 and 2021-22 data should be interpreted within this context.

Table III - 6(d): Top 25 Case Mix Groups (CMG+) for Acute Care Separations (Cases) with more than Thirty (30) Days Stay with NO Alternate Level of Care (ALC) Days in the Province - 2017/18 to 2021/22

CMG+	CMG+ Description	2021/22			2020/21			2019/20			2018/19			2017/18		
		Rank	Cases	Days Stay	Rank	Cases	Days Stay	Rank	Cases	Days Stay	Rank	Cases	Days Stay	Rank	Cases	Days Stay
810	Palliative Care	1	87	4,629	1	116	7,130	1	116	6,743	1	151	7,925	1	145	8,916
707	Schizophrenia/Schizoaffective Disorder	2	73	3,410	2	56	2,778	2	95	5,544	2	114	6,692	2	102	6,133
805	Rehabilitation	3	65	3,466	4	32	1,808	5	51	2,620	9	38	1,891	7	47	2,300
704	Electroconvulsive Therapy for Mental Health Disorder	4	45	2,179	4	32	1,573	4	55	3,034	7	48	2,468	4	54	2,907
221	Colostomy/Enterostomy	5	34	1,614	4	32	2,795	9	36	1,926	8	41	2,285	9	39	2,327
693	Depressive Episode	5	34	1,574	8	25	1,446	7	43	2,005	6	49	2,280	3	60	2,893
196	Heart Failure without Coronary Angiogram	7	32	1,367	3	34	1,576	5	51	2,177	5	52	2,244	8	42	1,760
026	Ischemic Event of Central Nervous System	8	30	1,381	17	18	879	17	21	1,085	19	20	946	17	19	1,144
133	Infectious/Parasitic Disease of Respiratory System	9	29	1,229	174	2	74	193	2	86				181	2	77
650	Multisystemic/Unspecified Site Infection with Intervention	10	23	1,218	10	23	1,046	10	31	1,986	22	19	911	24	15	1,024
811	General Symptom/Sign	10	23	1,051	10	23	1,206	31	15	950	14	23	1,376	13	30	1,317
132	Malignant Neoplasm of Respiratory System	12	22	1,025	13	22	1,196	17	21	1,039	10	29	1,405	12	33	1,469
139	Chronic Obstructive Pulmonary Disease	12	22	1,037	8	25	1,270	3	57	2,578	3	56	2,701	6	48	2,116
285	Cirrhosis/Alcoholic Hepatitis	14	21	986	29	13	599	49	11	455	14	23	1,136	45	11	488
477	Renal Failure	14	21	1,023	13	22	981	14	24	1,147	22	19	1,465	21	17	972
360	Vertebral/Disc Disease	16	20	1,023	58	8	384	31	15	699	32	15	666	111	5	197
689	Bipolar Disorder	16	20	787	7	26	1,153	8	37	1,808	4	53	2,709	5	50	2,183
638	Chemotherapy/Radiotherapy Admission for Neoplasm	18	19	817	17	18	947	24	17	807	11	27	1,225	28	14	635
653	Sepsis due to Staphylococcus Aureus/Pseudomonas/Enterococcus	19	18	959	115	4	195	103	6	302	68	8	335	111	5	202
671	Organic Mental Disorder	19	18	743	15	19	806	41	13	651	27	17	829	22	16	706
727	Fixation/Repair Hip/Femur	19	18	795	10	23	1,154	14	24	1,291	11	27	1,362	10	34	1,838
381	Minor Bone/Joint Intervention with Skin Diagnosis	22	17	1,303	32	12	637	45	12	828	39	12	669	39	12	581
709	Childhood/Adolescent Developmental Disorder	22	17	825	37	10	578	31	15	739	22	19	931	74	7	262
801	Other Admission with Non-Major Intervention	22	17	839	29	13	841	20	20	986	36	13	975	17	19	1,149
670	Dementia	25	16	824	21	17	1,014	20	20	929	14	23	1,332	34	13	668
733	Major Thoraco-abdominal/Vascular Intervention with Trauma/Complication of Treatment	25	16	857	25	15	1,259	24	17	1,536	39	12	906	28	14	665
Total Separations with more than thirty days stay and no ALC days for Top 25 CMGs			757	36,961		640	35,325		825	43,951		908	47,664		853	44,929
Total Separations with more than thirty days stay and no ALC days for Province			1,873	101,173		1,750	96,844		2,245	119,116		2,220	118,791		2,162	114,441
Top 25 - % of Total Separations			40.4%			36.6%			36.7%			40.9%			39.5%	

Note 1: Cases have been grouped into Case Mix Groups (CMGs) using the 2021 CMG+ Grouper for all years. CMGs are ranked in descending order based on 2021/22 separations.

Note 2: Source data were extracted from the CIHI Portal system based on the 2021 methodology year, with data submitted by hospitals to CIHI through the Discharge Abstract Database (DAD). Regrouped data using the updated methodology year affects the comparability with previous years' reports.

The COVID-19 pandemic has greatly impacted health care in New Brunswick therefore, 2020-21 and 2021-22 data should be interpreted within this context.

Section IV

Expenses and Statistics By Functional Centre

Section IV: Summary of Expenses and Statistics by Functional Centre

These reports present financial and statistical data at the functional centre, or departmental level.

Section IV includes information related to workload and a number of indicators calculated for each functional centre. These indicators include the number of personnel worked hours per patient day, per case or per visit as well as workload units per worked hour. Note that workload units are measured in minutes. This is an indicator of labour productivity; a ratio of 50 for example indicates that 50 workload units (or standard minutes) worth of service were delivered in a worked hour (or in 60 minutes). A number of other factors (besides labour productivity) drive the indicator values including the quality of the workload measurement system used to produce the workload data.

Service recipient activities are unit-producing personnel activities that involve the delivery of services to or on behalf of a specific service recipient. These activities directly contribute to the fulfillment of the primary service mandate of the functional centre. Examples include assessment; therapeutic interventions or consultation/collaboration.

Non-service recipient activities are unit-producing personnel activities that are integral to the functional centre's operations, but do not involve the delivery of services to service recipients and/or their significant others. Examples may include attendance at mandatory education/in-service programs, research, participation in meetings or activities to maintain the functioning of the department.

Expenses reported in Section IV exclude Admin Allocation, Medical Compensation and Interdepartmental Expenses.

The cost per unit of service calculated for some patient care functional centres should not be used to evaluate the relative performance or efficiency of the RHAs. Indicators are shown to provide general information on the functional centre activities within each RHA.

As of 2001/02, RHAs began applying consistent definitions in the assignment of compensation data to broad occupation groups. There are three such groups: Unit Producing Personnel (UPP), Management & Operational Support (MOS), and Medical Staff (MED). See the Glossary for definitions of the broad occupation groups. In all indicators in this section that use worked hours (e.g., workload units per worked hour) only UPP worked hours are used since MOS and Medical hours do not have corresponding workload units for comparison.

The following are the general categories of functional centre activity provided in Section IV:

Table IV-1(a) – IV-1(d): Nursing Inpatient Expenses, Worked and Benefit Hours, Statistics, Workload Units and Indicators by Functional Centre

These tables provide more information on the relationship between nursing labour resources (measured through UPP worked hours), nursing workload units and nursing patient activity (measured through patient days).

Total costs include not just nurses' compensation but all costs incurred by the nursing functional centres including clerical and management staff, drugs, medical and surgical supplies, and so on. The inpatient cost per day in more resource intensive functional centres like the Intensive Care Unit is obviously much higher than in a regular medical or surgical unit. Extended Care units, on the other hand, are less resource intensive and have a lower cost per day than the average acute care unit.

The UPP Hours per Patient Day is an indicator that is driven by both the demand for nursing services as determined by the acuity of the case load and by the staffing patterns and productivity of the nursing staff. Service recipient workload units per patient day are a measure to assist in determining resources to meet the demand for care, whereas workload units per worked hour is a measure of the staff productivity while engaged in meeting the mandate of the functional centre. Variations across functional centres are reflective of the care requirements for the defined patient populations.

Note that RHAs with smaller hospitals are often disadvantaged from an efficiency perspective due to diseconomies of scale.

Table IV-2(a) – IV 2(c): Operating Room/Recovery Room/Day Surgery Expenses, Hours, Statistics and Indicators

These tables provide similar information as IV-1 above for the Operating Room (OR). Note that OR activity is not measured by patient days but by surgical cases/visits. Surgical cases/visits may be for inpatients or day patients. Other outpatient cases refer to non-surgical cases that may be conducted in one of the surgical functional centres (e.g. ECT, Angio). Cost per surgical case applies the costs of the Operating Room/Recovery Room/Day Surgery to the total number of surgical and non-surgical cases conducted. The volumes reported through MIS may vary from those abstracted within the DAD as there is a difference in how the two databases apply the definition. MIS information is intended to be used to measure staff utilization/productivity.

Note: The wide variation in workload indicators is reflective of the level of implementation of workload measurement in the functional centres, therefore should not be used for comparative purposes.

Table IV-3: Ambulatory Care Service Activity by RHA

This table trends the number of visits to the Emergency Room, Day/Night Care and Clinics as well as outpatient visits to inpatient nursing unit. It must also be recognized that RHAs may not all use consistent definitions for reporting of ambulatory visits in prior years. The MIS Coordinator Committee continues to work on eliminating these inconsistencies.

Table IV-4(a) – IV-4(d): Emergency Room/Day Night Care/Clinics Expenses, Hours, Statistics and Indicators

These tables provide similar information as IV-3 above for the Ambulatory Care services (include Emergency Room and Day/Night Care and Clinics) in greater detail. Other visits in ER include scheduled visits that occur in the absence of a formal clinic structure therefore services are offered out of the ER. Emergency visits are now reported by triage level 1 to 5. Note that ambulatory care activity is measured by patient visits. “Patient Days in the ER” is a statistics that is included because it indicates the degree to which the RHA’s ER provided care to admitted patients who could not be transferred immediately to an inpatient bed. Because the costs associated with these inpatient days cannot be easily identified, the cost per visit would be higher for an ER with more patient days.

Tables IV-5(a) – IV-5(d) Clinical Laboratory Expenses, Worked and Benefit Hours, Workload Units by Service Type and by Service Recipient, and Indicators

These tables provide statistics and indicators for Clinical Laboratory. Table IV-5(a) provides the breakdown of workload units by Laboratory functional centre. The workload units give an indication of the labour resources consumed in providing the various laboratory services. Table IV-5(b) provides information on the breakdown of workload by recipients of laboratory services (inpatients, outpatients, quality control, etc.).

Table IV-5(c) provides the indicators including cost per workload unit and workload units per worked hour for the various laboratory functional centres.

Tables IV-6(a) – IV-6(c) Diagnostic Imaging Expenses, Worked and Benefit Hours, Workload Units by Service Type, Exams/Procedures and Indicators

These tables provide very similar information as IV-5 above but for Diagnostic Imaging. Note that the workload units per exam indicator presented in Table IV-6(c) is a measure of the average labour resource intensity of the exams taken at each RHA.

Tables IV-7(a) – IV- 7(c) Electrodiagnostic, Non Invasive Cardiology and Vascular Lab Expenses, Worked and Benefit Hours, Workload Units by Service Recipient and Indicators

These tables provide similar information as IV-6 above but for Electrodiagnostic, Non Invasive Cardiology, Echocardiology and Vascular Lab. Patient activity is measured by exams.

Table IV-7(b) provides the breakdown of workload units by service and non service recipient for the functional centres.

Table IV-7(c) provides indicators of costs and resource per unit of activity for the disciplines presented in IV- 7(a). Comparison across RHAs is not recommended because of differences in practice patterns and standards.

Tables IV-8(a) – IV- 8(e) Other Diagnostic and Therapeutic Expenses, Worked and Benefit Hours, Workload Units by Service Recipient and Indicators

These tables provide similar information as IV-7 above but for Other Diagnostic and Therapeutic Services. Patient activity for therapeutic services is measured by attendances and telephone contacts. An attendance day is counted for each day of care provided to a patient regardless of the number of interventions provided in that day. If an outpatient visits physiotherapy 20 times during the year (on 20 different days) then 20 attendance days are recorded. The therapeutic disciplines continue work to enhance the quality of reported data.

Expenses excludes admin allocation, medical compensation and interdepartmental. Standby hours are excluded.

Expenses and workload units associated with Addiction Services, Community Health Centres, Health Service Centres and the Extra-Mural Program are excluded from this data.

RHA B Zone 3 includes data for Stan Cassidy Centre for Rehabilitation (provincial tertiary rehabilitation centre).

Speech Language Pathology excludes the Early Language Services Program.

Fiscal year 2009/10, Radiation Oncology was added to the tables in this section. The discipline is currently in the process of auditing the data to validate the workload measurement results. It must be noted that treatment fractionations and techniques vary across the two centres which contributes to differences in the indicator results. Reporting in RHA B Zone 2 includes the FTEs for three administrative staff.

Refer to Glossary for additional definitions.

Table IV-8(b) provides the breakdown of workload units by service recipient for many of the other diagnostic and therapeutic functional centres (besides Laboratory and Imaging). Non service recipient workload includes activities that contribute to the development of patient care standards and clinical best practices (e.g. research, professional practice committee participation, education/training, quality improvement initiatives).

Table IV-8(c) provides indicators of costs and resource per unit of activity for the disciplines presented in IV- 8(a). Comparison across RHAs is not recommended because of differences in practice patterns and standards.

Table IV-8(d) describes the percentage relationship between inpatient and outpatient workload.

Table IV-8(e) provides a summary of the service recipient productivity (Service Recipient workload hours divided by UPP worked hours x 100) compared to total productivity (Total workload hours divided by UPP worked hours x 100).

Tables IV-9(a) – IV-9(e): Extra-Mural Expenses, Worked and Benefit Hours, Workload Units by Discipline and Indicators

These tables provide a breakdown of costs, service activity statistics and workload by RHA and by service provider discipline. Indicators include measures of cost and workload per attendance day, worked hours and by workload unit. Similarly to other disciplines the indicators are measures of resource productivity and staff outputs, and cost of service provision. Costs per worked hours can be influenced by travel associated with provision of care.

Table IV-10(a) and (b): Laundry and Patient Food Services Indicators

These tables provide cost per unit of activity indicators for two support functional centres, Laundry and Patient Food Services. The two are selected simply because there are reliable statistics for measuring their activity: Kilograms of laundry cleaned for Laundry Services and patient Meal Days for Patient Food Services.

Table IV-10(b) includes non-service recipient Meal Days. This provides a better reflection of the actual activity that occurs within the Patient Food Services functional centre. Non-service recipient Meal Days may include meals provided to patients outside the organization.

In fiscal year 2012/13, Laundry Services were transitioned to SNB. Reporting standards/processes are currently being refined and validated.

A patient meal day consists of a patient's food consumption which is equivalent to three meals and supplemental nourishment for a day. Costs may be impacted by methods associated with meal preparation and distribution.

It is advisable not to draw comparative conclusions based on the cost per patient meal day by RHA alone as there are many variables that influence the variations in cost (e.g. number of patients per facility and the number of facilities within the RHA; processes around delivery of service.)

Notes are included below each table to explain inclusions, exclusions and any unique circumstances within RHAs that result in significant differences in the data.

Table IV-1(a): Nursing Inpatient Total Expenses, Worked Hours, Benefit Hours and Patient Days by Functional Centre - 2021/2022 - Page 1 of 2

	Inpatient Medical				Inpatient Surgical				Combined Medical/Surgical			
	Expenses	UPP - Worked Hours	Benefit Hours	Patient Days	Expenses	UPP - Worked Hours	Benefit Hours	Patient Days	Expenses	UPP - Worked Hours	Benefit Hours	Patient Days
RRS A Zone 1	14,173,829	173,563	40,202	33,240	6,641,278	85,454	18,992	14,150	0	0	0	0
RRS A Zone 4	8,347,536	127,586	33,944	20,160	3,535,116	47,377	9,132	7,658	0	0	0	0
RRS A Zone 5	2,998,680	48,611	11,309	10,838	0	0	0	0	3,093,999	44,072	10,316	7,976
RRS A Zone 6	17,067,514	264,386	59,846	48,262	3,221,629	43,324	9,329	5,882	0	0	0	0
RRS A	42,587,559	614,146	145,300	112,500	13,398,023	176,155	37,453	27,690	3,093,999	44,072	10,316	7,976
RHA B Zone 1	18,437,640	254,292	64,138	41,442	10,339,354	136,124	38,144	19,754	3,591,240	45,070	13,098	6,585
RHA B Zone 2	25,589,558	328,550	93,915	55,088	26,781,074	353,297	98,421	48,944	3,084,786	44,807	10,245	9,008
RHA B Zone 3	17,220,131	254,863	51,792	40,070	10,243,998	155,565	34,244	23,549	10,267,208	160,662	37,162	26,895
RHA B Zone 7	3,800,131	55,137	13,274	10,665	4,061,660	55,762	13,131	10,876	0	0	0	0
RHA B	65,047,459	892,842	223,119	147,265	51,426,086	700,748	183,940	103,123	16,943,235	250,539	60,505	42,488
Total	107,635,018	1,506,988	368,419	259,765	64,824,109	876,903	221,393	130,813	20,037,233	294,611	70,821	50,464

	Psychiatry				Inpatient Rehabilitation Unit				Palliative Care			
	Expenses	UPP - Worked Hours	Benefit Hours	Patient Days	Expenses	UPP - Worked Hours	Benefit Hours	Patient Days	Expenses	UPP - Worked Hours	Benefit Hours	Patient Days
RRS A Zone 1	3,058,871	37,846	10,096	6,922	2,869,581	44,558	9,458	9,570	504,398	8,672	2,038	891
RRS A Zone 4	2,178,162	31,102	6,888	3,918	0	0	0	0	0	0	0	0
RRS A Zone 5	12,895,120	228,068	50,133	35,840	0	0	0	0	0	0	0	0
RRS A Zone 6	3,325,771	44,506	11,863	5,278	0	0	0	0	584,428	9,254	2,156	1,713
RRS A	21,457,924	341,522	78,980	51,958	2,869,581	44,558	9,458	9,570	1,088,826	17,926	4,194	2,604
RHA B Zone 1	4,386,872	66,643	15,590	6,507	1,957,808	30,443	6,889	5,027	0	0	0	0
RHA B Zone 2	7,160,360	114,836	26,787	20,566	2,443,858	33,682	8,710	6,435	1,714,336	21,822	4,727	2,796
RHA B Zone 3	2,942,733	35,651	9,079	6,870	6,309,241	92,125	21,051	13,812	0	0	0	0
RHA B Zone 7	1,798,682	22,566	5,751	2,776	2,458,769	38,299	9,496	8,287	604,443	9,421	891	1,215
RHA B	16,288,648	239,696	57,207	36,719	13,169,677	194,549	46,146	33,561	2,318,779	31,243	5,618	4,011
Total	37,746,571	581,218	136,187	88,677	16,039,258	239,107	55,604	43,131	3,407,605	49,169	9,812	6,615

Note 1: Psychiatry includes nursing units in the regional hospitals and the psychiatric facilities (Restigouche and Centracare).

Note 2: Hours may relate to outpatient activities for which there are no patient days. Therefore, RHAs with higher outpatient activity in their inpatient units may appear to have higher Hours per Day ratio.

Note 3: In RHA B Zone 7 Intensive Care includes telemetry monitoring.

Note 4: Expenses excludes administration allocation, medical compensation and interdepartmental.

Note 5: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-1(a): Nursing Inpatient Total Expenses, Worked Hours, Benefit Hours and Patient Days by Functional Centre - 2021/2022 - Page 2 of 2

	Intensive Care				Obstetrics				Pediatrics			
	Expenses	UPP - Worked Hours	Benefit Hours	Patient Days	Expenses	UPP - Worked Hours	Benefit Hours	Patient Days	Expenses	UPP - Worked Hours	Benefit Hours	Patient Days
RRS A Zone 1	7,495,445	71,144	17,862	4,536	4,626,331	50,093	13,802	5,331	2,664,750	39,415	7,534	4,018
RRS A Zone 4	4,065,907	39,493	9,175	2,091	3,372,247	39,595	7,198	2,610	1,609,640	18,551	5,571	1,551
RRS A Zone 5	2,521,459	27,022	7,176	1,556	1,232,182	10,698	4,126	2,195	0	0	0	0
RRS A Zone 6	3,688,174	37,411	9,909	1,990	3,989,478	46,870	12,941	3,775	1,535,973	20,328	5,908	2,242
RRS A	17,770,985	175,069	44,122	10,173	13,220,238	147,256	38,066	13,911	5,810,363	78,294	19,013	7,811
RHA B Zone 1	14,306,546	156,664	49,179	8,873	6,242,860	66,799	28,740	6,772	2,257,163	26,337	8,250	2,582
RHA B Zone 2	20,168,660	244,660	57,074	14,307	7,234,563	91,605	23,892	9,096	2,296,747	28,656	6,955	2,641
RHA B Zone 3	12,266,253	150,168	36,441	9,530	8,876,456	100,939	30,463	8,726	2,064,491	26,370	6,255	1,686
RHA B Zone 7	3,422,934	36,598	7,602	2,292	3,352,168	35,218	11,026	4,782	659,387	9,497	2,059	732
RHA B	50,164,394	588,090	150,296	35,002	25,706,048	294,561	94,121	29,376	7,277,788	90,860	23,519	7,641
Total	67,935,379	763,159	194,418	45,175	38,926,285	441,817	132,187	43,287	13,088,151	169,154	42,532	15,452

	Extended Care				Total			
	Expenses	UPP - Worked Hours	Benefit Hours	Patient Days	Expenses	UPP - Worked Hours	Benefit Hours	Patient Days
RRS A Zone 1	7,066,631	121,941	25,322	31,472	49,101,113	632,686	145,305	110,130
RRS A Zone 4	6,420,624	109,644	26,473	19,173	29,529,231	413,348	98,381	57,161
RRS A Zone 5	4,649,699	72,147	19,389	15,974	27,391,139	430,618	102,449	74,379
RRS A Zone 6	2,736,527	48,089	11,060	10,331	36,149,494	514,167	123,012	79,473
RRS A	20,873,481	351,821	82,244	76,950	142,170,978	1,990,819	469,146	321,143
RHA B Zone 1	7,414,413	115,249	31,094	26,127	68,933,897	897,621	255,122	123,669
RHA B Zone 2	21,094,625	363,591	85,912	88,022	117,568,568	1,625,506	416,638	256,903
RHA B Zone 3	9,395,053	140,854	32,158	33,432	79,585,565	1,117,197	258,645	164,570
RHA B Zone 7	2,393,567	34,907	10,984	9,552	22,551,741	297,405	74,214	51,177
RHA B	40,297,658	654,601	160,148	157,133	288,639,771	3,937,729	1,004,619	596,319
Total	61,171,139	1,006,422	242,392	234,083	430,810,749	5,928,548	1,473,765	917,462

Note 1: Psychiatry includes nursing units in the regional hospitals and the psychiatric facilities (Restigouche and Centracare).

Note 2: Hours may relate to outpatient activities for which there are no patient days. Therefore, RHAs with higher outpatient activity in their inpatient units may appear to have higher Hours per Day ratio.

Note 3: In RHA B Zone 7 Intensive Care includes telemetry monitoring.

Note 4: Expenses excludes administration allocation, medical compensation and interdepartmental.

Note 5: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-1(b): Nursing Inpatient Workload Units by Functional Centre - 2021/2022 - Page 1 of 2

	Inpatient Medical			Inpatient Surgical			Combined Medical/Surgical		
	Service Recipient Workload Units	Non Service Recipient Workload Units	Total Workload Units	Service Recipient Workload Units	Non Service Recipient Workload Units	Total Workload Units	Service Recipient Workload Units	Non Service Recipient Workload Units	Total Workload Units
RRS A Zone 1	1,084,644	141,043	1,225,687	582,418	87,627	670,045	0	0	0
RRS A Zone 4	672,340	68,681	741,021	138,919	19,610	158,529	0	0	0
RRS A Zone 5	249,356	28,083	277,439	0	0	0	267,598	56,048	323,646
RRS A Zone 6	1,537,834	213,425	1,751,259	160,476	40,772	201,248	0	0	0
RRS A	3,544,174	451,232	3,995,406	881,813	148,009	1,029,822	267,598	56,048	323,646
RHA B Zone 1	0	0	0	0	0	0	0	0	0
RHA B Zone 2	0	0	0	0	0	0	0	0	0
RHA B Zone 3	0	0	0	0	0	0	0	0	0
RHA B Zone 7	0	0	0	0	0	0	0	0	0
RHA B	0	0	0	0	0	0	0	0	0
Total	3,544,174	451,232	3,995,406	881,813	148,009	1,029,822	267,598	56,048	323,646

	Psychiatry			Inpatient Rehabilitation Unit			Palliative Care		
	Service Recipient Workload Units	Non Service Recipient Workload Units	Total Workload Units	Service Recipient Workload Units	Non Service Recipient Workload Units	Total Workload Units	Service Recipient Workload Units	Non Service Recipient Workload Units	Total Workload Units
RRS A Zone 1	0	0	0	219,100	36,994	256,094	85,726	5,761	91,487
RRS A Zone 4	0	0	0	0	0	0	0	0	0
RRS A Zone 5	0	0	0	0	0	0	0	0	0
RRS A Zone 6	7,511	6,205	13,716	0	0	0	59,269	4,593	63,862
RRS A	7,511	6,205	13,716	219,100	36,994	256,094	144,995	10,354	155,349
RHA B Zone 1	0	0	0	0	0	0	0	0	0
RHA B Zone 2	0	0	0	0	0	0	0	0	0
RHA B Zone 3	0	0	0	0	0	0	0	0	0
RHA B Zone 7	0	0	0	0	0	0	0	0	0
RHA B	0	0	0	0	0	0	0	0	0
Total	7,511	6,205	13,716	219,100	36,994	256,094	144,995	10,354	155,349

Note 1: One workload unit is equivalent to one minute of time.
 Note 2: In RHA B Zone 7, Intensive Care includes telemetry monitoring.
 Note 3: Expenses excludes admin allocation, medical compensation and interdepartmental.
 Note 4: RHA B ceased collecting nursing workload data effective October 1, 2015.
 Note 5: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-1(b): Nursing Inpatient Workload Units by Functional Centre - 2021/2022 - Page 2 of 2

	Intensive Care			Obstetrics			Pediatrics		
	Service Recipient Workload Units	Non Service Recipient Workload Units	Total Workload Units	Service Recipient Workload Units	Non Service Recipient Workload Units	Total Workload Units	Service Recipient Workload Units	Non Service Recipient Workload Units	Total Workload Units
RRS A Zone 1	436,677	37,327	474,004	182,138	54,825	236,963	91,091	21,705	112,796
RRS A Zone 4	245,130	15,820	260,950	78,292	70,884	149,176	95,049	14,206	109,255
RRS A Zone 5	164,859	16,694	181,553	146,034	39,792	185,826	0	0	0
RRS A Zone 6	149,537	19,420	168,957	213,735	60,656	274,391	94,881	16,965	111,846
RRS A	996,203	89,261	1,085,464	620,199	226,157	846,356	281,021	52,876	333,897
RHA B Zone 1	0	0	0	0	0	0	0	0	0
RHA B Zone 2	0	0	0	0	0	0	0	0	0
RHA B Zone 3	0	0	0	0	0	0	0	0	0
RHA B Zone 7	0	0	0	0	0	0	0	0	0
RHA B	0	0	0	0	0	0	0	0	0
Total	996,203	89,261	1,085,464	620,199	226,157	846,356	281,021	52,876	333,897

	Extended Care			Total		
	Service Recipient Workload Units	Non Service Recipient Workload Units	Total Workload Units	Service Recipient Workload Units	Non Service Recipient Workload Units	Total Workload Units
RRS A Zone 1	835,803	77,313	913,116	3,517,597	462,595	3,980,192
RRS A Zone 4	273,538	22,388	295,926	1,503,268	211,589	1,714,857
RRS A Zone 5	403,689	40,540	444,229	1,231,536	181,157	1,412,693
RRS A Zone 6	248,829	34,085	282,914	2,472,072	396,121	2,868,193
RRS A	1,761,859	174,326	1,936,185	8,724,473	1,251,462	9,975,935
RHA B Zone 1	0	0	0	0	0	0
RHA B Zone 2	0	0	0	0	0	0
RHA B Zone 3	0	0	0	0	0	0
RHA B Zone 7	0	0	0	0	0	0
RHA B	0	0	0	0	0	0
Total	1,761,859	174,326	1,936,185	8,724,473	1,251,462	9,975,935

Note 1: One workload unit is equivalent to one minute of time.
 Note 2: In RHA B Zone 7, Intensive Care includes telemetry monitoring.
 Note 3: Expenses excludes admin allocation, medical compensation and interdepartmental.
 Note 4: RHA B ceased collecting nursing workload data effective October 1, 2015.
 Note 5: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-1(c): Nursing Inpatient Indicators by Functional Centre - 2021/2022 - Page 1 of 3

	Inpatient Medical					Inpatient Surgical				
	Cost per Patient Day	Cost per UPP Worked Hour	Cost per SR Workload Unit	SR Workload Units per Patient Day	Total Workload Units per Worked Hours	Cost per Patient Day	Cost per UPP Worked Hour	Cost per SR Workload Unit	SR Workload Units per Patient Day	Total Workload Units per Worked Hours
RRS A Zone 1	426.41	81.66	13.07	33	7	469.35	77.72	11.40	41	8
RRS A Zone 4	414.06	65.43	12.42	33	6	461.62	74.62	25.45	18	3
RRS A Zone 5	276.68	61.69	12.03	23	6	0.00	0.00	0.00	0	0
RRS A Zone 6	353.64	64.56	11.10	32	7	547.71	74.36	20.08	27	5
RRS A	378.56	69.34	12.02	32	7	483.86	76.06	15.19	32	6
RHA B Zone 1	444.90	72.51	0.00	0	0	523.41	75.96	0.00	0	0
RHA B Zone 2	464.52	77.89	0.00	0	0	547.18	75.80	0.00	0	0
RHA B Zone 3	429.75	67.57	0.00	0	0	435.01	65.85	0.00	0	0
RHA B Zone 7	356.32	68.92	0.00	0	0	373.45	72.84	0.00	0	0
RHA B	441.70	72.85	0.00	0	0	498.69	73.39	0.00	0	0
NB	414.36	71.42	30.37	14	3	495.55	73.92	73.51	7	1

	Psychiatry					Inpatient Rehabilitation Unit				
	Cost per Patient Day	Cost per UPP Worked Hour	Cost per SR Workload Unit	SR Workload Units per Patient Day	Total Workload Units per Worked Hours	Cost per Patient Day	Cost per UPP Worked Hour	Cost per SR Workload Unit	SR Workload Units per Patient Day	Total Workload Units per Worked Hours
RRS A Zone 1	441.91	80.82	0.00	0	0	299.85	64.40	13.10	23	6
RRS A Zone 4	555.94	70.03	0.00	0	0	0.00	0.00	0.00	0	0
RRS A Zone 5	359.80	56.54	0.00	0	0	0.00	0.00	0.00	0	0
RRS A Zone 6	630.12	74.73	442.79	1	0	0.00	0.00	0.00	0	0
RRS A	412.99	62.83	1,140.04	0	0	299.85	64.40	13.10	23	6
RHA B Zone 1	674.18	65.83	0.00	0	0	389.46	64.31	0.00	0	0
RHA B Zone 2	348.16	62.35	0.00	0	0	379.78	72.56	0.00	0	0
RHA B Zone 3	428.35	82.54	0.00	0	0	456.79	68.49	0.00	0	0
RHA B Zone 7	647.94	79.71	0.00	0	0	296.70	64.20	0.00	0	0
RHA B	443.60	67.96	0.00	0	0	392.41	67.69	0.00	0	0
NB	425.66	64.94	3,308.67	0	0	371.87	67.08	73.21	5	1

Note 1: Differences in the Cost per Day reflect variations among RHAs in patient case mix (or acuity) and should not be viewed as efficiency indicators.

Note 2: Psychiatry includes nursing units in the regional hospitals.

Note 3: Expenses may include costs related to outpatient activity not reflected in the patient days. Therefore, RHAs with higher outpatient activity in the inpatient units may appear to have a higher Cost per Day.

Note 4: One workload unit is equivalent to one minute.

Note 5: RRS A Zone 1 and 5 and RHA B Zone 2 and 3 include VAC in Extended Care.

Note 6: In RRS A Zone 4 and 5, Extended Care includes Palliative Care.

Note 7: Obstetrics data may include workload for ambulatory obstetric clinics.

Note 8: RHA B Zone 1 Psychiatry includes the provincial tertiary Child and Adolescent Psychiatry unit.

Note 9: Expenses excludes admin allocation, medical compensation and interdepartmental.

Note 10: RHA B ceased collecting nursing workload data effective October 1, 2015.

Note 11: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-1(c): Nursing Inpatient Indicators by Functional Centre - 2021/2022 - Page 2 of 3

	Combined Medical/Surgical					Intensive Care				
	Cost per Patient Day	Cost per UPP Worked Hour	Cost per SR Workload Unit	SR Workload Units per Patient Day	Total Workload Units per Worked Hours	Cost per Patient Day	Cost per UPP Worked Hour	Cost per SR Workload Unit	SR Workload Units per Patient Day	Total Workload Units per Worked Hours
RRS A Zone 1	0.00	0.00	0.00	0	0	1,652.44	105.36	17.16	96	7
RRS A Zone 4	0.00	0.00	0.00	0	0	1,944.48	102.95	16.59	117	7
RRS A Zone 5	387.91	70.20	11.56	34	7	1,620.47	93.31	15.29	106	7
RRS A Zone 6	0.00	0.00	0.00	0	0	1,853.35	98.59	24.66	75	5
RRS A	387.91	70.20	11.56	34	7	1,746.88	101.51	17.84	98	6
RHA B Zone 1	545.37	79.68	0.00	0	0	1,612.37	91.32	0.00	0	0
RHA B Zone 2	342.45	68.85	0.00	0	0	1,409.71	82.44	0.00	0	0
RHA B Zone 3	381.75	63.91	0.00	0	0	1,287.12	81.68	0.00	0	0
RHA B Zone 7	0.00	0.00	0.00	0	0	1,493.43	93.53	0.00	0	0
RHA B	398.78	67.63	0.00	0	0	1,433.19	85.30	0.00	0	0
NB	397.06	68.01	74.88	5	1	1,503.83	89.02	68.19	22	1

	Palliative Care					Extended Care				
	Cost per Patient Day	Cost per UPP Worked Hour	Cost per SR Workload Unit	SR Workload Units per Patient Day	Total Workload Units per Worked Hours	Cost per Patient Day	Cost per UPP Worked Hour	Cost per SR Workload Unit	SR Workload Units per Patient Day	Total Workload Units per Worked Hours
RRS A Zone 1	566.10	58.16	5.88	96	11	224.54	57.95	8.45	27	7
RRS A Zone 4	0.00	0.00	0.00	0	0	334.88	58.56	23.47	14	3
RRS A Zone 5	0.00	0.00	0.00	0	0	291.08	64.45	11.52	25	6
RRS A Zone 6	341.17	63.16	9.86	35	7	264.89	56.91	11.00	24	6
RRS A	418.14	60.74	7.51	56	9	271.26	59.33	11.85	23	6
RHA B Zone 1	0.00	0.00	0.00	0	0	283.78	64.33	0.00	0	0
RHA B Zone 2	613.14	78.56	0.00	0	0	239.65	58.02	0.00	0	0
RHA B Zone 3	0.00	0.00	0.00	0	0	281.02	66.70	0.00	0	0
RHA B Zone 7	497.48	64.16	0.00	0	0	250.58	68.57	0.00	0	0
RHA B	578.11	74.22	0.00	0	0	256.46	61.56	0.00	0	0
NB	515.13	69.30	23.50	22	3	261.32	60.78	34.72	8	2

Note 1: Differences in the Cost per Day reflect variations among RHAs in patient case mix (or acuity) and should not be viewed as efficiency indicators.

Note 2: Psychiatry includes nursing units in the regional hospitals.

Note 3: Expenses may include costs related to outpatient activity not reflected in the patient days. Therefore, RHAs with higher outpatient activity in the inpatient units may appear to have a higher Cost per Day.

Note 4: One workload unit is equivalent to one minute.

Note 5: RRS A Zone 1 and 5 and RHA B Zone 2 and 3 include VAC in Extended Care.

Note 6: In RRS A Zone 4 and 5, Extended Care includes Palliative Care.

Note 7: Obstetrics data may include workload for ambulatory obstetric clinics.

Note 8: RHA B Zone 1 Psychiatry includes the provincial tertiary Child and Adolescent Psychiatry unit.

Note 9: Expenses excludes admin allocation, medical compensation and interdepartmental.

Note 10: RHA B ceased collecting nursing workload data effective October 1, 2015.

Note 11: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-1(c): Nursing Inpatient Indicators by Functional Centre - 2021/2022 - Page 3 of 3

	Obstetrics					Pediatrics				
	Cost per Patient Day	Cost per UPP Worked Hour	Cost per SR Workload Unit	SR Workload Units per Patient Day	Total Workload Units per Worked Hours	Cost per Patient Day	Cost per UPP Worked Hour	Cost per SR Workload Unit	SR Workload Units per Patient Day	Total Workload Units per Worked Hours
RRS A Zone 1	867.82	92.35	25.40	34	5	663.20	67.61	29.25	23	3
RRS A Zone 4	1,292.05	85.17	43.07	30	4	1,037.81	86.77	16.93	61	6
RRS A Zone 5	561.36	115.18	8.44	67	17	0.00	0.00	0.00	0	0
RRS A Zone 6	1,056.82	85.12	18.67	57	6	685.09	75.56	16.19	42	6
RRS A	950.34	89.78	21.32	45	6	743.87	74.21	20.68	36	4
RHA B Zone 1	921.86	93.46	0.00	0	0	874.19	85.70	0.00	0	0
RHA B Zone 2	795.36	78.98	0.00	0	0	869.65	80.15	0.00	0	0
RHA B Zone 3	1,017.24	87.94	0.00	0	0	1,224.49	78.29	0.00	0	0
RHA B Zone 7	701.00	95.18	0.00	0	0	900.80	69.43	0.00	0	0
RHA B	875.07	87.27	0.00	0	0	952.47	80.10	0.00	0	0
NB	899.26	88.10	62.76	14	2	847.02	77.37	46.57	18	2

	Average Cost per Patient Day	Average Cost per UPP Worked Hour	Average Cost per SR Workload Unit	Average SR Workload Units per Patient Day	Average Total Workload Units per Worked Hours
RRS A Zone 1	445.85	77.61	13.96	32	6
RRS A Zone 4	516.60	71.44	19.64	26	4
RRS A Zone 5	368.26	63.61	22.24	17	3
RRS A Zone 6	454.87	70.31	14.62	31	6
RRS A	442.70	71.41	16.30	27	5
RHA B Zone 1	557.41	76.80	0.00	0	0
RHA B Zone 2	457.64	72.33	0.00	0	0
RHA B Zone 3	483.60	71.24	0.00	0	0
RHA B Zone 7	440.66	75.83	0.00	0	0
RHA B	484.04	73.30	0.00	0	0
NB	469.57	72.67	49.38	10	2

Note 1: Differences in the Cost per Day reflect variations among RHAs in patient case mix (or acuity) and should not be viewed as efficiency indicators.

Note 2: Psychiatry includes nursing units in the regional hospitals.

Note 3: Expenses may include costs related to outpatient activity not reflected in the patient days. Therefore, RHAs with higher outpatient activity in the inpatient units may appear to have a higher Cost per Day.

Note 4: One workload unit is equivalent to one minute.

Note 5: RRS A Zone 1 and 5 and RHA B Zone 2 and 3 include VAC in Extended Care.

Note 6: In RRS A Zone 4 and 5, Extended Care includes Palliative Care.

Note 7: Obstetrics data may include workload for ambulatory obstetric clinics.

Note 8: RHA B Zone 1 Psychiatry includes the provincial tertiary Child and Adolescent Psychiatry unit.

Note 9: Expenses excludes admin allocation, medical compensation and interdepartmental.

Note 10: RHA B ceased collecting nursing workload data effective October 1, 2015.

Note 11: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-1(d): Nursing Inpatient Percentage of Total Workload by RHA - 2021/2022

	Inpatient Medical %	Inpatient Surgical %	Combined Medical/Surgical %	Intensive Care %	Obstetrics %	Pediatrics %
RRS A Zone 1	30.8%	16.8%	0.0%	11.9%	6.0%	2.8%
RRS A Zone 4	43.2%	9.2%	0.0%	15.2%	8.7%	6.4%
RRS A Zone 5	19.6%	0.0%	22.9%	12.9%	13.2%	0.0%
RRS A Zone 6	61.1%	7.0%	0.0%	5.9%	9.6%	3.9%
RRS A	40.1%	10.3%	3.2%	10.9%	8.5%	3.3%
RHA B Zone 1	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
RHA B Zone 2	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
RHA B Zone 3	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
RHA B Zone 7	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
RHA B	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
NB	40.1%	10.3%	3.2%	10.9%	8.5%	3.3%

	Psychiatry %	Inpatient Rehabilitation Unit %	Palliative Care %	Extended Care %	All Functional Centers %
RRS A Zone 1	0.0%	6.4%	2.3%	22.9%	100.0%
RRS A Zone 4	0.0%	0.0%	0.0%	17.3%	100.0%
RRS A Zone 5	0.0%	0.0%	0.0%	31.4%	100.0%
RRS A Zone 6	0.5%	0.0%	2.2%	9.9%	100.0%
RRS A	0.1%	2.6%	1.6%	19.4%	100.0%
RHA B Zone 1	0.0%	0.0%	0.0%	0.0%	0.0%
RHA B Zone 2	0.0%	0.0%	0.0%	0.0%	0.0%
RHA B Zone 3	0.0%	0.0%	0.0%	0.0%	0.0%
RHA B Zone 7	0.0%	0.0%	0.0%	0.0%	0.0%
RHA B	0.0%	0.0%	0.0%	0.0%	0.0%
NB	0.1%	2.6%	1.6%	19.4%	100.0%

Note 1: RHA B ceased collecting nursing workload data effective October 1, 2015.

Note 2: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-2(a): Operating Room/Recovery Room/Day Surgery Total Expenses, Worked Hours and Statistics - 2021/2022

	Expenses	UPP - Worked Hours	UPP - Benefit Hours	Inpatient Surgical Cases	Day Surgery Surgical Cases	Other Outpatient Cases	Total Surgical Cases
RRS A Zone 1	17,867,553	84,425	27,259	1,472	4,959	0	6,431
RRS A Zone 4	7,013,551	41,248	11,718	1,344	1,763	0	3,107
RRS A Zone 5	4,867,209	26,664	8,721	383	1,772	0	2,155
RRS A Zone 6	10,020,997	47,990	14,142	1,542	2,873	0	4,415
RRS A	39,769,310	200,326	61,839	4,741	11,367	0	16,108
RHA B Zone 1	21,679,712	111,551	38,830	3,626	3,225	0	6,851
RHA B Zone 2	36,564,165	183,287	55,542	5,347	9,044	0	14,391
RHA B Zone 3	20,846,651	123,049	32,728	3,130	10,862	0	13,992
RHA B Zone 7	6,646,429	38,187	10,347	971	1,979	0	2,950
RHA B	85,736,958	456,074	137,447	13,074	25,110	0	38,184
Total	125,506,267	656,400	199,286	17,815	36,477	0	54,292

Note 1: Other Outpatient Cases refers to non-surgical cases/procedures conducted in these functional centres.

Note 2: Expenses excludes admin allocation, medical compensation and interdepartmental.

Note 3: Number of cases within this table may not match those reported in Section III. This report includes cases where only resources of the OR/RR/DS functional centres are required.

Note 4: In RHA B Zone 2, Obstetrical staff performed 298 surgical cases in the OBS suite which are excluded from this report.

Note 5: In RRS A Zone 1, Other outpatient cases are included under Day Surgery Surgical Cases as the outpatient cases are either performed in the OR, or in the Ambulatory Clinic by OR staff.

Note 6: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-2(b): Operating Room/Recovery Room/Day Surgery Workload Units - 2021/2022

	Service Recipient Workload Units	Non Service Recipient Workload Units	Total Workload Units
RRS A Zone 1	2,819,038	264,997	3,084,035
RRS A Zone 4	1,302,738	113,137	1,415,875
RRS A Zone 5	812,778	143,612	956,390
RRS A Zone 6	1,314,334	140,949	1,455,283
RRS A	6,248,888	662,695	6,911,583
Total	6,248,888	662,695	6,911,583

Note 1: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Note 2: RHA B ceased collecting nursing workload data effective October 1, 2015. RSS A ceased collecting nursing workload data effective May 21, 2021.

Table IV-2(c): Operating Room/Recovery Room/Day Surgery Indicators - 2021/2022

	Cost per Surgical Case	Cost per UPP Worked Hour	Cost per SR Workload Unit	SR Workload Units per Case	Average Workload Units per Worked Hour
RRS A Zone 1	2,778.35	211.64	6.34	438.35	36.53
RRS A Zone 4	2,257.34	170.03	5.38	419.29	34.33
RRS A Zone 5	2,258.57	182.54	5.99	377.16	35.87
RRS A Zone 6	2,269.76	208.81	7.62	297.70	30.32
RRS A	2,468.92	198.52	6.36	387.94	34.50
RHA B Zone 1	3,164.46	194.35	0.00	0.00	0.00
RHA B Zone 2	2,540.77	199.49	0.00	0.00	0.00
RHA B Zone 3	1,489.90	169.42	0.00	0.00	0.00
RHA B Zone 7	2,253.03	174.05	0.00	0.00	0.00
RHA B	2,245.36	187.99	0.00	0.00	0.00
NB	2,311.69	191.20	20.08	115.10	10.53

Note 1: Calculation of indicators includes Other Outpatient Cases.

Note 2: RHA B ceased collecting nursing workload data effective October 1, 2015. RRS A ceased collecting nursing workload data effective May 21, 2021.

Note 3: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-3: Ambulatory Care Service Activity by Regional Health Authority - 2021/2022

	Emergency Room Visits						Day/Night Care and Clinic Visits					
	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	% Change	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	% Change
RRS A Zone 1	78,900	74,547	68,685	57,806	60,162	4.1%	166,456	158,829	154,552	140,717	129,901	-7.7%
RRS A Zone 4	63,720	63,145	59,989	40,416	45,886	13.5%	83,384	85,265	81,137	85,154	97,728	14.8%
RRS A Zone 5	21,023	19,751	19,172	13,058	15,047	15.2%	28,171	26,551	25,938	25,700	35,165	36.8%
RRS A Zone 6	73,780	70,712	67,347	48,396	51,187	5.8%	86,441	88,371	88,881	90,840	110,608	21.8%
RRS A	237,423	228,155	215,193	159,676	172,282	7.9%	364,452	359,016	350,508	342,411	373,402	9.1%
RHA B Zone 1	72,538	71,586	67,814	55,564	51,661	-7.0%	126,628	128,864	131,525	106,972	113,651	6.2%
RHA B Zone 2	131,050	127,048	121,370	92,004	97,957	6.5%	213,529	210,111	209,478	170,845	177,424	3.9%
RHA B Zone 3	126,436	122,326	118,706	89,369	93,403	4.5%	91,881	94,043	94,043	82,514	79,945	-3.1%
RHA B Zone 7	34,222	32,660	30,357	24,013	24,005	-0.0%	39,261	34,314	32,636	28,240	26,681	-5.5%
RHA B	364,246	353,620	338,247	260,950	267,026	2.3%	471,299	467,332	467,682	388,571	397,701	2.3%
	601,669	581,775	553,440	420,626	439,308	4.4%	835,751	826,348	818,190	730,982	771,103	5.5%

	Visits to IP Functional Centres						Total					% Change
	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	% Change	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	
RRS A Zone 1	783	1,978	1,210	1,422	941	-33.8%	246,139	235,354	224,447	199,945	191,004	-4.5%
RRS A Zone 4	452	636	734	405	529	30.6%	147,556	149,046	141,860	125,975	144,143	14.4%
RRS A Zone 5	223	239	207	110	14	-87.3%	49,417	46,541	45,317	38,868	50,226	29.2%
RRS A Zone 6	854	466	1,439	1,133	465	-59.0%	161,075	159,549	157,667	140,369	162,260	15.6%
RRS A	2,312	3,319	3,590	3,070	1,949	-36.5%	604,187	590,490	569,291	505,157	547,633	8.4%
RHA B Zone 1	2,676	3,180	2,924	2,385	2,797	17.3%	201,842	203,630	202,263	164,921	168,109	1.9%
RHA B Zone 2	22,193	21,897	21,319	14,291	15,640	9.4%	366,772	359,056	352,167	277,140	291,021	5.0%
RHA B Zone 3	5,604	5,384	5,829	5,604	3,778	-32.6%	223,921	221,753	218,578	177,487	177,126	-0.2%
RHA B Zone 7	277	346	383	144	148	2.8%	73,760	67,320	63,376	52,397	50,834	-3.0%
RHA B	30,750	30,807	30,455	22,424	22,363	-0.3%	866,295	851,759	836,384	671,945	687,090	2.3%
Total	33,062	34,126	34,045	25,494	24,312	-4.6%	1,470,482	1,442,249	1,405,675	1,177,102	1,234,723	4.9%

Note 1: Visits to Health Centres and Community Health Centres are excluded.

Note 2: Visits by both outpatients and inpatients are included for some RHAs (i.e., an inpatient visit to an outpatient clinic would be included).

Note 3: Visits to inpatient functional centers include outpatient visits to inpatient nursing units and may include Emergency Room visits in small facilities (i.e. Grand Manan).

Note 4: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Figure IV-3(i) : Total Emergency Room Visits by RHA - 2021/2022

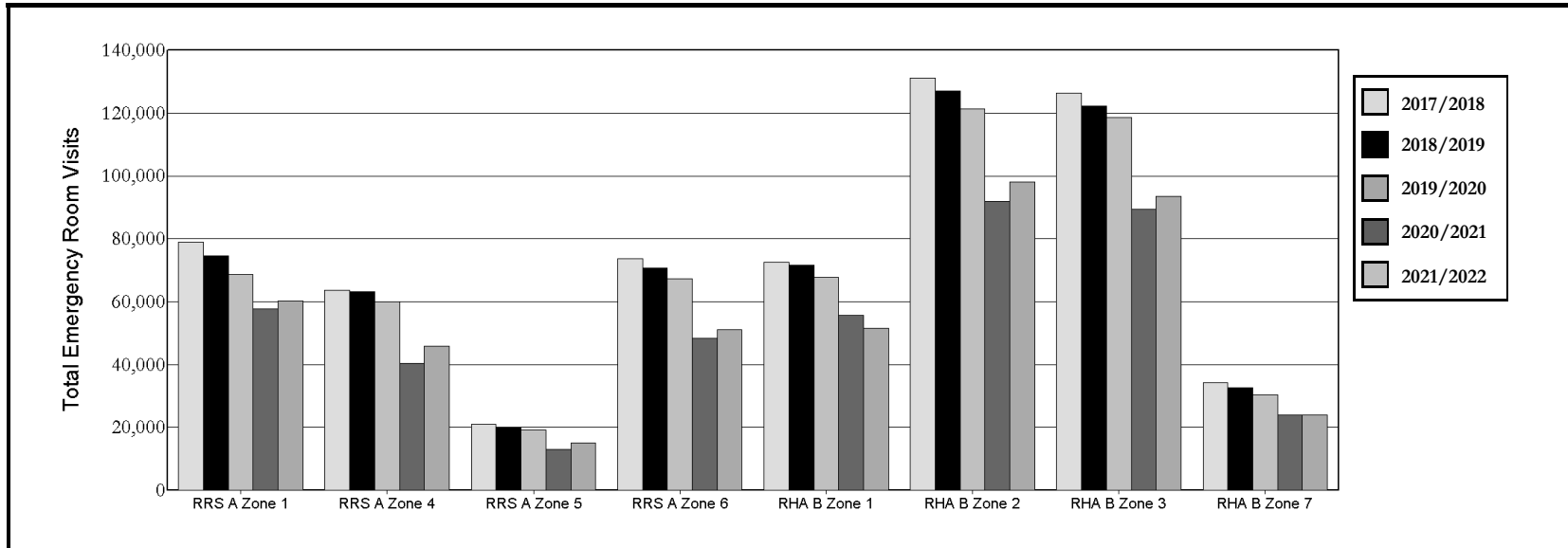
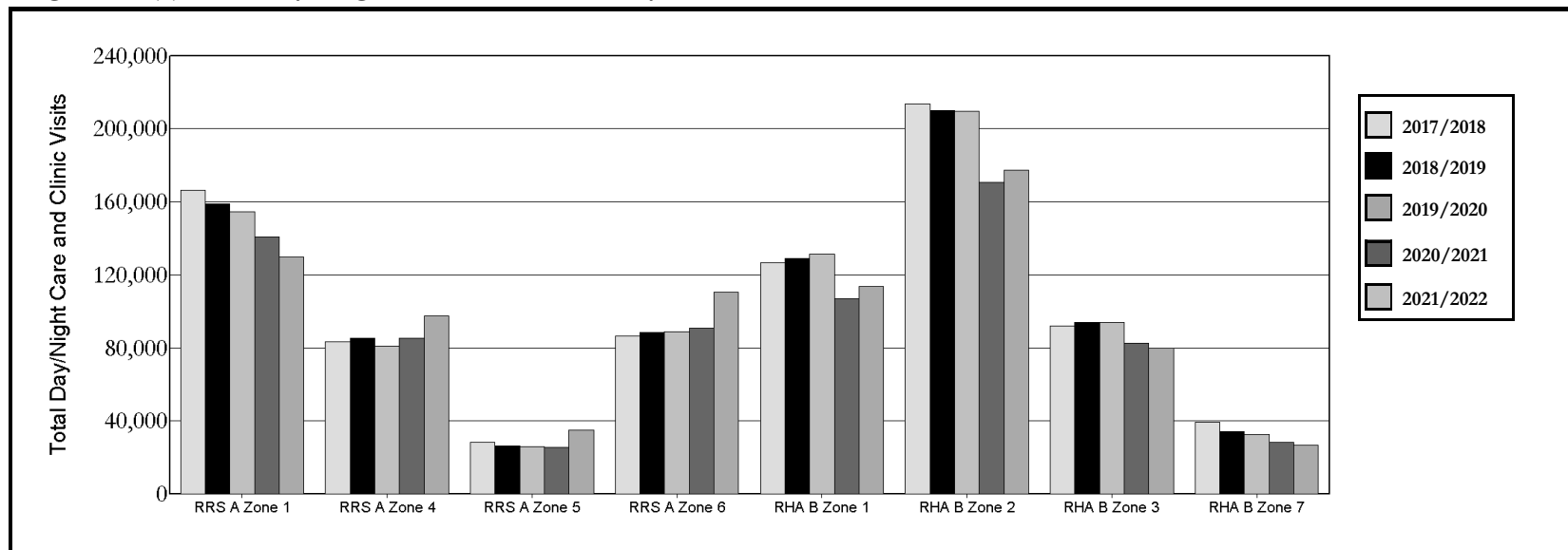


Figure IV-3(ii) : Total Day/ Night Care and Clinic Visits by RHA - 2021/2022



Note 1: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-4(a) - Emergency Room, Day Night Care & Clinics - Total Expenses, Worked Hours, Statistics - 2021/2022

	Emergency Room						Day/Night Care & Clinics		
	Total Expenses	UPP Worked Hours	ER Visits	Other Visits	Total Visits	Patient Days in ER	Total Expenses	UPP Worked Hours	Total Visits
RRS A Zone 1	9,259,839	110,269	51,203	8,959	60,162	3,434	42,484,361	244,692	129,901
RRS A Zone 4	7,682,128	72,901	45,886	0	45,886	1,065	14,633,599	103,501	97,728
RRS A Zone 5	3,635,539	40,643	15,047	0	15,047	1,321	5,840,208	32,891	35,165
RRS A Zone 6	12,002,804	135,303	51,187	0	51,187	2,931	26,275,065	157,446	110,608
RRS A	32,580,310	359,117	163,323	8,959	172,282	8,751	89,233,233	538,530	373,402
RHA B Zone 1	12,112,475	113,253	50,250	1,411	51,661	3,264	30,935,891	173,606	113,651
RHA B Zone 2	16,474,104	188,855	97,957	0	97,957	3,737	60,366,200	349,746	177,424
RHA B Zone 3	17,216,987	208,396	93,239	164	93,403	3,208	25,362,776	141,481	79,945
RHA B Zone 7	5,104,510	48,780	24,005	0	24,005	1,878	7,407,669	27,539	26,681
RHA B	50,908,076	559,284	265,451	1,575	267,026	12,087	124,072,537	692,372	397,701
Total	83,488,386	918,401	428,774	10,534	439,308	20,838	213,305,770	1,230,902	771,103

Note 1: UPP Worked Hours includes Unit Production Personnel worked and purchased service hours, and excludes MOS, Medical, and Standby hours.

Note 2: Health Centre and Community Health Centre visits, hours, and expenses are not included in this table.

Note 3: Emergency Room expenses in some RHAs reflect costs associated with overflow beds.

Note 4: In some RHAs, Emergency visits in small facilities are reported under Nursing Inpatient functional centres and, as such, would be excluded from the table above (i.e. Grand Manan).

Note 5: RHAs may have patient days in the Emergency, resulting in differences in hours and cost per visit. A patient day in the Emergency occurs when a patient is admitted to and remains in the Emergency as at midnight or is admitted to and discharged from Emergency in the same day.

Note 6: Other visits are scheduled clinic visits that occur in ER.

Note 7: Day/Night Care and Clinics includes Dialysis and Medical Oncology.

Note 8: In RRS A Zone 1, only the Nursing Care Follow-up Visits for Hôpital Stella-Maris-De-Kent are reported in Other Visits, whereas these types of visits are performed by nursing staff of the Ambulatory Clinic at the Centre hospitalier universitaire Dr-Georges-L.-Dumont.

Note 9: Non-Inpatient Emergency Services includes Trauma Centre expenses for RHA B Zone 1 (\$168,099) and Zone 2 (\$1,199,654).

Note 10: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-4(b) - Emergency Room Visits by Triage Level - 2021/2022

	Emergency Room						Total
	Visits Triage Level 1	Visits Triage Level 2	Visits Triage Level 3	Visits Triage Level 4	Visits Triage Level 5	Other Visits	
RRS A Zone 1	118	3,863	19,655	22,847	4,720	8,959	60,162
RRS A Zone 4	74	1,934	15,036	21,622	7,220	0	45,886
RRS A Zone 5	49	2,821	4,837	5,570	1,770	0	15,047
RRS A Zone 6	109	4,034	15,347	26,295	5,402	0	51,187
RRS A	350	12,652	54,875	76,334	19,112	8,959	172,282
RHA B Zone 1	233	11,389	19,150	16,112	3,366	1,411	51,661
RHA B Zone 2	876	10,936	33,037	47,848	5,260	0	97,957
RHA B Zone 3	713	11,809	31,174	39,803	9,740	164	93,403
RHA B Zone 7	199	5,559	8,956	8,509	782	0	24,005
RHA B	2,021	39,693	92,317	112,272	19,148	1,575	267,026
Total	2,371	52,345	147,192	188,606	38,260	10,534	439,308

Note 1: Health Centre and Community Health Centre visits are excluded.

Note 2: In some RHAs, Emergency visits in small facilities are reported under Nursing Inpatient functional centres and, as such, would be excluded from the table above (i.e. Grand Manan).

Note 3: RHAs may have patient days in the Emergency, resulting in differences in hours and cost per visit. A patient day in the Emergency occurs when a patient is admitted and remains in the ER.

Note 4: Day/Night Care and Clinics includes Dialysis and Medical Oncology.

Note 5: Other Visits are scheduled clinic visits that occur in ER.

Note 6: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-4(c): Emergency Room Visits by Triage Level and Time of Day - 2021/2022

	Emergency Room Visits								
	Visits Triage Level 1			Visits Triage Level 2			Visits Triage Level 3		
	0800 to 1600	1600 to 2400	2400 to 0800	0800 to 1600	1600 to 2400	2400 to 0800	0800 to 1600	1600 to 2400	2400 to 0800
RRS A Zone 1	52	44	22	1,729	1,567	567	9,626	7,343	2,686
RRS A Zone 4	23	33	18	820	798	316	7,617	5,535	1,884
RRS A Zone 5	18	18	13	1,290	1,102	429	2,446	1,806	585
RRS A Zone 6	38	44	27	1,893	1,559	582	7,398	6,009	1,940
RRS A	131	139	80	5,732	5,026	1,894	27,087	20,693	7,095
RHA B Zone 1	91	107	35	5,138	4,491	1,760	9,399	7,180	2,571
RHA B Zone 2	334	337	205	5,280	3,984	1,672	16,483	12,490	4,064
RHA B Zone 3	299	285	129	5,552	4,439	1,818	16,778	10,766	3,630
RHA B Zone 7	78	87	34	2,609	2,185	765	4,331	3,325	1,300
RHA B	802	816	403	18,579	15,099	6,015	46,991	33,761	11,565
Total	933	955	483	24,311	20,125	7,909	74,078	54,454	18,660

	Emergency Room Visits						
	Visits Triage Level 4			Visits Triage Level 5			Total
	0800 to 1600	1600 to 2400	2400 to 0800	0800 to 1600	1600 to 2400	2400 to 0800	
RRS A Zone 1	13,160	7,358	2,329	3,028	1,217	475	51,203
RRS A Zone 4	12,851	6,827	1,944	4,732	1,879	609	45,886
RRS A Zone 5	3,105	1,829	636	1,070	523	177	15,047
RRS A Zone 6	14,303	9,103	2,889	3,116	1,636	650	51,187
RRS A	43,419	25,117	7,798	11,946	5,255	1,911	163,323
RHA B Zone 1	9,584	4,660	1,868	2,370	645	351	50,250
RHA B Zone 2	29,459	15,060	3,329	3,408	1,363	489	97,957
RHA B Zone 3	25,500	11,342	2,961	6,472	2,527	741	93,239
RHA B Zone 7	4,609	2,767	1,133	451	250	81	24,005
RHA B	69,152	33,829	9,291	12,701	4,785	1,662	265,451
Total	112,571	58,946	17,089	24,647	10,040	3,573	428,774

Note 1: Health Center and Community Health Centre visits and hours are excluded.

Note 2: In some RHAs, Emergency visits in small facilities are reported under Nursing Inpatient functional centers and, as such, would be excluded from table above (i.e. Grand Manan).

Note 3: RHAs may not always apply consistent definition for ambulatory care visits, which affects the comparability of the data in this table.

Note 4: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-4(d) - Emergency Room and Day Night Care & Clinics Indicators - 2021/2022

	Emergency Room			Day/Night Care & Clinics			Avg Cost per Visit	Avg Cost per UPP Worked Hour	Avg UPP Worked Hours per Visit
	Total Cost per Visit	Total Cost per UPP Worked Hour	Total UPP Worked Hours per Visit	Total Cost per Visit	Total Cost per UPP Worked Hour	Total UPP Worked Hours per Visit			
RRS A Zone 1	154	84	1.8	327	174	1.9	272	146	1.9
RRS A Zone 4	167	105	1.6	150	141	1.1	155	127	1.2
RRS A Zone 5	242	89	2.7	166	178	0.9	189	129	1.5
RRS A Zone 6	234	89	2.6	238	167	1.4	237	131	1.8
RRS A	189	91	2.2	239	166	1.4	223	136	1.6
RHA B Zone 1	234	107	2.2	272	178	1.5	260	150	1.7
RHA B Zone 2	168	87	1.9	340	173	2.0	279	143	2.0
RHA B Zone 3	184	83	2.2	317	179	1.8	246	122	2.0
RHA B Zone 7	213	105	2.0	278	269	1.0	247	164	1.5
RHA B	191	91	2.1	312	179	1.7	263	140	1.9
NB	190	91	2.1	277	173	1.6	245	138	1.8

Note 1: Health Centre and Community Health Centre visits, hours, and expenses are excluded.

Note 2: Emergency Room expenses in some RHAs reflect costs associated with overflow beds.

Note 3: In some RHAs, Emergency visits in small facilities are reported under Nursing Inpatient functional centres and, as such, would be excluded from the table above (i.e. Grand Manan).

Note 4: Day/Night Care and Clinics includes Dialysis and Medical Oncology.

Note 5: Non-Inpatient Emergency Services includes Trauma Centre expenses for RHA B Zone 1 (\$168,099) and Zone 2 (\$1,199,654).

Note 6: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-5(a) - Clinical Laboratory Expenses, UPP Worked, UPP Benefit Hours and Workload Units by Functional Centre - 2021/2022 - Page 1 of 2

	Anatomical Pathology				Cytopathology				Clinical Chemistry			
	Expenses	UPP Worked Hours	UPP Benefit Hours	Workload Units	Expenses	UPP Worked Hours	UPP Benefit Hours	Workload Units	Expenses	UPP Worked Hours	UPP Benefit Hours	Workload Units
RRS A Zone 1	2,754,663	16,063	4,975	1,341,684	433,397	4,127	1,512	370,610	4,835,711	23,369	5,420	2,521,786
RRS A Zone 4	698,286	7,409	1,535	465,612	246,208	3,983	576	125,230	1,709,500	10,400	2,267	1,066,435
RRS A Zone 5	368,182	3,924	652	261,735	168,262	3,260	719	38,964	1,235,291	12,238	1,888	853,164
RRS A Zone 6	1,309,441	10,222	2,506	1,027,301	356,932	5,616	1,185	366,088	2,073,051	16,330	3,199	1,761,097
RRS A	5,130,572	37,618	9,667	3,096,332	1,204,800	16,987	3,992	900,892	9,853,553	62,337	12,773	6,202,482
RHA B Zone 1	2,373,564	22,737	4,832	2,229,451	628,394	11,274	2,730	429,698	4,720,814	27,458	5,575	3,363,280
RHA B Zone 2	2,902,968	29,844	7,112	2,628,671	757,606	11,968	3,207	558,474	6,024,339	40,576	7,979	4,186,197
RHA B Zone 3	1,967,682	20,913	4,318	2,729,231	690,574	12,067	2,201	384,280	4,175,843	34,914	9,860	5,064,280
RHA B Zone 7	373,735	4,420	1,373	261,617	2,138	0	0	0	1,436,069	9,677	2,663	898,499
RHA B	7,617,949	77,914	17,635	7,848,970	2,078,712	35,309	8,138	1,372,452	16,357,065	112,625	26,077	13,512,256
Total	12,748,521	115,532	27,302	10,945,302	3,283,512	52,296	12,130	2,273,344	26,210,617	174,962	38,850	19,714,738

	Pre/Post Analysis				Transfusion Medicine				Multi-functional Labs			
	Expenses	UPP Worked Hours	UPP Benefit Hours	Workload Units	Expenses	UPP Worked Hours	UPP Benefit Hours	Workload Units	Expenses	UPP Worked Hours	UPP Benefit Hours	Workload Units
RRS A Zone 1	2,124,068	41,450	13,821	1,196,432	675,729	3,791	596	403,069	646,179	7,735	1,418	520,863
RRS A Zone 4	559,072	12,592	2,424	527,341	240,323	2,877	557	122,355	1,473,945	15,370	2,835	1,107,986
RRS A Zone 5	571,655	14,293	3,109	497,537	165,399	856	964	158,274	235,762	3,579	652	310,696
RRS A Zone 6	1,003,731	23,508	5,174	1,051,557	187,553	1,694	249	171,868	4,010,137	58,599	12,192	4,084,333
RRS A	4,258,526	91,842	24,527	3,272,867	1,269,005	9,218	2,366	855,566	6,366,024	85,282	17,098	6,023,878
RHA B Zone 1	2,871,392	53,143	14,222	1,380,259	848,566	11,733	1,719	448,152	817,092	12,113	2,950	569,616
RHA B Zone 2	1,952,663	43,687	10,201	1,935,957	1,552,662	17,275	4,651	673,406	1,931,243	32,137	6,207	2,511,879
RHA B Zone 3	1,486,618	31,108	9,217	1,681,251	760,753	9,890	2,453	300,119	4,330,751	62,951	13,253	5,265,683
RHA B Zone 7	1,283,712	27,976	5,730	1,226,150	253,859	3,668	528	253,316	0	0	0	0
RHA B	7,594,384	155,914	39,370	6,223,617	3,415,841	42,566	9,351	1,674,993	7,079,087	107,201	22,410	8,347,178
Total	11,852,911	247,756	63,897	9,496,484	4,684,846	51,784	11,717	2,530,559	13,445,110	192,483	39,508	14,371,056

Note 1: Excludes Non-Service Recipient workload, admin allocation, medical compensation, interdepartmental expenses and standby hours.

Note 2: The laboratories in the small facilities of all RHAs are reported under the Multi-functional Labs.

Note 3: RRS A Zone 1 has Molecular Diagnostics and RHA B Zone 2 has Cytogenetics and Microbiology Level 3.

Note 4: Receipt and Dispatch workload is not distributed the same in all RHAs.

Note 5: RHA B Zone 7 expenses for Receipt & Dispatch include all Microbiology.

Note 6: Workload units are based on CIHI pre-2009 methodology.

Note 7: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-5(a) - Clinical Laboratory Expenses, UPP Worked, UPP Benefit Hours and Workload Units by Functional Centre - 2021/2022 - Page 2 of 2

	Clinical Hematology				Immunology, Histocompatibility/Immunogenetics, Diagnostic Genetics				Microbiology			
	Expenses	UPP Worked Hours	UPP Benefit Hours	Workload Units	Expenses	UPP Worked Hours	UPP Benefit Hours	Workload Units	Expenses	UPP Worked Hours	UPP Benefit Hours	Workload Units
RRS A Zone 1	2,266,570	17,168	5,821	1,162,350	3,408,834	6,257	2,714	2,072,420	6,795,049	68,609	12,865	11,044,124
RRS A Zone 4	702,875	8,054	1,461	540,178	0	0	0	0	1,181,780	10,255	1,678	709,963
RRS A Zone 5	828,156	12,022	2,130	724,914	0	0	0	0	831,632	10,022	1,543	580,481
RRS A Zone 6	1,401,428	14,819	3,051	797,724	0	0	0	0	1,876,711	21,691	4,576	1,183,225
RRS A	5,199,029	52,062	12,463	3,225,166	3,408,834	6,257	2,714	2,072,420	10,685,172	110,577	20,661	13,517,793
RHA B Zone 1	1,975,501	23,297	4,768	1,700,773	0	0	0	0	4,548,404	30,153	6,628	2,857,286
RHA B Zone 2	2,459,397	31,999	7,183	2,655,396	2,495,680	11,670	3,922	1,321,287	3,909,898	35,560	7,076	3,213,128
RHA B Zone 3	1,635,380	18,647	5,253	1,553,268	317,061	113	8	31,092	3,169,790	27,426	6,906	2,919,328
RHA B Zone 7	902,873	11,404	3,567	610,679	0	0	0	0	0	0	0	0
RHA B	6,973,152	85,347	20,771	6,520,116	2,812,741	11,783	3,930	1,352,379	11,628,092	93,139	20,610	8,989,742
Total	12,172,180	137,409	33,234	9,745,282	6,221,575	18,040	6,644	3,424,799	22,313,264	203,716	41,271	22,507,535

	Stem Cell Transplant Lab				Total			
	Expenses	UPP Worked Hours	UPP Benefit Hours	Workload Units	Expenses	UPP Worked Hours	UPP Benefit Hours	Workload Units
RRS A Zone 1	0	0	0	0	23,940,201	188,569	49,140	20,633,338
RRS A Zone 4	0	0	0	0	6,811,989	70,939	13,332	4,665,100
RRS A Zone 5	0	0	0	0	4,404,339	60,194	11,657	3,425,765
RRS A Zone 6	0	0	0	0	12,218,985	152,478	32,132	10,443,192
RRS A	0	0	0	0	47,375,514	472,180	106,261	39,167,395
RHA B Zone 1	0	0	0	0	18,783,728	191,908	43,424	12,978,515
RHA B Zone 2	211,381	2,513	393	67,232	24,197,835	257,229	57,931	19,751,627
RHA B Zone 3	0	0	0	0	18,534,452	218,029	53,469	19,928,532
RHA B Zone 7	0	0	0	0	4,252,387	57,145	13,861	3,250,261
RHA B	211,381	2,513	393	67,232	65,768,402	724,311	168,685	55,908,935
Total	211,381	2,513	393	67,232	113,143,916	1,196,491	274,946	95,076,330

Note 1: Excludes Non-Service Recipient workload, admin allocation, medical compensation, interdepartmental expenses and standby hours.
 Note 2: The laboratories in the small facilities of all RHAs are reported under the Multi-functional Labs.
 Note 3: RRS A Zone 1 has Molecular Diagnostics and RHA B Zone 2 has Cytogenetics and Microbiology Level 3.
 Note 4: Receipt and Dispatch workload is not distributed the same in all RHAs.
 Note 5: RHA B Zone 7 expenses for Receipt & Dispatch include all Microbiology.
 Note 6: Workload units are based on CIHI pre-2009 methodology.
 Note 7: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-5(b) - Clinical Laboratory - Distribution of Workload by Functional Centre and Source of Request - 2021/2022

	Service Recipient Workload Units				% Inpatient / Total Service Recipient Workload	Other Technical Workload Units				% Service Recipient Workload / Total Workload	Total
	Inpatient	Outpatient	Referred In	Total		Quality Control & Calibration	Environmental	Methods Development	Total		
RRS A Zone 1	2,729,947	6,469,486	9,804,521	19,003,954	14.4%	1,584,836	33,881	10,667	1,629,384	92.1%	20,633,338
RRS A Zone 4	877,466	2,559,433	565,175	4,002,074	21.9%	655,354	0	7,672	663,026	85.8%	4,665,100
RRS A Zone 5	531,449	2,132,136	194,235	2,857,820	18.6%	567,945	0	0	567,945	83.4%	3,425,765
RRS A Zone 6	1,693,240	6,631,363	960,113	9,284,717	18.2%	1,156,801	0	1,675	1,158,476	88.9%	10,443,192
RRS A	5,832,102	17,792,418	11,524,044	35,148,565	16.6%	3,964,936	33,881	20,014	4,018,831	89.7%	39,167,395
RHA B Zone 1	2,745,193	6,382,450	2,089,051	11,216,694	24.5%	1,727,452	0	34,369	1,761,821	86.4%	12,978,515
RHA B Zone 2	4,222,284	5,855,880	6,441,311	16,519,475	25.6%	2,400,595	30,437	801,120	3,232,152	83.6%	19,751,627
RHA B Zone 3	2,376,491	7,201,000	6,848,965	16,426,456	14.5%	3,442,787	52,251	7,038	3,502,076	82.4%	19,928,532
RHA B Zone 7	781,694	1,801,878	357,221	2,940,793	26.6%	309,468	0	0	309,468	90.5%	3,250,261
RHA B	10,125,662	21,241,208	15,736,548	47,103,418	21.5%	7,880,302	82,688	842,527	8,805,517	84.3%	55,908,935
Total	15,957,764	39,033,626	27,260,592	82,251,983	19.4%	11,845,238	116,569	862,541	12,824,348	86.5%	95,076,330

Note 1: Excludes Non-Service Recipient workload.

Note 2: Some inpatient workload from a small facility that is performed at a regional facility from the same RHA is reported as "Referred In".

Note 3: Some workload units under Methods Development are included in Quality Control and Calibration.

Note 4: Workload units are based on CIHI pre-2009 methodology.

Note 5: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-5(c) - Clinical Laboratory Indicators - 2021/2022

	Anatomical Pathology		Cytopathology		Clinical Chemistry		Clinical Hematology		Immunology, Histocompatibility/Immunogenetics, Diagnostic Genetics	
	Cost per Workload Unit	Workload Units per UPP Worked Hour	Cost per Workload Unit	Workload Units per UPP Worked Hour	Cost per Workload Unit	Workload Units per UPP Worked Hour	Cost per Workload Unit	Workload Units per UPP Worked Hour	Cost per Workload Unit	Workload Units per UPP Worked Hour
RRS A Zone 1	2.05	83.53	1.17	89.80	1.92	107.91	1.95	67.71	1.64	331.23
RRS A Zone 4	1.50	62.84	1.97	31.44	1.60	102.54	1.30	67.07	0.00	0.00
RRS A Zone 5	1.41	66.70	4.32	11.95	1.45	69.72	1.14	60.30	0.00	0.00
RRS A Zone 6	1.27	100.50	0.97	65.19	1.18	107.84	1.76	53.83	0.00	0.00
RRS A	1.66	82.31	1.34	53.04	1.59	99.50	1.61	61.95	1.64	331.23
RHA B Zone 1	1.06	98.05	1.46	38.11	1.40	122.49	1.16	73.00	0.00	0.00
RHA B Zone 2	1.10	88.08	1.36	46.66	1.44	103.17	0.93	82.98	1.89	113.22
RHA B Zone 3	0.72	130.50	1.80	31.85	0.82	145.05	1.05	83.30	10.20	275.15
RHA B Zone 7	1.43	59.19	0.00	0.00	1.60	92.85	1.48	53.55	0.00	0.00
RHA B	0.97	100.74	1.51	38.87	1.21	119.98	1.07	76.40	2.08	114.77
NB	1.16	94.74	1.44	43.47	1.33	112.68	1.25	70.92	1.82	189.85

	Microbiology		Pre/Post Analysis		Transfusion Medicine		Multi-functional Labs	
	Cost per Workload Unit	Workload Units per UPP Worked Hour	Cost per Workload Unit	Workload Units per UPP Worked Hour	Cost per Workload Unit	Workload Units per UPP Worked Hour	Cost per Workload Unit	Workload Units per UPP Worked Hour
RRS A Zone 1	0.62	160.97	1.78	28.86	1.68	106.33	1.24	67.34
RRS A Zone 4	1.66	69.23	1.06	41.88	1.96	42.53	1.33	72.09
RRS A Zone 5	1.43	57.92	1.15	34.81	1.05	184.94	0.76	86.82
RRS A Zone 6	1.59	54.55	0.95	44.73	1.09	101.47	0.98	69.70
RRS A	0.79	122.25	1.30	35.64	1.48	92.82	1.06	70.64
RHA B Zone 1	1.59	94.76	2.08	25.97	1.89	38.20	1.43	47.03
RHA B Zone 2	1.22	90.36	1.01	44.31	2.31	38.98	0.77	78.16
RHA B Zone 3	1.09	106.44	0.88	54.05	2.53	30.35	0.82	83.65
RHA B Zone 7	0.00	0.00	1.05	43.83	1.00	69.06	0.00	0.00
RHA B	1.29	96.52	1.22	39.92	2.04	39.35	0.85	77.86
NB	0.99	110.48	1.25	38.33	1.85	48.87	0.94	74.66

	Stem Cell Transplant Lab		Avg Cost per Workload Unit	Avg Workload Units per UPP Worked Hour
	Cost per Workload Unit	Workload Units per UPP Worked Hour		
RRS A Zone 1	0.00	0.00	1.16	109.42
RRS A Zone 4	0.00	0.00	1.46	65.76
RRS A Zone 5	0.00	0.00	1.29	56.91
RRS A Zone 6	0.00	0.00	1.17	68.49
RRS A	0.00	0.00	1.21	82.95
RHA B Zone 1	0.00	0.00	1.45	67.63
RHA B Zone 2	3.14	26.75	1.23	76.79
RHA B Zone 3	0.00	0.00	0.93	91.40
RHA B Zone 7	0.00	0.00	1.31	56.88
RHA B	3.14	26.75	1.18	77.19
NB	3.14	26.75	1.19	79.46

Note 1: UPP Worked Hours include unit producing personnel worked and purchased service hours and excludes Management and Operational Support and Medical personnel hours.
 Note 2: Excludes Non-Service Recipient workload.
 Note 3: The laboratories in small facilities are reported under the Multi-functional Labs.
 Note 4: RRS A Zone 1 has Molecular Diagnosis and RHA B Zone 2 has Cytogenetics and Microbiology level 3.
 Note 5: Receipt and Dispatch workload is not distributed the same in all RHAs.
 Note 6: Workload units are based on CIHI pre-2009 methodology.
 Note 7: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-5(d) - Clinical Laboratory Percent of Total Workload by RHA - 2021/2022

	Anatomical Pathology	Cytopathology	Clinical Chemistry	Clinical Hematology	Immunology, Histocompatibility/ Immunogenetics, Diagnostic Genetics	Pre/Post Analysis	Transfusion Medicine	Microbiology	Multi-functional Labs	Stem Cell Transplant Lab	Total
RRS A Zone 1	6.5%	1.8%	12.2%	5.6%	10.0%	5.8%	2.0%	53.5%	2.5%	0.0%	100.0%
RRS A Zone 4	10.0%	2.7%	22.9%	11.6%	0.0%	11.3%	2.6%	15.2%	23.8%	0.0%	100.0%
RRS A Zone 5	7.6%	1.1%	24.9%	21.2%	0.0%	14.5%	4.6%	16.9%	9.1%	0.0%	100.0%
RRS A Zone 6	9.8%	3.5%	16.9%	7.6%	0.0%	10.1%	1.6%	11.3%	39.1%	0.0%	100.0%
RRS A	7.9%	2.3%	15.8%	8.2%	5.3%	8.4%	2.2%	34.5%	15.4%	0.0%	100.0%
RHA B Zone 1	17.2%	3.3%	25.9%	13.1%	0.0%	10.6%	3.5%	22.0%	4.4%	0.0%	100.0%
RHA B Zone 2	13.3%	2.8%	21.2%	13.4%	6.7%	9.8%	3.4%	16.3%	12.7%	0.3%	100.0%
RHA B Zone 3	13.7%	1.9%	25.4%	7.8%	0.2%	8.4%	1.5%	14.6%	26.4%	0.0%	100.0%
RHA B Zone 7	8.0%	0.0%	27.6%	18.8%	0.0%	37.7%	7.8%	0.0%	0.0%	0.0%	100.0%
RHA B	14.0%	2.5%	24.2%	11.7%	2.4%	11.1%	3.0%	16.1%	14.9%	0.1%	100.0%
NB	11.5%	2.4%	20.7%	10.2%	3.6%	10.0%	2.7%	23.7%	15.1%	0.1%	100.0%

Note 1: Receipt and Dispatch workload is not distributed the same in all RHAs.

Note 2: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-6(a): Medical Imaging Expenses, UPP Worked Hours, UPP Benefit Hours, Workload Units and Exams/Procedures by Functional Centre - 2021/2022 - Page 1 of 2

	Radiography					Diagnostic Mammography					Interventional/Angiography				
	Expenses	UPP Worked Hours	UPP Benefit Hours	Workload Units	Exams / Procedures	Expenses	UPP Worked Hours	UPP Benefit Hours	Workload Units	Exams / Procedures	Expenses	UPP Worked Hours	UPP Benefit Hours	Workload Units	Exams / Procedures
RRS A Zone 1	3,440,219	35,525	8,964	1,234,631	67,500	123,071	1,574	457	68,643	2,663	2,934,847	10,793	2,306	625,835	8,123
RRS A Zone 4	2,267,964	18,828	4,304	766,935	36,965	51,183	797	104	46,528	2,064	0	0	0	0	0
RRS A Zone 5	1,251,024	13,134	3,467	427,070	24,729	106,655	792	68	29,214	1,058	0	0	0	0	0
RRS A Zone 6	3,104,544	39,346	8,198	1,482,513	61,132	134,658	1,510	276	55,656	2,060	0	0	0	0	0
RRS A	10,063,751	106,834	24,933	3,911,149	190,326	415,567	4,673	905	200,041	7,845	2,934,847	10,793	2,306	625,835	8,123
RHA B Zone 1	2,617,368	37,243	8,831	1,423,750	72,628	253,072	2,605	845	89,501	3,172	6,609,543	11,186	2,907	744,580	7,187
RHA B Zone 2	4,566,471	72,579	15,263	2,182,971	123,353	260,387	2,034	368	175,987	7,908	6,742,776	10,381	2,164	863,915	10,568
RHA B Zone 3	4,642,434	63,029	13,503	1,777,977	100,633	639,937	6,512	604	132,614	5,049	2,074,558	3,813	1,218	158,122	2,233
RHA B Zone 7	1,380,399	17,652	3,431	556,892	36,512	371,339	1,838	449	35,204	974	0	0	0	0	0
RHA B	13,206,672	190,503	41,028	5,941,590	333,126	1,524,734	12,989	2,266	433,306	17,103	15,426,877	25,380	6,289	1,766,617	19,988
Total	23,270,422	297,337	65,961	9,852,739	523,452	1,940,301	17,662	3,171	633,347	24,948	18,361,724	36,173	8,595	2,392,452	28,111

	Ultrasound					MRI					Combined Functions				
	Expenses	UPP Worked Hours	UPP Benefit Hours	Workload Units	Exams / Procedures	Expenses	UPP Worked Hours	UPP Benefit Hours	Workload Units	Exams / Procedures	Expenses	UPP Worked Hours	UPP Benefit Hours	Workload Units	Exams / Procedures
RRS A Zone 1	843,944	12,546	2,545	615,835	16,335	1,624,596	11,445	3,923	527,132	9,048	0	0	0	0	0
RRS A Zone 4	360,695	3,761	2,131	269,635	9,052	205,555	1,822	249	145,462	2,732	0	0	0	0	0
RRS A Zone 5	427,187	5,000	1,095	255,596	6,662	183,800	1,806	30	65,842	1,509	0	0	0	0	0
RRS A Zone 6	883,834	8,976	3,510	416,853	12,303	448,149	5,172	1,459	211,894	4,465	0	0	0	0	0
RRS A	2,515,660	30,283	9,280	1,557,919	44,352	2,462,100	20,245	5,661	950,330	17,754	0	0	0	0	0
RHA B Zone 1	661,981	11,506	2,383	705,252	18,712	1,266,457	9,591	2,047	426,443	7,314	449,920	7,569	1,238	129,808	8,435
RHA B Zone 2	1,291,312	20,175	4,803	859,726	21,875	1,249,432	10,786	3,345	577,315	13,586	0	0	0	0	0
RHA B Zone 3	1,114,975	18,720	4,263	936,320	27,127	1,208,313	11,250	2,074	297,410	7,928	0	0	0	0	0
RHA B Zone 7	347,070	5,292	1,506	232,414	6,499	462,243	4,089	987	148,805	3,708	0	0	0	0	0
RHA B	3,415,337	55,693	12,955	2,733,712	74,213	4,186,444	35,716	8,453	1,449,973	32,536	449,920	7,569	1,238	129,808	8,435
Total	5,930,997	85,976	22,235	4,291,631	118,565	6,648,544	55,961	14,114	2,400,303	50,290	449,920	7,569	1,238	129,808	8,435

Note 1: Workload includes Technical Services Recipient and excludes Support, Transport.

Note 2: Bone Densitometry is reported in Radiography.

Note 3: Includes UPP benefit, worked and purchased hours. Excludes admin allocation, interdepartmental expenses, medical compensation, management and operational support and standby hours.

Note 4: Breast screening in RHA B Zone 2 and 7 includes client teaching program.

Note 5: Count of exams in certain modalities (e.g. MRI, CT) is inflated due to limited capabilities within the automated health information system.

Note 6: This report excludes expenses and stats for RHA B Zone 2 Cardiac Catheterization Lab.

Note 7: PACS expenses are reported under Medical Imaging - Administration.

Note 8: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-6(a): Medical Imaging Expenses, UPP Worked Hours, UPP Benefit Hours, Workload Units and Exams/Procedures by Functional Centre - 2021/2022 - Page 2 of 2

	Computed Tomography					Nuclear Medicine					PET Scan				
	Expenses	UPP Worked Hours	UPP Benefit Hours	Workload Units	Exams / Procedures	Expenses	UPP Worked Hours	UPP Benefit Hours	Workload Units	Exams / Procedures	Expenses	UPP Worked Hours	UPP Benefit Hours	Workload Units	Exams / Procedures
RRS A Zone 1	1,565,591	10,820	1,898	649,011	19,548	1,759,983	8,082	2,070	381,961	5,784	1,172,706	1,649	379	141,799	999
RRS A Zone 4	640,630	5,430	573	300,539	9,469	707,041	4,083	1,293	382,296	6,746	0	0	0	0	0
RRS A Zone 5	870,545	8,531	1,139	323,120	11,116	0	0	0	0	0	0	0	0	0	0
RRS A Zone 6	1,403,620	11,189	3,430	501,883	15,248	1,374,001	6,675	1,142	627,189	4,765	0	0	0	0	0
RRS A	4,480,386	35,970	7,039	1,774,553	55,381	3,841,025	18,841	4,505	1,391,446	17,295	1,172,706	1,649	379	141,799	999
RHA B Zone 1	1,792,625	13,020	3,485	773,986	23,733	1,634,728	9,278	2,246	536,821	4,928	0	0	0	0	0
RHA B Zone 2	2,499,024	19,237	4,426	931,974	31,144	1,580,462	7,471	3,210	730,858	3,794	1,112,100	3,443	611	164,194	1,074
RHA B Zone 3	1,841,646	18,937	3,324	1,065,860	40,696	1,024,101	6,330	1,532	269,238	3,172	0	0	0	0	0
RHA B Zone 7	961,345	5,323	2,117	362,931	16,347	0	0	0	0	0	0	0	0	0	0
RHA B	7,094,640	56,517	13,352	3,134,751	111,920	4,239,290	23,079	6,988	1,536,917	11,894	1,112,100	3,443	611	164,194	1,074
Total	11,575,026	92,487	20,391	4,909,304	167,301	8,080,315	41,920	11,493	2,928,363	29,189	2,284,806	5,092	990	305,993	2,073

	Breast Screening					Total				
	Expenses	UPP Worked Hours	UPP Benefit Hours	Workload Units	Exams / Procedures	Expenses	UPP Worked Hours	UPP Benefit Hours	Workload Units	Exams / Procedures
RRS A Zone 1	293,043	2,002	229	155,105	6,710	13,757,999	94,437	22,771	4,399,952	136,710
RRS A Zone 4	171,941	1,302	390	68,368	2,760	4,405,009	36,023	9,044	1,979,763	69,788
RRS A Zone 5	106,789	762	39	28,976	1,288	2,946,001	30,025	5,838	1,129,818	46,362
RRS A Zone 6	254,300	2,892	311	112,567	5,522	7,603,105	75,761	18,324	3,408,555	105,495
RRS A	826,073	6,958	969	365,016	16,280	28,712,113	236,245	55,978	10,918,088	358,355
RHA B Zone 1	516,912	4,798	1,062	253,387	10,907	15,802,605	106,796	25,044	5,083,528	157,016
RHA B Zone 2	477,889	7,841	1,569	119,740	6,099	19,779,852	153,947	35,759	6,606,680	219,401
RHA B Zone 3	689,089	6,122	801	172,900	8,645	13,235,052	134,713	27,319	4,810,441	195,483
RHA B Zone 7	271,033	2,735	443	87,125	3,622	3,793,430	36,929	8,933	1,423,371	67,662
RHA B	1,954,923	21,496	3,875	633,152	29,273	52,610,939	432,385	97,055	17,924,020	639,562
Total	2,780,996	28,454	4,844	998,168	45,553	81,323,052	668,630	153,033	28,842,108	997,917

Note 1: Workload includes Technical Services Recipient and excludes Support, Transport.

Note 2: Bone Densitometry is reported in Radiography.

Note 3: Includes UPP benefit, worked and purchased hours. Excludes admin allocation, interdepartmental expenses, medical compensation, management and operational support and standby hours.

Note 4: Breast screening in RHA B Zone 2 and 7 includes client teaching program.

Note 5: Count of exams in certain modalities (e.g. MRI, CT) is inflated due to limited capabilities within the automated health information system.

Note 6: This report excludes expenses and stats for RHA B Zone 2 Cardiac Catheterization Lab.

Note 7: PACS expenses are reported under Medical Imaging - Administration.

Note 8: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-6(b): Medical Imaging Distribution of Workload and Exams by Source of Request - 2021/2022

	Inpatient Workload Units	Outpatient Workload Units	Non-Service Recipient Workload Units	Total Workload Units	% Inpatient of Total Workload Units
RRS A Zone 1	769,931	2,949,285	680,736	4,399,952	17.5%
RRS A Zone 4	233,661	1,528,547	217,555	1,979,763	11.8%
RRS A Zone 5	159,271	821,203	149,344	1,129,818	14.1%
RRS A Zone 6	364,402	2,197,457	846,696	3,408,555	10.7%
RRS A	1,527,265	7,496,492	1,894,331	10,918,088	14.0%
RHA B Zone 1	1,421,103	3,292,372	370,053	5,083,528	28.0%
RHA B Zone 2	1,625,959	4,669,093	311,628	6,606,680	24.6%
RHA B Zone 3	1,007,237	3,803,204	0	4,810,441	20.9%
RHA B Zone 7	264,464	1,057,447	101,460	1,423,371	18.6%
RHA B	4,318,763	12,822,116	783,141	17,924,020	24.1%
Total	5,846,028	20,318,608	2,677,472	28,842,108	20.3%

	Inpatient Exams / Procedures	Outpatient Exams / Procedures	Total Exams / Procedures	% Inpatient Exams / Procedures
RRS A Zone 1	24,197	112,513	136,710	17.7%
RRS A Zone 4	8,024	61,764	69,788	11.5%
RRS A Zone 5	6,797	39,565	46,362	14.7%
RRS A Zone 6	14,481	91,014	105,495	13.7%
RRS A	53,499	304,856	358,355	14.9%
RHA B Zone 1	31,296	125,720	157,016	19.9%
RHA B Zone 2	38,059	181,342	219,401	17.3%
RHA B Zone 3	28,914	166,569	195,483	14.8%
RHA B Zone 7	11,783	55,879	67,662	17.4%
RHA B	110,052	529,510	639,562	17.2%
Total	163,551	834,366	997,917	16.4%

Note 1: Workload includes Technical Services Recipient and excludes Support, Transport.

Note 2: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-6(c): Medical Imaging Indicators - 2021/2022 - Page 1 of 2

	Radiography			Diagnostic Mammography			Interventional/Angiography		
	Cost per Exam / Procedure	Workload per UPP Worked Hour	Workload per Exam / Procedure	Cost per Exam / Procedure	Workload per UPP Worked Hour	Workload per Exam / Procedure	Cost per Exam / Procedure	Workload per UPP Worked Hour	Workload per Exam / Procedure
RRS A Zone 1	50.97	34.8	18.3	46.21	43.6	25.8	361.30	58.0	77.0
RRS A Zone 4	61.35	40.7	20.7	24.80	58.4	22.5	0.00	0.0	0.0
RRS A Zone 5	50.59	32.5	17.3	100.81	36.9	27.6	0.00	0.0	0.0
RRS A Zone 6	50.78	37.7	24.3	65.37	36.8	27.0	0.00	0.0	0.0
RRS A	52.88	36.6	20.5	52.97	42.8	25.5	361.30	58.0	77.0
RHA B Zone 1	36.04	38.2	19.6	79.78	34.4	28.2	919.65	66.6	103.6
RHA B Zone 2	37.02	30.1	17.7	32.93	86.5	22.3	638.04	83.2	81.7
RHA B Zone 3	46.13	28.2	17.7	126.75	20.4	26.3	929.05	41.5	70.8
RHA B Zone 7	37.81	31.5	15.3	381.25	19.2	36.1	0.00	0.0	0.0
RHA B	39.64	31.2	17.8	89.15	33.4	25.3	771.81	69.6	88.4
NB	44.46	33.1	18.8	77.77	35.9	25.4	653.19	66.1	85.1

	Ultrasound			MRI			Combined Functions		
	Cost per Exam / Procedure	Workload per UPP Worked Hour	Workload per Exam / Procedure	Cost per Exam / Procedure	Workload per UPP Worked Hour	Workload per Exam / Procedure	Cost per Exam / Procedure	Workload per UPP Worked Hour	Workload per Exam / Procedure
RRS A Zone 1	51.66	49.1	37.7	179.55	46.1	58.3	0.00	0.0	0.0
RRS A Zone 4	39.85	71.7	29.8	75.24	79.8	53.2	0.00	0.0	0.0
RRS A Zone 5	64.12	51.1	38.4	121.80	36.5	43.6	0.00	0.0	0.0
RRS A Zone 6	71.84	46.4	33.9	100.37	41.0	47.5	0.00	0.0	0.0
RRS A	56.72	51.4	35.1	138.68	46.9	53.5	0.00	0.0	0.0
RHA B Zone 1	35.38	61.3	37.7	173.16	44.5	58.3	53.34	17.1	15.4
RHA B Zone 2	59.03	42.6	39.3	91.96	53.5	42.5	0.00	0.0	0.0
RHA B Zone 3	41.10	50.0	34.5	152.41	26.4	37.5	0.00	0.0	0.0
RHA B Zone 7	53.40	43.9	35.8	124.66	36.4	40.1	0.00	0.0	0.0
RHA B	46.02	49.1	36.8	128.67	40.6	44.6	53.34	17.1	15.4
NB	50.02	49.9	36.2	132.20	42.9	47.7	53.34	17.1	15.4

Note 1: Workload includes Technical Services Recipient and excludes Support, Transport.

Note 2: Bone Densitometry is reported in Radiography.

Note 3: Includes UPP benefit, worked and purchased hours. Excludes admin allocation, interdepartmental expenses, medical compensation, management and operational support and standby hours.

Note 4: Breast screening in RHA B Zone 2 and 7 includes client teaching program.

Note 5: Count of exams in certain modalities (e.g. MRI, CT) is inflated due to limited capabilities within the automated health information system.

Note 6: This report excludes expenses and stats for RHA B Zone 2 Cardiac Catheterization Lab.

Note 7: PACS expenses are reported under Medical Imaging - Administration.

Note 8: In Interventional/Angiography, certain high cost procedures are unique to Zones causing a significant variance in Cost per Exam/Procedure.

Note 9: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-6(c): Medical Imaging Indicators - 2021/2022 - Page 2 of 2

	Computed Tomography			Nuclear Medicine			PET Scan		
	Cost per Exam / Procedure	Workload per UPP Worked Hour	Workload per Exam / Procedure	Cost per Exam / Procedure	Workload per UPP Worked Hour	Workload per Exam / Procedure	Cost per Exam / Procedure	Workload per UPP Worked Hour	Workload per Exam / Procedure
RRS A Zone 1	80.09	60.0	33.2	304.28	47.3	66.0	1,173.88	86.0	141.9
RRS A Zone 4	67.66	55.3	31.7	104.81	93.6	56.7	0.00	0.0	0.0
RRS A Zone 5	78.31	37.9	29.1	0.00	0.0	0.0	0.00	0.0	0.0
RRS A Zone 6	92.05	44.9	32.9	288.35	94.0	131.6	0.00	0.0	0.0
RRS A	80.90	49.3	32.0	222.09	73.9	80.5	1,173.88	86.0	141.9
RHA B Zone 1	75.53	59.4	32.6	331.72	57.9	108.9	0.00	0.0	0.0
RHA B Zone 2	80.24	48.4	29.9	416.57	97.8	192.6	1,035.48	47.7	152.9
RHA B Zone 3	45.25	56.3	26.2	322.86	42.5	84.9	0.00	0.0	0.0
RHA B Zone 7	58.81	68.2	22.2	0.00	0.0	0.0	0.00	0.0	0.0
RHA B	63.39	55.5	28.0	356.42	66.6	129.2	1,035.48	47.7	152.9
NB	69.19	53.1	29.3	276.83	69.9	100.3	1,102.17	60.1	147.6

	Breast Screening			Total Cost per Exam / Procedure	Total Workload per UPP Worked Hour	Total Workload per Exam / Procedure
	Cost per Exam / Procedure	Workload per UPP Worked Hour	Workload per Exam / Procedure			
RRS A Zone 1	43.67	77.5	23.1	100.64	46.6	32.2
RRS A Zone 4	62.30	52.5	24.8	63.12	55.0	28.4
RRS A Zone 5	82.91	38.0	22.5	63.54	37.6	24.4
RRS A Zone 6	46.05	38.9	20.4	72.07	45.0	32.3
RRS A	50.74	52.5	22.4	80.12	46.2	30.5
RHA B Zone 1	47.39	52.8	23.2	100.64	47.6	32.4
RHA B Zone 2	78.36	15.3	19.6	90.15	42.9	30.1
RHA B Zone 3	79.71	28.2	20.0	67.70	35.7	24.6
RHA B Zone 7	74.83	31.9	24.1	56.06	38.5	21.0
RHA B	66.78	29.5	21.6	82.26	41.5	28.0
NB	61.05	35.1	21.9	81.49	43.1	28.9

Note 1: Workload includes Technical Services Recipient and excludes Support, Transport.

Note 2: Bone Densitometry is reported in Radiography.

Note 3: Includes UPP benefit, worked and purchased hours. Excludes admin allocation, interdepartmental expenses, medical compensation, management and operational support and standby hours.

Note 4: Breast screening in RHA B Zone 2 and 7 includes client teaching program.

Note 5: Count of exams in certain modalities (e.g. MRI, CT) is inflated due to limited capabilities within the automated health information system.

Note 6: This report excludes expenses and stats for RHA B Zone 2 Cardiac Catheterization Lab.

Note 7: PACS expenses are reported under Medical Imaging - Administration.

Note 8: In Interventional/Angiography, certain high cost procedures are unique to Zones causing a significant variance in Cost per Exam/Procedure.

Note 9: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-6(d): Medical Imaging Productivity Percentage - 2021/2022

	Ultrasound		Radiography		PET Scan		Nuclear Medicine		MRI		Interventional/Angiography	
	Service Provider Productivity %	Total Productivity %	Service Provider Productivity %	Total Productivity %	Service Provider Productivity %	Total Productivity %	Service Provider Productivity %	Total Productivity %	Service Provider Productivity %	Total Productivity %	Service Provider Productivity %	Total Productivity %
RRS A Zone 1	77.7%	81.8%	50.2%	57.9%	121.5%	143.4%	52.1%	78.8%	68.5%	76.8%	64.4%	96.6%
RRS A Zone 4	113.4%	119.5%	57.4%	67.9%	0.0%	0.0%	138.9%	156.0%	130.4%	133.1%	0.0%	0.0%
RRS A Zone 5	72.4%	85.2%	46.5%	54.2%	0.0%	0.0%	0.0%	0.0%	52.6%	60.8%	0.0%	0.0%
RRS A Zone 6	74.8%	77.4%	39.4%	62.8%	0.0%	0.0%	121.9%	156.6%	64.1%	68.3%	0.0%	0.0%
RRS A	80.4%	85.7%	47.0%	61.0%	121.5%	143.4%	95.6%	123.1%	71.5%	78.2%	64.4%	96.6%
RHA B Zone 1	100.5%	102.2%	58.7%	63.7%	0.0%	0.0%	80.3%	96.4%	66.7%	74.1%	107.3%	110.9%
RHA B Zone 2	71.0%	71.0%	50.1%	50.1%	79.5%	79.5%	93.5%	163.0%	89.2%	89.2%	138.7%	138.7%
RHA B Zone 3	83.4%	83.4%	47.0%	47.0%	0.0%	0.0%	70.9%	70.9%	44.1%	44.1%	69.1%	69.1%
RHA B Zone 7	69.5%	73.2%	49.7%	52.6%	0.0%	0.0%	0.0%	0.0%	55.3%	60.7%	0.0%	0.0%
RHA B	81.1%	81.8%	50.7%	52.0%	79.5%	79.5%	82.0%	111.0%	65.1%	67.7%	114.4%	116.0%
NB	80.9%	83.2%	49.4%	55.2%	93.1%	100.2%	88.1%	116.4%	67.4%	71.5%	99.5%	110.2%

	Diagnostic Mammography		Computed Tomography		Combined Functions		Breast Screening		Overall Service Provider Productivity %	Overall Total Productivity %
	Service Provider Productivity %	Total Productivity %	Service Provider Productivity %	Total Productivity %	Service Provider Productivity %	Total Productivity %	Service Provider Productivity %	Total Productivity %		
RRS A Zone 1	59.4%	72.7%	94.3%	100.0%	0.0%	0.0%	113.5%	129.1%	65.6%	77.7%
RRS A Zone 4	87.1%	97.3%	84.9%	92.2%	0.0%	0.0%	73.0%	87.5%	81.5%	91.6%
RRS A Zone 5	44.0%	61.4%	57.2%	63.1%	0.0%	0.0%	56.4%	63.4%	54.4%	62.7%
RRS A Zone 6	46.0%	61.4%	57.7%	74.8%	0.0%	0.0%	64.9%	64.9%	56.4%	75.0%
RRS A	57.2%	71.3%	72.7%	82.2%	0.0%	0.0%	79.4%	87.4%	63.7%	77.0%
RHA B Zone 1	47.3%	57.3%	95.1%	99.1%	25.0%	28.6%	78.4%	88.0%	73.6%	79.3%
RHA B Zone 2	144.2%	144.2%	80.7%	80.7%	0.0%	0.0%	25.5%	25.5%	68.2%	71.5%
RHA B Zone 3	33.9%	33.9%	93.8%	93.8%	0.0%	0.0%	47.1%	47.1%	59.5%	59.5%
RHA B Zone 7	19.8%	31.9%	107.9%	113.6%	0.0%	0.0%	44.4%	53.1%	59.7%	64.2%
RHA B	51.9%	55.6%	91.0%	92.4%	25.0%	28.6%	45.8%	49.1%	66.1%	69.1%
NB	53.3%	59.8%	83.9%	88.5%	25.0%	28.6%	54.1%	58.5%	65.2%	71.9%

Table IV-7(a) - Electrodiagnostic, Non-Invasive Cardiology and Vascular Lab Expenses, UPP Worked Hours, UPP Benefit Hours, Workload Units and Exams/Procedures by Functional Centre - 2021/2022

	Electrodiagnostic					Vascular Laboratory					Echocardiography				
	Expenses	UPP Worked Hours	UPP Benefit Hours	Workload Units	Exams / Procedures	Expenses	UPP Worked Hours	UPP Benefit Hours	Workload Units	Exams / Procedures	Expenses	UPP Worked Hours	UPP Benefit Hours	Workload Units	Exams / Procedures
RRS A Zone 1	277,562	4,996	862	135,439	2,944	0	0	0	0	0	678,179	6,296	3,047	343,890	5,821
RRS A Zone 4	117,741	1,736	373	76,099	1,750	0	0	0	0	0	342,747	3,071	923	98,038	2,386
RRS A Zone 5	96,144	1,129	601	14,718	257	0	0	0	0	0	229,771	1,814	475	81,800	1,034
RRS A Zone 6	226,802	3,903	759	128,481	2,935	0	0	0	0	0	445,373	2,754	555	113,384	1,497
RRS A	718,250	11,763	2,595	354,737	7,886	0	0	0	0	0	1,696,070	13,935	5,000	637,112	10,738
RHA B Zone 1	463,003	6,014	1,831	318,146	4,649	334,587	0	0	0	0	301,298	5,178	999	244,262	4,600
RHA B Zone 2	210,078	2,634	403	57,812	1,225	0	0	0	0	0	1,098,472	10,106	2,414	422,712	8,588
RHA B Zone 3	472,189	6,017	1,531	207,689	3,419	32,739	0	0	0	0	432,231	5,319	1,097	218,241	4,132
RHA B Zone 7	0	0	0	0	0	0	0	0	0	0	263,223	2,574	967	105,299	1,987
RHA B	1,145,269	14,665	3,765	583,647	9,293	367,326	0	0	0	0	2,095,225	23,177	5,477	990,514	19,307
Total	1,863,519	26,428	6,360	938,384	17,179	367,326	0	0	0	0	3,791,295	37,112	10,477	1,627,626	30,045

	Electrophysiology					Sleep Studies					Electrocardiography (ECG)				
	Expenses	UPP Worked Hours	UPP Benefit Hours	Workload Units	Exams / Procedures	Expenses	UPP Worked Hours	UPP Benefit Hours	Workload Units	Exams / Procedures	Expenses	UPP Worked Hours	UPP Benefit Hours	Workload Units	Exams / Procedures
RRS A Zone 1	0	0	0	0	0	447,062	4,845	828	307,243	0	1,169,547	19,537	3,316	797,950	27,515
RRS A Zone 4	0	0	0	0	0	0	0	0	0	0	515,873	8,111	1,304	260,496	8,982
RRS A Zone 5	0	0	0	0	0	0	0	0	0	0	832,282	15,051	2,665	404,767	11,352
RRS A Zone 6	0	0	0	0	0	0	0	0	0	0	1,834,450	30,857	5,741	1,152,895	23,118
RRS A	0	0	0	0	0	447,062	4,845	828	307,243	0	4,352,152	73,555	13,027	2,616,108	70,967
RHA B Zone 1	0	0	0	0	0	0	0	0	0	0	1,365,675	22,919	3,777	927,680	29,052
RHA B Zone 2	8,294,837	17,741	3,756	140,632	3,345	393,610	6,799	1,576	271,512	789	1,770,427	29,299	6,042	1,360,137	59,317
RHA B Zone 3	0	0	0	0	0	0	0	0	0	0	1,616,661	24,209	5,574	972,492	42,029
RHA B Zone 7	0	0	0	0	0	0	0	0	0	0	975,878	14,372	5,632	534,812	19,895
RHA B	8,294,837	17,741	3,756	140,632	3,345	393,610	6,799	1,576	271,512	789	5,728,641	90,799	21,025	3,795,121	150,293
Total	8,294,837	17,741	3,756	140,632	3,345	840,671	11,644	2,404	578,755	789	10,080,793	164,354	34,052	6,411,229	221,260

Note 1: Expenses excludes admin allocation, medical compensation and interdepartmental.
 Note 2: Workload units include service recipient (SR) and non-service recipient (NSR) units.
 Note 3: UPP Worked Hours includes Unit Producing Personnel worked and purchased service hours, and excludes Management and Operational Support personnel, Medical personnel hours and standby hours.
 Note 4: RHA B Zone 1 contracts out Vascular Lab services therefore worked hours, visits and workload units are not available.
 Note 5: In some small facilities, ECG is performed by nursing and/or Diagnostic Imaging staff with editing performed by physicians (except Zone 7).
 Note 6: In RHA B Zone 3, NSR workload reflects minimal admin support personnel in Non-Invasive Card and Echocardiology.
 Note 7: In RHA B Zone 7, workload units for Echocardiology exams reflect Radiologist requirement for additional images/measurements.
 Note 8: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-7(b) - Electrodiagnostic, Non-Invasive Cardiology and Vascular Lab Workload Units by Functional Centre - 2021/2022

	Electrodiagnostic			Echocardiography			Electrocardiography (ECG)		
	SR Workload Units	NSR Workload Units	Workload Units	SR Workload Units	NSR Workload Units	Workload Units	SR Workload Units	NSR Workload Units	Workload Units
RRS A Zone 1	121,019	14,420	135,439	339,944	3,946	343,890	754,517	43,433	797,950
RRS A Zone 4	74,109	1,990	76,099	96,485	1,553	98,038	249,365	11,131	260,496
RRS A Zone 5	11,738	2,980	14,718	58,882	22,918	81,800	263,562	141,205	404,767
RRS A Zone 6	118,531	9,950	128,481	87,539	25,845	113,384	733,156	419,739	1,152,895
RRS A	325,397	29,340	354,737	582,850	54,262	637,112	2,000,600	615,508	2,616,108
RHA B Zone 1	224,205	93,941	318,146	206,867	37,395	244,262	712,557	215,123	927,680
RHA B Zone 2	57,707	105	57,812	408,007	14,705	422,712	1,285,427	74,710	1,360,137
RHA B Zone 3	161,881	45,808	207,689	194,386	23,855	218,241	730,929	241,563	972,492
RHA B Zone 7	0	0	0	92,459	12,840	105,299	471,518	63,294	534,812
RHA B	443,793	139,854	583,647	901,719	88,795	990,514	3,200,431	594,690	3,795,121
Total	769,190	169,194	938,384	1,484,569	143,057	1,627,626	5,201,031	1,210,198	6,411,229

	Electrophysiology			Sleep Studies		
	SR Workload Units	NSR Workload Units	Workload Units	SR Workload Units	NSR Workload Units	Workload Units
RRS A Zone 1	0	0	0	283,098	24,145	307,243
RRS A Zone 4	0	0	0	0	0	0
RRS A Zone 5	0	0	0	0	0	0
RRS A Zone 6	0	0	0	0	0	0
RRS A	0	0	0	283,098	24,145	307,243
RHA B Zone 1	0	0	0	0	0	0
RHA B Zone 2	128,628	12,004	140,632	223,687	47,825	271,512
RHA B Zone 3	0	0	0	0	0	0
RHA B Zone 7	0	0	0	0	0	0
RHA B	128,628	12,004	140,632	223,687	47,825	271,512
Total	128,628	12,004	140,632	506,785	71,970	578,755

Note 1: Expenses excludes admin allocation, medical compensation and interdepartmental.

Note 2: Workload units include service recipient (SR) and non-service recipient (NSR) units.

Note 3: UPP Worked Hours includes Unit Producing Personnel worked and purchased service hours, and excludes Management and Operational Support personnel, Medical personnel hours and standby hours.

Note 4: RHA B Zone 1 contracts out Vascular Lab services therefore worked hours, visits and workload units are not available.

Note 5: In some small facilities, ECG is performed by nursing and/or Diagnostic Imaging staff with editing performed by physicians (except Zone 7).

Note 6: In RHA B Zone 3, NSR workload reflects minimal admin support personnel in Non-Invasive Cardiology and Echocardiology.

Note 7: In RHA B Zones 1 and 3, significant progress has been made in standardizing workload collection in Electrodiagnostics.

Note 8: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-7(c) - Electrodiagnostic, Non-Invasive Cardiology and Vascular Laboratory Indicators - 2021/2022

	Electrodiagnostic			Vascular Laboratory			Echocardiography			Electrocardiography (ECG)		
	Cost per Workload Unit	Workload per UPP Worked Hour	Workload per Exam / Procedure	Cost per Workload Unit	Workload per UPP Worked Hour	Workload per Exam / Procedure	Cost per Workload Unit	Workload per UPP Worked Hour	Workload per Exam / Procedure	Cost per Workload Unit	Workload per UPP Worked Hour	Workload per Exam / Procedure
RRS A Zone 1	2.05	27.11	46.01	0.00	0.00	0.00	1.97	54.62	59.08	1.47	40.84	29.00
RRS A Zone 4	1.55	43.85	43.49	0.00	0.00	0.00	3.50	31.93	41.09	1.98	32.12	29.00
RRS A Zone 5	6.53	13.04	57.27	0.00	0.00	0.00	2.81	45.09	79.11	2.06	26.89	35.66
RRS A Zone 6	1.77	32.92	43.78	0.00	0.00	0.00	3.93	41.17	75.74	1.59	37.36	49.87
RRS A	2.02	30.16	44.98	0.00	0.00	0.00	2.66	45.72	59.33	1.66	35.57	36.86
RHA B Zone 1	1.46	52.90	68.43	0.00	0.00	0.00	1.23	47.17	53.10	1.47	40.48	31.93
RHA B Zone 2	3.63	21.95	47.19	0.00	0.00	0.00	2.60	41.83	49.22	1.30	46.42	22.93
RHA B Zone 3	2.27	34.52	60.75	0.00	0.00	0.00	1.98	41.03	52.82	1.66	40.17	23.14
RHA B Zone 7	0.00	0.00	0.00	0.00	0.00	0.00	2.50	40.91	52.99	1.82	37.21	26.88
RHA B	1.96	39.80	62.81	0.00	0.00	0.00	2.12	42.74	51.30	1.51	41.80	25.25
NB	1.99	35.51	54.62	0.00	0.00	0.00	2.33	43.86	54.17	1.57	39.01	28.98

	Electrophysiology			Sleep Studies		
	Cost per Workload Unit	Workload per UPP Worked Hour	Workload per Exam / Procedure	Cost per Workload Unit	Workload per UPP Worked Hour	Workload per Exam / Procedure
RRS A Zone 1	0.00	0.00	0.00	1.46	63.41	0.00
RRS A Zone 4	0.00	0.00	0.00	0.00	0.00	0.00
RRS A Zone 5	0.00	0.00	0.00	0.00	0.00	0.00
RRS A Zone 6	0.00	0.00	0.00	0.00	0.00	0.00
RRS A	0.00	0.00	0.00	1.46	63.41	0.00
RHA B Zone 1	0.00	0.00	0.00	0.00	0.00	0.00
RHA B Zone 2	58.98	7.93	42.04	1.45	39.93	344.12
RHA B Zone 3	0.00	0.00	0.00	0.00	0.00	0.00
RHA B Zone 7	0.00	0.00	0.00	0.00	0.00	0.00
RHA B	58.98	7.93	42.04	1.45	39.93	344.12
NB	58.98	7.93	42.04	1.45	49.70	733.53

Note 1: Expenses excludes admin allocation, medical compensation and interdepartmental.
 Note 2: Workload units include service recipient (SR) and non-service recipient (NSR) units.
 Note 3: UPP Worked Hours includes Unit Producing Personnel worked and purchased service hours, and excludes Management and Operational Support personnel, Medical personnel hours and standby hours.
 Note 4: RHA B Zone 1 contracts out Vascular Lab services therefore worked hours, visits and workload units are not available.
 Note 5: In some small facilities, ECG is performed by nursing and/or Diagnostic Imaging staff with editing performed by physicians (except Zone 7).
 Note 6: In RHA B Zone 3, NSR workload reflects minimal admin support personnel in Non-Invasive Card and Echocardiology.
 Note 7: In RHA B Zones 1 and 3, significant progress has been made in standardizing workload collection in Electrodiagnostics.
 Note 8: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-8(a): Other Diagnostic and Therapeutic Total Expenses, Worked Hours and Statistics by Functional Centre - 2021/2022 - Page 1

	Physiotherapy					Occupational Therapy				
	Expenses	UPP - Worked Hours	UPP - Benefit Hours	Attendance Days - Face to Face	Attendance Days - Telephone	Expenses	UPP - Worked Hours	UPP - Benefit Hours	Attendance Days - Face to Face	Attendance Days - Telephone
RRS A Zone 1	2,922,031	43,961	10,961	31,250	2,552	1,834,984	26,245	6,859	13,822	1,124
RRS A Zone 4	1,340,935	15,881	4,939	14,815	931	887,269	10,310	2,559	5,468	305
RRS A Zone 5	1,662,797	26,622	6,123	21,528	2,328	1,146,489	14,985	3,483	4,427	230
RRS A Zone 6	2,356,936	36,721	7,807	22,512	2,385	1,390,613	20,914	5,807	8,566	1,167
RRS A	8,282,699	123,185	29,830	90,105	8,196	5,259,355	72,454	18,709	32,283	2,826
RHA B Zone 1	3,522,809	57,570	14,128	41,678	1,171	1,906,215	30,014	5,116	15,200	719
RHA B Zone 2	4,900,964	80,751	19,170	76,647	405	2,513,707	39,771	8,851	25,182	1,122
RHA B Zone 3	5,834,186	98,819	24,839	65,647	2,646	4,083,864	61,335	12,808	22,210	2,249
RHA B Zone 7	1,060,738	19,644	4,420	14,404	572	641,526	9,878	2,016	4,230	220
RHA B	15,318,697	256,784	62,557	198,376	4,794	9,145,312	140,998	28,791	66,822	4,310
Total	23,601,396	379,969	92,387	288,481	12,990	14,404,667	213,452	47,500	99,105	7,136

	Audiology					Speech Language Pathology				
	Expenses	UPP - Worked Hours	UPP - Benefit Hours	Attendance Days - Face to Face	Attendance Days - Telephone	Expenses	UPP - Worked Hours	UPP - Benefit Hours	Attendance Days - Face to Face	Attendance Days - Telephone
RRS A Zone 1	221,496	3,946	704	1,895	12	908,759	13,303	2,482	4,060	500
RRS A Zone 4	270,141	3,955	1,033	1,709	400	493,023	4,978	1,292	2,877	721
RRS A Zone 5	220,295	2,291	661	1,179	22	349,931	5,355	950	1,289	252
RRS A Zone 6	755,983	6,273	1,994	2,015	810	966,394	11,678	2,637	3,438	926
RRS A	1,467,916	16,464	4,391	6,798	1,244	2,718,107	35,313	7,361	11,664	2,399
RHA B Zone 1	434,313	5,445	1,613	2,619	130	1,276,432	16,260	4,197	7,259	545
RHA B Zone 2	622,114	6,661	1,442	4,440	65	1,506,537	21,988	4,578	8,048	750
RHA B Zone 3	659,041	5,594	2,173	3,095	88	1,826,253	27,898	5,528	9,096	1,351
RHA B Zone 7	246,610	2,714	741	1,565	31	439,536	6,043	1,431	2,678	217
RHA B	1,962,078	20,414	5,969	11,719	314	5,048,759	72,189	15,734	27,081	2,863
Total	3,429,994	36,878	10,360	18,517	1,558	7,766,866	107,502	23,095	38,745	5,262

Note 1: The type of clinical nutrition services/interventions provided at Centre Hospitalier Restigouche does not enable reporting of attendance days for all patient types as often the face to face intervention is with nursing staff.
 Note 2: In RHA B Zone 7, Clinical Nutrition does not include expenses and workload for diabetic clinic.
 Note 3: In RRS A Zone 6, Audiology includes the provincial program of Cochlear implant.
 Note 4: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-8(a): Other Diagnostic and Therapeutic Total Expenses, Worked Hours and Statistics by Functional Centre - 2021/2022 - Page 1b

	Social Work					Psychology				
	Expenses	UPP - Worked Hours	UPP - Benefit Hours	Attendance Days - Face to Face	Attendance Days - Telephone	Expenses	UPP - Worked Hours	UPP - Benefit Hours	Attendance Days - Face to Face	Attendance Days - Telephone
RRS A Zone 1	1,224,857	18,368	4,697	5,097	3,070	931,096	11,186	2,900	2,169	425
RRS A Zone 4	583,701	7,375	2,499	2,341	2,057	348,074	4,753	1,018	1,765	691
RRS A Zone 5	1,283,296	18,987	4,265	4,626	3,408	509,086	5,458	994	939	46
RRS A Zone 6	953,356	13,316	3,827	2,860	1,947	825,806	11,346	2,772	3,117	474
RRS A	4,045,211	58,045	15,289	14,924	10,482	2,614,061	32,745	7,684	7,990	1,636
RHA B Zone 1	1,479,561	22,924	5,762	6,476	2,706	1,294,075	13,595	3,820	4,079	598
RHA B Zone 2	1,470,792	23,550	5,737	11,133	2,161	648,645	7,853	1,756	1,514	909
RHA B Zone 3	2,738,679	46,144	11,187	17,486	6,021	1,191,490	18,227	3,250	3,819	900
RHA B Zone 7	486,472	6,535	2,089	2,291	933	2	0	0	0	0
RHA B	6,175,504	99,153	24,775	37,386	11,821	3,134,213	39,675	8,826	9,412	2,407
Total	10,220,715	157,198	40,064	52,310	22,303	5,748,274	72,420	16,510	17,402	4,043

	Recreation					Child Life				
	Expenses	UPP - Worked Hours	UPP - Benefit Hours	Attendance Days - Face to Face	Attendance Days - Telephone	Expenses	UPP - Worked Hours	UPP - Benefit Hours	Attendance Days - Face to Face	Attendance Days - Telephone
RRS A Zone 1	319,768	6,723	1,213	15,000	0	0	0	0	0	0
RRS A Zone 4	123,519	2,908	596	3,580	0	0	0	0	0	0
RRS A Zone 5	580,119	9,333	2,211	9,941	0	0	0	0	0	0
RRS A Zone 6	0	0	0	0	0	0	0	0	0	0
RRS A	1,023,406	18,963	4,020	28,521	0	0	0	0	0	0
RHA B Zone 1	193,648	3,356	1,008	4,658	0	100,732	1,758	354	887	8
RHA B Zone 2	825,727	15,073	5,415	29,737	45	93,283	1,512	338	1,390	8
RHA B Zone 3	485,066	8,283	2,922	10,637	84	31,961	770	194	222	0
RHA B Zone 7	100,461	1,954	707	1,071	2	0	0	0	0	0
RHA B	1,604,902	28,666	10,052	46,103	131	225,976	4,040	886	2,499	16
Total	2,628,308	47,629	14,072	74,624	131	225,976	4,040	886	2,499	16

Note 1: The type of clinical nutrition services/interventions provided at Centre Hospitalier Restigouche does not enable reporting of attendance days for all patient types as often the face to face intervention is with nursing staff.
 Note 2: In RHA B Zone 7, Clinical Nutrition does not include expenses and workload for diabetic clinic.
 Note 3: In RRS A Zone 6, Audiology includes the provincial program of Cochlear implant.
 Note 4: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-8(a): Other Diagnostic and Therapeutic Total Expenses, Worked Hours and Statistics by Functional Centre - 2021/2022 - Page 1c

	Clinical Nutrition					Radiation Oncology				
	Expenses	UPP - Worked Hours	UPP - Benefit Hours	Attendance Days - Face to Face	Attendance Days - Telephone	Expenses	UPP - Worked Hours	UPP - Benefit Hours	Attendance Days - Face to Face	Treatment Courses
RRS A Zone 1	1,729,776	27,969	5,332	14,676	6,094	7,735,596	43,509	8,880	21,256	1,279
RRS A Zone 4	791,430	13,204	3,985	8,517	2,414	0	0	0	0	0
RRS A Zone 5	854,655	13,439	3,611	5,354	1,286	0	0	0	0	0
RRS A Zone 6	1,407,073	20,194	4,596	8,182	1,753	0	0	0	0	0
RRS A	4,782,935	74,805	17,523	36,729	11,547	7,735,596	43,509	8,880	21,256	1,279
RHA B Zone 1	1,088,946	19,736	4,342	11,792	1,347	0	0	0	0	0
RHA B Zone 2	1,763,484	32,893	6,792	19,082	2,889	6,043,662	44,224	8,704	16,373	1,097
RHA B Zone 3	2,114,094	35,488	9,378	17,412	6,109	0	0	0	0	0
RHA B Zone 7	596,417	9,336	1,917	4,414	1,268	0	0	0	0	0
RHA B	5,562,941	97,453	22,429	52,700	11,613	6,043,662	44,224	8,704	16,373	1,097
Total	10,345,876	172,258	39,952	89,429	23,160	13,779,258	87,733	17,584	37,629	2,376

	Respiratory Services					Sleep Studies				
	Expenses	UPP - Worked Hours	UPP - Benefit Hours	Attendance Days - Face to Face	Attendance Days - Telephone	Expenses	UPP - Worked Hours	UPP - Benefit Hours	Attendance Days - Face to Face	Procedures / Exams
RRS A Zone 1	3,506,614	49,735	9,734	15,711	249	447,062	4,845	828	995	0
RRS A Zone 4	1,802,217	23,813	5,708	8,403	1,461	0	0	0	0	0
RRS A Zone 5	1,416,603	18,585	3,717	6,757	804	0	0	0	0	0
RRS A Zone 6	3,262,120	46,953	10,298	12,193	1,050	0	0	0	0	0
RRS A	9,987,553	139,087	29,458	43,064	3,564	447,062	4,845	828	995	0
RHA B Zone 1	3,255,020	44,600	9,565	19,338	0	0	0	0	0	0
RHA B Zone 2	5,419,570	87,127	15,924	45,626	26	393,610	6,799	1,576	2,169	789
RHA B Zone 3	2,918,894	48,449	9,601	19,224	27	0	0	0	0	0
RHA B Zone 7	1,431,347	19,505	4,737	8,624	0	0	0	0	0	0
RHA B	13,024,831	199,681	39,827	92,812	53	393,610	6,799	1,576	2,169	789
Total	23,012,384	338,768	69,285	135,876	3,617	840,671	11,644	2,404	3,164	789

Note 1: The type of clinical nutrition services/interventions provided at Centre Hospitalier Restigouche does not enable reporting of attendance days for all patient types as often the face to face intervention is with nursing staff.
 Note 2: In RHA B Zone 7, Clinical Nutrition does not include expenses and workload for diabetic clinic.
 Note 3: In RRS A Zone 6, Audiology includes the provincial program of Cochlear implant.
 Note 4: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-8(b): Other Diagnostic and Therapeutic Total Workload by Functional Centre and Source of Request - 2021/2022 - Page 1

	Physiotherapy					Occupational Therapy				
	Inpatient	Outpatient	Other Service Recipient	Non Service Recipient Workload Units	Total	Inpatient	Outpatient	Other Service Recipient	Non Service Recipient Workload Units	Total
RRS A Zone 1	972,194	773,091	9,760	530,671	2,285,716	800,234	257,081	1,165	395,057	1,453,537
RRS A Zone 4	476,898	352,556	0	93,386	922,840	324,654	95,120	0	132,552	552,326
RRS A Zone 5	773,299	335,180	36,664	299,075	1,444,218	615,300	82,915	21,565	163,900	883,680
RRS A Zone 6	684,112	650,032	33,535	678,820	2,046,499	376,110	429,085	11,250	311,605	1,128,050
RRS A	2,906,503	2,110,859	79,959	1,601,952	6,699,273	2,116,298	864,201	33,980	1,003,114	4,017,593
RHA B Zone 1	1,521,690	919,295	0	611,512	3,052,497	900,629	473,307	0	333,715	1,707,651
RHA B Zone 2	2,911,395	999,964	6,667	705,433	4,623,459	1,303,235	482,544	5,475	375,449	2,166,703
RHA B Zone 3	2,088,002	1,769,134	74,499	1,344,505	5,276,140	1,341,056	919,239	115,498	921,869	3,297,662
RHA B Zone 7	597,158	251,544	1,101	240,028	1,089,831	222,817	70,369	1,605	163,245	458,036
RHA B	7,118,245	3,939,937	82,267	2,901,478	14,041,927	3,767,737	1,945,459	122,578	1,794,278	7,630,052
Total	10,024,748	6,050,796	162,226	4,503,430	20,741,200	5,884,035	2,809,660	156,558	2,797,392	11,647,645

	Audiology					Speech Language Pathology				
	Inpatient	Outpatient	Other Service Recipient	Non Service Recipient Workload Units	Total	Inpatient	Outpatient	Other Service Recipient	Non Service Recipient Workload Units	Total
RRS A Zone 1	3,680	144,038	0	38,942	186,660	149,130	380,264	0	158,210	687,604
RRS A Zone 4	20,866	102,600	0	72,560	196,026	119,370	122,406	0	32,190	273,966
RRS A Zone 5	2,540	87,760	890	30,780	121,970	65,840	141,980	6,110	65,440	279,370
RRS A Zone 6	12,760	266,460	1,550	95,070	375,840	86,600	399,700	7,660	205,580	699,540
RRS A	39,846	600,858	2,440	237,352	880,496	420,940	1,044,350	13,770	461,420	1,940,480
RHA B Zone 1	6,005	172,427	0	114,955	293,387	225,077	446,052	0	181,491	852,620
RHA B Zone 2	42,537	296,603	60	62,233	401,433	392,935	518,783	0	213,129	1,124,847
RHA B Zone 3	5,235	182,546	17,594	96,159	301,534	333,351	694,509	62,757	363,389	1,454,006
RHA B Zone 7	5,847	95,405	740	40,919	142,911	96,459	165,219	1,840	61,965	325,483
RHA B	59,624	746,981	18,394	314,266	1,139,265	1,047,822	1,824,563	64,597	819,974	3,756,956
Total	99,470	1,347,839	20,834	551,618	2,019,761	1,468,762	2,868,913	78,367	1,281,394	5,697,436

Note 1: Outpatient Workload may include Day Surgery and Community Health Centres for some RHAs.

Note 2: Other Service Recipient Workload includes Sold Services.

Note 3: In some RHAs collection of Service Recipient workload by students may affect cost and workload indicators.

Note 4: In RRS A Zone 6, Audiology includes the provincial program of Cochlear implant.

Note 5: Child Life Non-Service Recipient workload may include workload for the orientation and co-ordination of volunteers for Child Life service delivery.

Note 6: RHA B Zone 2, Respiratory workload is a combination of standard and actual times. Procedure definition and standard unit values are not always applicable due to multi-tasking.

Note 7: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-8(b): Other Diagnostic and Therapeutic Total Workload by Functional Centre and Source of Request - 2021/2022 - Page 1b

	Social Work					Psychology				
	Inpatient	Outpatient	Other Service Recipient	Non Service Recipient Workload Units	Total	Inpatient	Outpatient	Other Service Recipient	Non Service Recipient Workload Units	Total
RRS A Zone 1	396,473	290,204	31,320	200,053	918,050	101,220	312,168	7,955	173,514	594,857
RRS A Zone 4	328,778	21,100	0	53,825	403,703	106,358	60,002	0	109,830	276,190
RRS A Zone 5	717,120	37,240	9,080	161,960	925,400	225,265	21,955	18,000	119,840	385,060
RRS A Zone 6	421,060	130,590	9,750	131,390	692,790	241,221	242,342	35,640	148,051	667,254
RRS A	1,863,431	479,134	50,150	547,228	2,939,943	674,064	636,467	61,595	551,235	1,923,361
RHA B Zone 1	605,457	340,112	0	225,390	1,170,959	288,612	336,648	0	127,940	753,200
RHA B Zone 2	596,940	201,940	0	129,007	927,887	65,808	251,227	0	90,275	407,310
RHA B Zone 3	1,066,306	593,009	124,049	489,338	2,272,702	262,248	264,869	108,116	270,976	906,209
RHA B Zone 7	162,139	59,375	90	49,505	271,109	0	0	0	0	0
RHA B	2,430,842	1,194,436	124,139	893,240	4,642,657	616,668	852,744	108,116	489,191	2,066,719
Total	4,294,273	1,673,570	174,289	1,440,468	7,582,600	1,290,732	1,489,211	169,711	1,040,426	3,990,080

	Recreation					Child Life				
	Inpatient	Outpatient	Other Service Recipient	Non Service Recipient Workload Units	Total	Inpatient	Outpatient	Other Service Recipient	Non Service Recipient Workload Units	Total
RRS A Zone 1	317,629	0	0	29,765	347,394	0	0	0	0	0
RRS A Zone 4	74,356	0	0	25,231	99,587	0	0	0	0	0
RRS A Zone 5	402,836	0	50	100,060	502,946	0	0	0	0	0
RRS A Zone 6	0	0	0	0	0	0	0	0	0	0
RRS A	794,821	0	50	155,056	949,927	0	0	0	0	0
RHA B Zone 1	121,905	20,811	0	34,085	176,801	30,555	23,377	0	21,241	75,173
RHA B Zone 2	558,084	0	0	171,130	729,214	43,875	4,455	980	49,905	99,215
RHA B Zone 3	400,863	34,396	780	108,855	544,894	7,696	3,715	0	9,039	20,450
RHA B Zone 7	61,843	0	470	26,912	89,225	0	0	0	0	0
RHA B	1,142,695	55,207	1,250	340,982	1,540,134	82,126	31,547	980	80,185	194,838
Total	1,937,516	55,207	1,300	496,038	2,490,061	82,126	31,547	980	80,185	194,838

Note 1: Outpatient Workload may include Day Surgery and Community Health Centres for some RHAs.

Note 2: Other Service Recipient Workload includes Sold Services.

Note 3: In some RHAs collection of Service Recipient workload by students may affect cost and workload indicators.

Note 4: In RRS A Zone 6, Audiology includes the provincial program of Cochlear implant.

Note 5: Child Life Non-Service Recipient workload may include workload for the orientation and co-ordination of volunteers for Child Life service delivery.

Note 6: RHA B Zone 2, Respiratory workload is a combination of standard and actual times. Procedure definition and standard unit values are not always applicable due to multi-tasking.

Note 7: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-8(b): Other Diagnostic and Therapeutic Total Workload by Functional Centre and Source of Request - 2021/2022 - Page 1c

	Clinical Nutrition					Radiation Oncology				
	Inpatient	Outpatient	Other Service Recipient	Non Service Recipient Workload Units	Total	Inpatient	Outpatient	Other Service Recipient	Non Service Recipient Workload Units	Total
RRS A Zone 1	399,011	671,835	66,986	386,190	1,524,022	70,787	1,344,839	0	373,995	1,789,621
RRS A Zone 4	334,856	245,245	0	147,105	727,206	0	0	0	0	0
RRS A Zone 5	308,935	238,740	5,045	169,605	722,325	0	0	0	0	0
RRS A Zone 6	425,594	405,152	3,035	302,544	1,136,325	0	0	0	0	0
RRS A	1,468,396	1,560,972	75,066	1,005,444	4,109,878	70,787	1,344,839	0	373,995	1,789,621
RHA B Zone 1	431,066	510,364	0	207,079	1,148,509	0	0	0	0	0
RHA B Zone 2	932,775	447,791	120	222,257	1,602,943	167,259	1,445,466	0	73,681	1,686,406
RHA B Zone 3	565,411	569,241	337,084	451,642	1,923,378	0	0	0	0	0
RHA B Zone 7	285,577	142,180	1,740	85,939	515,436	0	0	0	0	0
RHA B	2,214,829	1,669,576	338,944	966,917	5,190,266	167,259	1,445,466	0	73,681	1,686,406
Total	3,683,225	3,230,548	414,010	1,972,361	9,300,144	238,046	2,790,305	0	447,676	3,476,027

	Respiratory Services					Sleep Studies				
	Inpatient	Outpatient	Other Service Recipient	Non Service Recipient Workload Units	Total	Inpatient	Outpatient	Other Service Recipient	Non Service Recipient Workload Units	Total
RRS A Zone 1	463,726	516,020	0	231,866	1,211,612	1,734	281,364	0	24,145	307,243
RRS A Zone 4	355,316	186,975	0	207,492	749,783	0	0	0	0	0
RRS A Zone 5	156,291	177,469	0	147,190	480,950	0	0	0	0	0
RRS A Zone 6	568,343	499,247	0	376,805	1,444,395	0	0	0	0	0
RRS A	1,543,676	1,379,711	0	963,353	3,886,740	1,734	281,364	0	24,145	307,243
RHA B Zone 1	1,015,786	402,035	0	412,945	1,830,766	0	0	0	0	0
RHA B Zone 2	2,420,313	361,333	0	426,972	3,208,618	6,184	217,503	0	47,825	271,512
RHA B Zone 3	833,855	481,145	0	418,631	1,733,631	0	0	0	0	0
RHA B Zone 7	406,649	157,758	0	131,040	695,447	0	0	0	0	0
RHA B	4,676,603	1,402,271	0	1,389,588	7,468,462	6,184	217,503	0	47,825	271,512
Total	6,220,279	2,781,982	0	2,352,941	11,355,202	7,918	498,867	0	71,970	578,755

Note 1: Outpatient Workload may include Day Surgery and Community Health Centres for some RHAs.

Note 2: Other Service Recipient Workload includes Sold Services.

Note 3: In some RHAs collection of Service Recipient workload by students may affect cost and workload indicators.

Note 4: In RRS A Zone 6, Audiology includes the provincial program of Cochlear implant.

Note 5: Child Life Non-Service Recipient workload may include workload for the orientation and co-ordination of volunteers for Child Life service delivery.

Note 6: RHA B Zone 2, Respiratory workload is a combination of standard and actual times. Procedure definition and standard unit values are not always applicable due to multi-tasking.

Note 7: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-8(c): Other Diagnostic and Therapeutic Indicators - 2021/2022 - Page 1

	Physiotherapy				Occupational Therapy			
	Cost per Attendance Days - face to face	Cost per SR Workload	Workload Units per UPP Worked Hour	Workload Units per Attendance Days - face to face	Cost per Attendance Days - face to face	Cost per SR Workload	Workload Units per UPP Worked Hour	Workload Units per Attendance Days - face to face
RRS A Zone 1	93.51	1.66	52.0	73.1	132.76	1.73	55.4	105.2
RRS A Zone 4	90.51	1.62	58.1	62.3	162.27	2.11	53.6	101.0
RRS A Zone 5	77.24	1.45	54.2	67.1	258.98	1.59	59.0	199.6
RRS A Zone 6	104.70	1.72	55.7	90.9	162.34	1.70	53.9	131.7
RRS A	91.92	1.62	54.4	74.3	162.91	1.74	55.5	124.4
RHA B Zone 1	84.52	1.44	53.0	73.2	125.41	1.39	56.9	112.3
RHA B Zone 2	63.94	1.25	57.3	60.3	99.82	1.40	54.5	86.0
RHA B Zone 3	88.87	1.48	53.4	80.4	183.88	1.72	53.8	148.5
RHA B Zone 7	73.64	1.25	55.5	75.7	151.66	2.18	46.4	108.3
RHA B	77.22	1.38	54.7	70.8	136.86	1.57	54.1	114.2
NB	81.81	1.45	54.6	71.9	145.35	1.63	54.6	117.5

	Audiology				Speech Language Pathology			
	Cost per Attendance Days - face to face	Cost per SR Workload	Workload Units per UPP Worked Hour	Workload Units per Attendance Days - face to face	Cost per Attendance Days - face to face	Cost per SR Workload	Workload Units per UPP Worked Hour	Workload Units per Attendance Days - face to face
RRS A Zone 1	116.88	1.50	47.3	98.5	223.83	1.72	51.7	169.4
RRS A Zone 4	158.07	2.19	49.6	114.7	171.37	2.04	55.0	95.2
RRS A Zone 5	186.85	2.42	53.2	103.5	271.48	1.64	52.2	216.7
RRS A Zone 6	375.18	2.69	59.9	186.5	281.09	1.96	59.9	203.5
RRS A	215.93	2.28	53.5	129.5	233.03	1.84	55.0	166.4
RHA B Zone 1	165.83	2.43	53.9	112.0	175.84	1.90	52.4	117.5
RHA B Zone 2	140.12	1.83	60.3	90.4	187.19	1.65	51.2	139.8
RHA B Zone 3	212.94	3.21	53.9	97.4	200.78	1.67	52.1	159.9
RHA B Zone 7	157.58	2.42	52.7	91.3	164.13	1.67	53.9	121.5
RHA B	167.43	2.38	55.8	97.2	186.43	1.72	52.0	138.7
NB	185.23	2.34	54.8	109.1	200.46	1.76	53.0	147.0

Note 1: Other Service Recipient Workload includes Sold Services.

Note 2: In RRS A, hospital-based therapies working in a community setting report worked hrs, expenses but no workload. This impacts indicators such as productivity.

Note 3: The type of clinical nutrition services/interventions provided at Centre Hospitalier Restigouche does not enable reporting of attendance days for all patient types as often the face to face intervention is with nursing staff.

Note 4: In RRS A Zone 6, Audiology includes the provincial program of Cochlear implant.

Note 5: Child Life Non-Service Recipient workload may include workload for the orientation and co-ordination of volunteers for Child Life service delivery.

Note 6: For Radiation Oncology, treatment fractionations and techniques vary across centres which may account for differences in indicator results.

Note 7: Radiation Oncology depreciation expense on high cost equipment significantly impacts indicators.

Note 8: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-8(c): Other Diagnostic and Therapeutic Indicators - 2021/2022 - Page 1b

	Social Work				Psychology			
	Cost per Attendance Days - face to face	Cost per SR Workload	Workload Units per UPP Worked Hour	Workload Units per Attendance Days - face to face	Cost per Attendance Days - face to face	Cost per SR Workload	Workload Units per UPP Worked Hour	Workload Units per Attendance Days - face to face
RRS A Zone 1	240.31	1.71	50.0	180.1	429.27	2.21	53.2	274.3
RRS A Zone 4	249.34	1.67	54.7	172.4	197.21	2.09	58.1	156.5
RRS A Zone 5	277.41	1.68	48.7	200.0	542.16	1.92	70.5	410.1
RRS A Zone 6	333.34	1.70	52.0	242.2	264.94	1.59	58.8	214.1
RRS A	271.05	1.69	50.6	197.0	327.17	1.91	58.7	240.7
RHA B Zone 1	228.47	1.56	51.1	180.8	317.25	2.07	55.4	184.7
RHA B Zone 2	132.11	1.84	39.4	83.3	428.43	2.05	51.9	269.0
RHA B Zone 3	156.62	1.54	49.3	130.0	311.99	1.88	49.7	237.3
RHA B Zone 7	212.34	2.20	41.5	118.3	0.00	0.00	0.0	0.0
RHA B	165.18	1.65	46.8	124.2	333.00	1.99	52.1	219.6
NB	195.39	1.66	48.2	145.0	330.32	1.95	55.1	229.3

	Recreation				Child Life			
	Cost per Attendance Days - face to face	Cost per SR Workload	Workload Units per UPP Worked Hour	Workload Units per Attendance Days - face to face	Cost per Attendance Days - face to face	Cost per SR Workload	Workload Units per UPP Worked Hour	Workload Units per Attendance Days - face to face
RRS A Zone 1	21.32	1.01	51.7	23.2	0.00	0.00	0.0	0.0
RRS A Zone 4	34.50	1.66	34.3	27.8	0.00	0.00	0.0	0.0
RRS A Zone 5	58.36	1.44	53.9	50.6	0.00	0.00	0.0	0.0
RRS A Zone 6	0.00	0.00	0.0	0.0	0.00	0.00	0.0	0.0
RRS A	35.88	1.29	50.1	33.3	0.00	0.00	0.0	0.0
RHA B Zone 1	41.57	1.36	52.7	38.0	113.57	1.87	42.8	84.7
RHA B Zone 2	27.77	1.48	48.4	24.5	67.11	1.89	65.6	71.4
RHA B Zone 3	45.60	1.11	65.8	51.2	143.97	2.80	26.6	92.1
RHA B Zone 7	93.80	1.61	45.7	83.3	0.00	0.00	0.0	0.0
RHA B	34.81	1.34	53.7	33.4	90.43	1.97	48.2	78.0
NB	35.22	1.32	52.3	33.4	90.43	1.97	48.2	78.0

Note 1: Other Service Recipient Workload includes Sold Services.

Note 2: In RRS A, hospital-based therapies working in a community setting report worked hrs, expenses but no workload. This impacts indicators such as productivity.

Note 3: The type of clinical nutrition services/interventions provided at Centre Hospitalier Restigouche does not enable reporting of attendance days for all patient types as often the face to face intervention is with nursing staff.

Note 4: In RRS A Zone 6, Audiology includes the provincial program of Cochlear implant.

Note 5: Child Life Non-Service Recipient workload may include workload for the orientation and co-ordination of volunteers for Child Life service delivery.

Note 6: For Radiation Oncology, treatment fractionations and techniques vary across centres which may account for differences in indicator results.

Note 7: Radiation Oncology depreciation expense on high cost equipment significantly impacts indicators.

Note 8: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-8(c): Other Diagnostic and Therapeutic Indicators - 2021/2022 - Page 1c

	Clinical Nutrition				Radiation Oncology						
	Cost per Attendance Days - face to face	Cost per SR Workload	Workload Units per UPP Worked Hour	Workload Units per Attendance Days - face to face	Cost per Attendance Days - face to face	Cost per SR Workload	Cost per Treatment Course	Workload Units per UPP Worked Hour	Workload Units per Attendance Days - face to face	Workload Units per Treatment Course	
RRS A Zone 1	117.86	1.52	54.5	103.8	363.93	5.46	6,048	41.1	84.2	1,399.2	
RRS A Zone 4	92.92	1.36	55.1	85.4	0.00	0.00		0.0	0.0	0.0	
RRS A Zone 5	159.63	1.55	53.7	134.9	0.00	0.00		0.0	0.0	0.0	
RRS A Zone 6	171.97	1.69	56.3	138.9	0.00	0.00		0.0	0.0	0.0	
RRS A	130.22	1.54	54.9	111.9	363.93	5.46	6,048.16	41.1	84.2	1,399.2	
RHA B Zone 1	92.35	1.16	58.2	97.4	0.00	0.00		0.0	0.0	0.0	
RHA B Zone 2	92.42	1.28	48.7	84.0	369.12	3.75	5,509	38.1	103.0	1,537.3	
RHA B Zone 3	121.42	1.44	54.2	110.5	0.00	0.00		0.0	0.0	0.0	
RHA B Zone 7	135.12	1.39	55.2	116.8	0.00	0.00		0.0	0.0	0.0	
RHA B	105.56	1.32	53.3	98.5	369.12	3.75	5,509.26	38.1	103.0	1,537.3	
NB	115.69	1.41	54.0	104.0	366.19	4.55	5,799.35	39.6	92.4	1,463.0	

	Respiratory Services				Sleep Studies					
	Cost per Attendance Days - face to face	Cost per SR Workload	Workload Units per UPP Worked Hour	Workload Units per Attendance Days - face to face	Cost per Attendance Days - face to face	Cost per SR Workload	Cost per Procedure	Workload Units per UPP Worked Hour	Workload Units per Procedure	Workload Units per Attendance Days - face to face
RRS A Zone 1	223.19	3.58	24.4	77.1	449.31	1.58	0.0	63.4	0.0	308.8
RRS A Zone 4	214.47	3.32	31.5	89.2	0.00	0.00	0.0	0.0	0.0	0.0
RRS A Zone 5	209.65	4.24	25.9	71.2	0.00	0.00	0.0	0.0	0.0	0.0
RRS A Zone 6	267.54	3.06	30.8	118.5	0.00	0.00	0.0	0.0	0.0	0.0
RRS A	231.92	3.42	27.9	90.3	449.31	1.58	0.00	63.4	0.0	308.8
RHA B Zone 1	168.32	2.30	41.0	94.7	0.00	0.00	0.0	0.0	0.0	0.0
RHA B Zone 2	118.78	1.95	36.8	70.3	181.47	1.76	498.9	39.9	344.1	125.2
RHA B Zone 3	151.84	2.22	35.8	90.2	0.00	0.00	0.0	0.0	0.0	0.0
RHA B Zone 7	165.97	2.54	35.7	80.6	0.00	0.00	0.0	0.0	0.0	0.0
RHA B	140.34	2.14	37.4	80.5	181.47	1.76	498.87	39.9	344.1	125.2
NB	169.36	2.56	33.5	83.6	265.70	1.66	1,065.49	49.7	733.5	182.9

Note 1: Other Service Recipient Workload includes Sold Services.

Note 2: In RRS A, hospital-based therapies working in a community setting report worked hrs, expenses but no workload. This impacts indicators such as productivity.

Note 3: The type of clinical nutrition services/interventions provided at Centre Hospitalier Restigouche does not enable reporting of attendance days for all patient types as often the face to face intervention is with nursing staff.

Note 4: In RRS A Zone 6, Audiology includes the provincial program of Cochlear implant.

Note 5: Child Life Non-Service Recipient workload may include workload for the orientation and co-ordination of volunteers for Child Life service delivery.

Note 6: For Radiation Oncology, treatment fractionations and techniques vary across centres which may account for differences in indicator results.

Note 7: Radiation Oncology depreciation expense on high cost equipment significantly impacts indicators.

Note 8: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-8(d): Other Diagnostic and Therapeutic Percent Workload by Service Recipient - 2021/2022 - Page 1

	Physiotherapy					Occupational Therapy				
	Inpatient	Outpatient	Other Service Recipient Workload	Non Service Recipient Workload	Total	Inpatient	Outpatient	Other Service Recipient Workload	Non Service Recipient Workload	Total
RRS A Zone 1	42.5%	33.8%	0.4%	23.2%	100.0%	55.1%	17.7%	0.1%	27.2%	100.0%
RRS A Zone 4	51.7%	38.2%	0.0%	10.1%	100.0%	58.8%	17.2%	0.0%	24.0%	100.0%
RRS A Zone 5	53.5%	23.2%	2.5%	20.7%	100.0%	69.6%	9.4%	2.4%	18.5%	100.0%
RRS A Zone 6	33.4%	31.8%	1.6%	33.2%	100.0%	33.3%	38.0%	1.0%	27.6%	100.0%
RRS A	43.4%	31.5%	1.2%	23.9%	100.0%	52.7%	21.5%	0.8%	25.0%	100.0%
RHA B Zone 1	49.9%	30.1%	0.0%	20.0%	100.0%	52.7%	27.7%	0.0%	19.5%	100.0%
RHA B Zone 2	63.0%	21.6%	0.1%	15.3%	100.0%	60.1%	22.3%	0.3%	17.3%	100.0%
RHA B Zone 3	39.6%	33.5%	1.4%	25.5%	100.0%	40.7%	27.9%	3.5%	28.0%	100.0%
RHA B Zone 7	54.8%	23.1%	0.1%	22.0%	100.0%	48.6%	15.4%	0.4%	35.6%	100.0%
RHA B	50.7%	28.1%	0.6%	20.7%	100.0%	49.4%	25.5%	1.6%	23.5%	100.0%
NB	48.3%	29.2%	0.8%	21.7%	100.0%	50.5%	24.1%	1.3%	24.0%	100.0%

	Audiology					Speech Language Pathology				
	Inpatient	Outpatient	Other Service Recipient Workload	Non Service Recipient Workload	Total	Inpatient	Outpatient	Other Service Recipient Workload	Non Service Recipient Workload	Total
RRS A Zone 1	2.0%	77.2%	0.0%	20.9%	100.0%	21.7%	55.3%	0.0%	23.0%	100.0%
RRS A Zone 4	10.6%	52.3%	0.0%	37.0%	100.0%	43.6%	44.7%	0.0%	11.7%	100.0%
RRS A Zone 5	2.1%	72.0%	0.7%	25.2%	100.0%	23.6%	50.8%	2.2%	23.4%	100.0%
RRS A Zone 6	3.4%	70.9%	0.4%	25.3%	100.0%	12.4%	57.1%	1.1%	29.4%	100.0%
RRS A	4.5%	68.2%	0.3%	27.0%	100.0%	21.7%	53.8%	0.7%	23.8%	100.0%
RHA B Zone 1	2.0%	58.8%	0.0%	39.2%	100.0%	26.4%	52.3%	0.0%	21.3%	100.0%
RHA B Zone 2	10.6%	73.9%	0.0%	15.5%	100.0%	34.9%	46.1%	0.0%	18.9%	100.0%
RHA B Zone 3	1.7%	60.5%	5.8%	31.9%	100.0%	22.9%	47.8%	4.3%	25.0%	100.0%
RHA B Zone 7	4.1%	66.8%	0.5%	28.6%	100.0%	29.6%	50.8%	0.6%	19.0%	100.0%
RHA B	5.2%	65.6%	1.6%	27.6%	100.0%	27.9%	48.6%	1.7%	21.8%	100.0%
NB	4.9%	66.7%	1.0%	27.3%	100.0%	25.8%	50.4%	1.4%	22.5%	100.0%

Note 1: Outpatient Workload may include Day Surgery for some RHAs.

Note 2: Other Service Recipient Workload includes Sold Services.

Note 3: In RRS A, hospital-based therapies working in a community setting report worked hrs, expenses but no workload. This impacts indicators such as productivity.

Note 4: Speech Language Pathology excludes the Early Language Services Program.

Note 5: Child Life Non-Service Recipient workload may include workload for the orientation and co-ordination of volunteers for Child Life service delivery.

Note 6: For Radiation Oncology, treatment fractionations and techniques vary across centres which may account for differences in indicator results.

Note 7: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-8(d): Other Diagnostic and Therapeutic Percent Workload by Service Recipient - 2021/2022 - Page 1b

	Social Work					Psychology				
	Inpatient	Outpatient	Other Service Recipient Workload	Non Service Recipient Workload	Total	Inpatient	Outpatient	Other Service Recipient Workload	Non Service Recipient Workload	Total
RRS A Zone 1	43.2%	31.6%	3.4%	21.8%	100.0%	17.0%	52.5%	1.3%	29.2%	100.0%
RRS A Zone 4	81.4%	5.2%	0.0%	13.3%	100.0%	38.5%	21.7%	0.0%	39.8%	100.0%
RRS A Zone 5	77.5%	4.0%	1.0%	17.5%	100.0%	58.5%	5.7%	4.7%	31.1%	100.0%
RRS A Zone 6	60.8%	18.8%	1.4%	19.0%	100.0%	36.2%	36.3%	5.3%	22.2%	100.0%
RRS A	63.4%	16.3%	1.7%	18.6%	100.0%	35.0%	33.1%	3.2%	28.7%	100.0%
RHA B Zone 1	51.7%	29.0%	0.0%	19.2%	100.0%	38.3%	44.7%	0.0%	17.0%	100.0%
RHA B Zone 2	64.3%	21.8%	0.0%	13.9%	100.0%	16.2%	61.7%	0.0%	22.2%	100.0%
RHA B Zone 3	46.9%	26.1%	5.5%	21.5%	100.0%	28.9%	29.2%	11.9%	29.9%	100.0%
RHA B Zone 7	59.8%	21.9%	0.0%	18.3%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%
RHA B	52.4%	25.7%	2.7%	19.2%	100.0%	29.8%	41.3%	5.2%	23.7%	100.0%
NB	56.6%	22.1%	2.3%	19.0%	100.0%	32.3%	37.3%	4.3%	26.1%	100.0%

	Recreation					Child Life				
	Inpatient	Outpatient	Other Service Recipient Workload	Non Service Recipient Workload	Total	Inpatient	Outpatient	Other Service Recipient Workload	Non Service Recipient Workload	Total
RRS A Zone 1	91.4%	0.0%	0.0%	8.6%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%
RRS A Zone 4	74.7%	0.0%	0.0%	25.3%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%
RRS A Zone 5	80.1%	0.0%	0.0%	19.9%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%
RRS A Zone 6	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
RRS A	83.7%	0.0%	0.0%	16.3%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%
RHA B Zone 1	69.0%	11.8%	0.0%	19.3%	100.0%	40.6%	31.1%	0.0%	28.3%	100.0%
RHA B Zone 2	76.5%	0.0%	0.0%	23.5%	100.0%	44.2%	4.5%	1.0%	50.3%	100.0%
RHA B Zone 3	73.6%	6.3%	0.1%	20.0%	100.0%	37.6%	18.2%	0.0%	44.2%	100.0%
RHA B Zone 7	69.3%	0.0%	0.5%	30.2%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%
RHA B	74.2%	3.6%	0.1%	22.1%	100.0%	42.2%	16.2%	0.5%	41.2%	100.0%
NB	77.8%	2.2%	0.1%	19.9%	100.0%	42.2%	16.2%	0.5%	41.2%	100.0%

Note 1: Outpatient Workload may include Day Surgery for some RHAs.

Note 2: Other Service Recipient Workload includes Sold Services.

Note 3: In RRS A, hospital-based therapies working in a community setting report worked hrs, expenses but no workload. This impacts indicators such as productivity.

Note 4: Speech Language Pathology excludes the Early Language Services Program.

Note 5: Child Life Non-Service Recipient workload may include workload for the orientation and co-ordination of volunteers for Child Life service delivery.

Note 6: For Radiation Oncology, treatment fractionations and techniques vary across centres which may account for differences in indicator results.

Note 7: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-8(d): Other Diagnostic and Therapeutic Percent Workload by Service Recipient - 2021/2022 - Page 1c

	Clinical Nutrition					Radiation Oncology				
	Inpatient	Outpatient	Other Service Recipient Workload	Non Service Recipient Workload	Total	Inpatient	Outpatient	Other Service Recipient Workload	Non Service Recipient Workload	Total
RRS A Zone 1	26.2%	44.1%	4.4%	25.3%	100.0%	4.0%	75.1%	0.0%	20.9%	100.0%
RRS A Zone 4	46.0%	33.7%	0.0%	20.2%	100.0%	0.0	0.0	0.0	0.0	0.0
RRS A Zone 5	42.8%	33.1%	0.7%	23.5%	100.0%	0.0	0.0	0.0	0.0	0.0
RRS A Zone 6	37.5%	35.7%	0.3%	26.6%	100.0%	0.0	0.0	0.0	0.0	0.0
RRS A	35.7%	38.0%	1.8%	24.5%	100.0%	4.0%	75.1%	0.0%	20.9%	100.0%
RHA B Zone 1	37.5%	44.4%	0.0%	18.0%	100.0%	0.0	0.0	0.0	0.0	0.0
RHA B Zone 2	58.2%	27.9%	0.0%	13.9%	100.0%	9.9%	85.7%	0.0%	4.4%	100.0%
RHA B Zone 3	29.4%	29.6%	17.5%	23.5%	100.0%	0.0	0.0	0.0	0.0	0.0
RHA B Zone 7	55.4%	27.6%	0.3%	16.7%	100.0%	0.0	0.0	0.0	0.0	0.0
RHA B	42.7%	32.2%	6.5%	18.6%	100.0%	9.9%	85.7%	0.0%	4.4%	100.0%
NB	39.6%	34.7%	4.5%	21.2%	100.0%	6.8%	80.3%	0.0%	12.9%	100.0%

	Respiratory Services					Sleep Studies				
	Inpatient	Outpatient	Other Service Recipient Workload	Non Service Recipient Workload	Total	Inpatient	Outpatient	Other Service Recipient Workload	Non Service Recipient Workload	Total
RRS A Zone 1	38.3%	42.6%	0.0%	19.1%	100.0%	0.6%	91.6%	0.0%	7.9%	100.0%
RRS A Zone 4	47.4%	24.9%	0.0%	27.7%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%
RRS A Zone 5	32.5%	36.9%	0.0%	30.6%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%
RRS A Zone 6	39.3%	34.6%	0.0%	26.1%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%
RRS A	39.7%	35.5%	0.0%	24.8%	100.0%	0.6%	91.6%	0.0%	7.9%	100.0%
RHA B Zone 1	55.5%	22.0%	0.0%	22.6%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%
RHA B Zone 2	75.4%	11.3%	0.0%	13.3%	100.0%	2.3%	80.1%	0.0%	17.6%	100.0%
RHA B Zone 3	48.1%	27.8%	0.0%	24.1%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%
RHA B Zone 7	58.5%	22.7%	0.0%	18.8%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%
RHA B	62.6%	18.8%	0.0%	18.6%	100.0%	2.3%	80.1%	0.0%	17.6%	100.0%
NB	54.8%	24.5%	0.0%	20.7%	100.0%	1.4%	86.2%	0.0%	12.4%	100.0%

Note 1: Outpatient Workload may include Day Surgery for some RHAs.

Note 2: Other Service Recipient Workload includes Sold Services.

Note 3: In RRS A, hospital-based therapies working in a community setting report worked hrs, expenses but no workload. This impacts indicators such as productivity.

Note 4: Speech Language Pathology excludes the Early Language Services Program.

Note 5: Child Life Non-Service Recipient workload may include workload for the orientation and co-ordination of volunteers for Child Life service delivery.

Note 6: For Radiation Oncology, treatment fractionations and techniques vary across centres which may account for differences in indicator results.

Note 7: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-8(e) Other Diagnostic and Therapeutic Productivity Percentage - 2021/2022

	Physiotherapy		Occupational Therapy		Social Work		Psychology		Respiratory Services		Clinical Nutrition	
	Service Recipient Productivity %	Total Productivity %	Service Recipient Productivity %	Total Productivity %	Service Recipient Productivity %	Total Productivity %	Service Recipient Productivity %	Total Productivity %	Service Recipient Productivity %	Total Productivity %	Service Recipient Productivity %	Total Productivity %
RRS A Zone 1	66.5%	86.7%	67.2%	92.3%	65.1%	83.3%	62.8%	88.6%	32.8%	40.6%	67.8%	90.8%
RRS A Zone 4	87.0%	96.8%	67.9%	89.3%	79.1%	91.2%	58.3%	96.8%	38.0%	52.5%	73.2%	91.8%
RRS A Zone 5	71.7%	90.4%	80.1%	98.3%	67.0%	81.2%	81.0%	117.6%	29.9%	43.1%	68.5%	89.6%
RRS A Zone 6	62.1%	92.9%	65.1%	89.9%	70.3%	86.7%	76.3%	98.0%	37.9%	51.3%	68.8%	93.8%
RRS A	69.0%	90.6%	69.3%	92.4%	68.7%	84.4%	69.8%	97.9%	35.0%	46.6%	69.2%	91.6%
RHA B Zone 1	70.7%	88.4%	76.3%	94.8%	68.7%	85.1%	76.7%	92.3%	53.0%	68.4%	79.5%	97.0%
RHA B Zone 2	80.9%	95.4%	75.1%	90.8%	56.5%	65.7%	67.3%	86.4%	53.2%	61.4%	70.0%	81.2%
RHA B Zone 3	66.3%	89.0%	64.6%	89.6%	64.4%	82.1%	58.1%	82.9%	45.2%	59.6%	69.1%	90.3%
RHA B Zone 7	72.1%	92.5%	49.7%	77.3%	56.5%	69.1%	0.0%	0.0%	48.2%	59.4%	76.7%	92.0%
RHA B	72.3%	91.1%	69.0%	90.2%	63.0%	78.0%	66.3%	86.8%	50.7%	62.3%	72.2%	88.8%
NB	71.2%	91.0%	69.1%	90.9%	65.1%	80.4%	67.9%	91.8%	44.3%	55.9%	70.9%	90.0%

	Audiology		Speech Language Pathology		Recreation		Child Life		Radiation Oncology		Sleep Studies	
	Service Recipient Productivity %	Total Productivity %	Service Recipient Productivity %	Total Productivity %	Service Recipient Productivity %	Total Productivity %	Service Recipient Productivity %	Total Productivity %	Service Recipient Productivity %	Total Productivity %	Service Recipient Productivity %	Total Productivity %
RRS A Zone 1	62.4%	78.8%	66.3%	86.1%	78.7%	86.1%	0.0%	0.0%	54.2%	68.6%	97.4%	105.7%
RRS A Zone 4	52.0%	82.6%	80.9%	91.7%	42.6%	57.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
RRS A Zone 5	66.3%	88.7%	66.6%	87.0%	71.9%	89.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
RRS A Zone 6	74.6%	99.9%	70.5%	99.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
RRS A	65.1%	89.1%	69.8%	91.6%	69.9%	83.5%	0.0%	0.0%	54.2%	68.6%	97.4%	105.7%
RHA B Zone 1	54.6%	89.8%	68.8%	87.4%	70.9%	87.8%	51.1%	71.3%	0.0%	0.0%	0.0%	0.0%
RHA B Zone 2	84.9%	100.4%	69.1%	85.3%	61.7%	80.6%	54.4%	109.4%	60.8%	63.6%	54.8%	66.6%
RHA B Zone 3	61.2%	89.8%	65.2%	86.9%	87.7%	109.6%	24.7%	44.3%	0.0%	0.0%	0.0%	0.0%
RHA B Zone 7	62.6%	87.8%	72.7%	89.8%	53.1%	76.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
RHA B	67.4%	93.0%	67.8%	86.7%	69.7%	89.5%	47.3%	80.4%	60.8%	63.6%	54.8%	66.6%
NB	66.4%	91.3%	68.5%	88.3%	69.8%	87.1%	47.3%	80.4%	57.5%	66.0%	72.5%	82.8%

Note 1: In some RHAs, productivity indicators are impacted by staff requirements to travel between sites to deliver care.

Note 2: In RRS A, hospital-based therapies working in a community setting report worked hrs, expenses but no workload. This impacts indicators such as productivity.

Note 3: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-9(a): Extra Mural Total Expenses, Worked Hours and Statistics by Functional Centre - 2021/2022 - Page 1 of 3

	EMP Nursing						EMP Occupational Therapy					
	Expenses	UPP - Worked Hours	UPP - Benefit Hours	Attendance Days	Visits	Telephone Contacts	Expenses	UPP - Worked Hours	UPP - Benefit Hours	Attendance Days	Visits	Telephone Contacts
RRS A Zone 1	6,919,515	87,475	25,025	51,195	57,644	14,226	576,278	9,298	2,779	3,055	3,365	2,225
RRS A Zone 4	4,315,261	64,578	15,750	33,163	41,399	17,501	420,834	7,086	1,808	1,752	2,155	1,836
RRS A Zone 5	1,445,623	20,433	5,726	12,063	13,703	4,354	303,097	6,204	723	1,830	2,182	872
RRS A Zone 6	5,531,537	84,449	18,086	34,310	39,777	15,748	778,225	13,422	3,134	2,752	3,002	1,886
RRS A	18,211,936	256,936	64,588	130,731	152,523	51,829	2,078,435	36,010	8,444	9,389	10,704	6,819
RHA B Zone 1	5,758,091	72,497	20,128	41,739	45,990	10,092	594,865	9,919	2,546	2,787	2,979	1,846
RHA B Zone 2	10,106,004	134,704	28,686	77,083	80,508	22,395	1,112,213	18,832	3,732	6,405	6,569	3,880
RHA B Zone 3	9,479,705	130,002	27,450	58,902	63,767	24,085	1,181,985	21,226	5,072	6,547	6,986	3,758
RHA B Zone 7	3,013,543	38,693	11,871	19,812	23,874	14,460	307,960	4,598	1,814	1,615	1,700	1,579
RHA B	28,357,343	375,895	88,135	197,536	214,139	71,032	3,197,023	54,575	13,163	17,354	18,234	11,063
Total	46,569,279	632,831	152,722	328,267	366,662	122,861	5,275,457	90,585	21,607	26,743	28,938	17,882

	EMP Speech Language						EMP Clinical Nutrition					
	Expenses	UPP - Worked Hours	UPP - Benefit Hours	Attendance Days	Visits	Telephone Contacts	Expenses	UPP - Worked Hours	UPP - Benefit Hours	Attendance Days	Visits	Telephone Contacts
RRS A Zone 1	61,317	1,394	246	257	257	173	231,734	4,144	900	1,383	1,431	1,215
RRS A Zone 4	78,809	1,939	387	744	949	320	199,638	3,637	815	1,148	1,522	962
RRS A Zone 5	53,976	751	230	271	273	70	86,051	1,715	240	533	692	265
RRS A Zone 6	148,562	2,345	713	676	750	737	291,263	4,923	1,884	1,291	1,346	1,213
RRS A	342,664	6,429	1,576	1,948	2,229	1,300	808,686	14,420	3,839	4,355	4,991	3,655
RHA B Zone 1	98,723	726	219	240	247	292	267,587	4,120	788	1,294	1,331	980
RHA B Zone 2	149,752	2,683	749	1,068	1,073	611	536,440	9,626	1,855	3,786	3,818	2,223
RHA B Zone 3	246,826	4,146	916	1,797	1,888	284	586,932	10,070	1,924	4,227	4,343	2,533
RHA B Zone 7	91,760	1,425	496	464	955	190	123,632	2,252	418	873	878	797
RHA B	587,061	8,979	2,379	3,569	4,163	1,377	1,514,591	26,067	4,985	10,180	10,370	6,533
Total	929,725	15,408	3,955	5,517	6,392	2,677	2,323,277	40,486	8,825	14,535	15,361	10,188

Note 1: All numbers include patients and not uniquely identified service recipients.

Note 2: Worked hours include regular, overtime and callback.

Note 3: All statistics presented in this table, including telephone contacts, are based on the MIS guidelines definitions.

Note 4: Excludes EMP Administration (715801005), EMP Liaison Nurses (711820000), EMP Aide/Personal Care Contracted Services (715301080) and Corporate data.

Note 5: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-9(a): Extra Mural Total Expenses, Worked Hours and Statistics by Functional Centre - 2021/2022 - Page 2 of 3

	EMP Physiotherapy						EMP Respiratory Therapy					
	Expenses	UPP - Worked Hours	UPP - Benefit Hours	Attendance Days	Visits	Telephone Contacts	Expenses	UPP - Worked Hours	UPP - Benefit Hours	Attendance Days	Visits	Telephone Contacts
RRS A Zone 1	500,045	8,823	2,756	3,113	3,529	1,344	568,081	5,473	1,275	3,650	3,803	1,749
RRS A Zone 4	456,672	7,036	2,037	2,723	3,319	2,180	408,577	5,610	1,770	2,391	2,500	1,289
RRS A Zone 5	149,211	2,355	297	1,262	1,325	406	207,306	4,126	1,407	1,134	1,384	710
RRS A Zone 6	392,715	4,942	809	2,526	2,673	985	536,717	7,792	2,057	3,942	3,990	1,760
RRS A	1,498,644	23,156	5,900	9,624	10,846	4,915	1,720,681	23,001	6,508	11,117	11,677	5,508
RHA B Zone 1	457,005	9,432	2,063	3,352	3,541	1,707	525,498	7,699	1,156	2,612	2,813	1,420
RHA B Zone 2	1,001,215	18,531	4,391	7,848	7,915	3,523	1,084,732	12,319	3,114	6,718	6,849	3,059
RHA B Zone 3	800,342	14,931	3,007	6,432	6,525	2,642	1,082,164	15,192	2,306	6,533	6,763	4,063
RHA B Zone 7	134,965	2,447	643	894	965	1,449	213,799	3,264	386	816	1,288	478
RHA B	2,393,526	45,341	10,104	18,526	18,946	9,321	2,906,192	38,475	6,963	16,679	17,713	9,020
Total	3,892,170	68,497	16,004	28,150	29,792	14,236	4,626,873	61,476	13,471	27,796	29,390	14,528

	EMP Social Work						EMP Rehab Assistant					
	Expenses	UPP - Worked Hours	UPP - Benefit Hours	Attendance Days	Visits	Telephone Contacts	Expenses	UPP - Worked Hours	UPP - Benefit Hours	Attendance Days	Visits	Telephone Contacts
RRS A Zone 1	315,402	5,934	1,184	2,254	2,525	1,212	88,032	2,417	345	970	1,003	535
RRS A Zone 4	186,275	3,049	863	1,117	1,418	1,441	187,576	5,859	1,024	2,014	2,837	816
RRS A Zone 5	61,243	1,054	370	189	215	484	48,933	1,432	280	366	411	15
RRS A Zone 6	289,412	5,472	1,097	999	1,073	1,349	213,740	5,273	1,339	1,835	2,107	507
RRS A	852,332	15,508	3,513	4,559	5,231	4,486	538,282	14,980	2,988	5,185	6,358	1,873
RHA B Zone 1	204,154	3,969	801	969	1,006	857	168,058	4,566	957	1,225	1,420	1,000
RHA B Zone 2	338,512	6,223	1,155	2,081	2,094	2,410	337,028	9,103	1,647	3,813	3,835	949
RHA B Zone 3	275,484	6,042	995	1,420	1,432	1,026	226,166	5,215	576	2,835	2,877	1,499
RHA B Zone 7	143,851	2,309	782	635	795	982	61,407	1,577	301	676	1,167	717
RHA B	962,002	18,543	3,733	5,105	5,327	5,275	792,659	20,461	3,480	8,549	9,299	4,165
Total	1,814,334	34,051	7,246	9,664	10,558	9,761	1,330,941	35,441	6,468	13,734	15,657	6,038

Note 1: All numbers include patients and not uniquely identified service recipients.

Note 2: Worked hours include regular, overtime and callback.

Note 3: All statistics presented in this table, including telephone contacts, are based on the MIS guidelines definitions.

Note 4: Excludes EMP Administration (715801005), EMP Liaison Nurses (711820000), EMP Aide/Personal Care Contracted Services (715301080) and Corporate data.

Note 5: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-9(a): Extra Mural Total Expenses, Worked Hours and Statistics by Functional Centre - 2021/2022 - Page 3 of 3

	EMP Nurse Practitioners						Total					
	Expenses	UPP - Worked Hours	UPP - Benefit Hours	Attendance Days	Visits	Telephone Contacts	Expenses	UPP - Worked Hours	UPP - Benefit Hours	Attendance Days	Visits	Telephone Contacts
RRS A Zone 1	76,464	1,462	191	0	0	0	9,336,870	126,419	34,701	65,877	73,557	22,679
RRS A Zone 4	0	0	0	0	0	0	6,253,642	98,794	24,455	45,052	56,099	26,345
RRS A Zone 5	0	0	0	0	0	0	2,355,440	38,070	9,273	17,648	20,185	7,176
RRS A Zone 6	0	0	0	0	0	0	8,182,172	128,618	29,118	48,331	54,718	24,185
RRS A	76,464	1,462	191	0	0	0	26,128,124	391,902	97,546	176,908	204,559	80,385
RHA B Zone 1	0	0	0	0	0	0	8,073,980	112,929	28,658	54,218	59,327	18,194
RHA B Zone 2	0	0	0	7	7	0	14,665,896	212,021	45,328	108,809	112,668	39,050
RHA B Zone 3	45,640	933	110	109	109	223	13,925,244	207,756	42,355	88,802	94,690	40,113
RHA B Zone 7	0	0	0	0	0	0	4,090,916	56,563	16,711	25,785	31,622	20,652
RHA B	45,640	933	110	116	116	223	40,756,036	589,269	133,052	277,614	298,307	118,009
Total	122,104	2,394	301	116	116	223	66,884,160	981,171	230,599	454,522	502,866	198,394

Note 1: All numbers include patients and not uniquely identified service recipients.

Note 2: Worked hours include regular, overtime and callback.

Note 3: All statistics presented in this table, including telephone contacts, are based on the MIS guidelines definitions.

Note 4: Excludes EMP Administration (715801005), EMP Liaison Nurses (711820000), EMP Aide/Personal Care Contracted Services (715301080) and Corporate data.

Note 5: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-9(b): Extra Mural Workload Units by Functional Centre - 2021/2022

	EMP Nursing				EMP Occupational Therapy				EMP Physiotherapy			
	Service Recipient Workload Units	Travel to/from Service Recipient (NSR activity) Workload Units	Non Service Recipient Workload Units	Total Workload Units	Service Recipient Workload Units	Travel to/from Service Recipient (NSR activity) Workload Units	Non Service Recipient Workload Units	Total Workload Units	Service Recipient Workload Units	Travel to/from Service Recipient (NSR activity) Workload Units	Non Service Recipient Workload Units	Total Workload Units
RRS A Zone 1	3,302,382	761,257	819,062	4,882,701	385,339	63,796	70,920	520,055	267,651	63,261	73,502	404,414
RRS A Zone 4	2,678,149	430,795	415,090	3,524,034	284,340	47,673	47,993	380,006	322,424	49,530	60,315	432,269
RRS A Zone 5	668,063	233,104	202,612	1,103,779	232,575	61,157	69,680	363,412	107,586	29,605	19,755	156,946
RRS A Zone 6	2,986,025	532,877	571,056	4,089,958	508,671	52,492	112,799	673,962	226,044	48,405	71,071	345,520
RRS A	9,634,619	1,958,032	2,007,820	13,600,471	1,410,925	225,117	301,393	1,937,435	923,705	190,801	224,643	1,339,148
RHA B Zone 1	2,931,706	601,607	512,401	4,045,714	438,307	61,164	68,226	567,697	358,075	82,540	75,157	515,772
RHA B Zone 2	4,800,711	1,258,068	853,000	6,911,779	733,595	131,405	172,453	1,037,453	693,639	164,404	157,304	1,015,347
RHA B Zone 3	4,554,391	1,366,041	775,000	6,695,432	779,235	163,197	147,302	1,089,734	608,314	156,302	80,624	845,240
RHA B Zone 7	1,329,556	372,877	377,558	2,079,991	165,884	39,206	50,166	255,257	89,532	20,214	21,910	131,656
RHA B	13,616,364	3,598,593	2,517,959	19,732,916	2,117,021	394,972	438,147	2,950,140	1,749,560	423,460	334,994	2,508,014
Total	23,250,983	5,556,625	4,525,778	33,333,387	3,527,946	620,089	739,540	4,887,575	2,673,265	614,261	559,636	3,847,163

	EMP Clinical Nutrition				EMP Social Work				EMP Rehab Assistant			
	Service Recipient Workload Units	Travel to/from Service Recipient (NSR activity) Workload Units	Non Service Recipient Workload Units	Total Workload Units	Service Recipient Workload Units	Travel to/from Service Recipient (NSR activity) Workload Units	Non Service Recipient Workload Units	Total Workload Units	Service Recipient Workload Units	Travel to/from Service Recipient (NSR activity) Workload Units	Non Service Recipient Workload Units	Total Workload Units
RRS A Zone 1	154,920	29,880	37,410	222,210	248,577	41,534	39,645	329,756	79,105	23,150	23,710	125,965
RRS A Zone 4	142,547	30,869	33,213	206,629	154,767	31,396	21,747	207,910	171,960	42,000	57,954	271,914
RRS A Zone 5	49,611	15,717	25,805	91,133	31,371	6,730	19,385	57,486	12,060	11,430	63,215	86,705
RRS A Zone 6	193,176	27,965	50,491	271,632	194,305	29,202	58,582	282,089	113,138	45,725	125,270	284,134
RRS A	540,254	104,432	146,919	791,604	629,020	108,861	139,360	877,241	376,263	122,305	270,149	768,717
RHA B Zone 1	156,461	29,361	37,124	222,946	166,697	29,699	33,061	229,457	168,829	41,877	52,595	263,301
RHA B Zone 2	333,624	84,516	87,482	505,622	270,629	62,363	56,075	389,068	273,132	89,071	135,855	498,058
RHA B Zone 3	369,481	120,604	81,776	571,861	183,153	45,805	34,731	263,689	225,075	73,307	34,150	332,532
RHA B Zone 7	86,495	16,566	24,386	127,447	84,744	13,565	42,740	141,049	62,694	15,031	16,460	94,185
RHA B	946,061	251,047	230,767	1,427,875	705,223	151,431	166,607	1,023,262	729,730	219,286	239,060	1,188,075
Total	1,486,315	355,478	377,686	2,219,479	1,334,243	260,292	305,967	1,900,503	1,105,993	341,590	509,209	1,956,792

Note 1: All numbers include patients and not uniquely identified service recipients.

Note 2: Workload Units are reported in minutes.

Note 3: Excludes EMP Administration (715801005), EMP Liaison Nurses (711820000), EMP Aide/Personal Care Contracted Services (715301080) and Corporate data.

Note 4: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-9(b): Extra Mural Workload Units by Functional Centre - 2021/2022

	EMP Respiratory Therapy				EMP Speech Language				EMP Nurse Practitioners			
	Service Recipient Workload Units	Travel to/from Service Recipient (NSR activity) Workload Units	Non Service Recipient Workload Units	Total Workload Units	Service Recipient Workload Units	Travel to/from Service Recipient (NSR activity) Workload Units	Non Service Recipient Workload Units	Total Workload Units	Service Recipient Workload Units	Travel to/from Service Recipient (NSR activity) Workload Units	Non Service Recipient Workload Units	Total Workload Units
RRS A Zone 1	269,421	64,666	40,386	374,472	35,825	5,135	6,995	47,955	0	0	0	0
RRS A Zone 4	188,726	38,417	34,543	261,686	82,003	16,841	7,656	106,500	0	0	0	0
RRS A Zone 5	101,295	28,425	46,785	176,505	25,450	6,710	8,265	40,425	0	0	0	0
RRS A Zone 6	354,758	69,092	56,268	480,118	101,320	10,505	12,534	124,360	0	0	0	0
RRS A	914,200	200,600	177,981	1,292,781	244,598	39,192	35,450	0	0	0	0	0
RHA B Zone 1	242,789	61,610	102,830	407,228	52,191	9,890	10,150	72,231	0	0	0	0
RHA B Zone 2	476,952	130,666	100,708	708,326	102,850	22,434	26,177	151,461	1,855	0	30	1,885
RHA B Zone 3	548,965	167,235	78,255	794,455	146,978	49,022	34,695	230,695	19,941	3,212	12,321	35,474
RHA B Zone 7	75,202	21,888	26,329	123,419	41,115	10,851	22,051	74,017	0	0	0	0
RHA B	1,343,908	381,399	308,122	2,033,429	343,134	92,197	93,073	21,796	3,212	12,351	37,359	37,359
Total	2,258,108	581,999	486,103	3,326,210	587,732	131,389	128,523	847,644	21,796	3,212	12,351	37,359

	Total			
	Service Recipient Workload Units	Travel to/from Service Recipient (NSR activity) Workload Units	Non Service Recipient Workload Units	Total Workload Units
RRS A Zone 1	4,743,220	1,052,678	1,111,630	6,907,528
RRS A Zone 4	4,024,916	687,522	678,510	5,390,948
RRS A Zone 5	1,228,011	392,877	455,503	2,076,391
RRS A Zone 6	4,677,437	816,263	1,058,071	6,551,772
RRS A	14,673,584	2,949,340	3,303,714	20,926,638
RHA B Zone 1	4,515,055	917,748	891,542	6,324,345
RHA B Zone 2	7,686,987	1,942,927	1,589,084	11,218,998
RHA B Zone 3	7,435,533	2,144,725	1,278,854	10,859,111
RHA B Zone 7	1,935,222	510,197	581,601	3,027,020
RHA B	21,572,797	5,515,597	4,341,080	31,429,474
Total	36,246,381	8,464,936	7,644,794	52,356,112

Note 1: All numbers include patients and not uniquely identified service recipients.

Note 2: Workload Units are reported in minutes.

Note 3: Excludes EMP Administration (715801005), EMP Liaison Nurses (711820000), EMP Aide/Personal Care Contracted Services (715301080) and Corporate data.

Note 4: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-9(c): Extra Mural Indicators by Functional Centre - 2021/2022

	EMP Nursing			EMP Occupational Therapy			EMP Physiotherapy			EMP Respiratory Therapy			EMP Speech Language		
	Cost per Visit	Cost per UPP Worked Hour	Total Workload Units per Worked Hour	Cost per Visit	Cost per UPP Worked Hour	Total Workload Units per Worked Hour	Cost per Visit	Cost per UPP Worked Hour	Total Workload Units per Worked Hour	Cost per Visit	Cost per UPP Worked Hour	Total Workload Units per Worked Hour	Cost per Visit	Cost per UPP Worked Hour	Total Workload Units per Worked Hour
RRS A Zone 1	120.04	79.10	55.82	171.26	61.98	55.93	141.70	56.68	45.84	149.38	103.79	68.42	238.59	43.99	34.41
RRS A Zone 4	104.24	66.82	54.57	195.28	59.39	53.62	137.59	64.90	61.43	163.43	72.83	46.65	83.04	40.64	54.92
RRS A Zone 5	105.50	70.75	54.02	138.91	48.86	58.58	112.61	63.36	66.65	149.79	50.24	42.78	197.71	71.90	53.85
RRS A Zone 6	139.06	65.50	48.43	259.24	57.98	50.21	146.92	79.47	69.92	134.52	68.88	61.62	198.08	63.35	53.03
RRS A	119.40	70.88	52.93	194.17	57.72	53.80	138.17	64.72	57.83	147.36	74.81	56.21	153.73	53.30	49.66
RHA B Zone 1	125.20	79.43	55.81	199.69	59.97	57.23	129.06	48.45	54.68	186.81	68.25	52.89	399.69	135.97	99.48
RHA B Zone 2	125.53	75.02	51.31	169.31	59.06	55.09	126.50	54.03	54.79	158.38	88.05	57.50	139.56	55.82	56.45
RHA B Zone 3	148.66	72.92	51.50	169.19	55.69	51.34	122.66	53.60	56.61	160.01	71.23	52.29	130.73	59.54	55.65
RHA B Zone 7	126.23	77.88	53.76	181.15	66.98	55.51	139.86	55.17	53.81	165.99	65.51	37.82	96.08	64.40	51.95
RHA B	132.42	75.44	52.50	175.33	58.58	54.06	126.33	52.79	55.31	164.07	75.53	52.85	141.02	65.38	58.85
NB	127.01	73.59	52.67	182.30	58.24	53.96	130.64	56.82	56.17	157.43	75.26	54.11	145.45	60.34	55.01

	EMP Clinical Nutrition			EMP Social Work			EMP Rehab Assistant			EMP Nurse Practitioners			Total Cost per Visit	Total Cost per UPP Worked Hour	Total Workload Units per Worked Hour
	Cost per Visit	Cost per UPP Worked Hour	Total Workload Units per Worked Hour	Cost per Visit	Cost per UPP Worked Hour	Total Workload Units per Worked Hour	Cost per Visit	Cost per UPP Worked Hour	Total Workload Units per Worked Hour	Cost per Visit	Cost per UPP Worked Hour	Total Workload Units per Worked Hour			
RRS A Zone 1	161.94	55.92	53.62	124.91	53.15	55.57	87.77	36.42	52.12	0.00	52.31	0.00	126.93	73.86	54.64
RRS A Zone 4	131.17	54.89	56.82	131.36	61.10	68.19	66.12	32.01	46.41	0.00	0.00	0.00	111.48	63.30	54.57
RRS A Zone 5	124.35	50.17	53.13	284.85	58.08	54.52	119.06	34.17	60.55	0.00	0.00	0.00	116.69	61.87	54.54
RRS A Zone 6	216.39	59.16	55.17	269.72	52.89	51.55	101.44	40.54	53.89	0.00	0.00	0.00	149.53	63.62	50.94
RRS A	162.03	56.08	54.90	162.94	54.96	56.57	84.66	35.93	51.31	0.00	52.31	0.00	127.73	66.67	53.40
RHA B Zone 1	201.04	64.95	54.12	202.94	51.44	57.81	118.35	36.80	57.66	0.00	0.00	0.00	136.09	71.50	56.00
RHA B Zone 2	140.50	55.73	52.53	161.66	54.40	62.52	87.88	37.02	54.71	0.00	0.00	0.00	130.17	69.17	52.91
RHA B Zone 3	135.14	58.29	56.79	192.38	45.59	43.64	78.61	43.37	63.77	418.71	48.94	16.65	147.06	67.03	52.17
RHA B Zone 7	140.81	54.91	56.60	180.94	62.30	61.09	52.62	38.94	59.72	0.00	0.00	0.00	129.37	72.32	53.52
RHA B	146.06	58.10	54.78	180.59	51.88	55.18	85.24	38.74	58.07	393.45	48.94	16.69	136.62	69.16	53.30
NB	151.25	57.38	54.82	171.84	53.28	55.81	85.01	37.55	55.21	1,052.62	50.99	6.50	133.01	68.17	53.34

Note 1: All numbers include patients and not uniquely identified service recipients.

Note 2: Excludes EMP Administration (715801005), EMP Liaison Nurses (711820000), EMP Aide/Personal Care Contracted Services (715301080) and Corporate data.

Note 3: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-9(d): Extra-Mural - Total Expense by Expense Account Type - 2021/2022

Account Type	Régie régionale de la santé A					Regional Health Authority B					Total	EM/ANB Corporate
	RRS A Zone 1	RRS A Zone 4	RRS A Zone 5	RRS A Zone 6	Total	RHA B Zone 1	RHA B Zone 2	RHA B Zone 3	RHA B Zone 7	Total		
SALARIES	7,791,023	5,914,809	2,165,851	7,464,724	23,336,407	6,723,511	12,378,301	11,589,111	3,556,187	34,247,110	58,255,702	672,185
BENEFIT CONTRIBUTIONS	888,149	621,615	232,896	837,232	2,579,892	701,251	1,342,132	1,284,140	430,384	3,757,908	6,449,767	111,966
MEDICAL & SURGICAL SUPPLIES	926,175	359,221	121,238	450,208	1,856,842	840,778	1,189,954	955,838	274,760	3,261,330	5,887,769	769,596
DRUGS	306,941	236,087	65,867	229,017	837,912	345,987	1,140,107	1,110,644	171,066	2,767,805	3,045,118	-560,598
EQUIPMENT EXPENSE	643,317	390,078	178,651	534,393	1,746,439	581,755	1,027,894	1,071,474	286,837	2,967,961	4,902,580	188,180
OXYGEN	245,853	136,926	56,215	190,158	629,151	160,070	405,255	393,697	93,162	1,052,184	1,769,260	87,925
OTHER SUPPLIES	106,152	194,320	52,139	86,486	439,097	94,410	179,014	128,206	40,850	442,480	4,253,219	3,371,642
SUNDRY	403,459	354,152	15,970	687,328	1,460,909	502,865	904,067	269,889	271,646	1,948,468	5,448,885	2,039,507
REFERRED-OUT SERVICES	46,890	99,788	33,462	111,245	291,385	197,498	153,514	186,338	48,722	586,072	1,376,285	498,828
EQUIPMENT EXPENSE - AMORTIZATION	0	0	0	0	0	0	0	0	0	0	70,270	70,270
BUILDINGS & GROUNDS EXPENSE - UNDISTRIBUTED	7,000	5,880	2,640	7,350	22,870	1,050	9,963	0	0	11,013	33,883	0
Total	11,364,959	8,312,875	2,924,930	10,598,140	33,200,905	10,149,175	18,730,202	16,989,337	5,173,616	51,042,331	91,492,737	7,249,501

Note 1: Amortization is included in the functional centre expenses.

Note 2: Expenses for Drugs may be reported under Other Supplies.

Note 3: Excludes EMP Liaison Nurses (711820000).

Note 4: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-9(e): Extra Mural Admissions, Discharges and Select Indicators 2021/2022

RHA	Admissions	Discharges	Expenses	Admissions per 1000 Population Estimate	Cost per EMP Discharge
RRS A Zone 1	1,952	2,016	12,340,455		6,121
RHA B Zone 1	1,586	1,676	10,989,122		6,557
	3,538	3,692	23,329,577	18	6,319
RHA B Zone 2	3,107	3,240	20,283,730	18	6,260
RHA B Zone 3	3,431	3,548	18,466,768	20	5,205
RRS A Zone 4	1,000	1,112	9,059,226	20	8,147
RRS A Zone 5	629	717	3,197,164	23	4,459
RRS A Zone 6	1,569	1,517	11,529,677	20	7,600
RHA B Zone 7	803	788	5,626,595	18	7,140
Total	14,077	14,614	91,492,737	19	6,261

Note 1: This table considers Health Regions instead of RHAs because of population estimates.

Note 2: Excludes EMP Liaison Nurses (711820000).

Note 3: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Table IV-10(a): Laundry Services - 2021/2022

	Laundry		
	Total Expenses (\$)	Kg Laundry	Cost per Kg Laundry (\$)
RRS A Zone 1	2,974,089	994,013	2.99
RRS A Zone 4	2,378,695	705,213	3.37
RRS A Zone 5	1,477,200	367,560	4.02
RRS A Zone 6	1,930,339	580,546	3.33
RRS A	8,760,322	2,647,332	3.31
RHA B Zone 1	3,395,745	1,240,433	2.74
RHA B Zone 2	6,438,552	2,163,071	2.98
RHA B Zone 3	3,652,325	1,293,614	2.82
RHA B Zone 7	1,635,376	371,072	4.41
RHA B	15,121,998	5,068,190	2.98
Total	23,882,320	7,715,522	3.10

Table IV-10(b): Food Services - 2021/2022

	Patient Food Services					Non-Patient Food Services				% Patient Meal Days	% Non-Patient Meal Days
	Total Direct Expenses (\$)	Patient Meal Days (SR)	Non-Patient Meal Days (NSR)	Total Total Meal Days	Cost per Meal Day (\$)	Total Direct Expenses (\$)	Non-Patient Meal Days (NSR)	Total Total Meal Days	Cost per Meal Day (\$)		
RRS A Zone 1	5,016,964	120,866	323	121,188	41.40	792,773	31,739	31,739	24.98	79.0%	21.0%
RRS A Zone 4	3,063,799	61,687	0	61,687	49.67	536,642	18,975	18,975	28.28	76.5%	23.5%
RRS A Zone 5	3,766,310	79,321	0	79,321	47.48	109,803	3,319	3,319	33.08	96.0%	4.0%
RRS A Zone 6	4,293,840	85,242	0	85,242	50.37	682,716	21,830	21,830	31.27	79.6%	20.4%
RRS A	16,140,913	347,116	323	347,438	46.46	2,121,934	75,863	75,863	27.97	82.0%	18.0%
RHA B Zone 1	5,736,738	134,345	802	135,147	42.45	748,445	23,775	23,775	31.48	84.5%	15.5%
RHA B Zone 2	11,570,860	270,592	29,038	299,630	38.62	2,210,050	47,198	47,198	46.83	78.0%	22.0%
RHA B Zone 3	8,681,860	175,756	0	175,756	49.40	1,415,813	35,125	35,125	40.31	83.3%	16.7%
RHA B Zone 7	2,647,391	55,166	0	55,166	47.99	240,664	8,452	8,452	28.47	86.7%	13.3%
RHA B	28,636,848	635,859	29,840	665,699	43.02	4,614,971	114,550	114,550	40.29	81.5%	18.5%
Total	44,777,762	982,975	30,163	1,013,137	44.20	6,736,905	190,413	190,413	35.38	81.7%	18.3%

Note 1: A Patient (Service Recipient) Meal Day consists of a patient's food consumption (the equivalent of three meals and supplemental nourishments) for a day.

Note 2: A Non-Patient (Non-Service Recipient) Meal Day is one that is provided to staff and visitors, and other clients who do not receive clinical services like meals on wheels' clients or nursing homes.

Note 3: Non-patient meal days have been added to the report to provide better reflection of actual activity within Food Services. Cost for these meal days must be recovered.

Note 4: In RRS A Zone 5, Hôpital régional de Campbellton supports the food production needs of Addiction Services, other in-house clients and Psychiatry which affects the total cost per meal-day of the RHA due to economies of scale. Since revenues are netted against expenses, the RHA's reported total cost per meal day comes out lower than the actual.

Note 5: The cost per meal day of a small facility's production kitchen is usually higher than that of a larger facility due to economies of scale. The Meal Day cost of an RHA with a larger number of small facilities (e.g. RHA B Zone 3 with 6 operational kitchens) can be higher. The following identifies the number of hospital facilities supported by food services in each RHA: RRS A Zone 1 (3 facilities); RRS A Zone 4 (3 facilities); RRS A Zone 5 (4 sites); RRS A Zone 6 (4 facilities); RHA B Zone 1 (2 facilities); RHA B Zone 2 (7 facilities); RHA B Zone 3 (6 facilities); RHA B Zone 7 (1 facility).

Note 6: RHA B Zone 2 expenses include shared management salary/benefit for Food Services, Environmental Services and Patient Service Workers programs in 4 facilities. This additional cost has a significant impact on cost per meal day.

Note 7: The COVID-19 pandemic impacted expenses and activities in many areas across the province.

Section V

Surgical Wait Time Trends

Section V: Surgical Wait times Trends

This section will assist in the understanding of surgical wait time for the province of New Brunswick and individual Zones. The Provincial Surgical Access Registry is integrated with each of the province's eight Zones and their respective perioperative systems. It contains information on every patient waiting for surgery or having had surgery in the province of New Brunswick. This system is used to monitor and manage access to surgery.

Section V provides detailed information on surgical wait time. The wait time begins when the patient and the surgeon determine that the patient needs surgery, and the patient is ready to receive it. The wait time ends when the surgery is performed. The wait time reports show the median wait time in days those patients experience while waiting for surgery. This is reported for the province and each Zone. Wait times for cancer cases are reported separately. Surgical volumes are reported for both completed and cases waiting for the province and each Zone.

New Brunswick has developed a clinical acuity model which standardizes the definition and time frames attached to patient prioritization. Each surgical request is prioritized by the surgeon who will be performing the surgery. The prioritization process follows the provincial clinical acuity model; this is calculated in the surgical access registry. The clinical acuity model has four categories. (See table below)

New Brunswick Clinical Acuity Model		
Category	Recommended Time Frame	2018 Target
I	Within 3 weeks	90%
II	Within 6 weeks	90%
III	Within 3 months	90%
IV	Within 12 months	100%
All surgeries to be completed within 12 months		100%

In December 2005 the provinces and territories established Pan Canadian benchmarks which were evidence based, with the exception of Coronary Artery Bypass Graft. There is a lack of comparability in urgency levels across Canada, provinces are reporting the percentage of patients treated within six months. In New Brunswick, the recommended time frame was determined in consultation with Cardiac Surgeons and in accordance with the Canadian Wait Time Alliance and Canadian Cardiovascular Society. (See table below)

Pan Canadian Benchmarks		
Benchmarked procedures	Recommended Time Frame	2018 Target
Hip Replacement Surgery	Within 26 weeks	85%
Knee Replacement Surgery	Within 26 weeks	75%
High Risk Cataract Surgery	Within 16 weeks	90%
Coronary Artery Bypass Graft Surgery – Patients waiting in the hospital	Within 7 days	90%
Coronary Artery Bypass Graft Surgery – Patients waiting from home	Within 3 to 42 days	85%
Coronary Artery Bypass Graft Surgery – All Patients	Within 3 to 42 days	100%
Hip fracture fixation	Within 48 hours	95%

Recognizing that the recommended time frames in the clinical acuity model and the Pan Canadian benchmarks cannot be achieved in a short period of time, New Brunswick has set yearly targets (as indicated in the preceding tables) to achieve those time frames. Targets will be set for subsequent years. This section illustrates where surgical wait time is in relation to achieving the targets.

Notes are included below many of the tables to explain certain inclusions, exclusions or variations in the data.

Tables V-1(a) through V-1(d): Surgical Wait times (Median) in days for Surgeries Waiting and Completed

Information is provided on median wait times provincially and by Zone. The wait time data is based on surgeries waiting at the end of each fiscal year, and also for surgeries completed during each fiscal year. The wait time for surgeries waiting is calculated from when the patient and the surgeon determine that the patient needs surgery and the patient is ready to receive it, through to March 31st for each fiscal year. The wait time for surgeries completed is based on the surgeries completed during each fiscal year. Time frames in which a patient was not available to have surgery were excluded from the wait time calculation. The wait time is measured in days. The data excludes surgeries done emergently. Table V-1(a) and V-1(b) show the wait time for all surgeries, while Table V-1(c) and V-1(d) show the wait time for surgeries performed for proven or suspected cancer.

Tables V-2(a) through V-2(f) Surgical Volumes for Surgeries Waiting and Completed

Information is provided on the volume of surgeries waiting at the end of each fiscal year and the volume of surgeries completed during the same time frame. Surgeries that waited longer than 12 months and those that were completed having waited longer than 12 months are shown. Table V-2(a), V-2(c) and V-2(e) show the volume for surgeries waiting. Table V-2(b), V-2(d) and V-2(f) show the volume of surgical cases completed.

Tables V-3(a) through V-3(e): Clinical Acuity Model Target Timeframe

Information is provided on surgeries completed according to each component of the clinical acuity model's target time frames. Recognizing that the recommended time frames in the clinical acuity model cannot be achieved in a short period of time, New Brunswick has set yearly targets (as indicated in the preceding tables) to achieve those time frames.

Tables V-4(a) through V-4(e): Pan Canadian Benchmark Procedure Targets

Information is provided on surgeries completed according to each of the surgical Pan Canadian benchmarks. Recognizing that the recommended time frames in the Pan Canadian benchmarks cannot be achieved in a short period of time, New Brunswick has set yearly targets (as indicated in the preceding tables) to achieve those time frames.

Table V-1(a) Surgical Wait Time (Median) in days for surgeries waiting, by Zone - 2019/2020 to 2021/2022

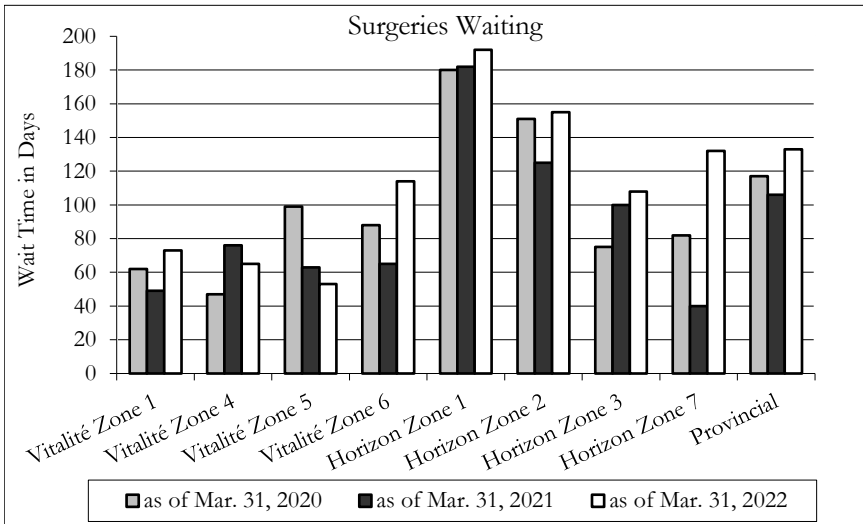
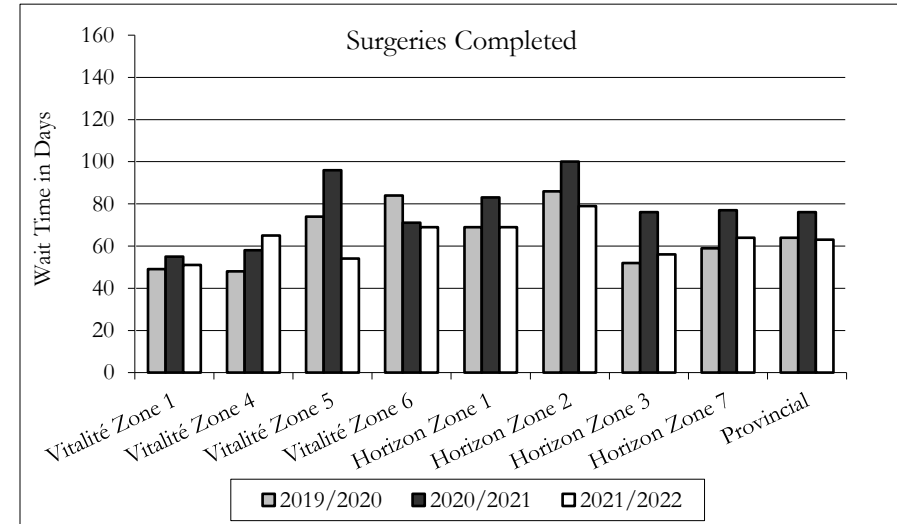


Table V-1(b) Surgical Wait Time (Median) in days for surgeries completed, by Zone - 2019/2020 to 2021/2022



Median wait time for all Surgeries Waiting (in days)	as of Mar. 31, 2020	as of Mar. 31, 2021	as of Mar. 31, 2022	% change from 19/20 to 21/22
Vitalité Zone 1	62	49	73	18%
Vitalité Zone 4	47	76	65	38%
Vitalité Zone 5	99	63	53	-46%
Vitalité Zone 6	88	65	114	30%
Horizon Zone 1	180	182	192	7%
Horizon Zone 2	151	125	155	3%
Horizon Zone 3	75	100	108	44%
Horizon Zone 7	82	40	132	61%
Provincial	117	106	133	14%

Median wait time for all Surgeries Completed (in days)	2019/2020	2020/2021	2021/2022	% change from 19/20 to 21/22
Vitalité Zone 1	49	55	51	4%
Vitalité Zone 4	48	58	65	35%
Vitalité Zone 5	74	96	54	-27%
Vitalité Zone 6	84	71	69	-18%
Horizon Zone 1	69	83	69	0%
Horizon Zone 2	86	100	79	-8%
Horizon Zone 3	52	76	56	8%
Horizon Zone 7	59	77	64	8%
Provincial	64	76	63	-2%

Note 1: The median represents the wait time in days where ½ of the cases wait less than the median and ½ of the cases wait longer than the median.

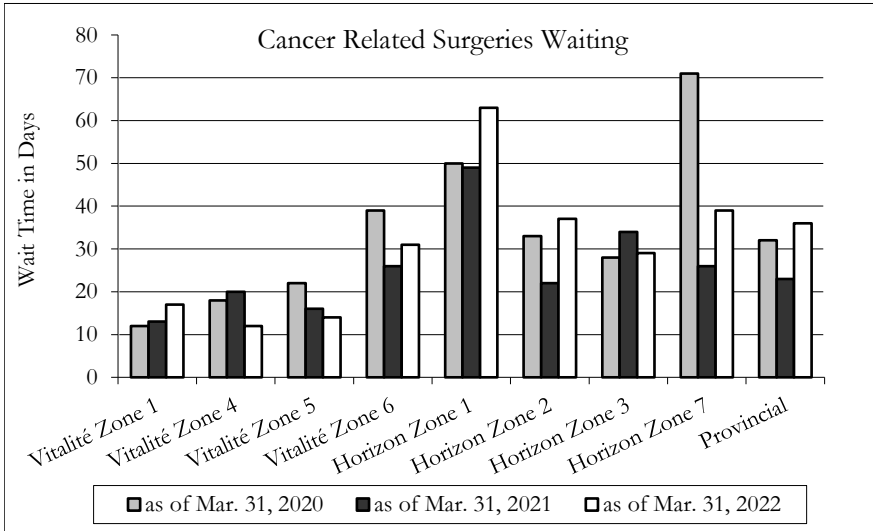
Note 2: Includes cases done in the Operating room by a surgeon for a procedure deemed surgical in nature

Note 3: Excludes emergency cases

Note 4: Excludes time for which the patient is not available for surgery

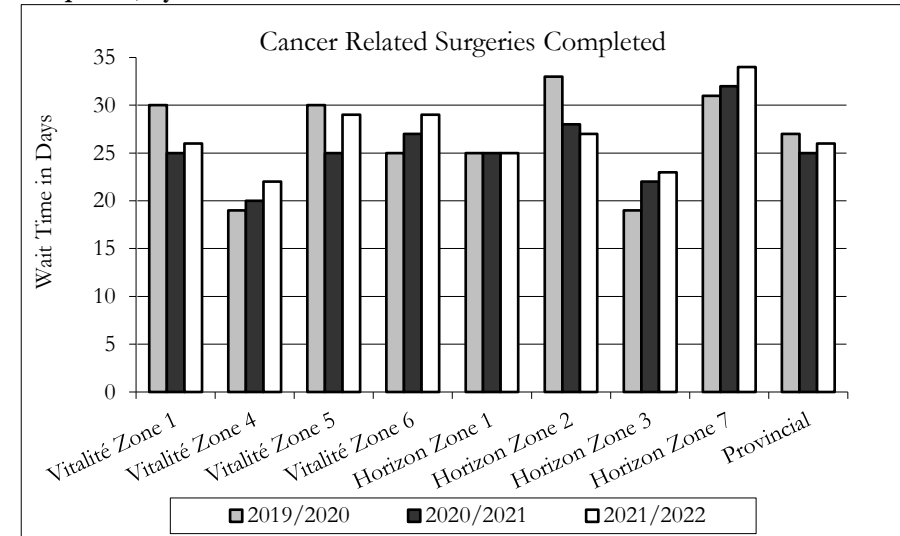
Note 5: Source data is from the Provincial Surgical Access Registry

Table V-1(c) Surgical Wait Time (Median) in days for cancer surgeries waiting, by Zone - 2019/2020 to 2021/2022



Median wait time for Cancer Surgeries Waiting (in days)	as of Mar. 31, 2020	as of Mar. 31, 2021	as of Mar. 31, 2022	% change from 19/20 to 21/22
Vitalité Zone 1	12	13	17	42%
Vitalité Zone 4	18	20	12	-33%
Vitalité Zone 5	22	16	14	-36%
Vitalité Zone 6	39	26	31	-21%
Horizon Zone 1	50	49	63	26%
Horizon Zone 2	33	22	37	12%
Horizon Zone 3	28	34	29	4%
Horizon Zone 7	71	26	39	-45%
Provincial	32	23	36	13%

Table V-1(d) Surgical Wait Time (Median) in days for cancer surgeries completed, by Zone - 2019/2020 to 2021/2022



Median wait time for Cancer Surgeries Completed (in days)	2019/2020	2020/2021	2021/2022	% change from 19/20 to 21/22
Vitalité Zone 1	30	25	26	-13%
Vitalité Zone 4	19	20	22	16%
Vitalité Zone 5	30	25	29	-3%
Vitalité Zone 6	25	27	29	16%
Horizon Zone 1	25	25	25	0%
Horizon Zone 2	33	28	27	-18%
Horizon Zone 3	19	22	23	21%
Horizon Zone 7	31	32	34	10%
Provincial	27	25	26	-4%

Note 1: The median represents the wait time in days where 1/2 of the cases wait less than the median and 1/2 of the cases wait longer than the median.

Note 2: Includes cases done in the Operating room by a surgeon for a procedure deemed surgical in nature

Note 3: Excludes emergency cases

Note 4: Excludes time for which the patient is not available for surgery

Note 5: Source data is from the Provincial Surgical Access Registry

Table V-2(a): Number of surgeries waiting for the province - 2019/2020 to 2021/2022

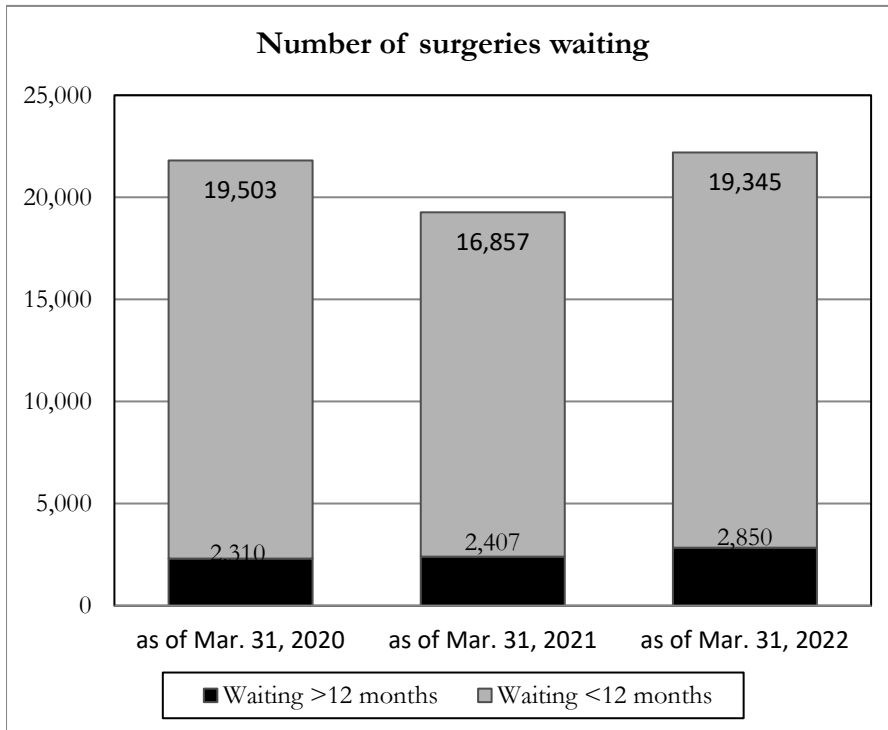
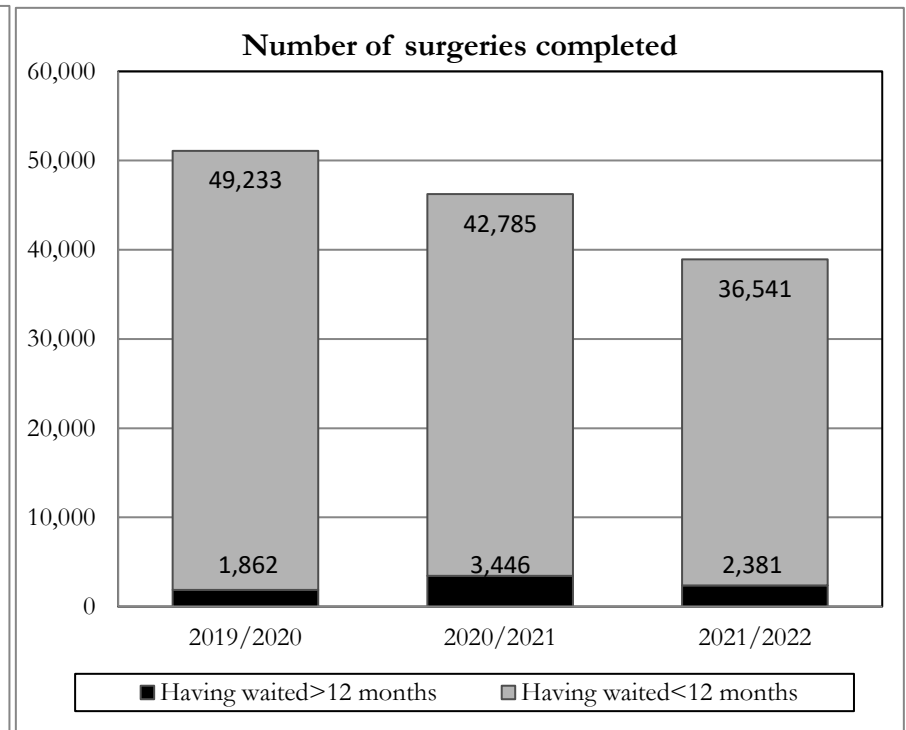


Table V-2(b): Number of surgeries completed for the province - 2019/2020 to 2021/2022



Note 1: Includes cases waiting to be done in the Operating room by a surgeon for a procedure deemed surgical in nature

Note 2: Excludes emergency cases

Note 3: Source data is from the Provincial Surgical Access Registry

Table V-2(c): Number of surgeries waiting by Zone - 2019/2020 to 2021/2022

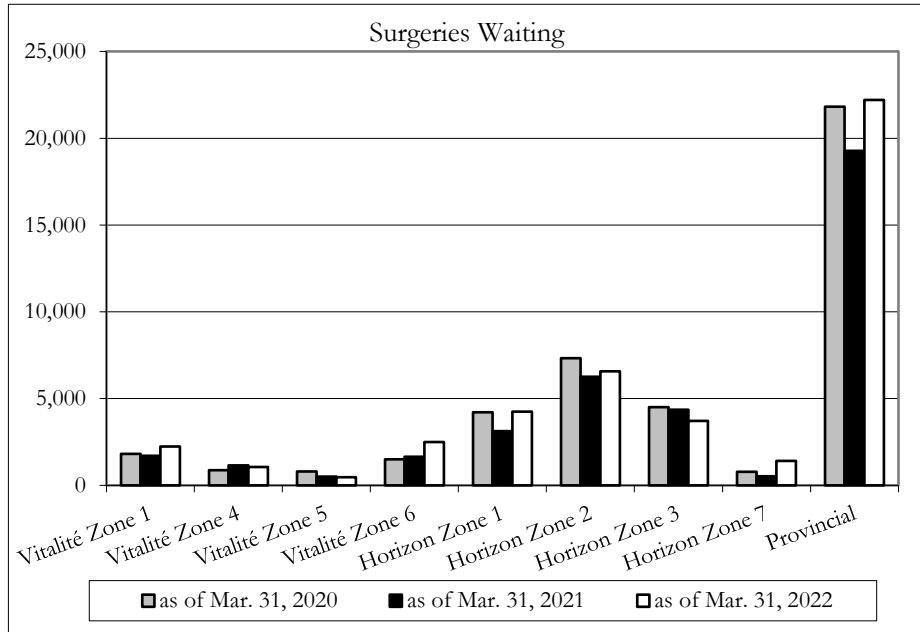
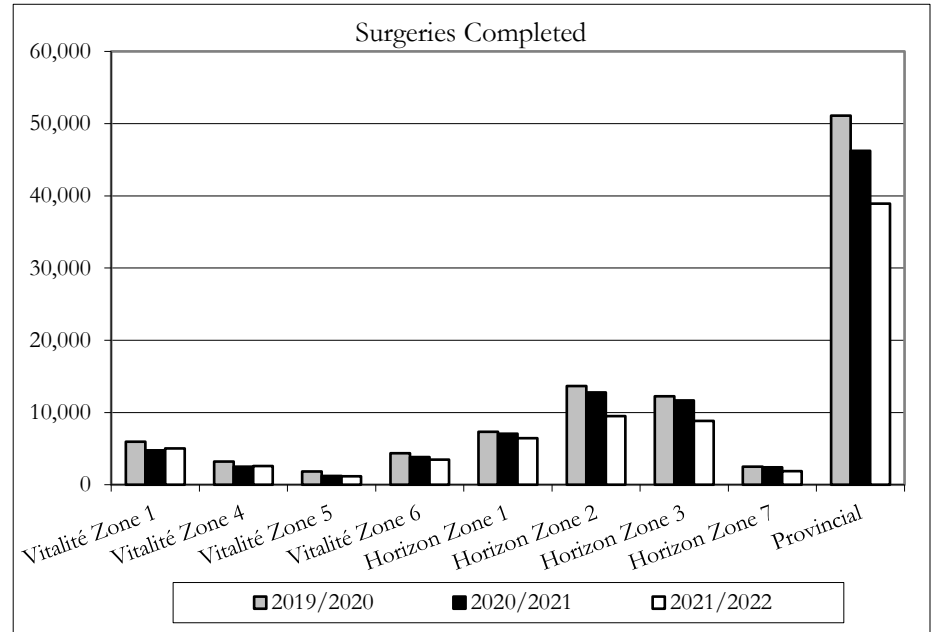


Table V-2(d): Number of surgeries completed by Zone - 2019/2020 to 2021/2022



Number of Surgeries Waiting	as of Mar. 31, 2020	as of Mar. 31, 2021	as of Mar. 31, 2022	% change from 19/20 to 21/22
Vitalité Zone 1	1,813	1,709	2,241	24%
Vitalité Zone 4	878	1,154	1,050	20%
Vitalité Zone 5	803	503	462	-42%
Vitalité Zone 6	1,502	1,641	2,496	66%
Horizon Zone 1	4,212	3,116	4,248	1%
Horizon Zone 2	7,318	6,260	6,573	-10%
Horizon Zone 3	4,509	4,354	3,710	-18%
Horizon Zone 7	778	525	1,415	82%
Provincial	21,813	19,264	22,195	2%

Number of Surgeries Completed	2019/2020	2020/2021	2021/2022	% change from 19/20 to 21/22
Vitalité Zone 1	5,964	4,752	5,030	-16%
Vitalité Zone 4	3,197	2,515	2,579	-19%
Vitalité Zone 5	1,824	1,194	1,181	-35%
Vitalité Zone 6	4,356	3,840	3,465	-20%
Horizon Zone 1	7,343	7,071	6,440	-12%
Horizon Zone 2	13,644	12,786	9,518	-30%
Horizon Zone 3	12,263	11,654	8,852	-28%
Horizon Zone 7	2,504	2,419	1,857	-26%
Provincial	51,095	46,231	38,922	-24%

Note 1: Includes cases waiting to be done in the Operating room by a surgeon for a procedure deemed surgical in nature

Note 2: Excludes emergency cases

Note 3: Source data is from the Provincial Surgical Access Registry

Table V-2(e): Number of surgeries waiting longer than 12 months by Zone - 2019/2020 to 2021/2022

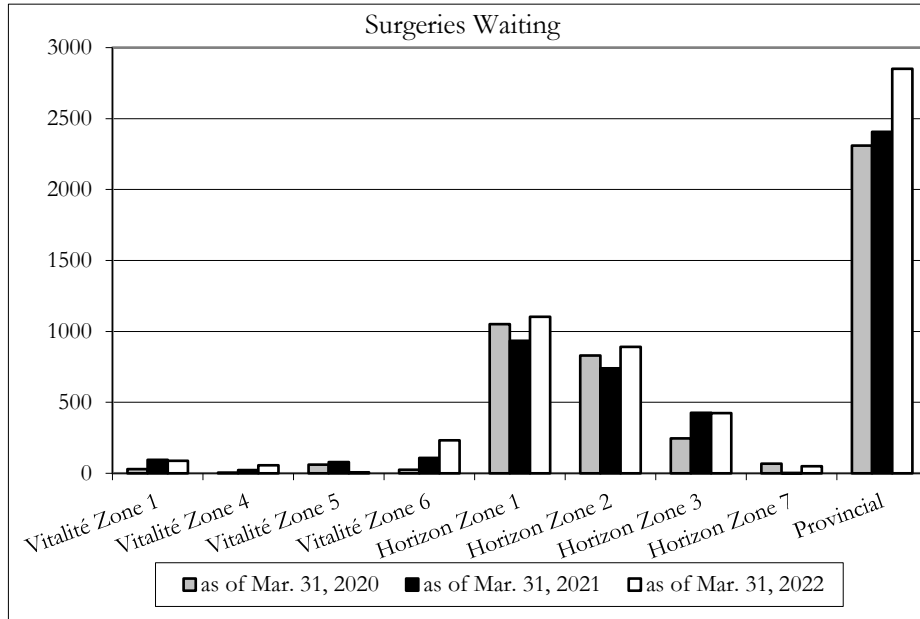
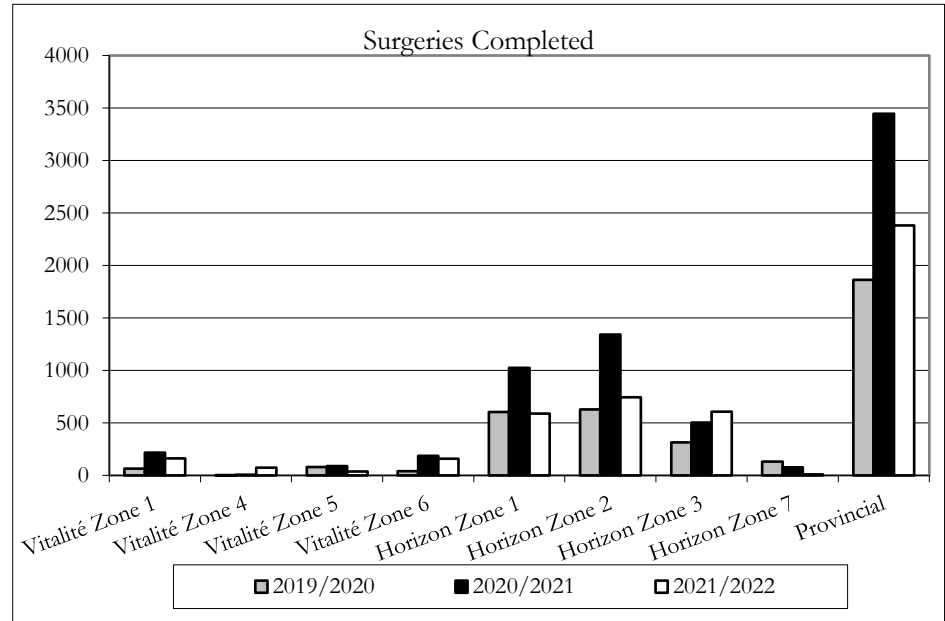


Table V-2(f): Number of surgeries completed having waited longer than 12 months by Zone -2019/2020 to 2021/2022



Number of Surgeries Waiting	as of Mar. 31, 2020	as of Mar. 31, 2021	as of Mar. 31, 2022	% change from 19/20 to 21/22
Vitalité Zone 1	29	95	89	207%
Vitalité Zone 4	4	23	57	1325%
Vitalité Zone 5	60	80	6	-90%
Vitalité Zone 6	25	108	232	828%
Horizon Zone 1	1051	933	1104	5%
Horizon Zone 2	829	740	890	7%
Horizon Zone 3	245	427	423	73%
Horizon Zone 7	67	1	49	-27%
Provincial	2,310	2,407	2,850	23%

Number of Surgeries Completed	2019/2020	2020/2021	2021/2022	% change from 19/20 to 21/22
Vitalité Zone 1	63	217	162	157%
Vitalité Zone 4	1	6	74	7300%
Vitalité Zone 5	79	89	38	-52%
Vitalité Zone 6	41	187	160	290%
Horizon Zone 1	604	1024	588	-3%
Horizon Zone 2	629	1342	743	18%
Horizon Zone 3	314	503	607	93%
Horizon Zone 7	131	78	9	-93%
Provincial	1,862	3,446	2,381	28%

Note 1: Includes cases waiting to be done in the Operating room by a surgeon for a procedure deemed surgical in nature

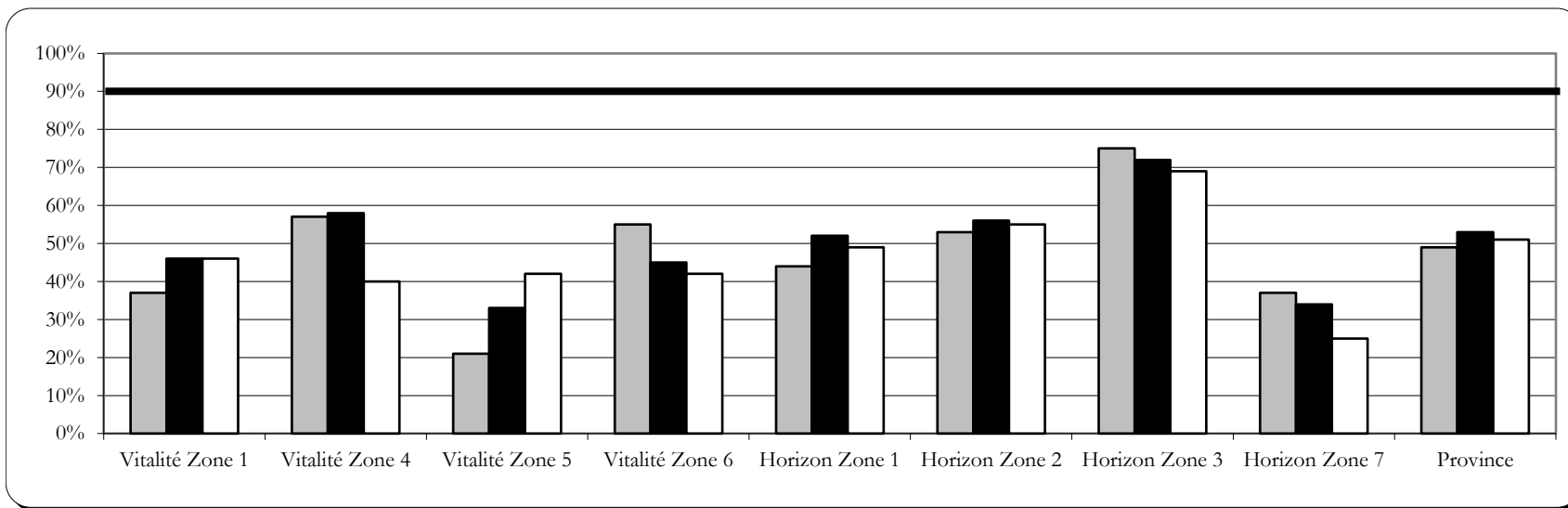
Note 2: Excludes emergency cases

Note 3: Source data is from the Provincial Surgical Access Registry

Note 4: The number of surgeries presented in the tables above are included in the total surgical volumes presented in table V-2(c) and 2(d).

Table V-3 - Clinical Acuity Model Target Timeframe by Zone - 2019/2020 to 2021/2022

Table V-3(a) - Category I: Percent of Surgeries Completed within 3 weeks



Surgeries Completed	2019/2020	2020/2021	2021/2022	% difference from 19/20 to 21/22	NB Target
Vitalité Zone 1	37%	46%	46%	9%	90%
Vitalité Zone 4	57%	58%	40%	-17%	90%
Vitalité Zone 5	21%	33%	42%	21%	90%
Vitalité Zone 6	55%	45%	42%	-13%	90%
Horizon Zone 1	44%	52%	49%	5%	90%
Horizon Zone 2	53%	56%	55%	2%	90%
Horizon Zone 3	75%	72%	69%	-6%	90%
Horizon Zone 7	37%	34%	25%	-12%	90%
Province	49%	53%	51%	2%	90%

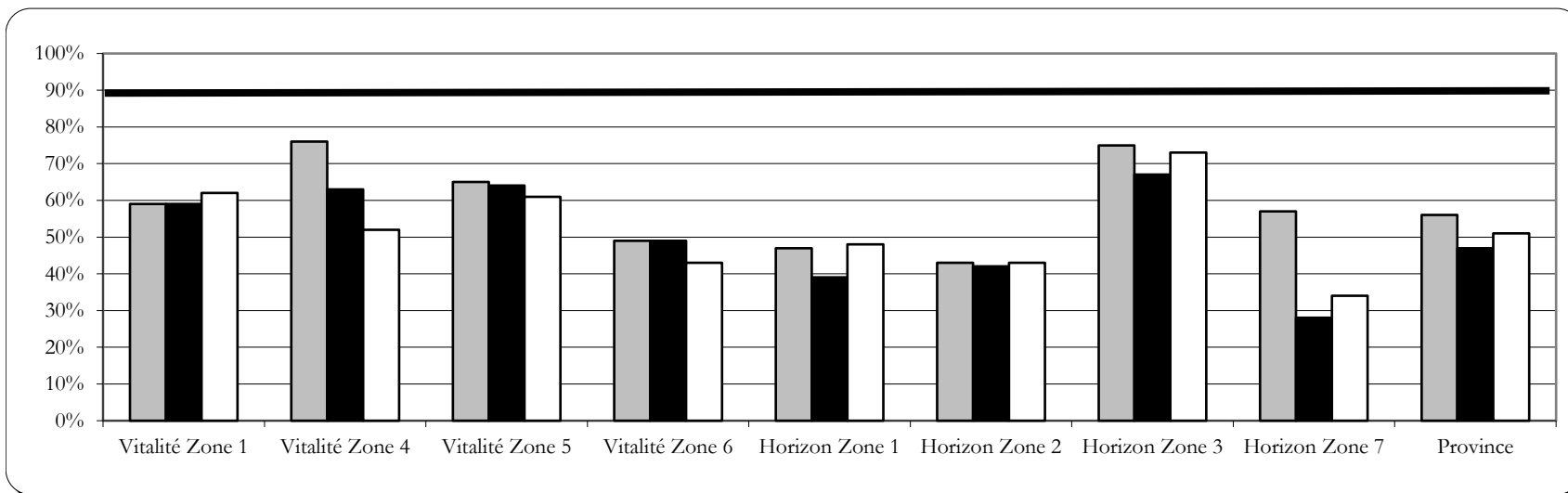
Note 1: Includes cases waiting to be done in the Operating room by a surgeon for a procedure deemed surgical in nature

Note 2: Excludes emergency cases

Note 3: Excludes time for which the patient is not available for surgery

Note 4: Source data is from the Provincial Surgical Access Registry

Table V-3(b) - Category II: Percent of Surgeries Completed within 6 weeks



Surgeries Completed	2019/2020	2020/2021	2021/2022	% difference from 19/20 to 21/22	NB Target
Vitalité Zone 1	59%	59%	62%	3%	90%
Vitalité Zone 4	76%	63%	52%	-24%	90%
Vitalité Zone 5	65%	64%	61%	-4%	90%
Vitalité Zone 6	49%	49%	43%	-6%	90%
Horizon Zone 1	47%	39%	48%	1%	90%
Horizon Zone 2	43%	42%	43%	0%	90%
Horizon Zone 3	75%	67%	73%	-2%	90%
Horizon Zone 7	57%	28%	34%	-23%	90%
Province	56%	47%	51%	-5%	90%

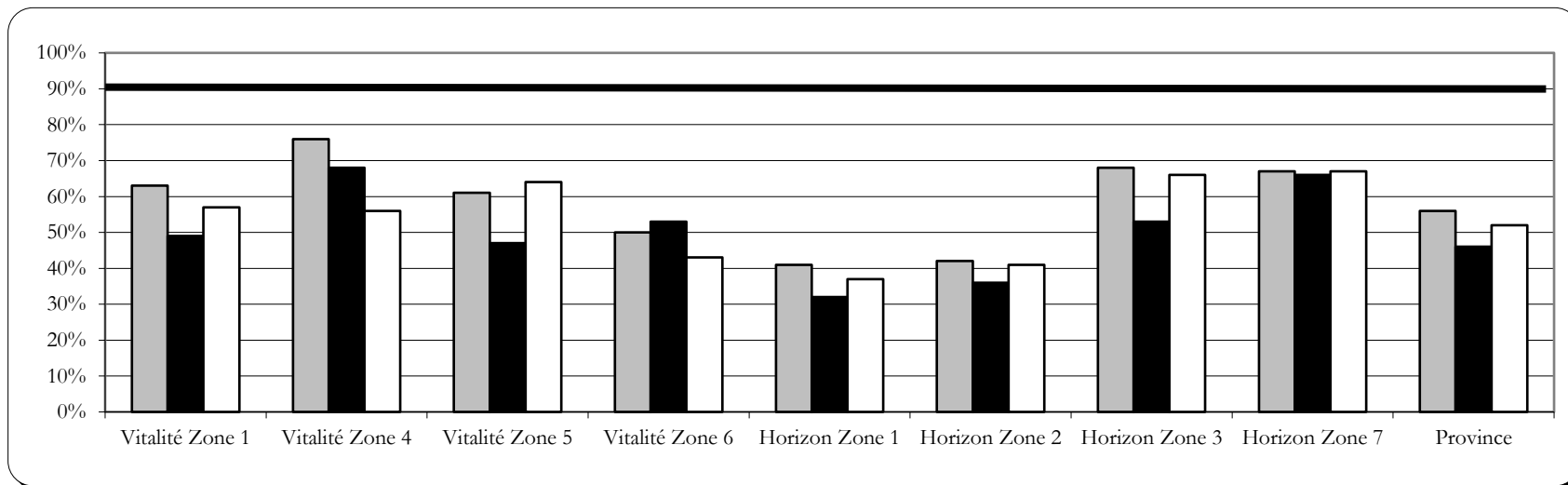
Note 1: Includes cases waiting to be done in the Operating room by a surgeon for a procedure deemed surgical in nature

Note 2: Excludes emergency cases

Note 3: Excludes time for which the patient is not available for surgery

Note 4: Source data is from the Provincial Surgical Access Registry

Table V-3(c) - Category III: Percent of Surgeries Completed within 3 months



Surgeries Completed	2019/2020	2020/2021	2021/2022	% difference from 19/20 to 21/22	NB Target
Vitalité Zone 1	63%	49%	57%	-6%	90%
Vitalité Zone 4	76%	68%	56%	-20%	90%
Vitalité Zone 5	61%	47%	64%	3%	90%
Vitalité Zone 6	50%	53%	43%	-7%	90%
Horizon Zone 1	41%	32%	37%	-4%	90%
Horizon Zone 2	42%	36%	41%	-1%	90%
Horizon Zone 3	68%	53%	66%	-2%	90%
Horizon Zone 7	67%	66%	67%	0%	90%
Province	56%	46%	52%	-4%	90%

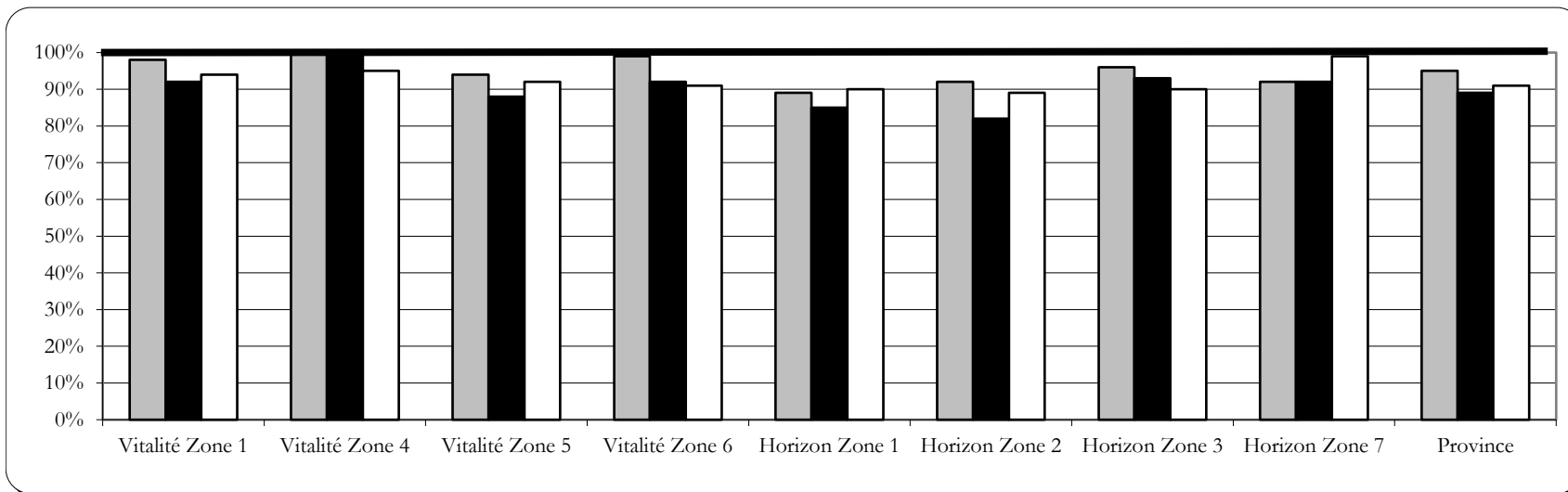
Note 1: Includes cases waiting to be done in the Operating room by a surgeon for a procedure deemed surgical in nature

Note 2: Excludes emergency cases

Note 3: Excludes time for which the patient is not available for surgery

Note 4: Source data is from the Provincial Surgical Access Registry

Table V-3(d) - Category IV: Percent of Surgeries Completed within 12 months



Surgeries Completed	2019/2020	2020/2021	2021/2022	% difference from 19/20 to 21/22	NB Target
Vitalité Zone 1	98%	92%	94%	-4%	100%
Vitalité Zone 4	100%	100%	95%	-5%	100%
Vitalité Zone 5	94%	88%	92%	-2%	100%
Vitalité Zone 6	99%	92%	91%	-8%	100%
Horizon Zone 1	89%	85%	90%	1%	100%
Horizon Zone 2	92%	82%	89%	-3%	100%
Horizon Zone 3	96%	93%	90%	-6%	100%
Horizon Zone 7	92%	92%	99%	7%	100%
Province	95%	89%	91%	-4%	100%

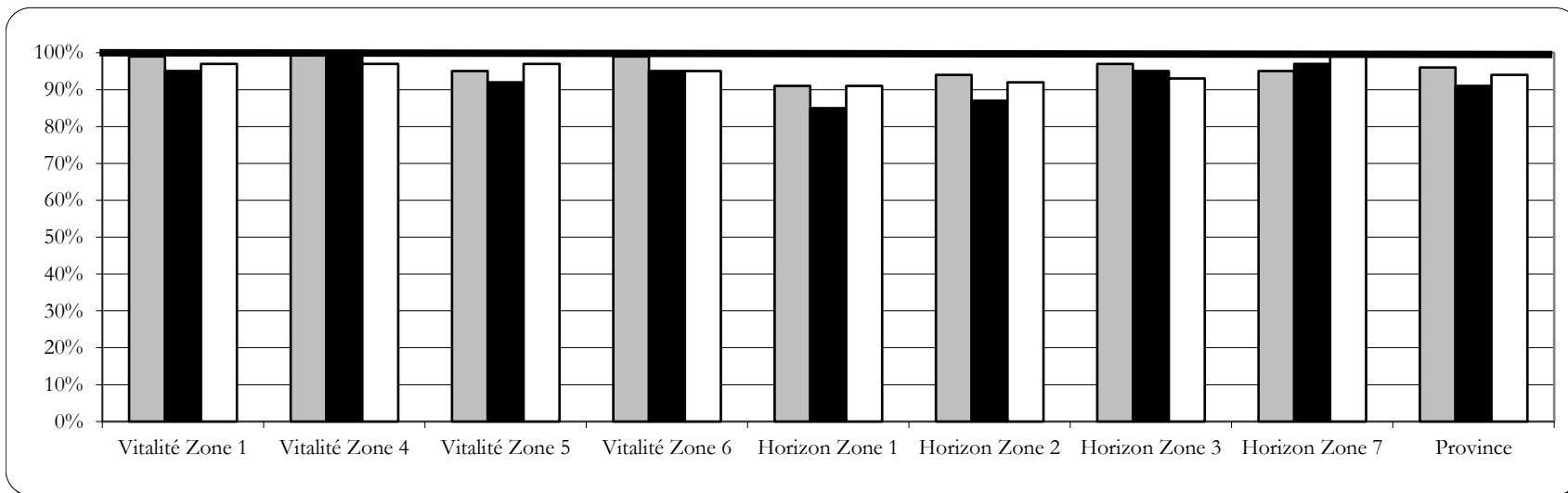
Note 1: Includes cases waiting to be done in the Operating room by a surgeon for a procedure deemed surgical in nature

Note 2: Excludes emergency cases

Note 3: Excludes time for which the patient is not available for surgery

Note 4: Source data is from the Provincial Surgical Access Registry

Table V-3(e) - All Surgeries: Percent of Surgeries Completed within 12 months



Surgeries Completed	2019/2020	2020/2021	2021/2022	% difference from 19/20 to 21/22	NB Target
Vitalité Zone 1	99%	95%	97%	-2%	100%
Vitalité Zone 4	100%	100%	97%	-3%	100%
Vitalité Zone 5	95%	92%	97%	2%	100%
Vitalité Zone 6	99%	95%	95%	-4%	100%
Horizon Zone 1	91%	85%	91%	0%	100%
Horizon Zone 2	94%	87%	92%	-2%	100%
Horizon Zone 3	97%	95%	93%	-4%	100%
Horizon Zone 7	95%	97%	100%	5%	100%
Province	96%	91%	94%	-2%	100%

Note 1: Includes cases waiting to be done in the Operating room by a surgeon for a procedure deemed surgical in nature

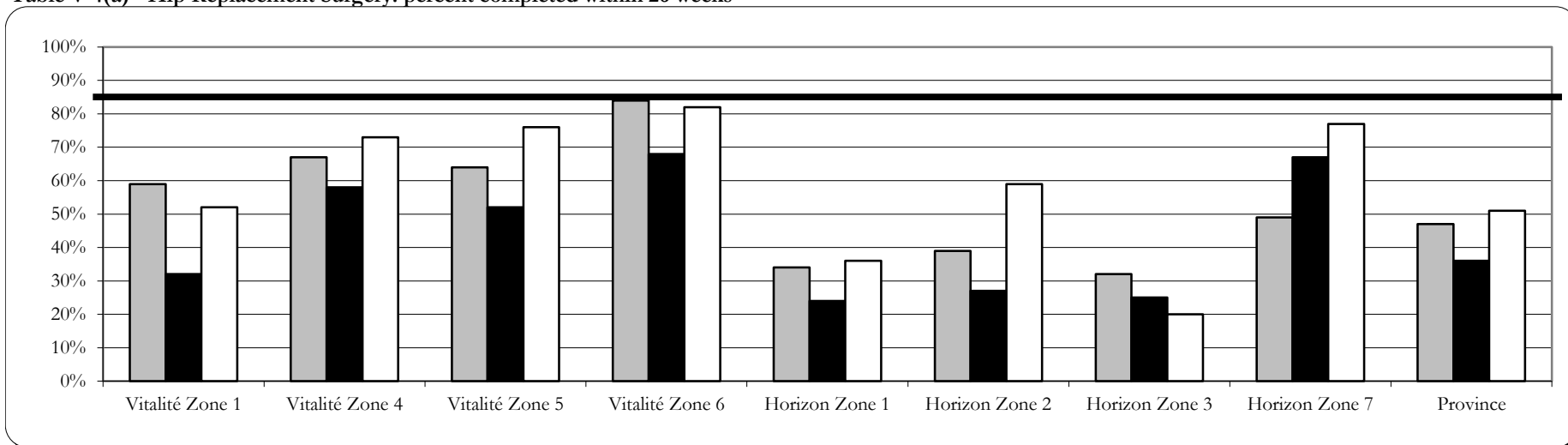
Note 2: Excludes emergency cases

Note 3: Excludes time for which the patient is not available for surgery

Note 4: Source data is from the Provincial Surgical Access Registry

Table V-4 - Pan Canadian Benchmark procedure targets by Zone - 2019/2020 to 2021/2022

Table V-4(a) - Hip Replacement Surgery: percent completed within 26 weeks



Surgeries Completed	2019/2020	2020/2021	2021/2022	% difference from 19/20 to 21/22	NB Target
Vitalité Zone 1	59%	32%	52%	-7%	85%
Vitalité Zone 4	67%	58%	73%	6%	85%
Vitalité Zone 5	64%	52%	76%	12%	85%
Vitalité Zone 6	84%	68%	82%	-2%	85%
Horizon Zone 1	34%	24%	36%	2%	85%
Horizon Zone 2	39%	27%	59%	20%	85%
Horizon Zone 3	32%	25%	20%	-12%	85%
Horizon Zone 7	49%	67%	77%	28%	85%
Province	47%	36%	51%	4%	85%

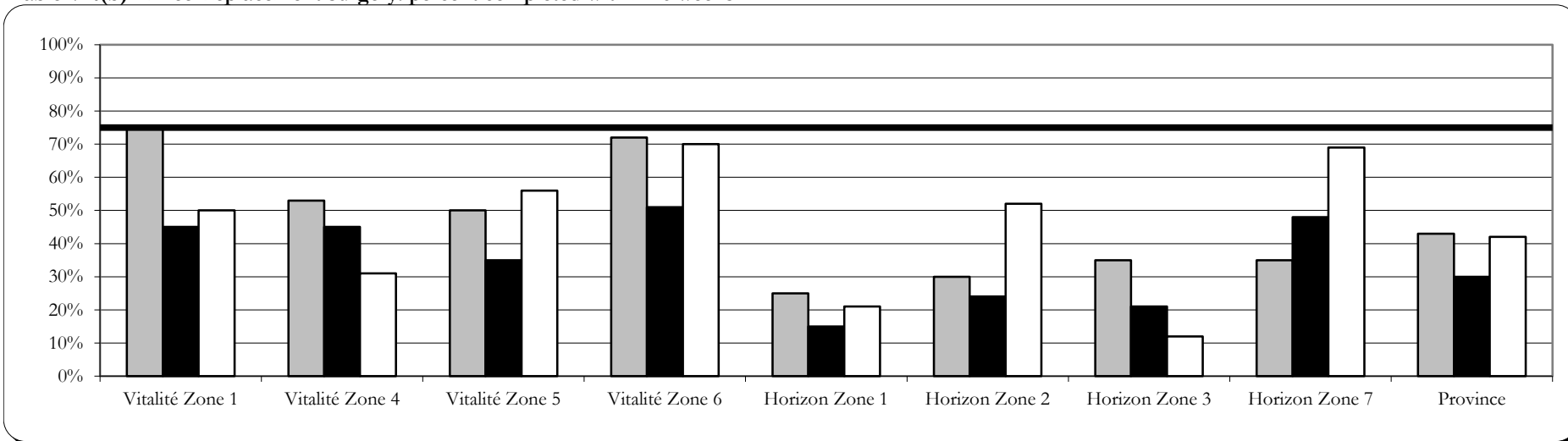
Note 1: Includes cases waiting to be done in the Operating room by a surgeon for a procedure deemed surgical in nature

Note 2: Excludes emergency cases

Note 3: Excludes time for which the patient is not available for surgery

Note 4: Source data is from the Provincial Surgical Access Registry

Table V-4(b) - Knee Replacement Surgery: percent completed within 26 weeks



Surgeries Completed	2019/2020	2020/2021	2021/2022	% difference from 19/20 to 21/22	NB Target
Vitalité Zone 1	75%	45%	50%	-25%	75%
Vitalité Zone 4	53%	45%	31%	-22%	75%
Vitalité Zone 5	50%	35%	56%	6%	75%
Vitalité Zone 6	72%	51%	70%	-2%	75%
Horizon Zone 1	25%	15%	21%	-4%	75%
Horizon Zone 2	30%	24%	52%	22%	75%
Horizon Zone 3	35%	21%	12%	-23%	75%
Horizon Zone 7	35%	48%	69%	34%	75%
Province	43%	30%	42%	-1%	75%

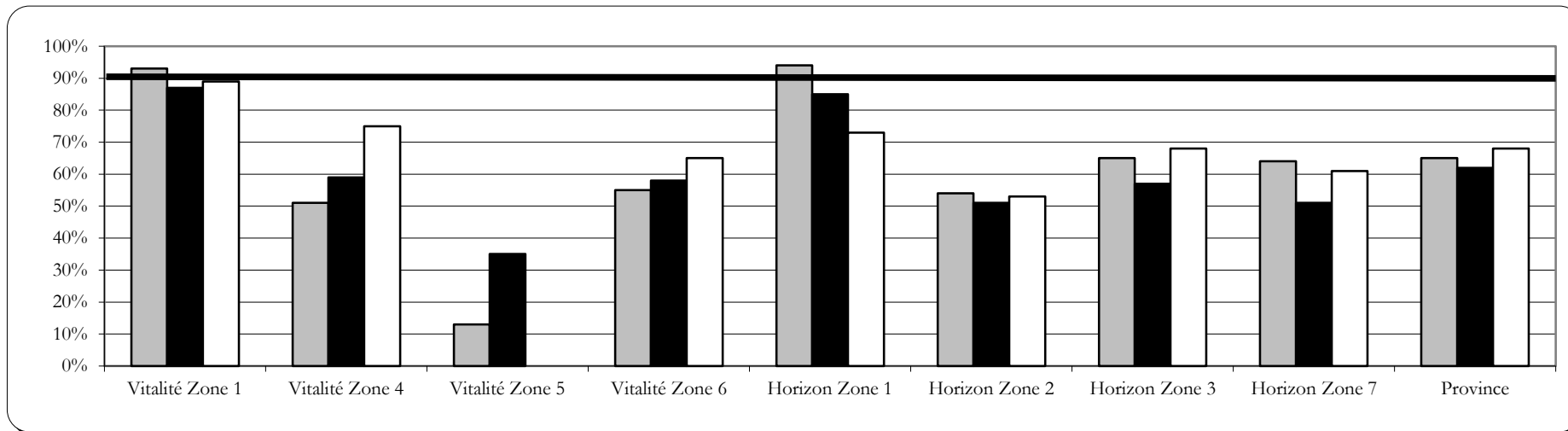
Note 1: Includes cases waiting to be done in the Operating room by a surgeon for a procedure deemed surgical in nature

Note 2: Excludes emergency cases

Note 3: Excludes time for which the patient is not available for surgery

Note 4: Source data is from the Provincial Surgical Access Registry

Table V-4(c) - Cataract Surgery: percent completed within 16 weeks



Surgeries Completed	2019/20	2020/21	2021/22	% difference from 19/20 to 21/22	NB Target
Vitalité Zone 1	93%	87%	89%	-4%	90%
Vitalité Zone 4	51%	59%	75%	24%	90%
Vitalité Zone 5	13%	35%	-	-	90%
Vitalité Zone 6	55%	58%	65%	10%	90%
Horizon Zone 1	94%	85%	73%	-21%	90%
Horizon Zone 2	54%	51%	53%	-1%	90%
Horizon Zone 3	65%	57%	68%	3%	90%
Horizon Zone 7	64%	51%	61%	-3%	90%
Province	65%	62%	68%	3%	90%

Note 1: Includes cases waiting to be done in the Operating room by a surgeon for a procedure deemed surgical in nature

Note 2: Excludes emergency cases

Note 3: Excludes time for which the patient is not available for surgery

Note 4: Source data is from the Provincial Surgical Access Registry

Note 5: Previous reports provided data on **high risk** cataract surgeries completed within benchmark. Since there is not yet consensus on a definition of "high risk", the benchmark is applied across all priority levels in this report.

Table V-4(d) - Coronary Artery Bypass Graft Surgery: Patients waiting in the hospital (percent completed within 7 days), Patients waiting from home (percent completed within 42 days), and All patients (percent completed within 42 days)



Surgeries Completed	2019/20	2020/21	2021/22	% difference from 19/20 to 21/22	NB Target
Patients waiting in the hospital	66%	61%	66%	0%	90%
Patients waiting from home	13%	20%	15%	2%	85%
All patients	74%	76%	69%	-5%	100%

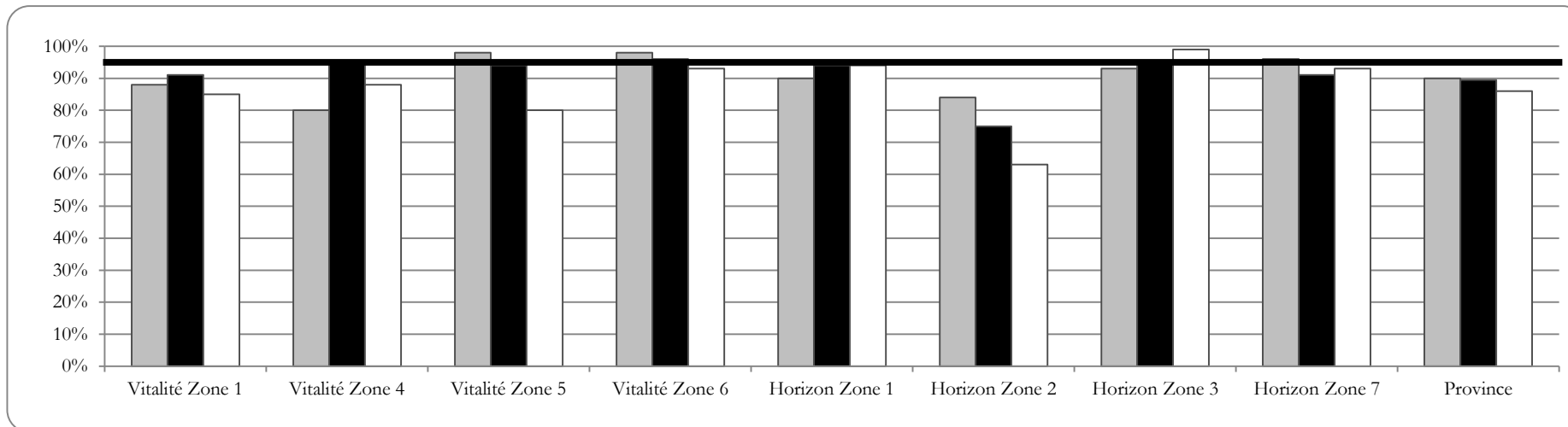
Note 1: Includes cases waiting to be done in the Operating room by a surgeon for a procedure deemed surgical in nature

Note 2: Excludes emergency cases

Note 3: Excludes time for which the patient is not available for surgery

Note 4: Source data is from the Provincial Surgical Access Registry

Table V-4(e) - Hip Fracture Fixation: completed within 48 hours



Surgeries Completed	2019/20	2020/21	2021/22	% difference from 19/20 to 21/22	NB Target
Vitalité Zone 1	88%	91%	85%	-3%	95%
Vitalité Zone 4	80%	95%	88%	8%	95%
Vitalité Zone 5	98%	94%	80%	-18%	95%
Vitalité Zone 6	98%	96%	93%	-5%	95%
Horizon Zone 1	90%	94%	94%	4%	95%
Horizon Zone 2	84%	75%	63%	-21%	95%
Horizon Zone 3	93%	95%	99%	6%	95%
Horizon Zone 7	96%	91%	93%	-3%	95%
Province	90%	90%	86%	-4%	95%

Note 1: Data for hip fracture fixation are obtained from the CIHI Discharge Abstract Database (DAD). Wait times are calculated from the admission date and time to the date and time the procedure commenced. Inpatient transfers from other facilities are included.

GLOSSARY OF TERMS

Administrative Support	A functional area that includes: General Administration, Finance, Human Resources, Systems Support, Telecommunications, and Purchasing.
Ambulatory Care	Pertains to those services that do not require an inpatient admission to a health care institution. Includes clinics and day/night care (e.g. dialysis). For annual report purposes, day surgery is reported with the operating room and not with ambulatory care
Amortization (also Depreciation)	An accounting procedure in which the cost or other recorded value of a fixed asset less any estimated value on disposal is distributed over its useful life in a systematic and rational manner. It is a process of allocation, not valuation.
Amortization Expenses	The amortized portion of a capital acquisition (equipment or building).
Attendance Days	The calendar days, during which primary service activities are provided face-to-face to a registered service recipient, and/or significant other(s), on behalf of the service recipient (used primarily in therapeutic functional centres). In Therapeutic functional centres, an attendance day is counted for each patient receiving service in any particular day.
Average Length of Stay (ALOS)	Calculated as the total Days Stay divided by the total Separations See Days Stay and Separations.
Benefit Contributions	The employer and/or employee paid components of employment benefits such as Employment Insurance, Canada Pension Plan, Dental Plan, retirement allowance, etc.
Benefit Hours	Those hours of absence for which compensation is paid. Examples include vacation, statutory holidays, sick, education or maternity leave, and the percentage of gross pay in lieu of vacation and statutory holidays which may be paid to part-time staff.
Buildings and Grounds Expenses	General buildings, building service equipment, grounds maintenance and renovation expenses, building service equipment repairs and building amortization expenses. Also includes waste disposal, municipal taxes and mortgage expenses.
Case Mix Group (CMG)	Refers to groupings of acute inpatient cases based on diagnosis and procedure data provided by the patient abstract. Cases grouped under the same CMG are expected to be homogenous in terms of clinical characteristics and resource consumption. Examples of CMGs are: Viral/Unspecified Pneumonia, Vaginal Birth without Anaesthetic without Non-Major Obstetric/Gynecologic Intervention and Unilateral Hip Replacement. CMGs are maintained and refined annually by the Canadian Institute for Health Information (CIHI). <i>See also Resource Intensity Weights</i>
Clinical Support	An Administrative and Support functional area that includes: Volunteer Services, Bio-Medical Engineering, Registration (Admitting), Patient Transportation (including Ambulance Services), and Health Records.
Community Health Centre	Community based organizations that provide core primary health care using a multidisciplinary approach.
Comprehensive Ambulatory Classification System (CACS)	The equivalent of Case Mix Group for day surgery cases. <i>See also Case Mix Group (CMG)</i>

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Days Stay	A measure of days of care to patient discharged used in the CIHI Discharge Abstract Database (DAD). It is calculated as the total days for all patients discharged in the fiscal year. As such, the average length of stay would include all the days for each patient, even if the patient was admitted in the previous fiscal year. Similarly, no days stay are included for patients admitted but not discharged in the current fiscal year.
Drugs	Include medications, oxygen and other gases, and total parenteral nutrition.
Equipment Expenses	Include equipment maintenance/repairs, leasing/rental and minor equipment purchases and equipment amortization expenses.
Extra-Mural Program	Refers to New Brunswick's Home Care services program which is operated by the RHAs through a number of units across the province.
Fixed Assets	A tangible non-current asset, such as land, building, equipment, etc., held for use rather than for sale.
Fixed Payments	Funding provided by the Department of Health (includes Hospital Services Branch and the Mental Health Branch).
Full Time Employee	Refers to all employees who work fulltime hours (37.5 hrs per week).
Full Time Equivalents (FTE)	<p>The total earned hours charged to a functional centre, expressed in terms of equivalent full-time positions, according to the health service organization's normal earned hours per full-time position (usually 1,950 hours, or 37.5 hours per week * 52 weeks).</p> <p>The above definition can be expressed by the following formula: Total Earned Hours (for all staff) In Period</p> $FTE = \frac{\text{Total Earned Hours (for all staff) In Period}}{\text{Normal Earned Hours (full time)}}$
Functional Area	A grouping of functional centres (or hospital departments) with a common or related service delivery mandate. The individual departments that constitute each functional area are presented in Sections V-I(a) to V- I(e).
Functional Centre	A subdivision of an organization used in a functional accounting system to record the direct expenses; statistics; and/or revenues, if any, which pertain to the function or activity being carried out. Analogous to a department, such as Health Records, or Medical Nursing unit. A subdivision of an organization that is used to record the financial and statistical data for the function or activity carried out. Examples include Emergency Services or Housekeeping.
Health Centres	Community based facilities that provide primary care services but do not have an Emergency department.
HFUMS Database	The Hospital Financial Utilization Management System (HFUMS) was set up as a central provincial database maintained at the Department of Health, and contains a variety of financial, statistical (e.g., MIS data) and clinical activity (ex: Discharge Abstract Database (DAD)) for the RHAs.
Hospitals	Refers to the acute care facilities, two psychiatric facilities and one tertiary rehabilitation facility. Acute care facilities usually provide inpatient (beds), and Emergency services.

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Hotel	An Administrative and Support functional area that includes: Housekeeping, Laundry, Linen, and Patient Food Services.
Indicators	Indicators are measurements (ratios) that will assist in the evaluation of the performance of a functional centre as it relates to productivity, utilization, workload, staffing and the nature of expenses used for providing certain service. They provide managers with useful information that can assist them with planning, staffing, budgeting and efficiency management. Indicators link two data elements together to measure performance and to provide information which can be used to facilitate decisions or compare performance. (e.g. cost per case)
Level of Care	Level of care accounts help to differentiate between different types of inpatients and outpatients based on level of service required (<i>acute, chronic, rehabilitation and veterans</i>).
Management and Operational Support Personnel (MOS)	Those personnel whose primary function is the management and/or support of the operation of a functional centre. Examples include directors, managers, supervisors, medical personnel fulfilling a management role, and secretaries. Excluded are practicing physicians, medical residents and interns, and all types of students.
Medical and Surgical Supplies	Supplies that are typically used in nursing units and the operating room but may, in some cases, be used in another patient care or support department (e.g., dressings, catheters, prostheses, etc.).
Medicare Revenues	Include revenues for physician salaries and fees (excludes funding for locums and bursaries) provided to DH by Medicare.
MIS Standards	National Standards maintained by the Canadian Institute for Health Information (CIHI) for the reporting of hospital financial and statistical data using standardized charts of accounts and definitions. Reporting for New Brunswick is based on the MIS Standards, with modifications to meet provincial requirements.
Non-Service Recipient Activities (NSR)	Unit-producing personnel activities that are integral to the functional centre's operations, but do not involve the delivery of services to service recipients and/or their significant others. Non-service recipient activities include functional centre activities, organizational/professional activities, teaching/in-service activities, and research.
Other Recoveries and Sales	Include revenues and recoveries from a variety of external sources for services such as telephone, cafeteria, laundry, and for providing professional services to another RHA or agency.
Other Subservice Locations	Refers to other locations that provide services that are aligned with Hospital Services (e.g. satellite services of a regional facility such as DI or Lab services offered in a community setting)
Other Supplies	Supplies other than Medical and Surgical supplies. May be patient care related or administration and support related.
Outpatient	A patient receiving hospital services without being admitted. <i>See also ambulatory care.</i>
Part Time Employee	Refers to employees who work less than 37.5 hours per week.
Patient Days	In MIS, refers to the days of patient care in an inpatient functional centre in a defined period.

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Patient Service Revenues	Include payments received for patient care from a variety of payers including out of province, private insurance, self pay, etc.
Permanent Employee	Represents all employees hired into a full time or part time position with no anticipated end date.
Plant	An Administrative and Support functional area that includes: Plant Administration, Plant Operation, Plant Security, and Plant Maintenance.
Procedure	Term used in Clinical Laboratory and Respiratory Therapy to describe a sequence of steps contributing to a diagnostic or therapeutic activity.
Productivity	Pertains to the relationship between the staff worked hours and the products and/or services they provide. For a nurse, a productivity ratio may be hours spend providing nursing services (both service recipient and non service recipient) over total hours worked.
Referred Out (Contracted Out) Services	Include expenses (and related statistics) paid for both clinical and administrative and support services provided by an external agency (e.g., another RHA, private company, or out of province). Examples include contracted out laboratory tests, contracted out laundry, security services and service contracts. Note that contracted out expenses should only be recognized for services provided outside the RHA and not by other facilities within the RHA.
Resource Intensity Weight (RIW)	An RIW is a measure of relative resource consumption for cases grouped under Case Mix Groups (CMG). It is based on a national case cost database and calibrated annually by the Canadian Institute for Health Information (CIHI). The average case (nationally) would have an RIW of 1.0. The higher the average RIW for a hospital, the greater the average resource intensity (or cost) of its patients. <i>See Case Mix Group</i>
Salaries	Compensation expenses that include both worked and benefit salaries (vacation, statutory holidays, lunch breaks, etc.).
Separations	Separations are the sum of discharges, deaths, transfers out, and sign-outs against medical advice, that occur during the given fiscal year. Essentially, the number of separations is the number of inpatients who complete their hospital stay in a given year. Nationally, discharges include discharges from the hospital and from one level of care to another. In New Brunswick, the majority of the corporations only include discharges from the hospital.
Service Recipient (SR)	A sub-classification of activity statistics that identifies the recipient of primary service activities of one or more functional centres of the health service organization. Service recipients include patients (e.g. acute inpatients, outpatients, etc.) and their significant others, and others as defined by the health service organization.
Sundry Expenses	Include a variety of expenses not included in the other categories. Examples include: administration fees, bank charges, legal fees, telephone charges, mailing expenses, travel expenses, rent, minor departmental supplies, etc.
Temporary Employee	Temporary employees generally have an anticipated end date and would include casuals, term and personal service contracts.

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Treatment Course	A term used in Radiation Oncology to describe the number of First Treatment Courses plus the number of Retreatment Courses.
Triage (CTAS)	The Canadian Triage & Acuity Scale (CTAS) is a tool that enables Emergency Departments (ED) to prioritize patient care requirements. The triage category is based on the optimal time to medical interventions but modified for other clinical, social (consumer) reasons (i.e. how long can the patient safely wait before a comprehensive assessment is conducted by the nurse, and how long can the patient wait to see a physician to initiate treatment).
Unit-Producing Personnel (UPP)	Those personnel whose primary function is to carry out activities that directly contributes to the fulfillment of the service mandate. Examples include RNs, LPNs, laboratory technologists, accounts payable clerks, pharmacists, housekeepers, home care workers, and public health officers. Excludes management and operation support personnel, medical personnel and standby hours.
Undistributed	According to the MIS Standards, undistributed pertains to those items of revenue or expense for which allocation to specific services, inpatients, residents, clients or programs is inappropriate, or impractical, or both, for reasons relating to the source of revenue or nature of the expense, or the availability of data, or the utility of the information which would be obtained. Other undistributed expenses include marketed services, WHSCC, retirement allowances, MIS implementation expenses, secondments and non-hospital fold services.
Utilization	In the health care management context, refers to the volume of patient services provided.
Visits (Outpatient)	<p>According to the national MIS Standards, a visit is counted for an outpatient receiving nursing services from any given functional centre. Most visits occur in Emergency, Clinics or Day/Night Care.</p> <p>A face-to-face visit, usually at an ambulatory care or community functional centre, during which primary service activities are provided to the service recipient and/or significant other(s) on behalf of the service recipient.</p>
Worked Hours	Those hours spent by employees carrying out the service mandate of the functional centre. Examples include regular, overtime and call back.
Workload measurement	A Workload Measurement System is a tool for measuring the volume of activity provided by a specific functional centre in terms of a standard unit of time. A workload unit is one minute of unit-producing personnel time spent performing service recipient and non-service recipient activities of the functional centre.
Year End Settlement	Adjustments and/or reconciliation of the finances (expenditures and revenues) at the end of the year. Reported expenditures and revenues are reviewed to ensure that they are reported appropriately within the transferable, non-transferable or non-shareable fund types. The main references are the Audited Financial Statements and the DH record of funding by RHA.